

COLLIN COUNTY FY 2022

ADOPTED BUDGET



Due to the passage of SB 2 during the 86th Regular Legislative Session amending LGC 111.068, the following statement must be included as the cover page for the adopted budget document:

This budget will raise more revenue from property taxes than last year's budget by an amount of \$7,640,429 which is a 3.19% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$8,454,333.

The members of the governing body voted on the budget as follows:

FOR: Chris Hill,
County Judge

Susan Fletcher, Darrell Hale,
Commissioner Pct 1 Commissioner Pct 3

Cheryl Williams, Duncan Webb,
Commissioner Pct 2 Commissioner Pct 4

AGAINST:

PRESENT and not voting:

ABSENT:

Property Tax Comparison

Property Tax Rate	<u>FY 2020</u>	<u>FY 2021</u>
General Fund	\$0.119601	\$0.115507
Road & Bridge Fund	---	---
Permanent Improvement Fund	<u>\$0.000900</u>	<u>\$0.001329</u>
Total Maintenance & Operating Tax Rate	\$0.120501	\$0.116836
Debt Service Fund	<u>\$0.052030</u>	<u>\$0.051251</u>
Total Property Tax Rate	<u><u>\$0.172531</u></u>	<u><u>\$0.168087</u></u>
No-New-Revenue Tax Rate	\$0.172531	\$0.168087
No-New-Revenue M&O Tax Rate	\$0.121783	\$0.117517
Voter-Approval Tax Rate	\$0.178075	\$0.178425

The debt obligation for Collin County secured by property taxes:

\$675,871,447

COUNTY OF COLLIN



ADOPTED ANNUAL BUDGET

FISCAL YEAR 2022

OCTOBER 1, 2021 – SEPTEMBER 30, 2022

COMMISSIONERS COURT

CHRIS HILL
COUNTY JUDGE

SUSAN FLETCHER
COMMISSIONER, PCT. 1

DARRELL HALE
COMMISSIONER, PCT. 3

CHERYL WILLIAMS
COMMISSIONER, PCT. 2

DUNCAN WEBB
COMMISSIONER, PCT. 4

BILL BILYEU, COUNTY ADMINISTRATOR

PREPARED BY THE BUDGET & FINANCE OFFICE

MÓNIKA ARRIS, DIRECTOR

TERESA FUNK, ASSISTANT DIRECTOR

JESSICA SHAW, SENIOR FINANCIAL ANALYST

JAVIER ARREOLA, FINANCIAL ANALYST

TAYLOR FRANCIS-SLOAN, FINANCIAL ANALYST

CINDY SILVA, FINANCIAL ANALYST



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Collin County
Texas**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morill

Executive Director

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COLLIN COUNTY

Budget & Finance Office
2300 Bloomdale Rd.
Suite 4100
McKinney, Texas 75071
www.collincountytx.gov

December 10, 2021

Honorable Judge and Commissioners:

I am pleased to present the FY 2022 Adopted Budget for Collin County. This budget is submitted in accordance with all statutory requirements while lowering the tax rate and maintaining the homestead exemption. The FY 2022 Adopted Budget follows the 5-Year Plan as presented to the Commissioners Court. Collin County continues to focus on priority services, while still reducing the tax rate. The FY 2022 Adopted Budget reduces the tax rate to the No-New-Revenue Tax Rate, providing no tax rate increase for the 29th consecutive year, and maintaining the homestead exemption for the 14th year.

The certified roll adjusted taxable values were up 7.1% or \$11.0 billion of which 3.2% or \$5.0 billion was for new construction while the remainder was increases in existing properties. This is better than our projections. The prior year Collin County experienced a 4.4% or \$6.5 billion increase with 3.4% or \$5.0 billion for new construction. While this year's growth is good news, conservative assumptions continue for future planning purposes.

The Total Adopted Combined Budget (excluding bond funds) is \$412.0 million. This total includes the Operating Funds (General, Road & Bridge, and Permanent Improvement Funds) \$263.6 million, Debt Service Funds (\$84.7 million) as well as all other funds (Healthcare, Insurance, Collin County Toll Road Authority, etc.) \$63.7 million. Funds utilizing property tax revenue are the General Fund (\$237.3 million), Permanent Improvement Fund (\$2.3 million), and Debt Service Fund (\$84.7 million).

Budget highlights include:

- Reducing the tax rate by \$0.004444 to \$0.168087 per \$100 of valuation, marking the 29th consecutive year without a tax rate increase. The total tax rate was reduced to maintain the No New Revenue Tax Rate. The No New Revenue Tax Rate is a calculated rate that would provide Collin County with about the same amount of revenue it received in the year before on properties taxed in both years.
- Maintaining a homestead exemption of 5% with a \$5,000 minimum for the 14th year.
- Personnel salary increases of 3% to be distributed through Pay-for-Performance on October 1st. Market movement and wage compression adjustments will occur in January.
- A net increase to personnel of 7 FTEs. Departments with increases were Elections, County Clerk, Tax Assessor, District Attorney, and Facilities.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget Presentation Award to Collin County, Texas for its Annual Budget for the fiscal year beginning October 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operational guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The Adopted FY 2022 Budget addresses the many needs of the County while reducing the tax rate and balancing the budget. I look forward to working with you to ensure the budget represents the service level you and the citizens of Collin County expect.

Respectfully Submitted,

A handwritten signature in blue ink that reads "Mónica Arris". The signature is written in a cursive style with a large initial "M".

Mónica Arris
Budget and Finance Director

COUNTY OF COLLIN



MISSION & VISION STATEMENT

Mission

The mission of Collin County is to deliver services including justice, public safety, infrastructure, and public health as mandated by the State of Texas and to execute other priorities as determined by the Commissioners Court.

Vision

Collin County carries out our mission by delivering timely, high quality state mandated services in the most cost effective and innovative manner possible. We strive for excellence from our employees and outstanding value for our citizens. We encourage citizen involvement and will maintain the family oriented quality of life we enjoy while preserving our rich heritage.

By maintaining low taxes and a strong tax base, Collin County is committed to high quality growth to attract successful businesses that provide excellent career opportunities for our citizens.

Collin County strives for financial stability, transparency, efficiency and effectiveness. We initiate discretionary projects after determining their value to our citizens.

Goals



GOAL 1 – MAINTAIN FINANCIAL HEALTH

By maintaining assets, identifying new sources of funding, encouraging creativity, and recognizing excellence.



GOAL 2 – EFFICIENT AND OPEN GOVERNMENT

To maintain public trust through responsible use of public resources, accountability, and openness of government while managing all county resources to anticipate and respond effectively and efficiently to the growing needs of Collin County.



GOAL 3 – HEALTH AND SAFETY

Provide a safer community by promoting leadership, innovation and implementation of technology in public safety, emergency management and codes compliance to protect and serve the county residents, visitors, businesses and historic assets.

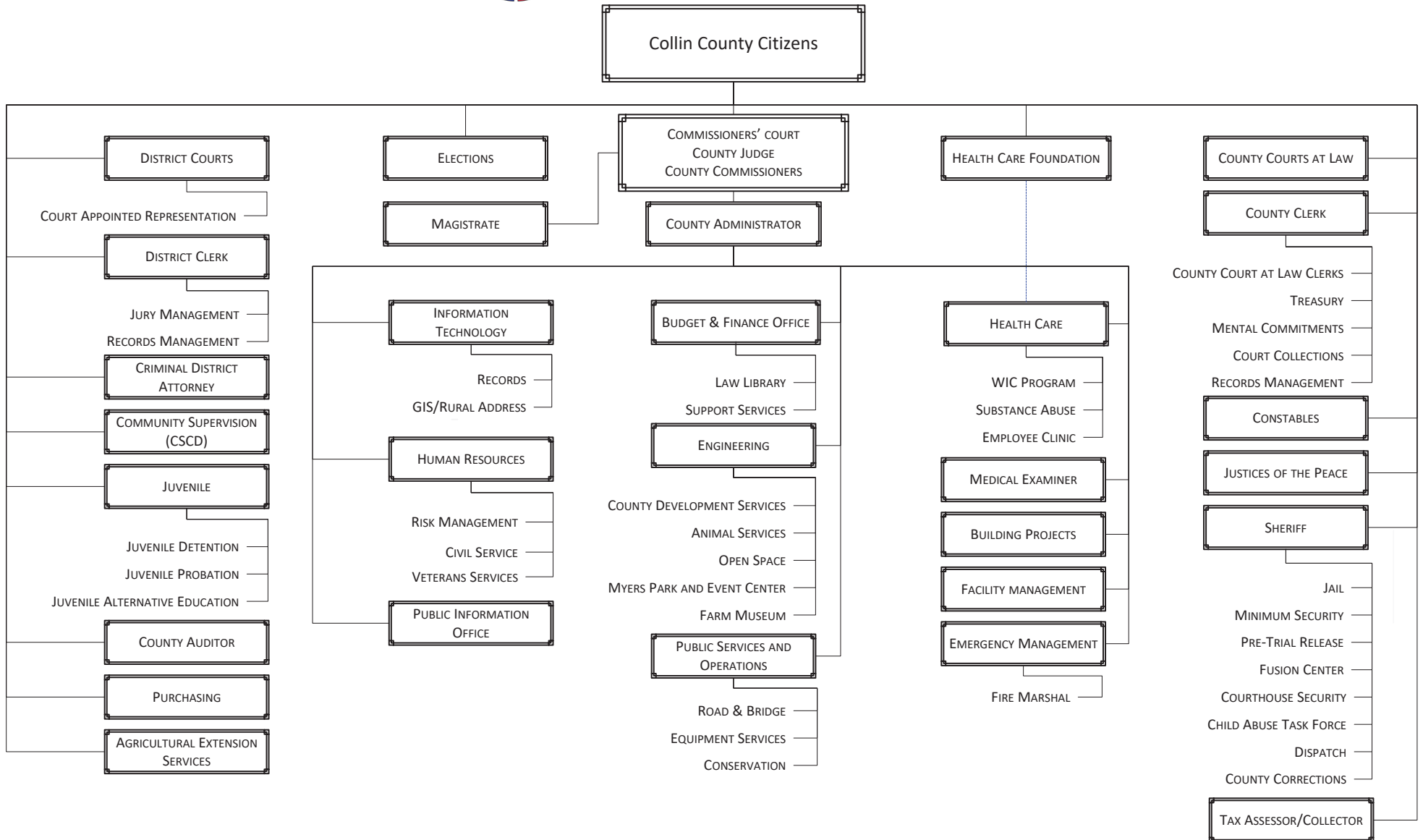


GOAL 4 – MOBILITY AND TRANSPORTATION

Provide transportation planning studies and right of way acquisitions to leverage funding from the state and federal governments that will advance projects desired by the County.

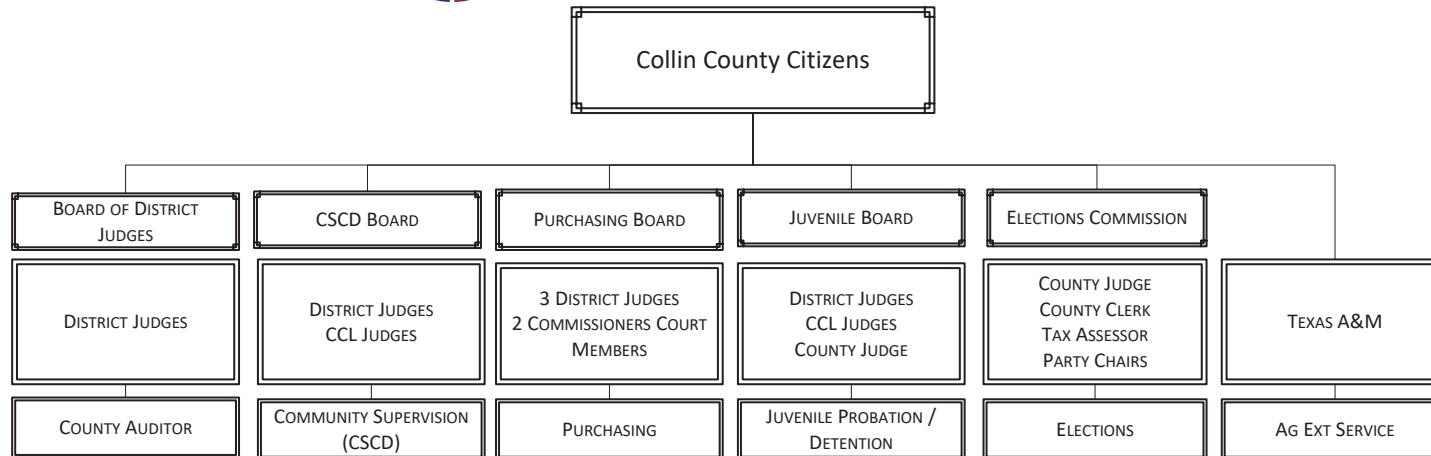


Collin County Organizational Chart





Collin County Organizational Chart



County Auditor: Per Section 84.002 of the Local Government Code, in a county with a population of 10,200 or more, the district judges shall appoint a county auditor. The term of office of a county auditor is two years. By law, the County Auditor, has oversight of all financial books and records of all officers of the County and is charged with administering the budget.

Community Supervision (CSCD): Defined by Local Government Code 140.003 as a specialized local entity, the Collin County Community Supervision Department is locally administered at the county level and is regulated by state law. The Director of CSCD reports to the Board of District Judges which consists of District Judges and County Court Judges. The Board of District Judges is responsible for approving the department’s budget.

Elections: Per Section 31.032 of the Texas Election Code, the position of county elections administrator is filled by appointment of the county election commission, which consists of the county judge, the county clerk, the county tax assessor-collector and the county chair of each political party. The duties of the Elections Administrator are to facilitate voter registration and conduct elections.

Juvenile Probation/Detention: The Juvenile Services Department is defined by Local Government Code 140.003 as a specialized local entity. The Collin County Juvenile Services Department is locally administered at the county level and is regulated by state law. The Director of Juvenile Services is appointed and reports to the Juvenile Board which consists of District Judges, County Court Judges, and the County Judge. The Juvenile Board is responsible for approving the department’s budget.

Purchasing: The Purchasing Department is defined by Local Government Code 140.003 as a specialized local entity. In accordance with state statutes, the Purchasing Department is charged with the contracting and purchasing of supplies, materials, and equipment for county use. The Purchasing Agent is appointed and reports to a Purchasing Board which consists of three District Judges and two County Commissioners. The Purchasing Board is responsible for approving the department’s budget.

Texas A&M AgriLife Extension Services: Is a statewide educational agency and is a partnership between Collin County Commissioners’ Court, the Texas A&M University System and the United States Department of Agriculture. This service teaches people how to improve agriculture and food production, advance health practices, protect the environment, and enrich youth.

COUNTY OF COLLIN

Elected Officials

Commissioners Court

Chris Hill, County Judge
Susan Fletcher, Commissioner Pct. 1
Cheryl Williams, Commissioner Pct. 2
Darrell Hale, Commissioner, Pct. 3
Duncan Webb, Commissioner, Pct. 4

Constables

Shane Williams, Pct. 1
Gary Edwards, Pct. 2
Sammy Knapp, Pct. 3
Joe Wright, Pct. 4

County Clerk

Stacey Kemp

County Court-at-Law Judges

Corinne Mason, CCL 1
Barnett Walker, CCL 2
Lance S. Baxter, CCL 3
David Rippel, CCL 4
Danny Wilson, CCL 5
Jay Bender, CCL 6
David Waddill, CCL 7
Weldon Copeland, CC Probate

District Attorney

Greg Willis

District Clerk

Lynne Finley

District Judges

Angela Tucker, 199th District Court
Jennifer Edgeworth, 219th District Court
John Roach, Jr., 296th District Court
Tom Nowak, 366th District Court
Benjamin N. Smith, 380th District Court
George Flint, 401st District Court
Andrea Thompson, 416th District Court
Cynthia Wheless, 417th District Court
Jill Willis, 429th District Court
Lindsey Wynne, 468th District Court
Piper McCraw, 469th District Court
Emily Miskel, 470th District Court
Andrea Bouressa, 471st District Court

Justice of the Peace

Paul Raleeh, Pct. 1
Jerry Shaffer, Pct. 2
Mike Missildine, Pct. 3
Warren M. Yarbrough, Pct. 4

Sheriff

James Skinner

Tax Assessor / Collector

Kenneth Maun

Appointed Officials / Department Heads

Caren Skipworth, Chief Information Officer
Linda Riggs, County Auditor
Bill Bilyeu, County Administrator
Mónika Arris, Director of Budget & Finance
Bill Burke, Director of Building Projects
Yoon Kim, Director of CSCD
Clarence Daugherty, Director of Engineering
Rick Monk, Director of Facilities
Cynthia Jacobson, Director of Human Resources
Hiram Hadnot, Director of Juvenile Services
Jon Kleinheksel, Director of Public Services & Operations
Bruce Sherbet, Elections Administrator
Candy Blair, Health Care Administrator
Jason Browning, Emergency Manager / Fire Marshal
Dr. William B. Rohr, Medical Examiner
Michelle Charnoski, Purchasing Agent
Lisa Bronchetti, Magistrate Judge

A photograph of a city street at dusk. In the background, several modern skyscrapers are visible, with one prominently displaying the 'Liberty Mutual' logo. The street is lined with trees and has a sidewalk where many pedestrians are walking. A few cars are visible on the road. The overall atmosphere is urban and active.

EXECUTIVE SUMMARY

Executive Summary

FY 2022 Adopted Budget

Overview

The Adopted Budget for FY 2022 continues to hold to the established principles in Collin County of conservative fiscal planning with county priorities of judicial improvements and transportation. Commissioners Court adopted a balanced budget while reducing the tax rate to the No New Revenue Tax Rate of \$0.168087 per \$100 valuation for the citizens of Collin County.

During the 87th Legislature Second Called Session, Senate Joint Resolution 2 was introduced and passed the Senate on August 10th and House on August 26th. This joint resolution calls for a state-wide election and was not approved in time to make it on the November 2, 2021 ballot. This constitutional amendment will be placed on the next uniform election date of May 7, 2022. The first Saturday in May of an even-number year is not a uniform election day for Texas counties, therefore this election is an unfunded mandate. Cost analysis of the joint resolution was not completed until after the proposed budget was filed. The Commissioners Court added \$1 million to the FY 2022 General Fund Proposed Budget to cover the cost of this election. No other changes were made from the FY 2022 Proposed Budget to the FY 2022 Adopted Budget.

Collin County is still showing a large population increase of 36.06% since the 2010 census. The county is now the 6th most populous county in Texas with a population of just over 1 million. Collin County is ranked 9th of the top counties in the U.S. in numeric growth between 2010 and 2019. In addition to the challenge of tremendous population growth, the county is also faced with the continued funding of programs mandated by the State of Texas. The Adopted Budget represents strategies that bring recurring expenditures in line with revenues while continuing to provide a high level of services to constituents.

The Adopted Budget also provides for targeted initiatives in Commissioners Court priority areas. These initiatives are included in the Adopted Budget without the need for an increase in the overall property tax rate for the twenty-ninth consecutive year.

Goals



GOAL 1 – MAINTAIN FINANCIAL HEALTH

By maintaining assets, identifying new sources of funding, encouraging creativity, and recognizing excellence.

Objectives:

- Align revenue and expense growth

- Allocate proper funding for maintenance of County assets
- Provide transparent and accountable financial management
- Create a comprehensive and long-term approach for operational costs and capital improvements that meet the public's expectations and preserve the county's strong financial position
- Continue active pursuit of Federal/State/Private reimbursements and grant opportunities
- Maintain a fund balance of 180 days
- Maintain AAA/Aaa bond rating

All departments are required to operate in a fiscally responsible manner. Recognizing that the provision of services costs money, we still strive to make each dollar produce the most service. The budget works to reward those programs that operate most efficiently while encouraging all to hone their operations to produce the most efficient result.

The General Fund Balance is projected to be \$189.8 million (or 291 days of fund balance) after reserves. Collin County has been able to keep an excess of 180 days due to the continued increase of net taxable property valuations, 7.3% increase in 2021, and conservative budgeting while continuing to adopt the No New Revenue tax rate. Maintaining a minimum of 180 days of fund balance ensures the County has funds in case of an emergency such as a natural disaster, while ensuring we are fiscally prudent with tax payers' dollars.

In the financial marketplace, the highest level of scrutiny is reserved for those organizations that seek to borrow money. Collin County's process for borrowing money in the financial markets takes the form of a bond sale. Each bond sale is subjected to a rating of the county's economic stability, management practices, and financial prospects by independent rating agencies. Of the 254 counties in Texas, Collin County is one of seven Texas counties to receive an AAA/Aaa rating from Standard & Poor's rating agency and Moody's bond rating service, respectively. Both ratings are the highest possible rankings available, and were most recently affirmed in the spring of 2021.

Effective and efficient use of resources is necessary to achieve the goals and objectives of the county. Collin County participates in a variety of mandatory and voluntary programs to help maintain the quality of its financial management practices by ensuring openness and accountability for public resources. Through the Government Finance Officers Association, Collin County has been awarded the Certificate of Achievement for Excellence in Financial Reporting each year since 1978, and the Distinguished Budget Presentation Award each year since 2005.



GOAL 2 – EFFICIENT AND OPEN GOVERNMENT

To maintain public trust through responsible use of public resources, accountability, and openness of government while managing all county resources to anticipate and respond effectively and efficiently to the growing needs of Collin County.

Objectives:

- Enable data-driven decision making
- Utilize information technology to improve efficiency and effectiveness
- Evaluate/Assess current business processes
- Continue to evaluate and plan for efficient use of all County buildings
- Adopt and use technology to improve service delivery, streamline processes, and improve access to information
- Fund technology efforts to reach and provide service to all people we serve

One of Collin County's primary goals is to meet residents' current needs while continuing to plan for the future needs. Planning for the future ensures that the county will continue to make wise long-term decisions related to its facilities and infrastructure.

The Budget and Construction Projects Departments were tasked with performing a space study to determine the personnel increases for the next 5 and 10 year periods, then using that information to determine the buildings and departments that might have problems accommodating those personnel increases. The study is broken out into four sections: Departments with future space shortages per Budget Office projected staffing, Departments with future space shortages per their projected staffing, Buildings with space issues in the next 10 years, and buildings with shell space available. This plan provides a detailed road map to help guide a current and future county leadership plan, acquire and build facilities to meet the needs of its citizens which include facilities that are 1) accessible and convenient to the general public; 2) safe and efficient for the employees of the county; and 3) sustainable, energy efficient, with low maintenance and operational costs.

Priorities are continuously reassessed to ensure that the county is committing its resources to the services, programs and projects that are most important and most effective in meeting its responsibilities. County government is an essential part of society, and Collin County is doing what it needs to do to adapt to the challenges it faces now and into the future.



GOAL 3 – HEALTH AND SAFETY

Provide a safer community by promoting leadership, innovation and implementation of technology in public safety, emergency management and codes compliance to protect and serve the county residents, visitors, businesses and historic assets.

Objectives:

- Provide citizens of Collin County with efficient and effective animal control/shelter services.
- Maintain GIS maps to be compliant with 911.
- Continue to enhance the protection of lives and property of citizens from emergencies and disasters by coordinating emergency preparedness, mitigation, response and recovery efforts.
- Continue to provide Indigent Medical, STD/HIV Clinic, Substance Abuse Program, Tuberculosis Clinic, WIC (Women, Infants and Children) programs.
- Provide pretrial services thereby offering the Courts an alternative to the incarceration and providing risk assessment information for more informed release decisions resulting in a safer community.
- Continue to effectively provide support, advocacy and information to the victims and witnesses of crime throughout Collin County by providing the required services as specified in the guidelines outlined by the Department of Criminal Justice System.

Collin County established the Healthcare Foundation to provide indigent healthcare for Collin County residents. Collin County helps fund non-profit health care providers and clinics throughout the area that offer various health care needs from visual screenings for kids to prescription assistance to medical help for seniors, and more. The Indigent Program provides health care services to qualified indigent citizens of Collin County. The County offers a primary care services program that is a partnership between Collin County's Health Care Services and Prima Care Medical Centers. This program is an option for families who earn less than 100% of the federal poverty guidelines and need of primary or urgent care services. In addition, the County offers a STD/HIV Clinic, Substance Abuse Program, Tuberculosis Clinic, WIC (Women, Infants and Children) programs. Collin County also investigates and studies diseases and health conditions in Collin County through information reported to county physicians from hospitals, schools, the public, and other local, regional, and state health departments.



GOAL 4 – MOBILITY AND TRANSPORTATION

Provide transportation planning studies and right of way acquisitions to leverage funding from the state and federal governments that will advance projects desired by the County.

Objectives:

- Maintain mobility plans
- Build and maintain county roads
- Foster transportation mobility and accessibility
- Plan, prioritize, and commit to high priority capital improvements
- Develop strategies and collaborate on regional road planning

Collin County has been developing and updating Mobility Plans for well over 30 years. In addition to the US 75 freeway and the President George Bush Tollway, Dallas North Tollway and Sam Rayburn Tollway, the County, in 2000, began planning for an Outer Loop to provide adequate mobility in the northern and eastern parts of the County. Based on projections and comparisons to the freeway network and populations in Dallas and Tarrant Counties, the Collin County Commissioners Court in 2016 determined that the Mobility Plan was not adequate and that additional freeways would be needed.

The process for development of new freeways is a very lengthy effort. The process involves the Texas Department of Transportation (TxDOT), the Federal Highway Administration, the North Texas Metropolitan Planning Organization, Collin County and affected cities. Although funding should eventually be available to TxDOT for these projects, the Commissioners Courts wants to expedite the development to these freeways as much as possible.

On November 6, 2018 Collin County called a bond election for transportation and open space projects. Proposition A in the amount of \$600 million is for non-tolled high speed highways and freeways and related service and frontage roads including participation in joint county-state and county-city projects. Proposition B in the amount of \$140 million is for construction of thoroughfares including participate in joint county-state and county-city projects.

The county continues its efforts at maintaining and developing its infrastructure, particularly 720 miles of county roads, non-tolled high speed highways and freeways.

Budget Impact

The budget was built with the Commissioners Court priorities as well as conservative fiscal planning as the primary guidance building the FY 2022 Adopted Budget. The Total Adopted Combined Budget (excluding bond funds) is \$412.0 million. This total includes the Operating Funds (General, Road & Bridge, and Permanent Improvement Funds \$263.6 million), Debt Service

Funds (\$84.7 million) as well as all other funds (Grant, Insurance, etc. \$63.7 million). The General Fund budget accounts for the largest portion of the Adopted Budget with \$237.3 million.

Included in the budget are personnel salary increases of 3% to be distributed through Pay-for-Performance. Market movement adjustments for the county, and wage compression adjustments for law enforcement are included and will occur in January. A net total of 7 FTEs were added. These positions include:

General Fund		
1	Voter Registration Lead Clerk	Elections
2	County Clerk II Land Recording/Indexing	County Clerk
-1	Collections Clerk	County Court at Law Clerks
-2	Collections Clerks	District Clerk
1	Title Specialist	Tax Assessor/Collector
-1	Functional Analyst	Purchasing
1	Purchasing Analyst	Purchasing
2	Felony Prosecutors	District Attorney
13	Housekeeping Day Porter	Facilities
-1	Housekeeping Coordinator	Facilities
1	Housekeeping Supervisor	Facilities
-1	Dispatcher	Sheriff's Office Dispatch
1	Assistant Communications Supervisor	Sheriff's Office Dispatch
-8	Detention Officer	Sheriff's Office Jail Operations
-8	Detention Officer PT	Sheriff's Office Jail Operations
8	Detention Officer FT (from PT)	Sheriff's Office Jail Operations
1	Captain	Sheriff's Office Jail Operations
-1	Records-Tech 1	Information Technology
1	Audio/Visual Specialist	Information Technology
9 General Fund Net Total		
WIC		
-2	Eligibility Clerks	WIC
-2 WIC Net Total		

7 Net Total Position Add/Changes

Impact to the Tax Payer

The Commissioners Court adopted the No New Revenue Tax Rate and maintained the homestead exemption of 5% with a \$5,000 minimum. The No New Revenue Tax Rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a

tax rate that would produce the same amount of taxes (no new revenues) if applied to the same properties that are taxed in both years. This includes both residential and commercial properties.

The average taxable value of a residence homestead last year was \$373,000. Based on last year’s tax rate of \$0.172531 per \$100 taxable value (and the 5% homestead exemption), the amount of taxes imposed last year on the average home was \$611.36. The County lowered the tax rate from \$0.172531 to \$0.168087, a reduction of \$0.004444, marking the 29th consecutive year with no tax rate increase. The average taxable value of a residence homestead this year is \$396,584. Based on the adopted tax rate of \$0.168087 per \$100 taxable value (and the 5% homestead exemption), the amount of taxes imposed this year on the average home would be \$633.28. With the adoption of the No New Revenue Tax Rate, the average homeowner will be paying \$21.92 more per year in county property taxes.

Economic Outlook

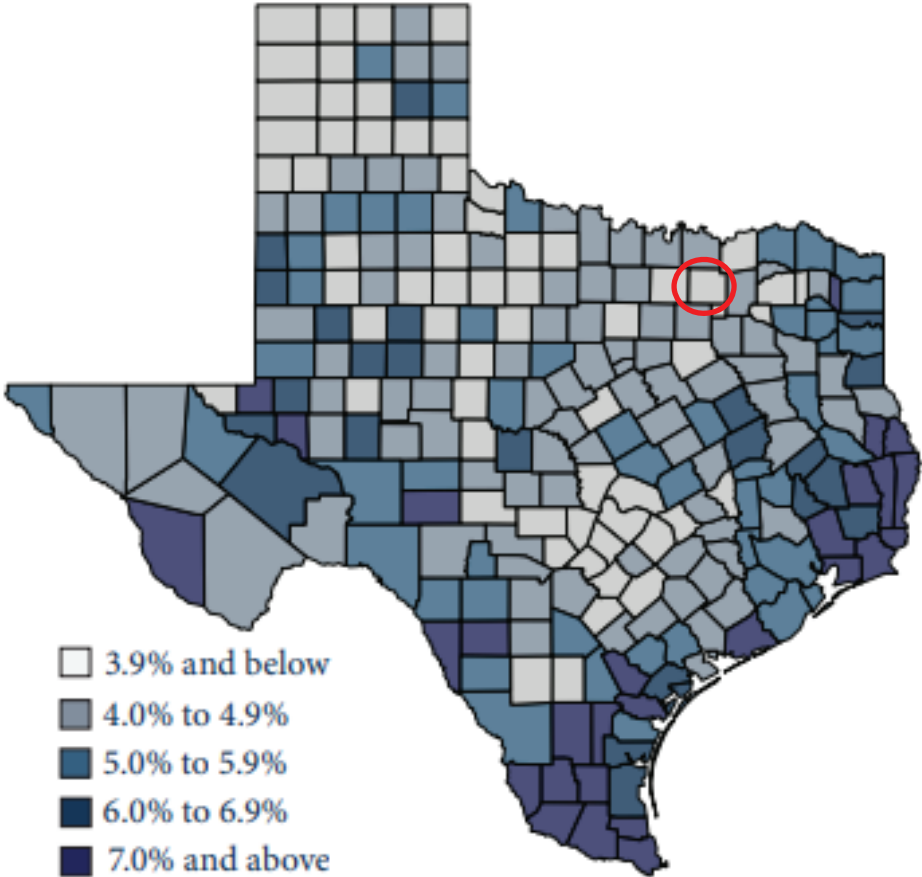
The economic base of Collin County consists of various manufacturing, computer technology, electronics, finance/insurance, construction, and agriculture. Major industries with headquarters or divisions located within the County include telecommunication, computer technology, electronics, retail, the food industry, automobile and insurance institutions. Collin County’s economy continues to outperform the state and national economies in spite of the recent struggles with the national economy. New employers continue to seek out the high quality of life in Collin County every day.

Table 1 - Unemployment Rates

	September 2021	September 2020	September 2019	September 2018	September 2017	September 2016
Collin County	4.2%	6.5%	3.0%	3.2%	3.0%	3.4%
State of Texas	5.6	8.3%	3.5%	3.7%	4.1%	4.8%
United States	4.8	7.9%	3.5%	3.7%	4.2%	5.0%

Source: Texas Labor Market Review November 2021 – Texas Workforce Commission

Figure 1 – Unemployment Rates by County



Source: Texas Labor Market Review November 2021 – Texas Workforce Commission

Other indicators of future economic performance can be observed by the Gross Domestic Product (GDP) output. The Gross Domestic Product (GDP) is defined by the Department of Commerce as the measurement of all goods and services produced by workers and capital located within the United States, regardless of ownership. Real GDP increased at an annual rate of 2.1% in the third quarter of 2021, following an increase of 6.7 percent in the second quarter. The increase was revised up 0.1 percentage point from the “advance” estimate released in October. The deceleration in real GDP in the third quarter was led by a slowdown in consumer spending. A resurgence of COVID-19 cases resulted in new restrictions and delays in the reopening of establishments in some parts of the country.

Appraised adjusted taxable values in Collin County have increased 7.1% from 2020 to 2021. Because ad valorem taxes account for over 86% of the General Fund revenue (excluding reserves) for the County, new real estate construction is a vital component of the County’s ability to respond to demands for increasing services. Of the 7.1% increase in adjusted appraised value,

3.2% is from new construction. The other 3.9% is from increased appraisals on existing properties. Collin County has a long record of minimizing the burden County government places on its citizens. Despite the financial challenges faced by the County, the Adopted Budget does not increase the County's tax rate for the twenty-ninth straight year and maintains the County's homestead exemption for the fourteenth year.

Multi-Year Forecast

The County uses a Five-Year planning analysis to inform the Commissioners Court and the community of the short and long-term effects of budgetary decisions as well as economic pressures. The funds included in the Five-Year Plan are the funds receiving tax dollars. This includes the General Fund, Road & Bridge Fund, Permanent Improvement Fund, and the Healthcare Foundation Fund. Other funds receive special revenues with restrictions on spending. Projects in those funds are limited to the revenues they receive.

The Five-Year Plan funding analysis includes the following assumptions:

- Conservative growth rate of 2% for next year and growing 3% each year thereafter
- An average of 2.6% growth on other areas of revenue sources
- Opening of two pods in the new Jail Cluster in FY 2024
- Adding expenditures for potential judicial expenses in FY 2026 and FY 2027
- Vehicle refresh is budgeted annually in the General Fund and the Road & Bridge Fund. Plan includes continued funding of annual budget for scheduled replacement vehicles
- Additional funding needed to maintain a 120-180 day fund balance in Healthcare Foundation Fund
- Assumption of expenses to cover the rising cost of employee medical insurance
- Sale of the remaining \$352.5 million in voter approved bonds while keeping the County's debt service tax rate below \$0.055
- No increase to the tax rate over the next 5 years

Collin County
GENERAL FUND (0001)
FY 2022 - FY 2027

The general operating fund of the County. The General Fund is used to account for all financial resources except those required to be accounted for in another fund. Primary expenditures are for general administration, public safety, and judicial, state prosecution, and capital outlay.

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2023 PROJECTED	FY 2024 PROJECTED	FY 2025 PROJECTED	FY 2026 PROJECTED	FY 2027 PROJECTED
BEGINNING BALANCE	\$ 238,369,086	\$ 240,780,783	\$ 240,658,110	\$ 258,296,660	\$ 284,576,617	\$ 208,507,284	\$ 208,507,284	\$ 208,507,284	\$ 208,507,284	\$ 208,507,284
REVENUE										
TAXES	\$ 169,258,165	\$ 175,073,968	\$ 179,549,060	\$ 186,177,650	\$ 191,278,330	\$ 195,050,527	\$ 201,377,981	\$ 209,551,653	\$ 218,065,976	\$ 226,798,987
FEES/CHARGES FOR SERVICES	19,844,441	20,359,865	20,576,413	22,795,296	20,357,713	20,968,444	21,597,498	22,245,423	22,912,785	23,600,169
FINES	1,522,554	1,281,079	1,202,935	1,066,906	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000
INSURANCE/EMPLOYEE BENEFIT	26,791	50,932	37,795	25,372	-	-	-	-	-	-
INTERGOVERNMENTAL REV	7,513,089	8,814,310	6,307,735	6,533,061	6,199,000	6,384,970	6,576,519	6,773,815	6,977,029	7,186,340
INVESTMENT REVENUES	2,415,278	9,632,817	5,046,992	946,908	2,089,480	2,131,270	2,173,895	2,217,373	2,261,720	2,306,955
LICENSE & PERMITS	760,268	588,237	592,050	766,451	605,000	635,250	667,013	700,363	735,381	772,150
OTHER REVENUE	660,903	605,287	2,180,733	709,377	237,000	237,000	237,000	237,000	237,000	237,000
TOTAL REVENUES	\$ 202,001,489	\$ 216,406,495	\$ 215,493,713	\$ 219,021,020	\$ 221,846,523	\$ 226,487,461	\$ 233,709,905	\$ 242,805,626	\$ 252,269,892	\$ 261,981,601
OTHER FINANCING SOURCES	\$ 23,826	\$ 6,239	\$ 3,924	\$ 51,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL RESOURCES	\$ 440,394,401	\$ 457,193,518	\$ 456,155,747	\$ 477,369,363	\$ 506,423,140	\$ 434,994,745	\$ 442,217,189	\$ 451,312,910	\$ 460,777,176	\$ 470,488,885
EXPENDITURES										
SALARY & BENEFITS	\$ 120,493,012	\$ 127,753,467	\$ 114,598,795	\$ 125,393,994	\$ 149,269,240	\$ 156,732,702	\$ 166,627,337	\$ 174,958,704	\$ 183,706,639	\$ 193,899,971
TRAINING & TRAVEL	958,675	1,060,113	507,048	689,732	1,674,988	1,683,363	1,691,780	1,700,239	1,708,740	1,717,284
MAINTENANCE & OPERATIONS	52,377,509	55,126,173	52,892,054	56,793,842	67,600,777	68,141,583	68,888,316	69,803,139	70,361,564	70,954,697
CAPITAL OUTLAY	2,944,161	4,591,079	5,910,066	4,257,139	945,100	954,551	964,097	973,737	983,475	993,310
TCDRS One-Time Payment	-	1,160,641	17,074,902	-	14,500,000	-	-	-	-	-
TCDRS COLA One-Time Payment	2,471,616	-	-	-	-	-	-	-	-	-
Large One-Time Road Expenditure	15,809,834	22,743,611	3,052,993	254,901	-	-	-	-	-	-
Other One-Time Expenditure	833,979	1,827,304	1,580,622	2,245,195	1,000,000	-	-	-	-	-
SUB-TOTAL EXPENDITURES	\$ 195,888,786	\$ 214,262,388	\$ 195,616,480	\$ 189,634,803	\$ 234,990,105	\$ 227,512,199	\$ 238,171,529	\$ 247,435,819	\$ 256,760,418	\$ 267,565,261
TRANSFERS	\$ 3,724,832	\$ 2,273,020	\$ 2,242,607	\$ 3,157,944	\$ 2,356,330	\$ 4,127,000	\$ 4,320,000	\$ 4,520,000	\$ 4,736,000	\$ 4,946,000
TOTAL EXPENDITURES W/TRANSFERS	\$ 199,613,618	\$ 216,535,407	\$ 197,859,087	\$ 192,792,746	\$ 237,346,435	\$ 231,639,199	\$ 242,491,529	\$ 251,955,819	\$ 261,496,418	\$ 272,511,261
NEW RECURRING PERSONNEL						\$ 1,960,000	\$ -	\$ -	\$ 960,000	\$ 1,180,000
NEW RECURRING M&O						200,000	360,830	-	30,000	30,000
NEW ONE-TIME M&O						80,000	-	-	350,000	50,000
NEW ONE-TIME CAPITAL						-	-	125,000	-	-
TOTAL APPROPRIATIONS	\$ 199,613,618	\$ 216,535,407	\$ 197,859,087	\$ 192,792,746	\$ 237,346,435	\$ 233,879,199	\$ 242,852,359	\$ 252,080,819	\$ 262,836,418	\$ 273,771,261
ENDING BALANCE	\$ 240,780,783	\$ 240,658,110	\$ 258,296,660	\$ 284,576,617	\$ 269,076,705	\$ 201,115,546	\$ 199,364,830	\$ 199,232,091	\$ 197,940,758	\$ 196,717,624
RESERVED-OUTER LOOP	\$ 32,844,901	\$ 45,502,304	\$ 45,767,874	\$ 45,767,874	\$ 45,767,874	\$ 45,767,874	\$ 45,767,874	\$ 45,767,874	\$ 45,767,874	\$ 45,767,874
RESERVED	\$ -	\$ -	\$ -	\$ 24,212,150	\$ 24,212,150	24,212,150	24,212,150	24,212,150	24,212,150	24,212,150
COM-CAPITAL MURDER	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
COM-SPECIAL ELECTIONS	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
COM-UTILITIES	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
COM-LARS PROJECTS	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
COM-SURETY BD DIST-CNTY CLERK	-	-	-	600,000	600,000	600,000	600,000	600,000	600,000	600,000
TOTAL RESERVES	\$ 41,544,901	\$ 54,202,304	\$ 54,467,874	\$ 79,280,024	\$ 79,280,024	\$ 79,280,024	\$ 79,280,024	\$ 79,280,024	\$ 79,280,024	\$ 79,280,024
FUND BALANCE AFTER RESERVES	\$ 199,235,882	\$ 186,455,806	\$ 203,828,786	\$ 205,296,593	\$ 189,796,681	\$ 121,835,521	\$ 120,084,805	\$ 119,952,066	\$ 118,660,733	\$ 117,437,599

General Fund 5-Year Forecast Model Assumptions

Long-term Collin County General Fund Goals: (1) To maintain the current tax rate or adopt the No-New-Revenue Tax Rate or as close to the No-New-Revenue Tax Rate as possible while (a) maintaining the ability to sell Transportation and Parks & Open Space Bonds in the future, and (b) to absorb the Health Care Trust expenditures; (2) To maintain the County's AAA bond rating; (3) Maintain 180 days or more of fund balance. The County does plan on going above the No-New-Revenue Tax Rate, but not the current tax rate, with the opening of the jail expansion due anticipated increased expenditures for new personnel, increased utilities and maintenance in FY 2023 and with the addition of potential judicial expenses in FY 2026 and FY 2027.

Property Taxes: The County is showing continued growth. The certified roll was up 7.3% over last year. This is higher than anticipated. The prior year Collin County experienced a 4.5% increase. With that said, the Commissioners Court maintains a conservative outlook for the future. The above model uses a growth of 2% for next year and growing to 3% each year thereafter for the increase in taxable value. The General Fund will receive \$0.115507 of the \$0.168087 tax rate in FY 2022, a decrease of \$0.004094, or -3.4%, from FY 2021.

Collin County
GENERAL FUND (0001)
FY 2022 - FY 2027

Future Planned Large Expenditures:

- FY 2023 - Opening of two Pods in the new Jail Cluster
- FY 2024 - Adding Utilities/Maintenance for new Jail Cluster
- FY 2025 - Refresh of Light bars on Law Enforcement Vehicles
- FY 2026 and FY 2027 - Potential judicial system expenses

Transfers:

- Increase of transfer to Healthcare Fund annually to maintain 180 days
- Increase of transfer to Employee Medical Fund annually to return fund balance to \$4 million

Other Expenditures of note:

- Technology refresh is budgeted annually in the General Fund. This includes servers, computers, printers, scanners, etc.
- Vehicle refresh is budgeted annually in the General Fund. This includes Sheriff, Constable, ground maintenance and general county vehicles.

Collin County
ROAD AND BRIDGE FUND (1010)
FY 2022 - FY 2027

The primary fund used to account for activities affecting County-owned roads, including right-of-way acquisitions, construction, operations, and maintenance.

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2023 PROJECTED	FY 2024 PROJECTED	FY 2025 PROJECTED	FY 2026 PROJECTED	FY 2027 PROJECTED
BEGINNING BALANCE	\$ 43,343,938	\$ 50,977,933	\$ 58,060,515	\$ 58,408,257	\$ 66,933,527	\$ 52,316,552	\$ 52,316,552	\$ 52,316,552	\$ 52,316,552	\$ 52,316,552
REVENUE										
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FEES/CHARGES FOR SERVICES	20,374,663	21,057,105	20,897,174	23,019,293	21,231,000	21,867,930	22,523,968	23,199,687	23,895,678	24,612,548
FINES	1,349,827	1,248,245	947,558	1,246,463	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
INTERGOVERNMENTAL REV	32,717	-	-	2,189,853	-	-	-	-	-	-
INVESTMENT REVENUES	777,735	1,156,470	910,697	407,306	450,000	459,000	468,180	477,544	487,094	496,836
LICENSE & PERMITS	5,157	5,742	7,182	9,495	7,000	7,350	7,718	8,103	8,509	8,934
OTHER REVENUE	366,978	706,657	455,931	578,450	150,100	150,100	150,100	150,100	150,100	150,100
TOTAL REVENUES	\$ 22,907,077	\$ 24,174,220	\$ 23,218,542	\$ 27,450,860	\$ 23,088,100	\$ 23,734,380	\$ 24,399,965	\$ 25,085,434	\$ 25,791,381	\$ 26,518,418
OTHER FINANCING SOURCES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL RESOURCES	\$ 66,251,015	\$ 75,152,153	\$ 81,279,057	\$ 85,859,117	\$ 90,021,627	\$ 76,050,932	\$ 76,716,517	\$ 77,401,985	\$ 78,107,932	\$ 78,834,970
EXPENDITURES										
SALARY & BENEFITS	\$ 7,009,382	\$ 7,520,640	\$ 7,926,433	\$ 7,783,723	\$ 8,663,947	\$ 8,923,865	\$ 9,191,581	\$ 9,467,329	\$ 9,751,349	\$ 10,043,889
TRAINING & TRAVEL	20,555	22,715	11,898	6,394	42,319	42,531	42,743	42,957	43,172	43,388
MAINTENANCE & OPERATIONS	5,315,522	7,369,260	11,883,128	9,752,909	13,944,858	14,084,307	14,225,150	14,367,401	14,511,075	14,656,186
CAPITAL OUTLAY	2,927,624	2,179,023	3,049,340	1,382,563	1,341,760	1,355,178	1,368,729	1,382,417	1,396,241	1,410,203
SUB-TOTAL EXPENDITURES	\$ 15,273,082	\$ 17,091,638	\$ 22,870,800	\$ 18,925,590	\$ 23,992,884	\$ 24,405,880	\$ 24,828,204	\$ 25,260,104	\$ 25,701,836	\$ 26,153,666
TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES W/TRANSFERS	\$ 15,273,082	\$ 17,091,638	\$ 22,870,800	\$ 18,925,590	\$ 23,992,884	\$ 24,405,880	\$ 24,828,204	\$ 25,260,104	\$ 25,701,836	\$ 26,153,666
NEW RECURRING PERSONNEL										
NEW RECURRING M&O										
NEW ONE-TIME M&O						100,000				
NEW ONE-TIME CAPITAL						225,000	600,000	175,000		
TOTAL APPROPRIATIONS	\$ 15,273,082	\$ 17,091,638	\$ 22,870,800	\$ 18,925,590	\$ 23,992,884	\$ 24,730,880	\$ 25,428,204	\$ 25,435,104	\$ 25,701,836	\$ 26,153,666
ENDING BALANCE	\$ 50,977,933	\$ 58,060,515	\$ 58,408,257	\$ 66,933,527	\$ 66,028,743	\$ 51,320,051	\$ 51,288,313	\$ 51,966,882	\$ 52,406,096	\$ 52,681,304
303004 - COM-FUEL	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
303005 - COM-ROAD MATERIALS	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
TRAILS OF BLUE RIDGE	-	-	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000
TOTAL RESERVES	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
FUND BALANCE AFTER RESERVES	\$ 49,977,933	\$ 57,060,515	\$ 57,408,257	\$ 65,433,527	\$ 64,528,743	\$ 49,820,051	\$ 49,788,313	\$ 50,466,882	\$ 50,906,096	\$ 51,181,304

Road & Bridge Fund 5-Year Forecast Model Assumptions

Long-term Collin County Road & Bridge Fund Goals: (1) To maintain all 732 miles of county roads; (2) To maintain all 112 County bridges; (3) To continue to convert all county rock/dirt roads to asphalt; (4) Maintain 180 or more days of fund balance.

Property Taxes: The vast majority of the revenues for the Road & Bridge fund is a fee paid with each vehicle registrations. There are approximately 75 new vehicle registrations per day. This continued increase has made this fund self sustainable without the need for tax dollars. The Road & Bridge Fund will not have property taxes for FY 2022 and aren't planned to be budgeted in the near future. This is a planned reduction in the Road & Bridge Fund tax rate to bring down the fund balance to 180 days and maintain the 180 day fund balance in the future.

Future Planned Large Expenditures:

FY 2023 - Replacement of Asphalt Paver, Outer Loop Road Maintenance

FY 2024 - Replacement of Full Depth Reclamation (FDR) Equipment

FY 2025 - Replacement of Roller for road maintenance/repair

Other Expenditures of note:

In 2005, Collin County began a program to convert all rock/dirt roads to asphalt to reduce dust and to increase the useful life of the road. The program is geared to convert the roads at a rate of 50 miles per year. There are less than 50 miles remaining to be resurfaced.

All county road, drainage, and bridge maintenance is funded annually.

Vehicle refresh is budgeted annually in the Road & Bridge Fund. This includes Public Works and Road & Bridge vehicles.

Collin County
PERMANENT IMPROVEMENT FUND (0499)
FY 2022 - FY 2027

Fund used to account for property tax revenues and expenditures associated with permanent improvement projects.

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2023 PROJECTED	FY 2024 PROJECTED	FY 2025 PROJECTED	FY 2026 PROJECTED	FY 2027 PROJECTED
BEGINNING BALANCE	\$ 25,350,439	\$ 26,843,546	\$ 23,994,417	\$ 24,414,310	\$ 24,293,106	\$ 18,691,090	\$ 18,691,090	\$ 18,691,090	\$ 18,691,090	\$ 18,691,090
REVENUE										
TAXES	\$ 2,873,946	\$ 366,539	\$ 2,141,782	\$ 1,399,987	\$ 2,199,890	\$ 2,916,248	\$ 3,023,608	\$ 3,128,733	\$ 3,237,868	\$ 3,348,870
FEES/CHARGES FOR SERVICES	-	-	-	-	-	-	-	-	-	-
FINES	-	-	-	-	-	-	-	-	-	-
INTERGOVERNMENTAL REV	-	-	-	-	-	-	-	-	-	-
INVESTMENT REVENUES	195,287	220,348	155,906	70,856	90,000	91,800	93,636	95,509	97,419	99,367
LICENSE & PERMITS	-	-	-	-	-	-	-	-	-	-
OTHER REVENUE	-	-	405	-	-	-	-	-	-	-
TOTAL REVENUES	\$ 3,069,233	\$ 586,886	\$ 2,298,094	\$ 1,470,843	\$ 2,289,890	\$ 3,008,048	\$ 3,117,244	\$ 3,224,242	\$ 3,335,287	\$ 3,448,237
TOTAL RESOURCES	\$ 28,419,672	\$ 27,430,432	\$ 26,292,510	\$ 25,885,153	\$ 26,582,996	\$ 21,699,138	\$ 21,808,334	\$ 21,915,331	\$ 22,026,377	\$ 22,139,327
EXPENDITURES										
SALARY & BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRAINING & TRAVEL	-	-	-	-	-	-	-	-	-	-
MAINTENANCE & OPERATIONS	112,712	264,285	505,982	332,123	306,000	500,000	515,000	530,450	546,364	562,754
CAPITAL OUTLAY	1,463,415	3,171,730	1,372,218	1,259,924	1,983,000	2,500,000	2,587,500	2,678,063	2,771,795	2,868,808
SUB-TOTAL EXPENDITURES	\$ 1,576,127	\$ 3,436,015	\$ 1,878,200	\$ 1,592,046	\$ 2,289,000	\$ 3,000,000	\$ 3,102,500	\$ 3,208,513	\$ 3,318,158	\$ 3,431,562
TOTAL APPROPRIATIONS	\$ 1,576,127	\$ 3,436,015	\$ 1,878,200	\$ 1,592,046	\$ 2,289,000	\$ 3,000,000	\$ 3,102,500	\$ 3,208,513	\$ 3,318,158	\$ 3,431,562
ENDING BALANCE	\$ 26,843,546	\$ 23,994,417	\$ 24,414,310	\$ 24,293,106	\$ 24,293,996	\$ 18,699,138	\$ 18,705,834	\$ 18,706,819	\$ 18,708,218	\$ 18,707,765
RESERVED-OUTER LOOP	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570
TOTAL RESERVES	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570
FUND BALANCE AFTER RESERVES	\$ 11,379,976	\$ 8,530,847	\$ 8,950,740	\$ 8,829,536	\$ 8,830,426	\$ 3,235,568	\$ 3,242,264	\$ 3,243,249	\$ 3,244,648	\$ 3,244,195

Permanent Improvement Fund 5-Year Forecast Model Assumptions

Long-term Collin County Permanent Improvement Fund: To continue to repair, equip, and/or improve County buildings while not increasing the tax rate by adopt the No-New-Revenue Tax Rate or as close to the No-New-Revenue Tax Rate as possible.

Property Taxes: The County is showing continued growth. The certified roll was up 7.3% over last year. This is higher than anticipated. The prior year Collin County experienced a 4.5% increase. With that said, the Commissioners Court maintains a conservative outlook for the future. The above model uses a growth of 2% for next year and growing to 3% each year thereafter for the increase in taxable value. The Permanent Improvement Fund will receive \$0.0011329 of the \$0.168087 tax rate in FY 2022, an increase of \$0.000429 from FY 2022 with the intention of maintaining a minimum \$3.0 million dollar fund balance annually.

Other Expenditures of note:

Annual expenditures of approximately \$2 to \$4 million to repair, equip, and/or improve County buildings.

Collin County
HEALTHCARE FOUNDATION FUND (1040)
FY 2022 - FY 2027

Fund designated to account for the Healthcare Foundation which assumes the County's obligation to provide indigent healthcare for county residents.

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2023 PROJECTED	FY 2024 PROJECTED	FY 2025 PROJECTED	FY 2026 PROJECTED	FY 2027 PROJECTED
BEGINNING BALANCE	\$ 3,744,269	\$ 5,796,200	\$ 5,792,407	\$ 5,339,125	\$ 4,790,512	\$ 3,146,183	\$ 3,146,183	\$ 3,146,183	\$ 3,146,183	\$ 3,146,183
REVENUE										
TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FEES/CHARGES FOR SERVICES	140,824	148,505	120,457	116,825	125,200	128,956	132,825	136,809	140,914	145,141
INTERGOVERNMENTAL REV	772,031	417,987	228,523	210,077	62,000	63,860	65,776	67,749	69,782	71,875
INVESTMENT REVENUES	1,250,048	1,360,475	1,236,632	1,102,457	1,177,675	1,201,229	1,225,253	1,249,758	1,274,753	1,300,248
OTHER REVENUE	17,105	9,122	1,271	3,412	1,100	1,100	1,100	1,100	1,100	1,100
TOTAL REVENUES	\$ 2,180,008	\$ 1,936,088	\$ 1,586,883	\$ 1,432,771	\$ 1,365,975	\$ 1,395,145	\$ 1,424,954	\$ 1,455,417	\$ 1,486,549	\$ 1,518,364
OTHER FINANCING SOURCES	\$ 3,300,000	\$ 1,800,000	\$ 1,800,000	\$ 2,650,000	\$ 2,000,000	\$ 3,777,000	\$ 3,935,000	\$ 4,095,000	\$ 4,261,000	\$ 4,431,000
TOTAL RESOURCES	\$ 9,224,277	\$ 9,532,288	\$ 9,179,290	\$ 9,421,897	\$ 8,156,487	\$ 8,318,327	\$ 8,506,136	\$ 8,696,599	\$ 8,893,731	\$ 9,095,547
EXPENDITURES										
SALARY & BENEFITS	\$ 2,139,668	\$ 2,522,203	\$ 2,201,555	\$ 2,620,148	\$ 3,374,125	\$ 3,475,349	\$ 3,579,609	\$ 3,686,997	\$ 3,797,607	\$ 3,911,536
TRAINING & TRAVEL	32,099	16,849	9,473	12,642	18,000	18,090	18,180	18,271	18,363	18,455
MAINTENANCE & OPERATIONS	1,256,310	1,183,607	1,628,537	1,996,495	2,046,393	2,066,857	2,087,525	2,108,401	2,129,485	2,150,780
CAPITAL OUTLAY	-	17,222	600	2,100	10,000	10,100	10,201	10,303	10,406	10,510
SUB-TOTAL EXPENDITURES	\$ 3,428,077	\$ 3,739,881	\$ 3,840,165	\$ 4,631,385	\$ 5,448,518	\$ 5,570,396	\$ 5,695,516	\$ 5,823,973	\$ 5,955,861	\$ 6,091,280
TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES W/TRANSFERS	\$ 3,428,077	\$ 3,739,881	\$ 3,840,165	\$ 4,631,385	\$ 5,448,518	\$ 5,570,396	\$ 5,695,516	\$ 5,823,973	\$ 5,955,861	\$ 6,091,280
TOTAL APPROPRIATIONS	\$ 3,428,077	\$ 3,739,881	\$ 3,840,165	\$ 4,631,385	\$ 5,448,518	\$ 5,570,396	\$ 5,695,516	\$ 5,823,973	\$ 5,955,861	\$ 6,091,280
ENDING BALANCE	\$ 5,796,200	\$ 5,792,407	\$ 5,339,125	\$ 4,790,512	\$ 2,707,969	\$ 2,747,931	\$ 2,810,620	\$ 2,872,627	\$ 2,937,870	\$ 3,004,267

Healthcare Foundation Fund 5-Year Forecast Model Assumptions

Long-term Collin County Healthcare Foundation Goals: To continue to provide indigent healthcare for Collin County residents without increasing the County's total tax rate.

History of Healthcare Foundation: The Healthcare Foundation was created after the sale of the county hospital in 1983. The proceeds of the sale were used to purchase real estate office buildings in order to create investment earnings that, together with the charges for services and federal and state funding, are used to provide health care to indigent county residents. A portion of the funds from the sale have been used to purchase real property for rental to County departments and unrelated third parties.

Future of Healthcare Foundation: Grants and community agencies, that began in 2008 and continue today, have helped the county to provide preventative and minor medical care in cities where the indigent population is located. Increasing population and medical costs for medical care have contributed to the increasing demand as on County resources to provide the same level of services offered in prior years. The Healthcare Task Force continues to work with local providers and the County to ensure appropriate recommendations and decisions concerning the future availability of service and care.

The Healthcare Foundation has lasted much longer than it was originally anticipated. The fund has continues to consume approximately \$1.5 million in fund balance a year. The fund expended its remaining fund balance in FY 2017. For FY 2018 forward the fund will need additional funding from the General Fund to maintain operations depending on rental revenue income and interest earnings. The annual transfer from the General Fund for indigent healthcare will maintain a minimum 120 day fund balance as directed by policy. The County plans to absorb this expenditure without increasing the overall tax rate.

Budget Process

The budget is a financial plan for a fiscal year of operations that matches all planned revenues and expenditures with the services provided to the citizens of Collin County. The FY 2022 Adopted Budget covers a twelve-month period beginning October 1, 2021 through September 30, 2022.

The purpose of the budget preparation process is to develop a work program and financial plan for Collin County. The goal is to produce a budget document that clearly states what services and functions will be provided with given financial, personnel and other resources. The budget document must be clearly understandable by the taxpayers and citizens at large. It is a policy document that defines issues in such a manner that the Commissioners Court can make sound decisions regarding County programs and finances. The Commissioners Court must be given enough information to make funding choices between alternative programs and priorities. The budget document provides offices and departments with a work program to carry out their missions. It also provides the Budget Officer and the County Auditor with a financial plan with which to assure that the County operates within its financial means. Finally, the budget serves as an important reference document that provides extensive information on the nature and scope of County operations and services.

The process for developing the FY 2022 Adopted Budget involved the following overall steps:

- Setting of budget priorities for the County in cooperation with Commissioners Court
- Budget Preparation workshops with County departments
- Preparation of Recommended Budget
- Commissioners Court Workshops and Public Hearings
- Preparation of the Proposed Budget
- Budget Adoption

The Annual Budget process begins with a workshop to establish the general direction of the FY 2022 Budget and to allow for the setting of budget priorities for the County. This workshop is held in the context of a regular Commissioners Court meeting which is open to the public and where the opportunity for public comment does exist.

Department Directors and Elected Officials then begin analyzing their current budgets and preparing requests for the upcoming fiscal year. Departments are given their baseline budgets based on current service requirements and allowed to submit expenditures proposed within baseline amounts. The baseline budgets submitted represent the departments' best judgment on how resources should be allocated based on their experience on the most effective method for delivering services.

Department improvement requests refer to requests to change the level of service or method of operation. Generally, department improvement requests are for new positions, technology, other equipment and associated supplies, and contractual services necessary to support a new

or expanded program. Information submitted in support of the department improvement describes how the proposal will improve services. Vehicles and heavy equipment are replaced based on the five-year fleet replacement schedule projections funded annually by the General Fund and the Road and Bridge Fund. Technology equipment is also replaced based on a five-year replacement schedule funded annually by the General Fund.

Major facility repairs and improvements are requested through the Permanent Improvement Request Process. A “Permanent Improvement” is defined as physical improvements to a facility, property and/or office. It is normally renovation and modifications to existing offices, buildings or grounds, etc. that are not considered normal repairs or maintenance. A walk-thru of each County facility is done every year. Maintenance and improvements to existing County facilities are funded through the Permanent Improvement Fund. This fund receives a small portion of the tax revenue and a fund balance is maintained high enough to fund future facility maintenance and improvements over the next five years.

Once the department improvement requests have been received, the Budget Office begins its review. The Budget Office utilizes revenue estimates provided by the County Auditor’s Office as well as tax roll information from the Collin County Central Appraisal District to formulate budget-balancing strategies. The Information Technology (IT) Department also reviews all budgetary requests for hardware and software, communication equipment and programming, and subsequently recommends the appropriate technology required to meet the needs identified by the office or department. Department directors are then provided with the opportunity to meet with Budget office staff and the County Budget Director during the weeks following submission of FY 2022 budget requests to further discuss and detail any requests for department improvements they have made.

Department Improvement requests are submitted to the Budget Office in priority order. Items required by statute are top priority followed by, annual maintenance of existing items, safety measures, requests to improve efficiency and processes, and lastly those items that would be nice to have. All requests are researched thoroughly for cost impact for this year and future years as well as other items each request could impact.

As an ongoing effort to improve the efficiency and effectiveness of Collin County, the Budget Office, as directed by Commissioners Court, has been continually working towards Performance Based Management since 2003. Budget Office staff continues to work with County offices and departments to develop systems to better track and manage data related to their performance measures. The Adopted Budget document reflects updated goals and objectives and performance measures for each department based on information provided by the Department Head or Elected Official.

The Recommended Budget document is completed in mid-July and submitted to the Commissioners Court as well as all Department Heads and Elected Officials. After receipt of the Recommended Budget, the Commissioners Court holds a workshop to review the details of the department improvements requested, both those that were recommended by the County

Budget Director for FY 2022 as well as those that were not recommended. Changes approved during the budget workshop are then reflected in the proposed budget document.

Once the document is complete, the County Budget Director must file a copy of the proposed budget with the County Clerk and the Auditor ([LGC 111.066](#)). Upon receipt of the proposed budget, the Commissioners Court is required to set a date and place for a public hearing “*within 10 calendar days after the date the proposed budget is filed but before the last day of the first month of the fiscal year.*” ([LGC Sec. 111.067b](#)) At the proposed budget public hearing, the Commissioners Court gives all interested taxpayers of the County an opportunity to be heard for, or against, any expenditure or revenue estimate. Once the Commissioners Court completes its deliberations on the proposed budget, the Court votes to adopt a budget and a tax rate. At the conclusion of the proposed budget public hearing, the Commissioners Court shall take action on the proposed budget. The Commissioners Court may make any changes in the proposed budget that it considers warranted by the facts and law and required by the interest of the taxpayers, but the amounts budgeted may not exceed the balances in those funds as of the first day of the fiscal year, plus anticipated revenues for the fiscal year as estimated by the county auditor ([LGC 111.068](#)).

The County may not impose a property tax rate in any year until the governing body has adopted a tax rate ([Tax Code 26.05](#)). Property taxes are the majority of revenue income for the County. The process of proposing and adopted a tax rate run in conjunction with the budget process. In 2019 legislation was passed to amend [Tax Code 26.05\(a\)](#) to say:

“The governing body must adopt a tax rate before the later of September 30 or the 60th day after the date the certified appraisal roll is received by the taxing entity, except that the governing body must adopt a tax rate that exceeds the voter-approval tax rate not later than the 71st day before the next uniform election date prescribed by Section 41.001 of the Election code, that occurs in November of that year.”

Note: the Election code states that for an election held on a uniform election date, the election shall be ordered not later than the 78th day before the Election Day. The code also states the 78th deadline supersedes any law outside of the Election Code. The 2019 legislative session also changed the calculation for the Voter-Approval Tax Rate (the maximum tax rate allowable without an election). Prior to 2019 the ceiling was 8%. The tax rate cap is now 3.5% over the No-New-Revenue Maintenance and Operations Rate ([Tax Code 26.04](#)). While County has only exceeded the new 3.5% cap five times in the last twenty years with the most recent in FY 2015, a conscious decision was made to accelerate the budget process to adopt the budget and tax rate by the 78th day before the uniform election date in case there is a year where the county needs to exceed 3.5% of the No-New-Revenue Maintenance and Operations rate.

Implementation of the Budget

Upon adoption of the budget by Commissioners Court, a copy of the budget is filed with the County Auditor and the County Clerk. The County Auditor will use the Adopted Budget to set up the appropriate budgetary accounts for each office and department. The County Auditor is responsible for the financial accounts of the County. The Budget Office is responsible for monitoring expenditures in accordance with the budget and for initiating appropriate budget transfers. The appropriated budget is adopted annually by fund, department, and activity at the legal level of budgetary control. The primary categories of salaries and benefits, training and travel, maintenance and operations, and capital outlay are the legal levels used ([See Budget Control Policy](#)). Offices and departments are responsible for keeping expenditures within the budgeted amount and for tracking performance indicator data.

Amendments to the budget can be made after adoption. According to Section 111.070 of the Texas Local Government Code:

(b) The Commissioners Court may authorize an emergency expenditure as an amendment to the original budget only in a case of grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. If the court amends the original budget to meet an emergency, the court shall file a copy of its order amending the budget with the county clerk and the clerk shall attach the copy to the original budget.

According to local government code, the Commissioners Court is authorized to make inter-department and inter-fund transfers during the fiscal year, if necessary. Section 111.070c says,

“the Commissioners Court by order may: (1) amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure; or (2) designate the county budget officer or another officer or employee of the county who may, as appropriate and subject to conditions and directions provided by the court, amend the budget by transferring amounts budgeted for certain items to other budgeted items..”

The following briefly describes the process of approval for budget transfers: The originating office or department enters a budget transfer into the financial system to move funds from one expenditure group to another. The availability of funds is checked in the financial system before it can be released into system administered workflow. Once the transfer is approved by the department, the Budget Office receives and evaluates the request to determine its appropriateness. If approved by the Budget Office, items under \$5,000 continue through workflow to the County Auditor to be posted in the financial management system. A budget transfer over \$5,000 is submitted to Commissioners Court for consideration. If approved by Commissioners Court, the County Auditor posts the appropriate changes.

In a case where the County receives grant or aid money, the budget may be amended to show receipt of the grant funds. Texas Local Government Code Section 111.0706 states:

“The County Auditor shall certify to the Commissioners Court the receipt of all public or private grant or aid money that is available for disbursement in a fiscal year but not included in the budget for that fiscal year. On certification, the Court shall adopt a special budget for the limited purpose of spending the grant or aid money for its intended purpose.”

The same holds true for any revenues received from intergovernmental contracts. In the event that a contract is formed with the County after the budget has been adopted, the budget may be amended to reflect the special revenues. Section 111.0707 of the Texas Local Government Code states:

“The County Auditor shall certify to the Commissioners Court the receipt of all revenue from intergovernmental contract that is available for disbursement in a fiscal year but not included in the budget for that fiscal year. On certification, the Court shall adopt a special budget for the limited purpose of spending the revenue from intergovernmental contracts for its intended purpose.”

FY 2022 Budget Calendar

DATE	RESPONSIBLE PARTY	DETAILS
Friday, February 12th (virtual)	Budget Department	Kick-Off Budget Meeting & distribution of electronic FY 2022 Budget Preparation Manuals.
Friday, March 5th	All Departments	Departments return completed Electronic FY 2022 Budget requests to the Budget Department via email.
Thursday, April 1st	Budget Department	FY 2022 Technology Requests sent to IT department for review, specs and recommendation. FY 2022 New Personnel and Position Change requests sent to HR for grade and job title recommendations. FY 2022 Equipment requests sent to Equipment Services for review and pricing.
Friday, April 16th	Information Technology Dept. Equipment Svcs Dept.	FY 2022 Technology Requests returned to Budget Office. FY 2022 Equipment requests returned to Budget Department.
Wednesday, April 21st	Budget Department	FY 2022 Department Requests sent to Purchasing for pricing.
Thursday, April 30th	Central Appraisal District	Certified Estimate of Taxable Value of Property due from Chief Appraiser no later than April 30th (Tax Code Section 26.01 e)
Friday, May 7th	Purchasing Dept.	FY 2022 Department Requests returned to Budget Department.
Friday, May 28th	Human Resources	FY 2022 New Personnel and Position Change returned to Budget Department.
Tuesday, June 1st	Budget Department	FY 2022 Preliminary Budget sent to Departments.
June 2nd - June 11th	All Departments	Meet with Budget Office on FY 2022 Department Requests (optional).
Tuesday, June 22nd	Juvenile Board	Provide court orders to the Budget Office regarding the FY 2022 Budget for Juvenile Probation, and Juvenile Detention.
Friday, July 2nd	Auditor	Provide FY 2022 final detail revenue schedule, summary revenue schedule and projected fund balance (with the exception of tax revenue).
Wednesday, July 14th	Purchasing Board	Provide court orders to the Budget Office regarding the FY 2022 Budget for Purchasing.
Friday, August 6th	Budget Department	FY 2022 Recommended Budget sent to Departments.
Saturday, July 25th	Central Appraisal District	Chief Appraiser shall certify Appraisal Roll by July 25th. (Tax Code Section 26.01)
Monday, August 9th	CSCD Board	Provide court orders to the Budget Office regarding the FY 2022 Budget for CSCD.
Wednesday, August 11th	Board of District Judges	Provide court orders to the Budget Office regarding the FY 2022 Budget for County Auditor.

FY 2022 Budget Calendar

DATE	RESPONSIBLE PARTY	DETAILS
Monday, July 26th	Commissioners	Review and any action related to FY 2022 Recommended Budget to include:
Wednesday thru Friday, July 28th - 30th	Court Budget & Tax Rate Workshop	* FY 2022 Revenue Estimates * FY 2022 Recommended Budget * Discussion and any action related to proposed Elected Officials' salaries (LGC 152.013),
Monday, August 9th		* Adopt Uniform Pay Policy * FY 2022 Court Recommended Budget
Monday, August 16th		* FY 2022 Tax Rate, * Vote to be taken on the Proposed FY 2022 tax rate, * Schedule Tax Rate Public Hearing
Tuesday, August 31st	Public Information Office	Publish Notice of Proposed Property Tax Rate (Tax Code 26.06(a)) Publish Notice of Public Hearing on Proposed Budget (LGC 111.0675)
	Human Resources Department	Publish Notice of Proposed Elected Officials' salary, expenses, and other allowances (LGC 152.013) * HR send written notice to Elected Officials concerning salary, expenses, and other allowances
Friday, September 3rd	Budget Staff	File FY 2022 Proposed Budget with County Clerk and County Auditor. Proposed Budget distributed to Commissioners Court, Purchasing, and County Departments. (LGC 111.066)
Monday, September 13th	Commissioners Court	Public Hearing on FY 2022 Tax Rate.
Monday, September 13th	Commissioners Court	Public Hearing on FY 2022 Proposed Budget (LGC Section 111.067)
Monday, September 13th	Commissioners Court	Adoption of FY 2022 * County Budget (LGC 111.068) * Tax Rate - Tax Code 26.06 (e) The meeting to vote on the tax rate increase may not be held later than the seventh day after the date of the public hearing. * Elected Officials Salaries (LGC 152.013) * Compensation Plan
Monday, September 27th		Adoption of FY 2022 * County Fee Schedule (LGC 118)

Note: Court Orders are required on:

Budget	Proposed Tax Rate
Human Resources	Uniform Pay Policy
Budget	Recommended Elected Officials Salaries
Budget	Proposed Tax Rate
Budget	County Adopted Budget
Budget	Adoption of Maintenance & Operating Tax Rate
Budget	Adoption of Debt Service Tax Rate
Budget	Adoption of Total Combined Tax Rate
Budget	County Fee Schedule
Budget	Elected Officials' Salaries

Accounting System

All County accounts are organized on the basis of funds (account groups). Using these accounts, the revenues and expenditures are approved before the beginning of each fiscal year by a budget adopted by Commissioners Court. Currently all County funds are grouped into three types, governmental funds, proprietary funds, and fiduciary funds. Governmental funds include the General Fund, the Road and Bridge Fund, the Permanent Improvement Fund and the Debt Service Fund among others. These four funds are the major budgetary funds as well as the operating funds for the County. The General Fund accounts for the main operating activities of the County. Proprietary funds (internal service funds) are used to account for the payment of employee insurance, flexible benefits, workers' compensation and similarly funded activities. These activities are funded on a cost-reimbursement basis, with the expenditure charged to the department incurring the expenditure. Enterprise funds are proprietary funds used for business type activities. Fiduciary funds consist of agency funds. Agency funds are separate accounts and transactions related to money that is collected for and remitted to another entity.

The County's basis of accounting records are on a modified accrual basis for governmental funds with revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. The basis of accounting for proprietary funds is the full accrual method of accounting and for fiduciary funds the cash basis of accounting is used. Encumbrance accounting is used for all funds. Encumbrance accounting means that an estimated cost is recorded on the books at the time of an order of goods or services so that all obligations are booked. When the actual cost is known, it is booked, and the encumbrance is reversed.

The County's governmental funds are budgeted using the modified accrual basis, with revenue recognized when they become measurable and expenditures recorded when received. Proprietary funds are budgeted on a full accrual basis and fiduciary funds are budgeted on a cash basis.

Appropriations in the Capital Projects Funds are made on a project inception basis rather than on an annual basis and are carried forward until the projects are completed. Except for capital projects, grant and federal entitlement appropriations, or for encumbrances outstanding in any fund, unused appropriations lapse at the end of the each fiscal year.

The FY 2022 Adopted Budget appropriates expenditures into the following expenditure groups:

- Salary & Benefits
- Training & Travel
- Maintenance & Operations
- Capital Outlay

Each expenditure group is the sum of individual, similar line item allocations. This presentation of budget data is designed to provide offices and departments detailed information but with greater flexibility in the management and control of their budgets. This system reduces

unnecessary bureaucratic control while continuing to provide sound financial and management information. Although budgetary data is presented in the budget document according to expenditure group, detailed line item information has been input into the County's financial management system.

Account Structure

As previously stated, the County maintains budgetary control of its operating accounts through the use of various funds. A "fund" is a self-balancing set of accounts with identifiable revenue sources and expenditures. It is segregated for the purposes of measuring a specific activity. Fund balance is the excess of revenues over expenditures and encumbrances. These fund balances are available for emergencies or unforeseen expenditures. Fund balances in the aggregate are a significant enough percentage of appropriations to meet unforeseen events or needs. The great majority of all County discretionary expenses are included in the following:

Capital Improvements Funds: Includes expenditures for capital projects related to the construction and renovation of County detention, courtroom, roads, office facilities and technology improvements. All proceeds come from the sale of debt instruments.

Debt Service Funds: Includes expenditures for principal and interest on all County debt.

General Fund: Accounts for most of the financial resources of the County, which may be used for any lawful purpose; includes expenditures for general administration, judicial, public safety, and health and welfare.

Road and Bridge Special Revenue Fund: Includes mainly expenditures for road projects and preventative maintenance on roads. This fund's main source of revenue is property taxes and vehicle registration fees.

Permanent Improvement Fund: Includes expenditures associated with permanent improvement projects. A "Permanent Improvement" is defined as physical improvements to a facility, property and/or office. It is normally renovation and modifications to existing offices, buildings or grounds, etc. that are not considered normal repairs or maintenance.

Other County funds are used to provide valuable resources and services. The following are brief descriptions of some other County funds:

Records Archive Fund: Accounts for the collection of the records archive fee and the related expenditures for preservation and restoration services performed by the County Clerk in connection with maintaining the County Clerk's records archive.

Court Reporters Fund: Accounts for the collection of statutory Court Reporter's fee and the expenditures for Court Reporter services.

Law Library Fund: Includes maintenance and operations of a law library open to residents of the County.

County Clerk Records Management and Preservation Fund: Accounts for the collection of the County Clerk's statutory document preservation fee and the expenditures of those fees for records management and preservation services.

District Clerk Records Management and Preservation Fund: Accounts for the collection of the District Clerk's statutory document preservation fee and the expenditures of those fees for records management and preservation services.

Justice Court Technology Fund: Accounts for fees collected by the Justice of the Peace Courts and related expenditures for technology improvements in the Justice of the Peace Courts.

Courthouse Security Fund: Includes the collections and expenditures of fees for security services for buildings housing a court.

Contract Elections Fund: Accounts for funds received from local governments and related expenditures for public elections.

Healthcare Foundation Fund: Accounts for Healthcare Foundation which assumes the County's obligation to provide indigent healthcare for county residents.

County Records Management and Preservation Fund: Accounts for the collection of a statutory document preservation fee and the expenditure for records management and preservation services.

Specialty Court Fund: Accounts for the participation fees paid by defendants required to maintain testing throughout their probation periods, and the expenditures for the program.

Justice Court Building Security Fund: Accounts for the collection of a portion of the Courthouse Security fee designated to provide security for a justice court in a building other than the courthouse and the expenditure of those funds as specifically designated by statute for security personnel, services and related items.

Animal Safety Fund: Accounts for animal shelter and control services for the County as well as other participating cities within the County.

FY 2022 Combined Budget Summary

Revenues

The total Collin County Adopted Budget for FY 2022 includes current revenue projections of \$395,860,575 plus \$16,097,347 of fund balance from various funds. The revenues to be received during the upcoming fiscal year are estimated by the County Auditor (Texas Local Government Code 111.062(b) (5)). Revenue estimates are derived in different ways depending on the nature of the revenue. Ad valorem taxes are calculated based on the adopted tax rate and the taxable appraised value. Investment revenues are estimated conservatively based on expectations of investment markets as well as changes available funds. Federal and State revenues are based on information provided by the funding agency or based on history if the information is not available at the time the revenues are being estimated. Most other revenues such as Fees and Fines are estimated using trend analysis while taking into account input from the elected official collecting the fees as well as taking into account other factors such as changes in laws or economic activity.

The adopted revenue represents an increase of \$17,316,126 or 4.6% more than FY 2021 adopted revenue. The FY 2022 adopted revenue represents an increase of \$11.4 million in tax revenue when compared to FY 2021 adopted revenue.

Figure 2 – Combined Budget Revenues by Source

Adopted Combined Budget - Revenues by Source

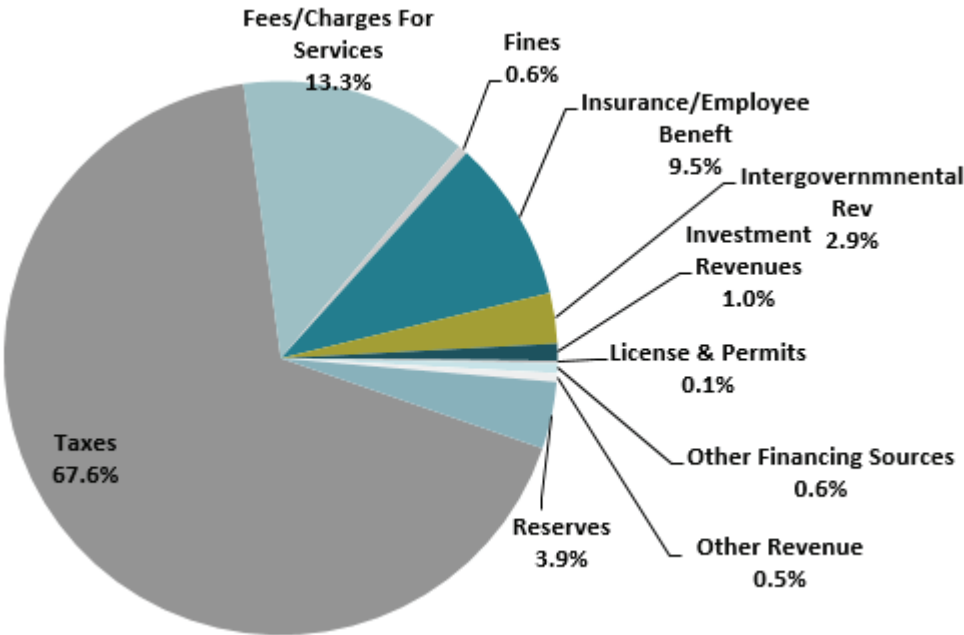


Table 2 presents a side-by-side comparison of the revenues by source for the past five years with the percentage change from FY 2021 Original Adopted to FY 2022 Original Adopted.

Table 2 – Combined Budget Revenues by Source

REVENUE SOURCE	2018 ADOPTED	2019 ADOPTED	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	% CHANGE '21-'22
Taxes	\$234,634,515	\$246,091,791	\$257,459,459	\$266,918,384	\$278,313,820	4.3%
Fees/Charges for Services	\$50,957,560	\$51,905,096	\$51,481,566	\$51,505,252	\$54,828,409	6.5%
Fines/Forfeits	\$3,222,000	\$2,843,610	\$2,733,300	\$2,443,450	\$2,330,000	-4.6%
Insurance/Employee Benefit	\$29,419,246	\$31,242,298	\$33,167,220	\$34,734,590	\$39,150,746	12.7%
Inter/Intra Governmental	\$11,761,463	\$11,444,302	\$12,272,968	\$12,689,209	\$12,115,115	-4.5%
Investment Revenue	\$5,021,811	\$4,694,508	\$4,855,634	\$5,086,634	\$4,050,955	-20.4%
License and Permits	\$570,000	\$620,000	\$610,500	\$510,500	\$612,000	19.9%
Other Financing Sources	\$3,698,000	\$2,157,200	\$2,157,200	\$3,106,330	\$2,356,330	--24.1%
Other Revenue	<u>\$1,199,900</u>	<u>\$1,077,100</u>	<u>\$1,436,600</u>	<u>\$1,550,100</u>	<u>\$2,103,200</u>	<u>35.7%</u>
Adopted Revenue	\$340,484,495	\$352,075,905	\$366,174,447	\$378,544,449	\$395,860,575	4.6%
Reserves	<u>\$40,449,167</u>	<u>\$26,175,001</u>	<u>\$15,717,425</u>	<u>\$6,014,780</u>	<u>\$16,097,347</u>	<u>167.6%</u>
Total Revenue	\$380,933,662	\$378,250,906	\$381,891,872	\$384,559,229	\$411,957,922	7.1%

County revenue growth was due mainly to tax growth from new construction. Existing property values increased while the tax rate was lowered to the No New Taxes rate. This kept existing tax revenue relatively flat.

The County is expecting to use \$10 million more in reserves in FY 2022 than in FY 2021. This is primarily due to funding necessary in the General Fund for a one-time payment to TCDRS for retirement funding. Reserves were utilized in the Road & Bridge funds for operations, as tax revenue was not allocated for this fund in FY2022.

Other Revenue increased primarily due to an estimated increase in prescription rebates.

The reduction in Other Financing Sources is the result of decreases in transfers to Healthcare and Courthouse Security. The Healthcare transfer decrease of \$650k and Courthouse Security of \$100k were adjustments made in response to the large increases in FY2021 due to Covid-19 demands. Investment Revenue is estimated to be lower due to market changes.

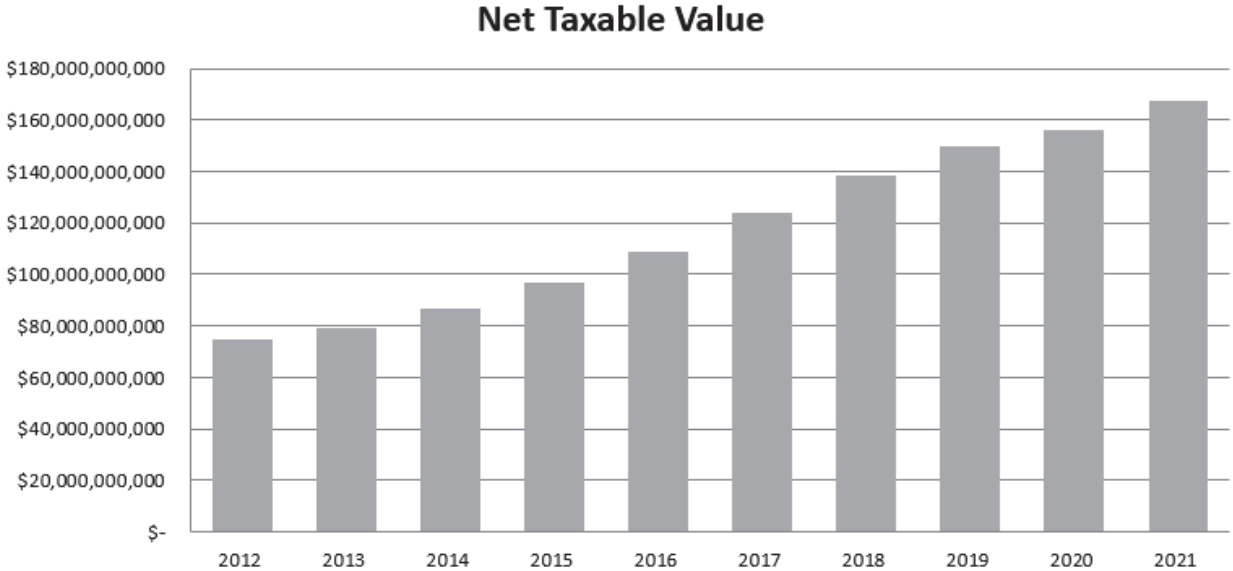
Licenses and Permits are estimated to increase close to normal levels. This is driven mostly by the increase in health permits needed as business activity has improved.

The Insurance/Employee Benefits revenue is from an internal service fund. Since the County is self-insured, the fund balance was increased due to continued rising healthcare costs resulting from COVID-19.

Ad Valorem Taxes

Ad valorem tax revenue is determined by two components: the total appraised property value and the tax rate.

Figure 3 – Net Taxable Values



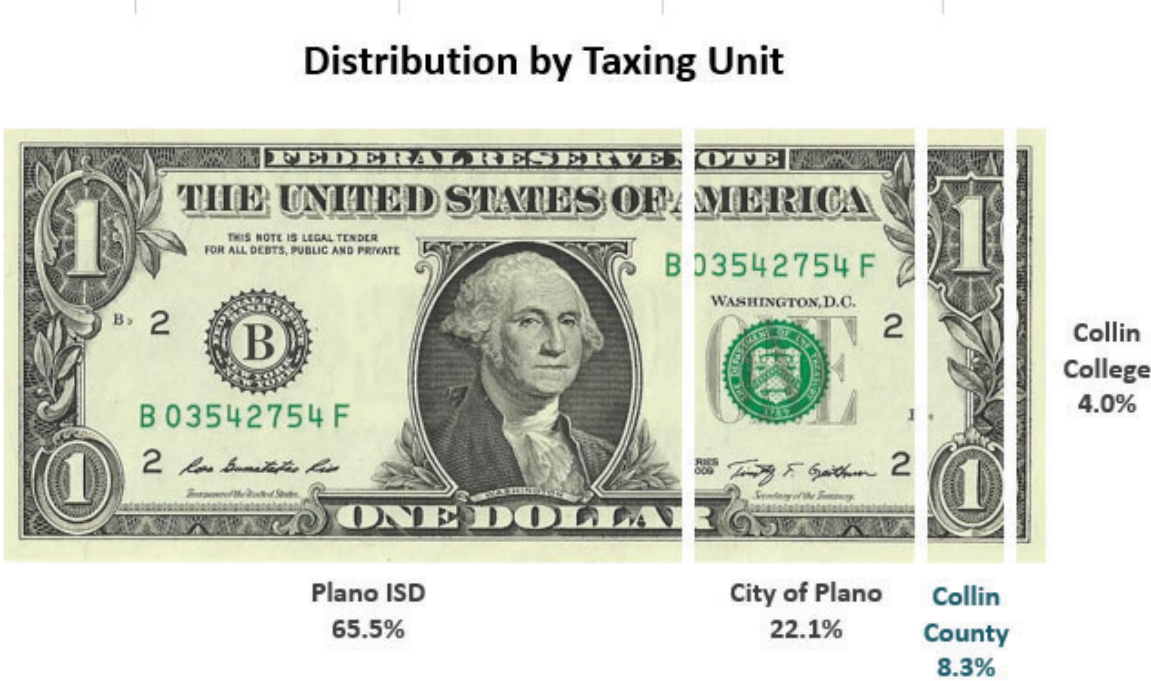
* CERTIFIED Net Taxable as of July 25th of each year per Tax Code 26.01

The Collin Central Appraisal District establishes the appraised property values within the County in accordance with State law. Appraised net taxable values in Collin County experienced double-digit increases throughout the late 1990s and through the year 2002. 2003 thru 2005 were years of more modest growth, whereas in 2006 and 2007 Collin County again experienced double digit increases of 10.2% and 10.9% respectively. In 2008 Collin County experienced a growth rate of 4.6% in net taxable property values in spite of the addition of a 5% homestead exemption (\$5,000 minimum), a 0.7% increase in 2009, and a 1.5% decrease in 2010. Steady growth began again in 2011. The Central Appraisal District’s information for 2021 shows increase in total net taxable property values of 7.3% for a total net taxable value total of \$167,755,086,085 of which \$130,826,589,537 is for improvements.

The property tax rate consists of two components. The first is the debt service rate component that is determined by the County’s debt service requirements. The debt service rate for FY 2022 is 5.1251 cents per \$100 of assessed value. Funds from this component are deposited in the debt service funds and are used exclusively to pay the principal and interest on debt. The second component of the tax rate is the amount for operating budget funds. The operating fund tax rate for FY 2022 is 11.6836 cents per \$100 of assessed value. These two components taken together provided for a total tax rate for FY 2022 of 16.8087 cents per \$100 of assessed value.

The FY 2022 Adopted Budget is balanced with a decreased ad valorem property tax rate from FY 2021, which was 17.2531 cents per \$100 valuation. **FY 2022 marks the twenty-ninth straight year of no increase to the tax rate.** From 2020 to 2021, the average home in Collin County increased in taxable value from \$373,000 to \$396,584 which is an increase of \$23,584 or 6.3%. The calculation of the average homestead taxable value takes into account improvements as well as changes to base valuation. Due to the decrease in the tax rate and increase in average appraised values, the average homeowner will pay approximately \$21.91 more in county property taxes.

Figure 4 – Distribution by Taxing Unit



Other Revenue Sources

Other sources of revenue to the County include charges for service, fees and permits, fines and forfeits, inter/intra-governmental funds, interest on investments and miscellaneous other revenues.

Charges for service: Includes those fees that are charged in return for a specific service required of the County. Some examples of these types of charges are copy fees, GIS services, patrol services, passport photograph services, and inmate housing services.

Fees and permits: Fees are collected from citizens in a variety of different areas. These fees include court fees, transportation fees, health fees, permit fees, general government fees, and public safety fees.

Fines and forfeits: Fine and forfeitures depend on the provisions of state law, and are usually mandatory, but occasionally optional with the Commissioners Court. This County has instituted all the optional court costs and receives the maximum amount from these sources. Revenues from this source depend on collections by departments, the actions of the courts, incidence of offenses and various other external factors.

Intergovernmental: Includes revenues from the state, federal or other governmental sources. They include state-shared revenues, inter-local contracts and federal grants. By their nature, this revenue source can be subject to substantial fluctuation. The County has adopted some measures to optimize federal and state reimbursements.

Interest: Interest earnings are a function of the rate of return and amount available for investment. The amount available for investment depends on a variety of factors, the largest of which is the cash balance available for investment. Proper planning can nearly always result in a greater amount available for investment and will increase the earnings relative to the current rate of return on investments.

Unclassified: Includes revenues that do not fit in any other category such as such as donations or insurance recovery.

Expenditures

The FY 2022 Total Combined Adopted Budget appropriation for all funds is \$411,957,922 (excluding bond funds). This represents an increase of \$27,398,693 or 7.1% more than adopted expenditures from FY 2021. Figures 2, 5, and 6, as well as Tables 2 and 3 show appropriations and revenues for all funds for FY 2022.

Figure 5 – Combined Budget Expenditure Ten-Year Trend

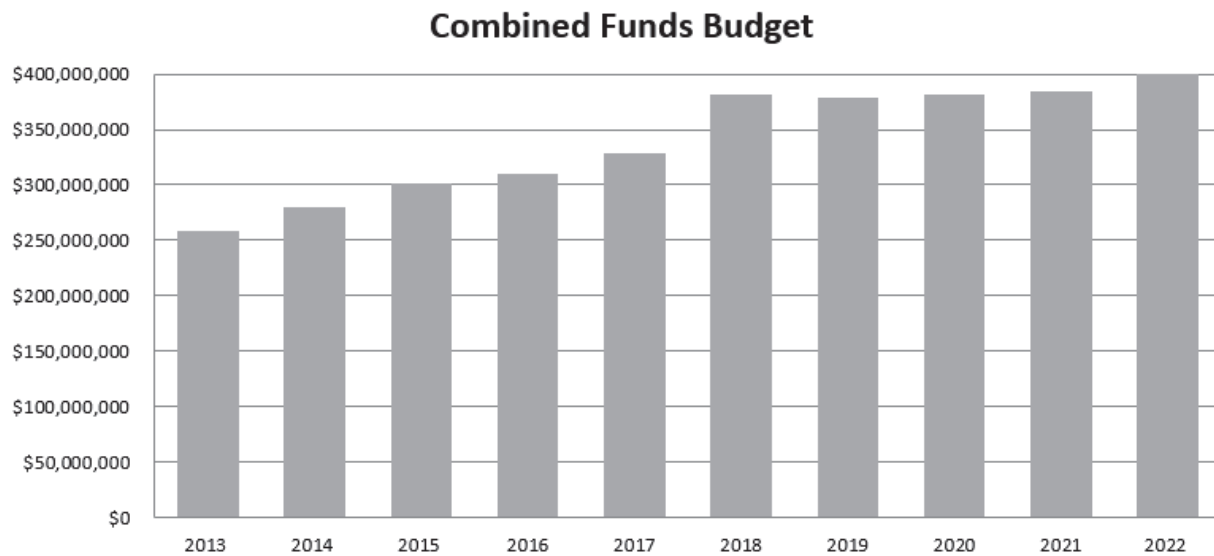


Table 3 below presents a side-by-side comparison of the Combined Budget expenditures by function for the past five years with the percentage change from FY 2021 Adopted to FY 2022 Adopted.

Table 3 – Expenditures by Function

FUNCTION AREA	2018 ADOPTED	2019 ADOPTED	2020 ADOPTED	2021 ADOPTED	2022 ADOPTED	% CHANGE '21-'22
Conservation	\$297,749	\$359,275	\$373,295	\$367,861	\$368,015	0.0%
Culture and Recreation	\$883,288	\$1,033,089	\$982,257	\$1,006,749	\$1,018,980	1.2%
Debt Service	\$65,290,931	\$91,270,992	\$76,469,871	\$80,395,153	\$84,677,929	5.3%
Equipment Services	\$3,955,853	\$4,344,133	\$4,426,830	\$4,782,214	\$4,089,407	-14.5%
Financial Administrative	\$13,820,863	\$14,467,185	\$14,919,111	\$15,302,824	\$15,915,053	4.0%
General Administrative	\$48,715,261	\$53,781,330	\$57,810,691	\$44,799,208	\$62,227,579	38.9%
Health and Welfare	\$25,429,350	\$26,053,686	\$27,503,852	\$29,812,017	\$30,283,410	1.6%
Judicial	\$22,623,662	\$24,019,366	\$25,690,238	\$26,640,629	\$26,781,499	0.5%
Legal	\$14,986,466	\$15,965,910	\$16,222,734	\$16,981,330	\$17,906,944	5.5%
Public Facilities	\$14,937,313	\$13,749,909	\$15,223,983	\$13,538,444	\$15,043,377	11.1%
Public Safety	\$75,757,187	\$78,212,107	\$82,461,885	\$85,474,570	\$89,779,150	5.0%
Public Transportation	\$62,268,778	\$24,619,116	\$25,101,005	\$24,798,609	\$23,948,849	-3.4%
Unclassified	\$31,966,961	\$30,374,808	\$34,526,120	\$40,659,621	\$39,917,730	-1.8%
	<u>\$380,933,662</u>	<u>\$378,250,906</u>	<u>\$381,891,872</u>	<u>\$384,559,229</u>	<u>\$411,957,922</u>	<u>7.1%</u>

General Administrative has the largest increase in adopted budget from FY 2021 to FY 2022. This is primarily due to additional retirement funding. In FY 2022, \$14.5 million was budgeted to reduce retirement fund liability. Additional TCDRS funding was not budgeted for FY 2021.

The increase in Public Facilities is mostly due to the replacement of Sheriff’s Office security camera system that was at end of life.

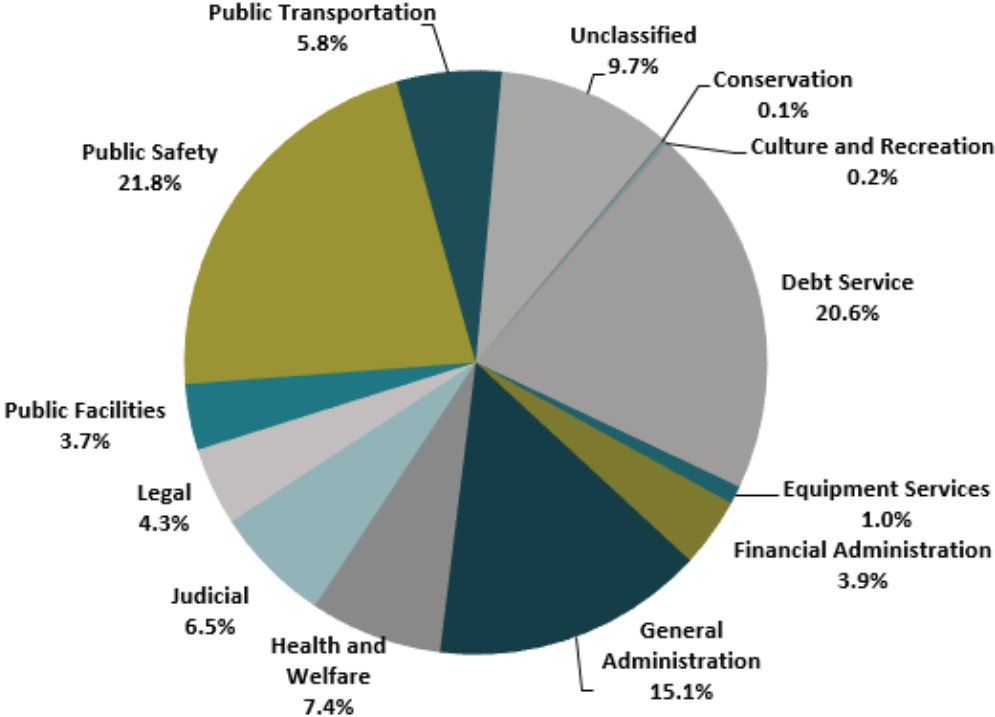
The Legal function increase is due mostly to the addition of two felony prosecutors with equipment.

The County’s debt payments for FY 2022 increased by \$4.2 million from FY 2021 resulting in a 5.3% increase in the Debt Service category. While the debt payment itself increased, the debt portion of the county’s overall tax rate decreased due to increased values and new growth of properties in Collin County.

Equipment Services decreased 14.5%. The decrease is largely caused by fewer replacements in auto fleet. In FY 2021 there was a large increase in the budget, mostly in the Facilities area. Fleet replacements are on a schedule and are reviewed as part of the annual budget process.

Figure 6 – Combined Budget Expenditures by Function

Adopted Combined Budget - Expenditures by Function



FY 2022 General Fund

Table 4 – General Fund Revenues by Source

REVENUE SOURCE	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2022 ADOPTED	% CHANGE ADOPTED '21-'22
Taxes	\$166,592,157	\$172,879,031	\$178,826,400	\$185,056,250	\$191,278,330	3.4%
Fees/Charges for Services	\$19,511,667	\$19,960,806	\$18,521,296	\$18,698,880	\$20,357,713	8.9%
Fines/Forfeits	\$1,405,000	\$1,350,000	\$1,335,000	\$1,240,000	\$1,080,000	-12.9%
Insurance/Employee Benefit	\$0	\$0	\$0	\$0	\$0	0.0%
Inter/Intra Governmental	\$6,150,962	\$5,955,000	\$6,186,000	\$6,246,000	\$6,199,000	-0.8%
Investment Revenue	\$2,083,200	\$2,083,200	\$2,089,480	\$2,089,480	\$2,089,480	0.0%
License and Permits	\$565,000	\$615,000	\$605,000	\$505,000	\$605,000	19.8%
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	0.0%
Other Revenue	<u>\$283,600</u>	<u>\$177,000</u>	<u>\$306,500</u>	<u>\$184,000</u>	<u>\$237,000</u>	<u>28.8%</u>
Adopted Revenue	\$196,591,586	\$203,020,037	\$207,869,676	\$214,019,610	\$221,846,523	3.7%
Reserves	<u>\$40,461,209</u>	<u>\$5,817,426</u>	<u>\$13,594,120</u>	<u>\$0</u>	<u>\$15,499,912</u>	<u>-100%</u>
Total Revenue	<u>\$237,052,795</u>	<u>\$208,837,463</u>	<u>\$221,463,796</u>	<u>\$214,019,610</u>	<u>\$237,346,435</u>	<u>10.9%</u>

Revenues

Total General Fund FY 2022 revenues are \$237,346,435. This represents a \$7,826,913 or a 3.7% increase from FY 2021 adopted revenues. The estimated General Fund ad valorem property tax revenue of \$191,278,330 is an increase of \$6,222,080 or 3.4% from FY 2020 estimated ad valorem property tax revenue. As stated above, property values increased overall by 7.3 percent.

Table 4 presents a side-by-side comparison of the General Fund revenues by source for the past five years with the percentage change from FY 2021 Original Adopted to FY 2022 Original Adopted.

General Fund revenue growth is due mainly to tax growth from new construction. Existing property values increased while the tax rate was lowered to the No New Taxes rate. This kept existing tax revenue relatively flat.

In FY 2022, reserves are being utilized for a one-time payment to TCDRS to reduce retirement fund liability.

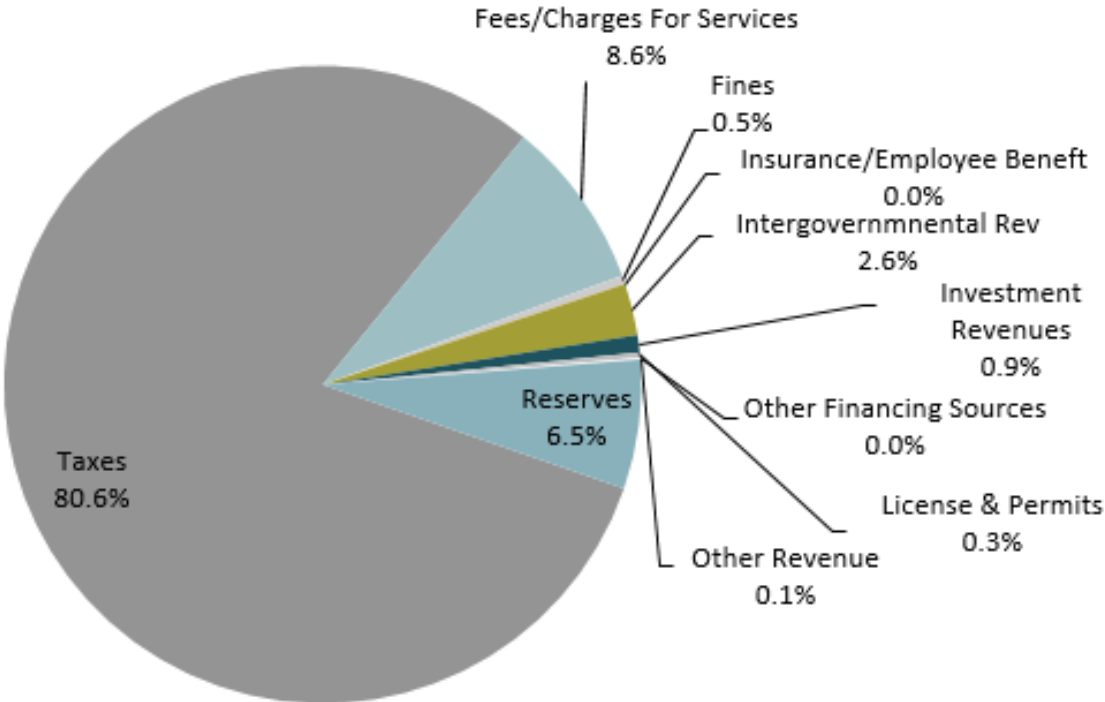
Other Revenue is estimated to increase based on auction proceed activity and sale of undeveloped property. Licenses and Permits are estimated to increase due mostly to the increase in health permits needed as business activity has improved.

Fines/Forfeits are expected to decline due to continued decreased activity in court related fines.

The County makes a concerted effort to maximize all revenue opportunities. With the growing population in the County, the County continues to pursue all grant opportunities, and focuses on collecting all fines and fees due to the County.

Figure 7 – General Fund Revenues by Source

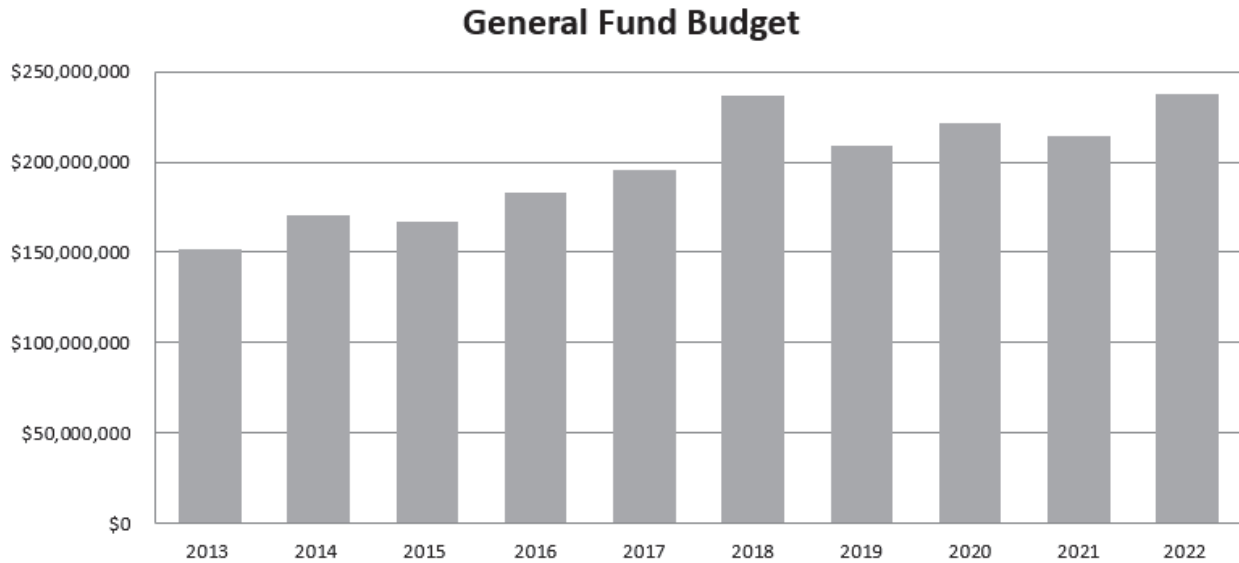
Adopted General Fund Budget - Revenues by Source



Expenditures

The FY 2022 Adopted General Fund expenditures are \$237,346,435. This amount represents a 10.9% increase from the FY 2021 Adopted Budget.

Figure 8 – General Fund Expenditures



Note: Jury Fund, Myers Park, Pre-trial Release, Development Services, Juvenile Probation/Detention, Juvenile Alternative Education, and Juvenile Out-of-County Sex Offender Funds consolidated into General Fund in FY 2013 due to GASB 54 reporting requirements.

Table 5 below presents a side-by-side comparison of the General Fund expenditures by function for the past five years with the percentage change from FY 2021 Adopted to FY 2022 Adopted.

Table 5 – General Fund Expenditures by Function

FUNCTION AREA	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2022 ADOPTED	% CHANGE ADOPTED '21-'22
Conservation	\$253,714	\$315,240	\$329,260	\$323,826	\$323,980	0.0%
Culture and Recreation	\$883,288	\$1,033,089	\$982,257	\$1,006,749	\$1,018,980	1.2%
Equipment Services	\$3,955,853	\$4,344,133	\$4,426,830	\$4,782,214	\$4,089,407	-14.5%
Financial Administrative	\$13,820,863	\$14,467,185	\$14,919,111	\$15,302,824	\$15,915,053	4.0%
General Administrative	\$42,756,384	\$48,082,751	\$51,900,927	\$38,536,821	\$55,930,424	45.1%
Health and Welfare	\$18,520,971	\$19,272,560	\$20,554,504	\$21,713,145	\$22,741,297	4.7%
Judicial	\$21,111,849	\$22,338,269	\$24,158,875	\$24,722,645	\$25,354,703	2.6%
Legal	\$14,862,845	\$15,834,099	\$15,949,112	\$16,487,451	\$17,371,829	5.4%
Public Facilities	\$11,740,823	\$11,432,110	\$12,626,013	\$11,644,145	\$12,194,578	4.7%
Public Safety	\$67,448,205	\$69,560,827	\$73,459,707	\$76,384,344	\$80,049,854	4.8%
Public Transportation	\$38,000,000	\$0	\$0	\$0	\$0	0.0%
Unclassified	<u>\$3,698,000</u>	<u>\$2,157,200</u>	<u>\$2,157,200</u>	<u>\$3,106,330</u>	<u>\$2,356,330</u>	<u>-24.1%</u>
	<u>\$237,052,795</u>	<u>\$208,837,463</u>	<u>\$221,463,796</u>	<u>\$214,010,494</u>	<u>\$237,346,435</u>	<u>10.9%</u>

General Administrative has the largest increase in adopted budget from FY 2021 to FY 2022. This is primarily due to additional retirement funding. In FY 2022, \$14.5 million was budgeted to reduce retirement fund liability. Additional TCDRS funding was not budgeted for in FY2021.

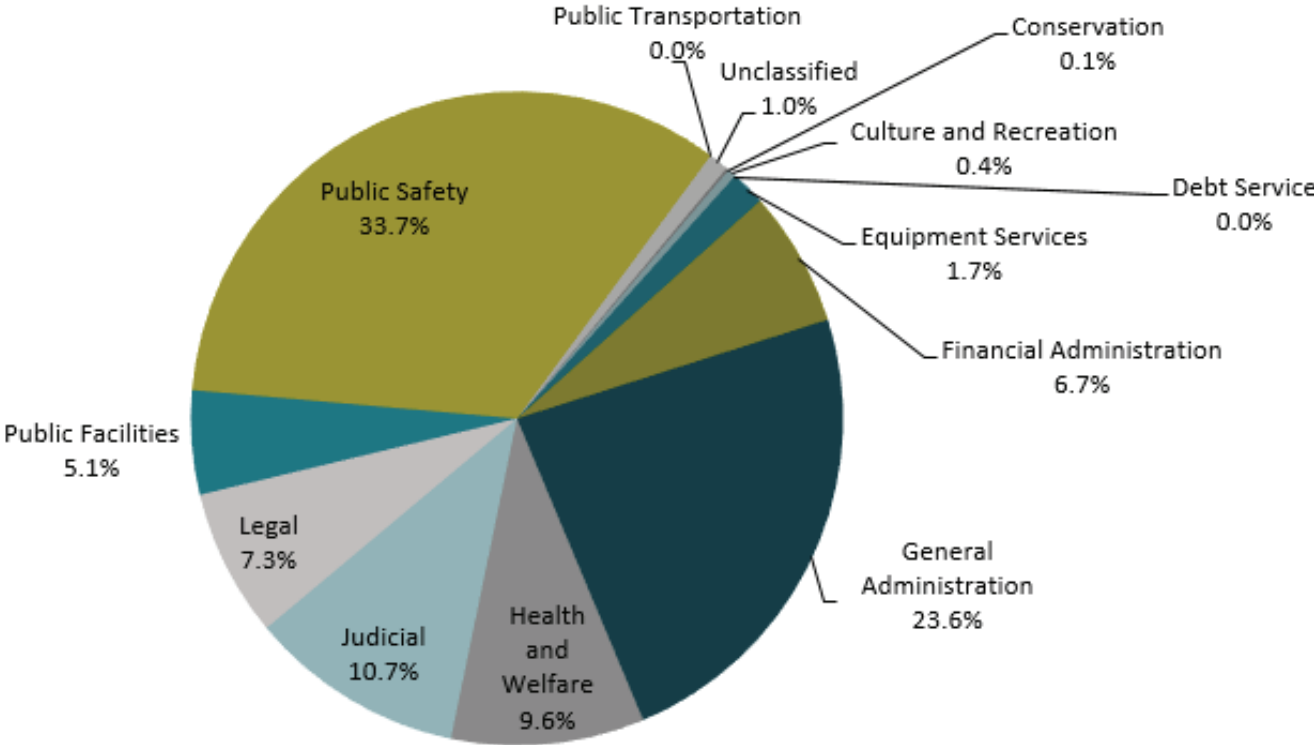
The Legal function increase is due mostly to the addition of two felony prosecutors with equipment.

Equipment Services decreased 14.5%. The decrease is largely caused by fewer replacements in auto fleet. In FY 2021 there was a large increase in the budget, mostly in the Facilities area. Fleet replacements are on a schedule and are reviewed as part of the annual budget process.

The reduction in Unclassified is the result of decreases in transfers to Healthcare and Courthouse Security. The Healthcare transfer decrease of \$650k and Courthouse Security of \$100k were adjustments made in response to the large increases in FY 2021 due to Covid-19 demands.

Figure 9 – General Fund Expenditures by Function

Adopted General Fund Budget - Expenditures by Function



FY 2022 Other Operating Funds

Road and Bridge Fund

The total FY 2022 adopted revenues for the Road and Bridge fund are \$23,088,100 plus 904,784 of planned usage of reserve funds for a total of \$23,992,884. Adopted revenues represents a 0.6% budget increase when compared to FY 2021.

Figure 10 – Road & Bridge Fund Revenues by Source

Adopted Road & Bridge Fund Budget - Revenues by Source

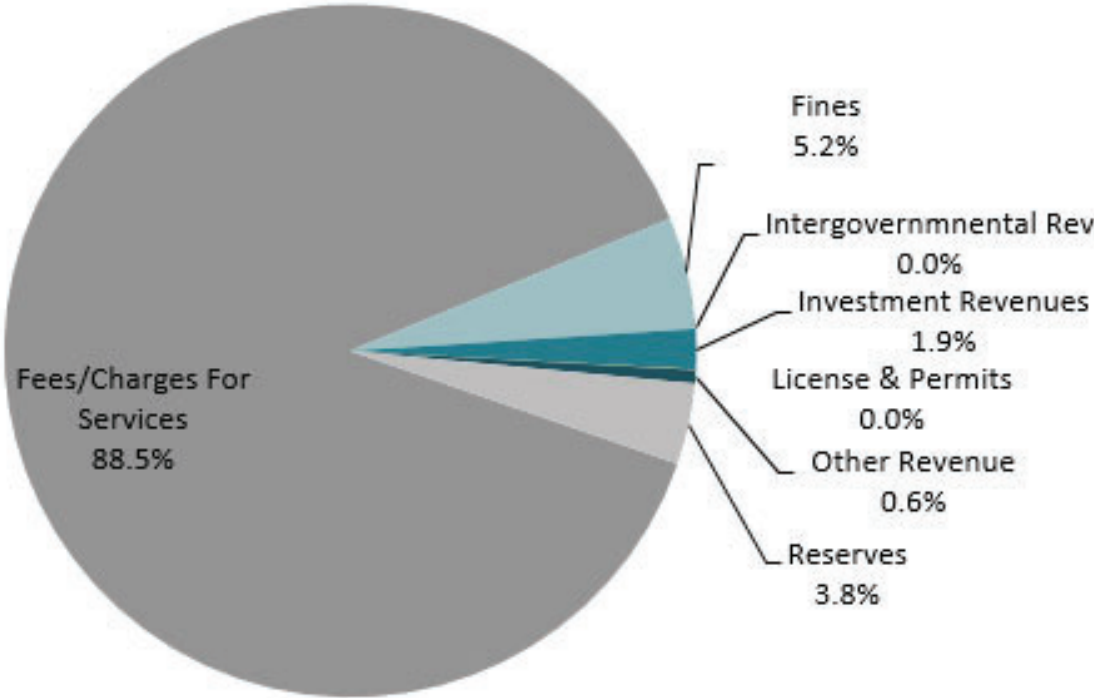
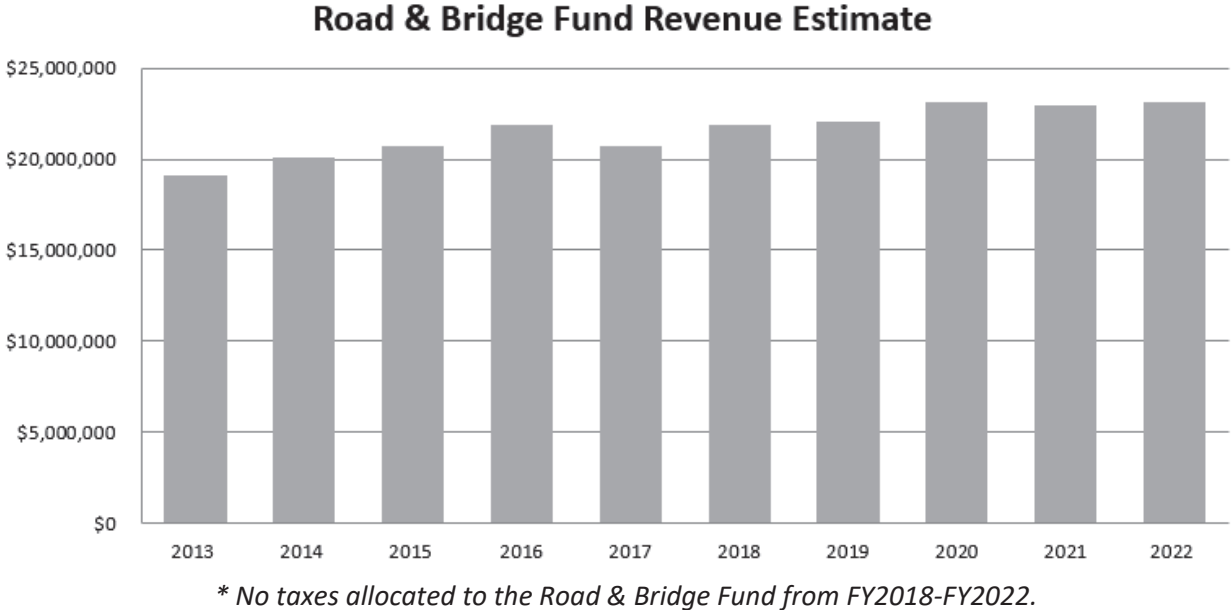
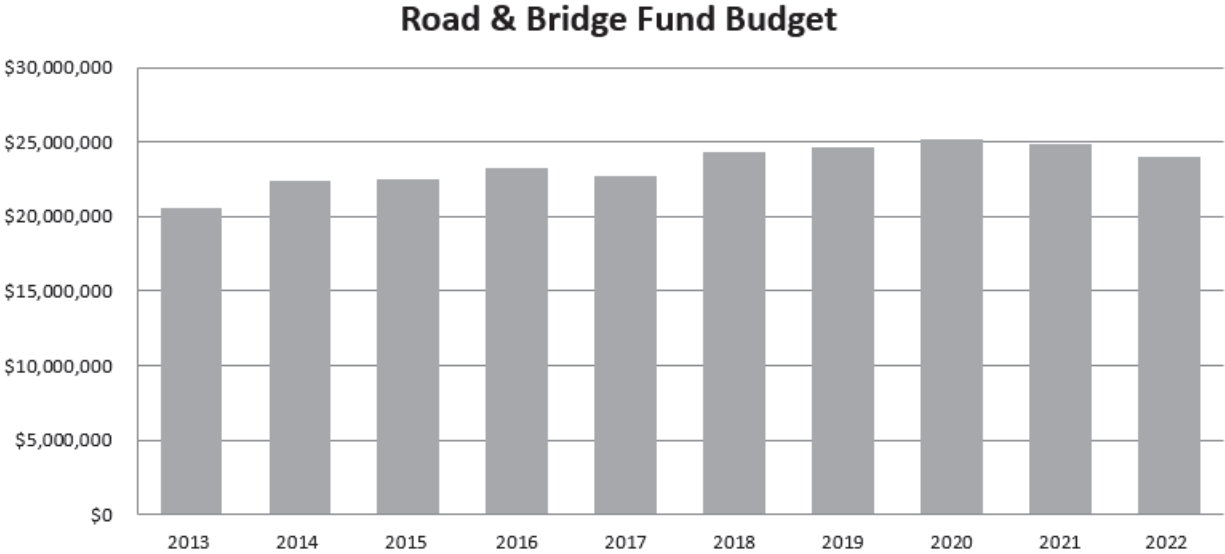


Figure 11 – Road & Bridge Fund Revenue Estimate



The total FY 2022 adopted expenditures for the Road and Bridge fund are \$23,992,884. This amount represents a 3.4% decrease from the FY 2021 Adopted Budget. The county did not have as many large pieces of equipment to replace for FY 2022.

Figure 12 – Road & Bridge Fund Budget



Permanent Improvement Fund

The Permanent Improvement fund is also financed by a portion of the property tax levy as required in the Texas Constitution. Projects in the Permanent Improvement fund are those capital projects that do not necessarily warrant the expenditure of bond funds but are still necessary to the efficient operation of the County. A “Permanent Improvement” is defined as physical improvements to a facility, property and/or office. It is normally renovation and modifications to existing offices, buildings or grounds, etc. that are not considered normal repairs or maintenance. A walk-thru of each County facility is done every year. Maintenance and improvements to existing County facilities are funded through the Permanent Improvement Fund. Total estimated revenues in the Permanent Improvement fund for FY 2022 are \$2,289,890 of which \$2,199,890 are from property taxes. Total expenditures adopted for FY 2022 are \$2,289,000.

Conclusion

Collin County’s economy is gaining strength with a robust housing market, an unemployment rate continuing to drop, and continued increase in population. The County continues to focus on its top priorities and core responsibilities of county governance while maintaining a high standard of living for its residents.

Considerable time was spent reviewing budget requests for compliance with the overall goals established by the County. County departments are to be commended for working within their established budgets, while working to find solutions to improve efficiencies within their current operating budgets. It is due to their efforts and the cost saving measures that have been implemented that we are able to maintain our current level of county services while still addressing growth.

The County continues to maintain a very conservative philosophy as reflected in this document. The FY 2022 Adopted Budget is a financially sound plan and will allow Collin County to continue to provide for as high a level of basic services to our growing community as possible within the limits of available resources.

I want to thank Commissioners, Elected Officials, and Department Heads for working with me to develop this Adopted Budget. I appreciate the continued dedication to our strong financial principles and management. I would especially like to thank my staff for their dedication and commitment.

Respectfully,



Mónica Arris
Budget and Finance Director

An aerial photograph of an industrial or commercial area, possibly a port or manufacturing zone. The scene includes several large buildings, a prominent structure with tall chimneys or towers on the right, and a set of railway tracks or a canal running diagonally across the lower right. The sky is overcast with some light clouds. The text 'COMMUNITY PROFILE' is overlaid in large, bold, white capital letters, centered horizontally and partially obscured by two thick white horizontal bars, one above and one below the text.

COMMUNITY PROFILE

Community Profile

History

Collin County (C-18/19), is located in northeastern Texas thirty miles south of the Red River. McKinney, the county seat, is thirty-four miles northeast of Dallas. The county's center lies at approximately 33°11' north latitude and 96°34' west longitude. With the exception of a small portion of its western edge, Collin County's area of 851 square miles lies entirely within the Blackland Prairie region of Texas. The surface of the county is generally level to gently rolling, with an elevation ranging from 450 to 700 feet above sea level. Deep clayey soils over marl and chalk surface the central and western part of the county. Dark loamy alluvial soils, subject to flooding during the rainy season, lie in the eastern section. The western and central portions of the county are drained by the East fork of the Trinity River. The Elm fork of the Trinity drains the eastern section. Bois d' arc, oak, elm, ash, pecan, and post oak trees grow along the streams of the county but not in sufficient quantity for commercial use. Limestone and sand for making cement are the only mineral resources. Temperatures range from an average high of 96° F in July to an average low of 34° in January. Rainfall averages just under thirty-five inches a year, and the growing season extends for 237 days.

Branches of the Caddo Indians inhabited the area before the arrival of the first White settlers. Occasional outbreaks of violence occurred between the two groups, but there was no extended period of conflict since the Caddos withdrew from the county by the mid-1850s. The absence of organized Indian resistance, combined with the county's fertile soil and an offer of land grants by the Peters colony attracted settlers to the area in the early 1840s. Even with the offer of free land, the estimated population of the county was only 150 when it was demarked from Fannin County on April 3, 1846, and named for Collin McKinney, one of the first settlers of the county and a signer of the Texas Declaration of Independence. The original county seat was Buckner. Because this town Buckner was not within three miles of the center of the county, however, McKinney became the county seat in 1848. Like the county, McKinney was named for Collin McKinney.

The settlement of Collin County can be divided into two phases. The first occurred during the early period of the county's history, from 1840 to 1860. The second phase took place during and after the arrival of railroads. The settlements established before the construction of rail lines seldom survived if the railroads bypassed them. The majority of the first settlers of Collin County were farmers who lived near streams, where water and wood were easily obtained. They established small, family-operated farms that produced mostly wheat and corn. The slave and cotton economy that characterized most of the South, with its large plantations, failed to take hold in the county. In part this was a result of the lack of navigable rivers and railroads to transport cash crops to retail centers. The nearest market was Jefferson, more than 150 miles to the east. In addition, the farmers who settled the county were from the upper South and had little experience in slaveholding or raising cotton. In 1860 only 1,047 of the 9,264 residents were black, and the cotton harvest was of no significance.

These factors, plus the influence of James W. Throckmorton, a native of McKinney and Texas state senator, resulted in Collin County's vote against secession, 948 to 405, in 1861. Once Texas joined the Confederacy, however, more than 1,500 residents of the county enlisted in the defense of the

South, led by Throckmorton, who rose to the rank of brigadier general. During the war isolated incidents of violence occurred between Union sympathizers and Confederates, including the participation of an undetermined number of county residents in the events that led to the Great Hanging at Gainesville in 1862. Outbreaks of violence continued after the war. Farmersville, twelve miles east of McKinney, was the site of one of the killings that took place during the Lee-Peacock feud. By 1869 gunplay between the two groups had ended. Except for the military appointments of a few public officials in 1867–68, the county remained under the control of the Democratic party during Reconstruction.

For the first thirty years of the county's history farmers had little incentive to take advantage of the fertile soil of the Blackland Prairie, considered the richest agricultural region of Texas. Between the 1840s and 1870s the lack of transportation facilities, limited markets, and absence of mechanized farm equipment restricted the agricultural production of the county. The arrival of the railroad removed these obstacles and initiated a fifty-year period of economic growth. In 1872 the Houston and Texas Central Railway, the first to reach the county, connected McKinney and Plano to tracks that reached as far south as Houston. The Missouri, Kansas and Texas followed four years later and was joined in a decade by the Gulf, Colorado and Santa Fe. By the mid-1890s six railroads crisscrossed the county, connecting farmers to retail markets throughout Texas. With an outlet for their products farmers began to cultivate the unplowed fertile land in the eastern and central sections of the county. Between 1870 and 1920 the number of farms and crop production increased dramatically. In 1870, 903 farms valued at just over three million dollars produced 674,565 bushels of corn, 4,371 bales of cotton, and 42,827 bushels of wheat. In 1920 the number of farms had increased to 6,001, with a value estimated at well over \$84 million. Production of corn had increased to 2,574,689 bushels, cotton to 49,311 bales, and wheat to 956,412 bushels.

By the 1920s, twenty-three Collin County communities had voted road bonds totaling just under \$4 million. New roads, combined with State Highway 289, provided county residents with easy access to Dallas, Fort Worth, and Waco. By the end of the decade thirteen communities had electricity, natural gas, and a telephone exchange. Three had a population of over 1,000. In 1920 the county seat had 6,677 residents, and the population of the county was 49,609.

During the next forty years, however, the population declined. The Great Depression, mechanization of farms, and employment opportunities outside the county contributed to the drop in population. Although Collin County did not suffer the extreme hardships that befell other areas of Texas, the number of county farms declined from 6,069 in 1930 to 4,771 by 1940. The value of all crops harvested dropped from just over \$10 million to just over \$6.5 million during the same period. As late as 1940 Collin County's unemployment rate stood at 19 percent.

By the mid-1950s the economy had recovered. The average value of farmland per acre increased from \$58.91 in 1940 to \$145.52 in 1954. In part this improvement was a result of the efforts of the Texas Research Foundation and the Collin County Soil Conservation District. The Texas Research Foundation, established at Renner in 1944, used the latest scientific discoveries to improve farming practices. In 1946 the Collin County Soil Conservation District was formed and planned the construction of 144 flood-retarding structures, including Lake Lavon, to prevent the flooding of thousands of acres of rich bottomland in southeastern Collin County. Farmers also benefited from the electric cooperatives established by the Rural Electrification Administration in the late 1930s. The Hunt-Collin Co-operative (1937), the Fannin County Electric Co-operative (1939), and the

Grayson-Collin Electric Co-operative (1937) combined to bring electricity to the isolated communities of the county. New roads also assisted county farmers. In 1946 the county had 138 miles of paved roads. By the early 1970s the paved miles had increased to 2,333. The work of the Texas Research Foundation and improved soil-conservation practices increased the production of wheat, the county's primary cash crop, from 352,229 bushels in 1949 to 1,224,664 bushels in 1959.

The mechanization of farming, however, reduced the number of farms from 3,166 in 1950 to 2,001 in 1960. A corresponding decline in the county's population occurred. Historically the percentage of tenant farmers in Collin County was high; it reached a peak of 74 percent in 1925. By 1960 that figure had dropped to 38 percent. Because of the lack of business opportunities outside farming in the county, the majority of those forced to leave farming also left the county. The population decreased from 47,190 in 1940 to 41,247 in 1960.

Although agriculture, especially developing dairy farming, continued to be an important factor in the county's economy, by 1980 the introduction of light industry, combined with the growth of the Dallas metropolitan area, produced a successful diversified economy. In 1980 the number of business establishments totaled 2,388; 25 percent of the population was employed in manufacturing and 23 percent in wholesale and retail trade. Most of the population, 59 percent, worked outside the county. The economic growth between 1960 and 1980 accompanied a comparable population growth. Plano, eighteen miles northeast of Dallas, had the most dramatic increase of all Collin County towns: in 1960 Plano's population was 3,695, and twenty years later it was 72,331. Overall, Collin County's population increased from 41,692 in 1960 to 144,576 in 1980. Subsequently it continued to grow, largely as a result of the development of the suburbs in and around Plano. By 1990 the number of residents in Plano increased to 128,673, and the population of the county as a whole grew to 264,036, nearly double what it had been only a decade before. Many of the new arrivals in the county are from areas outside of Texas. As of 2014, the population of the county was 885,241, and the population of Plano was 278,495.

Though before 1970 the voters of the county were staunchly Democratic, from 1972 to 1992 they consistently chose Republican presidential candidates, and Republicans also made inroads in state and local races. Other changes have occurred. Due to the large number of young families that have moved to the area, the average age has dropped considerably, and education levels have been steadily rising. Hispanics, traditionally only a small minority in the county, now outnumber African Americans, and the number of Asians is increasing rapidly. In 2014 about 61.2 percent of the population was Anglo, 15 percent Hispanic, 9.4 percent African American, and 12.3 percent Asian. Collin County is well on its way to being one of the most densely populated counties in Texas. The largest city, Plano, overshadows the county seat as the business and educational center of the county. The diversified economy continues to diminish the number of farms. At its 150th anniversary the county little resembled what was settled in the 1840s.

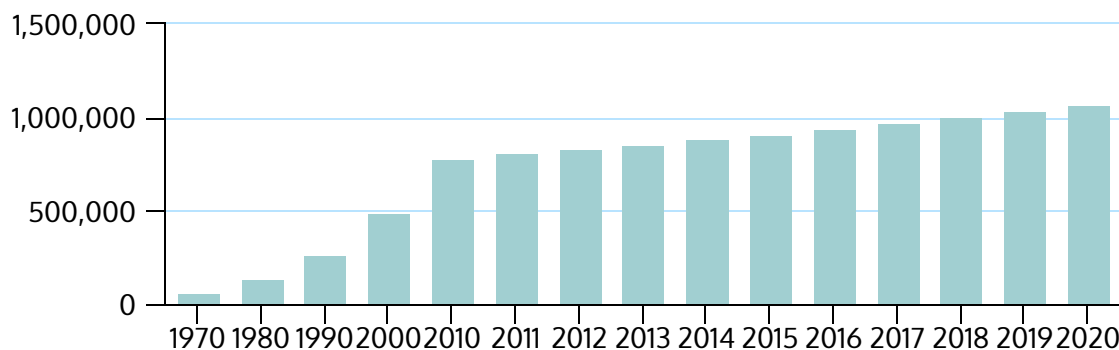
Handbook of Texas Online, David Minor, "COLLIN COUNTY," accessed November 15, 2021, <http://www.tshaonline.org/handbook/online/articles/hcc16>. Uploaded on June 12, 2010. Modified on October 8, 2020. Published by the Texas State Historical Association.

A SNAPSHOT OF COLLIN COUNTY

Due to the impacts on data collection caused by the pandemic, the U.S. Census Bureau did not release the 2020 American Community Survey 1-year estimates. Because of this, we do not have updated population characteristics for some of the information listed below. 2020 data was obtained from the U.S. Census Bureau's Decennial Census. For all other charts, 2019 American Community Survey 1-year estimates were used.

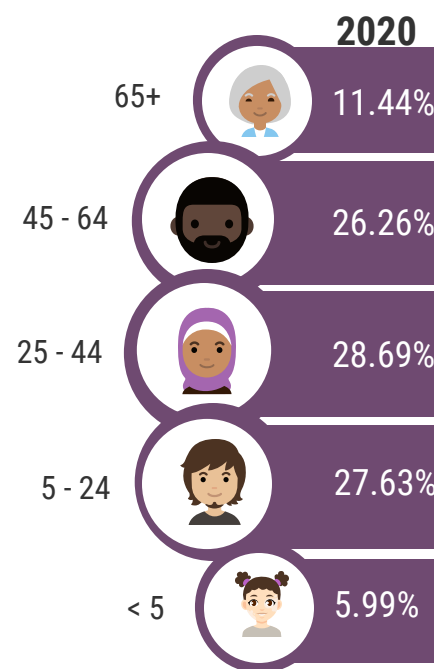
POPULATION GROWTH

Collin County's population is among the fastest growing in the United States. Since the 2010 Census, Collin County has experienced a 37% growth, with an average annual growth rate of 3%.



POPULATION COMPOSITION BY RACE and ETHNICITY AND AGE

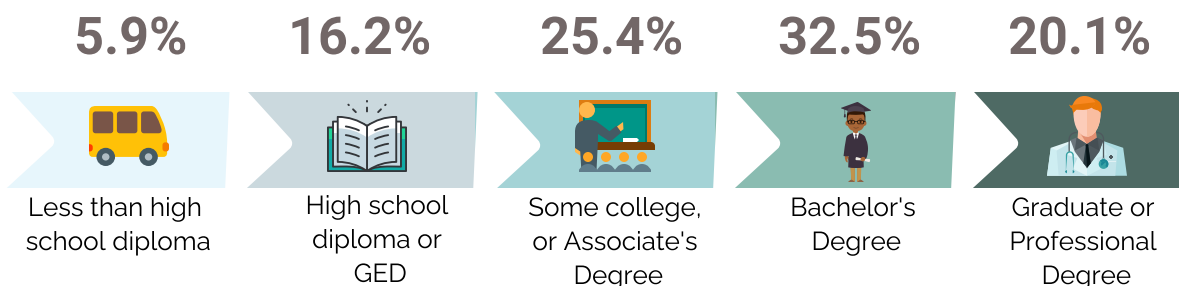
RACE AND ETHNIC GROUP	2010	2020
White	74.22%	54.34%
African American	8.14%	10.36%
American Indian or Native Alaskan	0.59%	0.70%
Asian	11.30%	17.78%
Native Hawaiian and Other Pacific Islander	0.03%	.07%
Other	2.71%	5.65%
Two or More Races	3.00%	11.10%
Hispanic or Latino Origin	14.84%	N/A



*Table P1 from Decennial Census did not break out Hispanic or Latino Origin.

EDUCATIONAL ATTAINMENT

In 2019, 94% of people 25 years and older had graduated from high school and 53% had a Bachelor's degree or higher. The total school enrollment was 283,649.

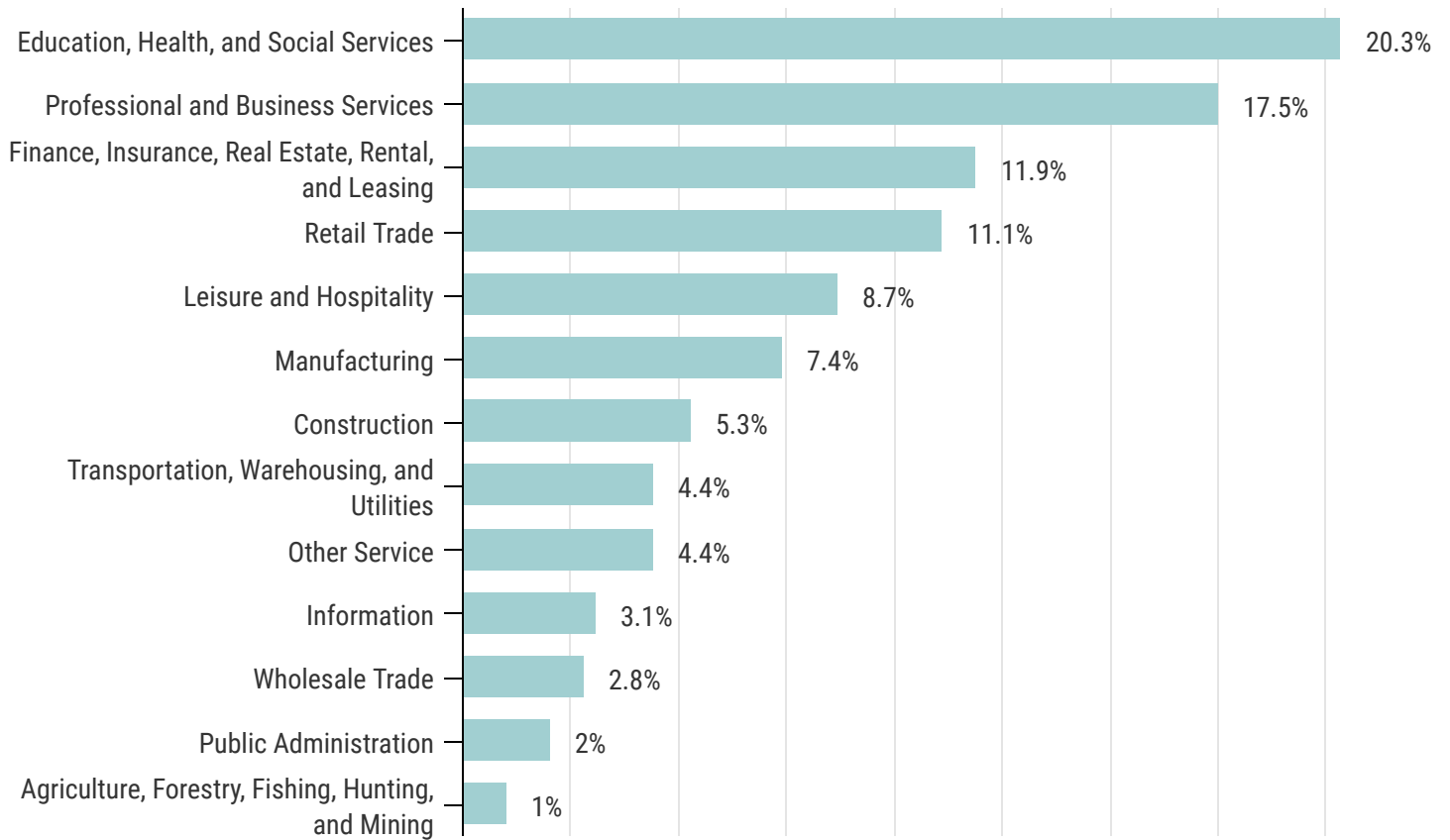


EMPLOYMENT

For the employed population 16 years and older, the most common occupations in 2019, were management, business, science, and art related occupations, followed by sales and office occupations.



Employment by Industry



80% drove alone

7% carpoled

1% public transportation

1% walk/other

10% work from home

INCOME

In 2019, 88% of households received earnings, 17% received retirement, and 17% received retirement income other than Social Security. 18% received Social Security. These income sources are not mutually exclusive.

The median household income in 2019 was **\$96,134.**



Source: U.S. Census Bureau
American Community Survey Office, 2019 1 Year Estimate

Top 10 Taxpayers

Table 6 – 2021 Top 10 Tax Payers

Taxpayer	Market Value	Taxable Value
CORPORATE PROPERTIES TRUST I SPE #1 LLC	\$707,032,327	\$707,032,327
ONCOR ELECTRIC DELIVERY COMPANY	\$667,986,359	\$666,336,300
TOYOTA MOTOR NORTH AMERICA INC	\$624,549,283	\$624,549,283
JP MORGAN CHASE BANK NA	\$565,051,815	\$565,051,815
LIBERTY MUTUAL PLANO LLC	\$377,170,909	\$377,170,909
LEGACY WEST INVESTORS LP	\$372,527,440	\$372,527,440
HEALTH CARE SERVICE CORPORATION A MUTUAL LEGAL RESERVE	\$333,160,554	\$333,160,554
CXA-16 CORPORATION	\$332,634,547	\$332,634,547
STONEBRIAR MALL LLC	\$327,766,669	\$327,766,669
ATMOS ENERGY/MID TEX DIVISION	\$302,360,427	\$295,259,831

Source: Collin County Central Appraisal District

<https://www.collincad.org/files/Reports/TopTaxpayerReports/2021TopTaxpayersReport.pdf>

2021 Top Taxpayer Report

Top 10 Employers

Table 7 – 2021 Top 10 Employers

Employer	Employees	Industry
State Farm	7,200	Finance and Insurance
Plano Independent School District	6,854	Educational Services
Capital One Finance	5,979	Finance and Insurance
DXC Technology	4,000	Management of Companies and Enterprises
JP Morgan Chase	4,000	Finance and Insurance
Bank of America Home Loans	3,729	Finance and Insurance
Blue Cross and Blue Shield of Texas	3,100	Finance and Insurance
State Farm	2,785	Finance and Insurance
Ericsson	2,713	Manufacturing
Liberty Mutual Insurance	2,700	Finance and Insurance

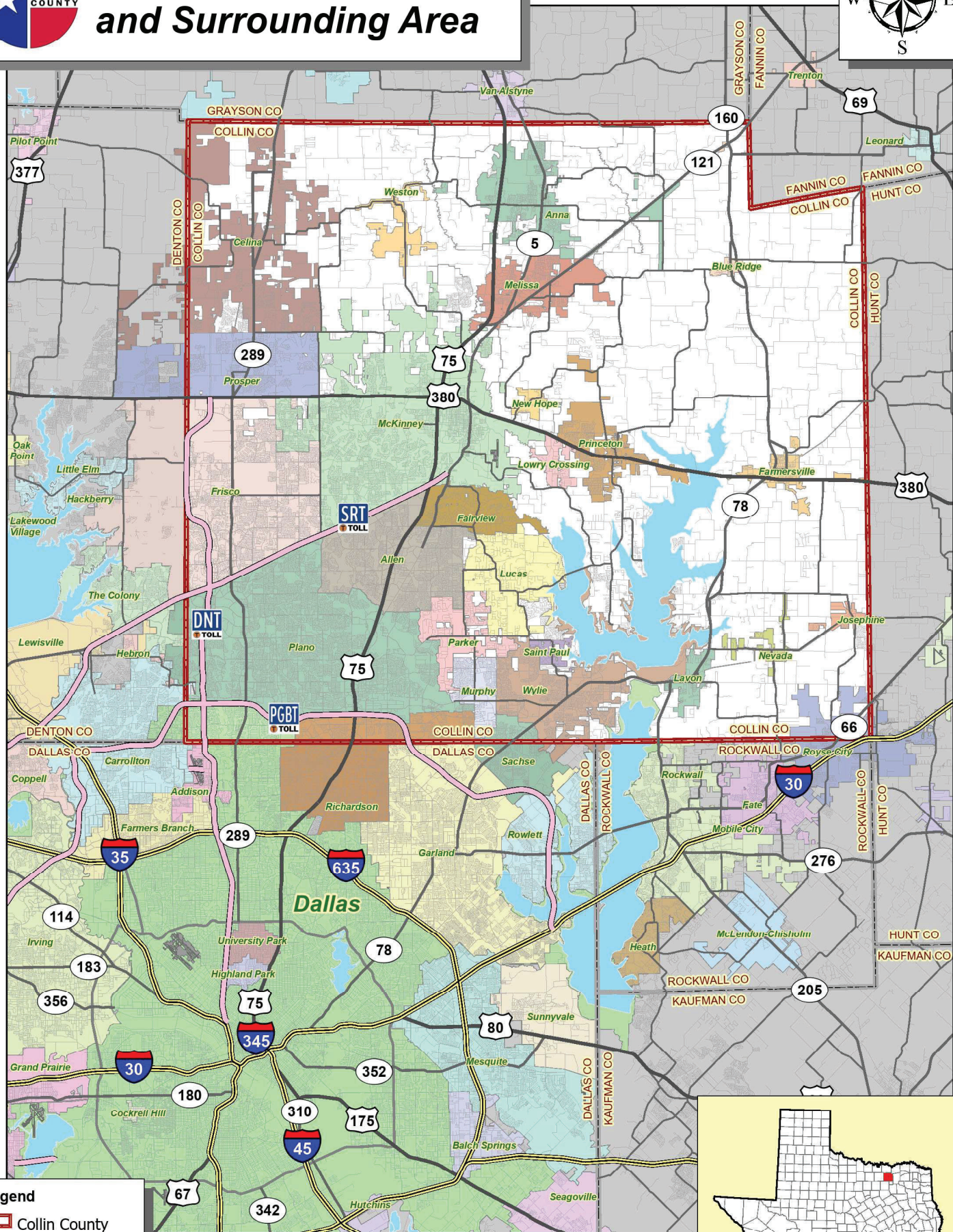
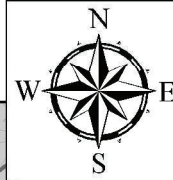
Source: North Central Texas Council of Governments

<https://data-nctcoqgis.opendata.arcgis.com/datasets/employers/explore?location=32.729650%2C-97.157150%2C9.72&showTable=true>

(Accessed on November 15, 2021)

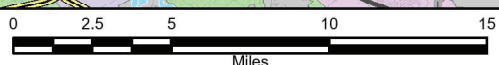


Collin County, Texas and Surrounding Area



Legend

- Collin County
- Area Counties
- Lakes
- Regional Roads
- Existing Tollways



Sources: Collin County GIS Database, US Census Bureau, NCTCOG, Texoma COG, Denton County Area 911 District, TXDOT and TNRIS.

This map is for illustrative purposes only. In no way should this map be used to settle any boundary disputes or locational conflict.





PERSONNEL

Positions by Fund & Department Full Time Equivalents 5-Year Detail

DEPARTMENT	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 REVISED	FY 2022 ADOPTED
0001 GENERAL FUND						
01001 County Judge	1	1	1	1	1	1
01051 Commissioner, Pct 1	1	1	1	1	1	1
01052 Commissioner, Pct 2	1	1	1	1	1	1
01053 Commissioner, Pct 3	1	1	1	1	1	1
01054 Commissioner, Pct 4	1	1	1	1	1	1
02001 Administrative Services	8	9	8	8	8	8
02013 Magistration	0.0	0.0	1.0	4.5	4.5	4.5
03001 Human Resources	18	18	19	19	19	19
03020 Risk Management	2	2	2	2	2	2
03030 HR - Civil Service	1	1	1	1	1	1
04001 Budget	6	6	6	6	6	6
04020 Support Services	3.5	3.5	3.5	3.5	3.5	3.5
05001 Elections Administration	15	15	15	15	15	16
06001 Information Technology	34	36	39	39	39	52
06020 Telecommunications	8	8	8	8	8	0
06030 Records	9	9	8	8	8	7
06040 ERP	4	4	4	4	4	0
06050 GIS/Rural Addressing	5.5	5.5	5.5	5.5	5.5	5.5
07001 Veterans Service Office	3	3	3	3	3	3
08001 County Clerk	29	29	30	30	30	32
08020 County Court at Law Clerks	35	36	36	36	36	36
08020 Court Collections	5	5	5	5	5	4
08030 County Clerk Treasury	6	6	6	6	6	6
08060 County Clerk Probate/Mental	7	7	7	7	7	7
09001 Medical Examiner	11	12	12	13	13	13
10001 Non Departmental	0	0	0	8	1	0
20010 County Court at Law 1	4	4	4	4	4	4
20020 County Court at Law 2	4	4	4	4	4	4
20030 County Court at Law 3	4	4	4	4	4	4
20040 County Court at Law 4	4	4	4	4	4	4
20050 County Court at Law 5	4	4	4	4	4	4

Positions by Fund & Department

Full Time Equivalents

5-Year Detail

DEPARTMENT	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 REVISED	FY 2022 ADOPTED
0001 GENERAL FUND CONTINUED						
20060 County Court at Law 6	4	4	4	4	4	4
20070 County Court at Law 7	4	4	4	4	4	4
21099 County Court Probate	4	4	4	4	4	4
23001 District Clerk	68	68	74	71	71	69
23001 District Clerk Passport	4	4	0	0	0	0
23030 Jury Management	4	4	4	4	4	4
24000 Justice of the Peace, Shared	3	1	1	1	1	1
24010 Justice of the Peace, Pct 1	7	10	7	7	7	7
24020 Justice of the Peace, Pct 2	5	5	5	5	5	5
24030 Justice of the Peace, Pct 3	0	0	0	0	13	13
24031 Justice of the Peace, Pct 3-1	7	7	9	9	0	0
24032 Justice of the Peace, Pct 3-2	5	5	5	5	0	0
24040 Justice of the Peace, Pct 4	8	8	7	7	7	7
25000 District Courts Shared	4	4	4	4	4	4
25199 199th District Court	4	4	4	4	4	4
25219 219th District Court	4	4	4	4	4	4
25296 296th District Court	4	4	4	4	4	4
25366 366th District Court	4	4	4	4	4	4
25380 380th District Court	4	4	4	4	4	4
25401 401st District Court	4	4	4	4	4	4
25416 416th District Court	4	4	4	4	4	4
25417 417th District Court	4	4	4	4	4	4
25429 429th District Court	4	4	4	4	4	4
25468 468th District Court	0	0	4	4	4	4
25469 469th District Court	4	4	4	4	4	4
25470 470th District Court	4	4	4	4	4	4
25471 471st District Court	0	0	4	4	4	4
30001 County Auditor	32	32	32	33	33	33
31001 Tax Assessor/Collector	103.0	98.5	98.5	97.5	97.5	98.5
32001 Purchasing	15	16	17	17	17	17
35001 District Attorney	130	133	137	139	139	141

Positions by Fund & Department
Full Time Equivalents
5-Year Detail

DEPARTMENT	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 REVISED	FY 2022 ADOPTED
0001 GENERAL FUND CONTINUED						
40010 Facility Management	51	51	52	51	51	64
40030 Building Superintendent	4	4	4	4	4	4
44001 Equipment Services	14	14	14	14	14	14
50001 Sheriff	168.0	141.0	145.5	143.5	144.5	144.5
50002 Child Abuse Task Force	2	2	2	6	5	5
50003 Dispatch	0	29	29	30	30	30
50030 Jail Operations	260	274	350	351	359	353
50050 Minimum Sec Ops	44	44	0	0	0	0
50060 Fusion Center	6	6	5	4	4	4
50070 Holding - Inmate Transfer	37	37	0	0	0	0
50090 County Corrections	3	4	4	4	4	4
55010 Constable Pct 1	8	8	9	9	9	9
55020 Constable Pct 2	5	5	5	5	5	5
55030 Constable Pct 3	12	14	14	15	15	15
55040 Constable Pct 4	8	8	8	9	9	9
57001 Fire Marshal	5	5	5	5	6	6
59001 Highway Patrol	1	1	1	1	1	1
59050 Emergency Management	2	2	2	2	1	1
60030 Substance Abuse	3	3	3	3	3	3
62090 Indigent Defense Coordinator	6	7	8	8	8	8
64001 Juvenile Probation	44.0	44.0	45.0	49.5	49.5	49.5
64020 Juvenile Detention	92	92	92	92	92	92
64060 Juvenile Alt Education (JJAEP)	6	6	6	6	6	6
70001 County Extension Service	6.5	6.5	6.5	6.5	6.5	6.5
78001 Myers Park	10	10	10	10	10	10
78020 Farm Museum	1	1	1	1	1	1
82001 County Development Services	8.5	8.5	9.5	9.5	9.5	9.5
0001 GENERAL FUND TOTAL	1,493.0	1,518.5	1,539.0	1,559.0	1,559.0	1,568.0

Positions by Fund & Department

Full Time Equivalents

5-Year Detail

DEPARTMENT	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 REVISED	FY 2022 ADOPTED
1010 ROAD & BRIDGE FUND						
75001 Road & Bridge	90	90	92	94	94	94
75020 Engineering	4	4	4	4	4	5
75040 Public Services	5	5	5	5	5	5
75060 Special Projects	1	1	1	1	1	0
1010 ROAD & BRIDGE FUND TOTAL	100	100	102	104	104	104
0029 COURTHOUSE SECURITY FUND						
50040 Courthouse Security	13	13	13	13	13	13
1021 LAW LIBRARY FUND						
04030 Law Library	2.5	2.5	2.5	2.5	2.5	2.5
1025 COUNTY CLERK DOCUMENT PRESERVATION						
08040 County Clerk Records Management	5	5	6	7	9	9
1026 DISTRICT CLERK DOCUMENT PRESERVATION						
23040 District Clerk Document Preservation	2	2	2	1	1	1
1040 HEALTHCARE FOUNDATION						
60001 Health Care Services	36	37	37	44	57	57
1049 DA PRETRIAL INTERVENTION PROGRAM						
35060 DA Deferred Prosecution	1	1	1	1	1	1
1054 PROBATE GUARDIANSHIP FUND						
21099 Probate Guardianship	1	1	1	1	1	1
1060 DA FEDERAL TREASURY FORFEITURE FUND						
35002 DA Federal Task Force	0	0	1	1	1	1

Positions by Fund & Department
Full Time Equivalents
5-Year Detail

DEPARTMENT	FY 2018 ADOPTED	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 REVISED	FY 2022 ADOPTED
2102 BIOTERRORISM GRANT FUND						
58001 Bioterrorism	8	8	8	14	8	8
2108 WIC						
60060 WIC Services	27	19	19	18	18	16
2580 STATE GRANTS FUND						
64001 Juvenile Probation Grant	1	1	1	1	1	1
25296 296th Veterans Court	0	0	0	4	0	0
25296 296th VALOR Program	0	0	0	1	0	0
5505 EMPLOYEE INSURANCE FUND						
60020 Employee Clinic	2	2	2	2	2	2
5990 ANIMAL SAFETY FUND						
83001 Animal Shelter	8.5	9.5	9.5	9.5	9.5	9.5
83030 Animal Control	6.5	6.5	6.5	6.5	6.5	6.5
OTHER FUNDS TOTAL	113.5	107.5	109.5	126.5	130.5	128.5
605xx CSCD FUNDS						
61001 CSCD - Basic Supervision	98	96	96	93	95	95
61001 CSCD - Community Corrections	4	4	4	4	4	4
61001 CSCD - Personal Bond/Surety Program	4	4	4	7	6	6
61001 CSCD - DP SC Sex Offender	3	3	3	3	2	2
61001 CSCD - DP SC Mentally Impaired	2	2	2	2	2	2
61001 CSCD - DP SC Substance Abuse	3	5	5	5	5	5
605xx CSCD FUNDS TOTAL	114	114	114	114	114	114
TOTAL AUTHORIZED FTES	<u>1,820.5</u>	<u>1,840.0</u>	<u>1,864.5</u>	<u>1,903.5</u>	<u>1,907.5</u>	<u>1,914.5</u>

FY 2022 Position Changes

DEPARTMENT / POSITION	QUANTITY REQUESTED (FTE)	POSITION SALARY REQUESTED	SALARY & BENEFITS BUDGET IMPACT	QUANTITY ADOPTED (FTE)	SALARY & BENEFIT BUDGET IMPACT
0001 GENERAL FUND					
05001-0001 Elections - Admin					
Voter Registration Lead Clerk	1	\$ 34,990	\$ 57,811	1	\$ 58,351
	1	\$ 34,990	\$ 57,811	1	\$ 58,351
06001-0001 Information Technology - Admin					
Help Desk Support Specialist	1	\$ 57,523	\$ 82,742	1	\$ 83,604
IT Senior Manager	1	\$ 101,346	\$ 133,598	1	\$ 135,118
Infrastructure Supervisor	1	\$ 115,865	\$ 150,447	1	\$ 152,185
Network Engineer	1	\$ 87,734	\$ 117,801	1	\$ 119,117
Network Support Specialist	1	\$ 50,801	\$ 74,941	1	\$ 75,703
Network/Systems Administrator	1	\$ 77,669	\$ 106,121	1	\$ 107,286
Project Manager	1	\$ 81,567	\$ 110,645	1	\$ 111,868
Unified Communication Admin	1	\$ 88,517	\$ 118,710	1	\$ 120,038
Senior Project Manager	1	\$ 99,246	\$ 131,161	1	\$ 132,650
Senior System Analyst/Prog	1	\$ 112,752	\$ 146,835	1	\$ 148,526
System Analyst/Programmer	1	\$ 80,000	\$ 108,826	1	\$ 110,026
System Analyst/Programmer	1	\$ 103,901	\$ 136,563	1	\$ 138,122
Audio/Visual Administrator	1	\$ 60,000	\$ 85,616	0	\$ -
Audio/Visual Specialist	0	\$ -	\$ -	1	\$ 73,105
	13	\$ 1,116,921	\$ 1,504,007	13	\$ 1,507,349
06020-0001 Telecommunications - Admin					
Help Desk Support Specialist	-1	\$ (57,523)	\$ (82,742)	-1	\$ (83,604)
IT Senior Manager	-1	\$ (101,346)	\$ (133,598)	-1	\$ (135,118)
Infrastructure Supervisor	-1	\$ (115,865)	\$ (150,447)	-1	\$ (152,185)
Network Engineer	-1	\$ (87,734)	\$ (117,801)	-1	\$ (119,117)
Network Support Specialist	-1	\$ (50,801)	\$ (74,941)	-1	\$ (75,703)
Network/Systems Administrator	-1	\$ (77,669)	\$ (106,121)	-1	\$ (107,286)
Project Manager	-1	\$ (81,567)	\$ (110,645)	-1	\$ (111,868)
Unified Communication Admin	-1	\$ (88,517)	\$ (118,710)	-1	\$ (120,038)
	-8	\$ (661,022)	\$ (895,005)	-8	\$ (904,921)
06030-0001 Information Technology Records - Admin					
Records - Tech I	-1	\$ (41,975)	\$ (64,698)	-1	\$ (65,328)
	-1	\$ (41,975)	\$ (64,698)	-1	\$ (65,328)

FY 2022 Position Changes

DEPARTMENT / POSITION	QUANTITY REQUESTED (FTE)	POSITION SALARY REQUESTED	SALARY & BENEFITS BUDGET IMPACT	QUANTITY ADOPTED (FTE)	SALARY & BENEFIT BUDGET IMPACT
0001 GENERAL FUND CONTINUED					
06040-0001 ERP - Admin					
Senior Project Manager	-1	\$ (99,246)	\$ (131,161)	-1	\$ (132,650)
Senior System Analyst/Prog	-1	\$ (112,752)	\$ (146,835)	-1	\$ (148,526)
System Analyst/Programmer	-1	\$ (80,000)	\$ (108,826)	-1	\$ (110,026)
System Analyst/Programmer	<u>-1</u>	<u>\$ (103,901)</u>	<u>\$ (136,563)</u>	<u>-1</u>	<u>\$ (138,122)</u>
	-4	\$ (395,899)	\$ (523,385)	-4	\$ (529,324)
08001-0001 County Clerk - Admin					
Deputy Clerk II - Land Recording/Indexing	<u>2</u>	<u>\$ 37,842</u>	<u>\$ 122,438</u>	<u>2</u>	<u>\$ 123,607</u>
	2	\$ 37,842	\$ 122,438	2	\$ 123,607
08020-0019 County Court at Law Clerks - Collections					
Collections Clerk	<u>0</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-1</u>	<u>\$ (61,303)</u>
	0	\$ -	\$ -	-1	\$ (61,303)
09001-0001 Medical Examiner - Admin					
Field Agent	<u>1</u>	<u>\$ 53,097</u>	<u>\$ 77,605</u>	<u>0</u>	<u>\$ -</u>
	1	\$ 53,097	\$ 77,605	0	\$ -
23001-0001 District Clerk - Admin					
Program Coordinator	-1	\$ (63,983)	\$ (90,238)	0	\$ -
Financial Operations Manager	1	\$ 63,983	\$ 90,238	0	\$ -
Deputy Clerk II (Case Management)	1	\$ 37,842	\$ 59,902	0	\$ -
Functional Analyst	1	\$ 58,228	\$ 83,560	0	\$ -
Collections Clerk	0	\$ -	\$ -	-1	\$ (59,241)
Collections Clerk	<u>0</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-1</u>	<u>\$ (58,547)</u>
	2	\$ 96,070	\$ 143,462	-2	\$ (117,789)
31001-0001 Tax Assessor/Collector - Admin					
Title Specialist	3	\$ 34,990	\$ 173,432	1	\$ 58,351
Lead Clerk (SW Area Location)	1	\$ 44,573	\$ 67,713	0	\$ -
Title Specialist (SW Area Location)	3	\$ 34,990	\$ 169,776	0	\$ -
Registration Clerk (SW Area Location)	2	\$ 30,242	\$ 102,164	0	\$ -
Lead Clerk (Wylie)	1	\$ 44,573	\$ 67,713	0	\$ -
Title Specialist (Wylie)	3	\$ 34,990	\$ 169,776	0	\$ -
Registration Clerk (Wylie)	<u>2</u>	<u>\$ 30,242</u>	<u>\$ 102,164</u>	<u>0</u>	<u>\$ -</u>
	15	\$ 254,600	\$ 852,738	1	\$ 58,351

FY 2022 Position Changes

DEPARTMENT / POSITION	QUANTITY REQUESTED (FTE)	POSITION SALARY REQUESTED	SALARY & BENEFITS BUDGET IMPACT	QUANTITY ADOPTED (FTE)	SALARY & BENEFIT BUDGET IMPACT
0001 GENERAL FUND CONTINUED					
32001-0001 Purchasing - Admin					
Functional Analyst	-1	\$ (80,595)	\$ (109,517)	-1	\$ (110,726)
Purchasing Analyst	0	\$ -	\$ -	1	\$ 110,726
Purchasing Systems Manager	<u>1</u>	<u>\$ 84,625</u>	<u>\$ 114,193</u>	<u>0</u>	<u>\$ -</u>
	0	\$ 4,030	\$ 4,677	0	\$ -
35001-0001 District Attorney - Admin					
Felony Prosecutor (Felony Trial Team)	2	\$ 85,599	\$ 238,592	2	\$ 241,263
Trial Bureau Chief	1	\$ 118,834	\$ 153,893	0	\$ -
Victim Assistance Coordinator	1	\$ 44,573	\$ 67,713	0	\$ -
Felony Investigator (Child Exploitation)	<u>1</u>	<u>\$ 88,713</u>	<u>\$ 118,938</u>	<u>0</u>	<u>\$ -</u>
	5	\$ 337,719	\$ 579,136	2	\$ 241,263
40010-0001 Facilities - Admin					
Housekeeping Day Porter	13	\$ 30,242	\$ 602,423	13	\$ 607,523
Facilities Tech Coordinator	1	\$ 54,301	\$ 79,002	0	\$ -
Housekeeping Coordinator	-1	\$ (44,969)	\$ (68,173)	-1	\$ (68,847)
Housekeeping Supervisor	0	\$ 47,218	\$ -	1	\$ 71,491
<i>Housekeeping CONTRACT</i>		\$ (850,000)	\$ (850,000)		\$ (850,000)
Grounds Keeper	<u>1</u>	<u>\$ 32,467</u>	<u>\$ 53,664</u>	<u>0</u>	<u>\$ -</u>
	14	\$ (730,741)	\$ (183,084)	13	\$ (239,833)
50001-0001 Sheriff's Office - Admin					
Lead Clerk	<u>1</u>	<u>\$ 44,573</u>	<u>\$ 67,713</u>	<u>0</u>	<u>\$ -</u>
	1	\$ 44,573	\$ 67,713	0	\$ -
50003-0001 Sheriff's Office Dispatch - Admin					
Dispatcher	-1	\$ (57,140)	\$ (80,139)	-1	\$ (80,968)
Assistant Communications Supervisor	<u>1</u>	<u>\$ 62,854</u>	<u>\$ 83,346</u>	<u>1</u>	<u>\$ 84,217</u>
	0	\$ 5,714	\$ 3,208	0	\$ 3,249
50030-0001 Sheriff's Office Jail Operations - Admin					
Detention Officer	0	\$ -	\$ -	-8	\$ (523,984)
Detention Officer PT	0	\$ -	\$ -	-8	\$ (197,560)
Detention Officer FT (from PT)	0	\$ -	\$ -	8	\$ 523,986
Functional Analyst	1	\$ 58,228	\$ 83,560	0	\$ -
Captain	<u>1</u>	<u>\$ 87,130</u>	<u>\$ 120,134</u>	<u>1</u>	<u>\$ 121,480</u>
	2	\$ 145,358	\$ 203,694	-7	\$ (76,078)
0001 GENERAL FUND TOTAL	43	\$ 301,276	\$ 1,950,315	9	\$ (2,404)

FY 2022 Position Changes

DEPARTMENT / POSITION	QUANTITY REQUESTED (FTE)	POSITION SALARY REQUESTED	SALARY & BENEFITS BUDGET IMPACT	QUANTITY ADOPTED (FTE)	SALARY & BENEFIT BUDGET IMPACT
OTHER FUNDS					
1010 ROAD & BRIDGE					
75020-0001 Engineering - Admin					
Engineering Project Manager	<u>1</u>	\$ 117,500	\$ 152,345	<u>1</u>	\$ 154,107
	1	\$ 117,500	\$ 152,345	1	\$ 154,107
75060-0001 Special Projects - Admin					
Engineering Project Manager	<u>-1</u>	\$ 117,500	\$ (152,345)	<u>-1</u>	\$ (154,107)
	-1	\$ 117,500	\$ (152,345)	-1	\$ (154,107)
1040 HEALTHCARE FOUNDATION FUND					
60001-0001 Healthcare - Admin					
Financial Analyst	1	\$ 58,288	\$ 83,629	0	\$ -
Budget Tech	0	\$ -	\$ -	0	\$ -
PHEP Specialist	2	\$ 48,591	\$ 144,752	0	\$ -
Epidemiologist	5	\$ 59,729	\$ 426,508	0	\$ -
Public Information Officer	1	\$ 64,770	\$ 91,152	0	\$ -
LVN	<u>1</u>	\$ 41,018	\$ 63,588	<u>0</u>	\$ -
	10	\$ 272,396	\$ 809,629	0	\$ -
1060 DA FEDERAL TREASURY FORFEITURE FUND					
35002-0001 District Attorney - Admin					
Felony Investigator (Child Exploitation)	<u>-1</u>	\$ 88,713	\$ (118,938)	<u>0</u>	\$ -
	-1	\$ 88,713	\$ (118,938)	0	\$ -
2108 WIC					
60060-9064 WIC					
Outreach Specialist	2	\$ 30,242	\$ 102,164	0	\$ -
Eligibility Clerk	<u>0</u>	\$ -	\$ -	<u>-2</u>	\$ (108,302)
	2	\$ 30,242	\$ 102,164	0	\$ -
OTHER FUNDS TOTAL	11	\$ 391,351	\$ 792,855	-2	\$ (108,302)
GRAND TOTAL	54	\$ 927,627	\$ 2,743,170	7	\$ (110,706)

FUND SUMMARIES



Collin County
Fund Structure (Excluding Bond Funds)
FY 2022

MAJOR BUDGETARY FUNDS	OTHER GOVERNMENTAL FUNDS	NON-MAJOR FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS
<div style="border: 1px solid black; padding: 5px;"> GENERAL FUND (0001) - <i>Operating</i> </div> <p><i>Governmental Fund/General</i></p>	<div style="border: 1px solid black; padding: 5px;"> HOUSING FINANCE CORP FUND (0002) </div> <p><i>Governmental Fund/General</i></p>	<div style="border: 1px solid black; padding: 5px;"> SPECIAL REVENUE FUNDS (1011-1039, 1041-1099) </div> <p><i>Non-Major Funds</i></p>	<div style="border: 1px solid black; padding: 5px;"> INTERNAL SERVICE FUNDS (5501-5602, 5991) </div> <p><i>Proprietary Funds</i></p>	<div style="border: 1px solid black; padding: 5px;"> AGENCY FUNDS (6050-6059) </div> <p><i>Fiduciary Funds</i></p>
<div style="border: 1px solid black; padding: 5px;"> ROAD AND BRIDGE FUND (1010) - <i>Operating</i> </div> <p><i>Governmental Fund</i></p>	<div style="border: 1px solid black; padding: 5px;"> RECORDS ARCHIVE FUND (0003) </div> <p><i>Governmental Fund/General</i></p>		<div style="border: 1px solid black; padding: 5px;"> ENTERPRISE FUNDS (5990, 5999) </div> <p><i>Proprietary Funds</i></p>	
<div style="border: 1px solid black; padding: 5px;"> PERMANENT IMPROVEMENT FUND (0499) - <i>Operating</i> </div> <p><i>Governmental Fund</i></p>	<div style="border: 1px solid black; padding: 5px;"> DISTRICT COURTS RECORD TECHNOLOGY FUND (0005) </div> <p><i>Governmental Fund/General</i></p>			
<div style="border: 1px solid black; padding: 5px;"> DEBT SERVICE FUND (3001) </div> <p><i>Governmental Fund</i></p>	<div style="border: 1px solid black; padding: 5px;"> COURTHOUSE SECURITY FUND (0029) </div> <p><i>Governmental Fund/General</i></p>			<div style="border: 1px solid black; padding: 5px;"> CPS BOARD (6800) </div> <p><i>Component Unit</i></p>
	<div style="border: 1px solid black; padding: 5px;"> HEALTHCARE FOUNDATION (1040) </div> <p><i>Governmental Fund</i></p>			
	<div style="border: 1px solid black; padding: 5px;"> GRANT FUNDS (2101-2999) </div> <p><i>Governmental Funds</i></p>			

Collin County
Fund Descriptions
FY 2022

MAJOR FUNDS	APPROPRIATED	BASIS OF BUDGETING	BASIS OF ACCOUNTING	DESCRIPTION
General Fund	Yes	Modified Accrual	Modified Accrual	The general operating fund of the County. The General fund is used to account for all financial resources except those specific to another fund. Major revenue sources include property taxes, fees, intergovernmental revenues, fines and investment income. Primary expenditures are for general administration, public safety, judicial, state prosecution and capital outlay.
Road & Bridge Fund	Yes	Modified Accrual	Modified Accrual	The primary fund used to account for activities affecting County-owned roads, including right-of-way acquisitions, construction, operations, and maintenance. Expenditures for shared cost road projects with the State of Texas are also included. Revenues come from property taxes, court fines and fees associated with vehicle registration.
Permanent Improvement Fund	Yes	Modified Accrual	Modified Accrual	Fund used to account for property tax revenues and expenditures associated with permanent improvement projects.
Debt Service Fund	Yes	Modified Accrual	Modified Accrual	Fund used to account for property tax revenues restricted for use in meeting the county's debt obligation.

OTHER GOVERNMENTAL FUNDS	APPROPRIATED	BASIS OF BUDGETING	BASIS OF ACCOUNTING	DESCRIPTION
Housing Finance Corp Fund	Yes	Modified Accrual	Modified Accrual	Fund designated to account for issuer fees received and related investment interest from activities of the Collin County Housing Finance Corporation.
Records Archive Fund	Yes	Modified Accrual	Modified Accrual	Fund designated to account for the collection of the records archive fee and the related expenditures for preservation and restoration services performed by the County Clerk in connection with maintaining a County Clerk's records archive.
District Courts Record Technology Fund	Yes	Modified Accrual	Modified Accrual	Fund designated to account for the collection of fees and the related expenditures for preservation and restoration services performed by the District Clerk in connection with maintaining a District Clerk's records archive.
Courthouse Security Fund	Yes	Modified Accrual	Modified Accrual	Fund designated to account for collected court costs dedicated to security personnel, services, and items related to buildings that house the operations of District, County, or Justice Courts.
Healthcare Foundation	Yes	Modified Accrual	Modified Accrual	Fund designated to account for the Healthcare Foundation which assumes the County's obligation to provide indigent healthcare for county residents.
Grant Funds	No, with exception of Fund 2102 (PHEP Personnel), Fund 2108 (County Healthcare Grants) and Fund 2580 (State Grants personnel)	Modified Accrual	Modified Accrual	Funds used to account for receipt of grant revenues and expenditures from Federal and State entities or other sources.
Road Bond and Capital Project Funds	No	Modified Accrual	Modified Accrual	Funds used to account for debt proceeds for the acquisition or construction of major capital projects such as design, construction, or major improvements to roads, buildings and parks.

NON-MAJOR FUNDS	APPROPRIATED	BASIS OF BUDGETING	BASIS OF ACCOUNTING	DESCRIPTION
Special Revenue Funds	Yes, as needed, with the exception of funds not under Commissioner's Court authority (Funds 1036,1038,1046,1051, 1057,1058,1064,1065, 1066)	Modified Accrual	Modified Accrual	Funds used to account for specific revenue sources (other than debt proceeds) that are restricted from an outside source to be used for specified purposes.

PROPRIETARY FUNDS	APPROPRIATED	BASIS OF BUDGETING	BASIS OF ACCOUNTING	DESCRIPTION
Internal Service Funds	Yes	Full Accrual	Full Accrual	Fund designated to account for issuer fees received and related investment interest from activities of the Collin County Housing Finance Corporation.
Enterprise Funds	Yes	Full Accrual	Full Accrual	Funds used to account for business-type activities. The County has two enterprise funds: Collin County Toll Road Authority (CCTRA) and the Animal Safety Fund. The Toll Road Authority was established to build and maintain an Outer Loop tolled roadway in the northern and eastern portions of the County. The Animal Safety Fund is used to account for activities related to animal shelter and control in unincorporated areas of the County as well as within member cities. The County and member cities are required to fund the Animal Safety Fund on a pro-rata basis based on the census population.

Collin County
Fund Descriptions
FY 2022

FIDUCIARY FUNDS	APPROPRIATED	BASIS OF BUDGETING	BASIS OF ACCOUNTING	DESCRIPTION
Agency Funds	Yes, personnel	Cash Basis	Cash Basis	County Fiduciary Funds consist of several agency funds. Agency funds are the separate accounts and transactions related to money received that is collected for and remitted to another entity. The County's role is strictly custodial in nature.

COMPONENT UNIT	APPROPRIATED	BASIS OF BUDGETING	BASIS OF ACCOUNTING	DESCRIPTION
CPS Board	Yes	Modified Accrual	Modified Accrual	State Agency Fund established to account for the County contribution to the Child Protective Services Board.

Collin County
Adopted Fund Summary Balance Changes (Excluding Bond Funds)
FY 2022

	MAJOR BUDGETARY FUNDS				OTHER GOVERNMENTAL FUNDS	NON-MAJOR FUNDS	PROPRIETARY FUNDS		FIDUCIARY FUNDS	Component Unit	ALL FUNDS TOTAL
	General Fund (0001)	Road & Bridge Fund (1010)	Permanent Improvement Fund(0499)	Debt Service Fund (3001)	Funds (0002,0003,0005, 0029,1040,2102, 2108,2580)	Special Revenue Funds	Internal Service Funds	Enterprise Funds	Agency Funds		
BEGINNING FUND BALANCE	\$ 284,576,617	\$ 66,933,527	\$ 24,293,106	\$ 5,795,041	\$ 20,932,353	\$ 32,649,489	\$ 20,646,181	\$ (3,772,993)	\$ 2,971,187	\$ 67,791	\$ 455,092,301
REVENUE											
TAXES	\$ 191,278,330	\$ -	\$ 2,199,890	\$ 84,835,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 278,313,820
FEES/CHARGES FOR SERVICES	20,357,713	21,231,000	-	-	2,748,700	4,751,200	-	1,774,000	3,965,796	-	54,828,409
FINES	1,080,000	1,250,000	-	-	-	-	-	-	-	-	2,330,000
INSURANCE/EMPLOYEE BENEFIT	-	-	-	-	-	-	39,150,746	-	-	-	39,150,746
INTERGOVERNMENTAL REV	6,199,000	-	-	-	2,366,214	114,000	-	-	3,435,901	-	12,115,115
INVESTMENT REVENUES	2,089,480	450,000	90,000	100,000	1,177,775	18,600	21,200	8,500	-	-	3,955,555
LICENSE & PERMITS	605,000	7,000	-	-	-	-	-	-	-	-	612,000
OTHER REVENUE	237,000	150,100	-	-	1,100	15,000	1,700,000	-	-	-	2,103,200
TOTAL REVENUES	\$ 221,846,523	\$ 23,088,100	\$ 2,289,890	\$ 84,935,600	\$ 6,293,789	\$ 4,898,800	\$ 40,871,946	\$ 1,782,500	\$ 7,401,697	\$ -	\$ 393,408,845
OTHER FINANCING SOURCES	\$ -	\$ -	\$ -	\$ -	\$ 2,310,000	\$ -	\$ -	\$ -	\$ -	\$ 46,330	\$ 2,356,330
TOTAL RESOURCES	\$ 506,423,140	\$ 90,021,627	\$ 26,582,996	\$ 90,730,641	\$ 29,536,142	\$ 37,548,289	\$ 61,518,127	\$ (1,990,493)	\$ 10,372,884	\$ 114,121	\$ 850,857,476
EXPENDITURES											
SALARY & BENEFITS	149,269,240	8,663,947	-	-	6,300,780	1,605,201	265,156	1,087,890	7,401,697	-	174,593,911
TRAINING & TRAVEL	1,674,988	42,319	-	-	21,200	157,596	6,500	12,169	-	11,500	1,926,272
MAINTENANCE & OPERATIONS	83,100,777	13,944,858	306,000	-	2,887,793	3,316,269	39,869,744	379,241	-	34,830	143,839,512
CAPITAL OUTLAY	945,100	1,341,760	1,983,000	-	32,608	-	-	261,500	-	-	4,563,968
DEBT SERVICE	-	-	-	84,677,929	-	-	-	-	-	-	84,677,929
SUB-TOTAL EXPENDITURES	\$ 234,990,105	\$ 23,992,884	\$ 2,289,000	\$ 84,677,929	\$ 9,242,381	\$ 5,079,066	\$ 40,141,400	\$ 1,740,800	\$ 7,401,697	\$ 46,330	\$ 409,601,592
TRANSFERS/OTHER FIN USES	\$ 2,356,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,356,330
TOTAL APPROPRIATIONS	\$ 237,346,435	\$ 23,992,884	\$ 2,289,000	\$ 84,677,929	\$ 9,242,381	\$ 5,079,066	\$ 40,141,400	\$ 1,740,800	\$ 7,401,697	\$ 46,330	\$ 411,957,922
ENDING FUND BALANCE (BEFORE RESERVES)	\$ 269,076,705	\$ 66,028,743	\$ 24,293,996	\$ 6,052,712	\$ 20,293,761	\$ 32,469,223	\$ 21,376,727	\$ (3,731,293)	\$ 2,971,187	\$ 67,791	\$ 438,899,554
FUND BALANCE CHANGE	\$ (15,499,912) -5.4%	\$ (904,784) -1.4%	\$ 890 0.0%	\$ 257,671 4.4%	\$ (638,592) -3.1%	\$ (180,266) -0.6%	\$ 730,546 3.5%	\$ 41,700 -1.1%	\$ - 0.0%	\$ - 0.0%	\$ (16,192,747) -3.6%

Fund balances for individual Major Funds and in aggregate for Other Governmental Funds, Non-Major Funds, Proprietary Funds, Fiduciary Funds, and Component Unit are estimated to change by less than 6%.

Collin County
Adopted Fund Detail(Excluding Bond Funds)
FY 2022

FUND#	FUND NAME	ESTIMATED BEGINNING BALANCE	TAX REVENUES	NON-TAX REVENUES	OTHER FINANCING SOURCES	FY 2022 ADOPTED TOTAL REVENUES	ADOPTED EXPENDITURES	OTHER FINANCING USES	FY2022 ADOPTED BUDGET	ESTIMATED ENDING BALANCE
MAJOR BUDGETARY FUNDS:										
<i>OPERATING FUNDS</i>										
0001	General Fund	\$ 284,576,617	\$ 191,278,330	\$ 30,568,193	\$ -	\$ 221,846,523	\$ 234,990,105	\$ 2,356,330	\$ 237,346,435	\$ 269,076,705
1010	Road & Bridge Fund	66,933,527	-	23,088,100	-	23,088,100	23,992,884	-	23,992,884	66,028,743
0499	Permanent Improvement Fund	24,293,106	2,199,890	90,000	-	2,289,890	2,289,000	-	2,289,000	24,293,996
OPERATING FUNDS TOTAL		\$ 375,803,250	\$ 193,478,220	\$ 53,746,293	\$ -	\$ 247,224,513	\$ 261,271,989	\$ 2,356,330	\$ 263,628,319	\$ 359,399,444
<i>DEBT SERVICE FUND</i>										
3001	Debt Service Fund	\$ 5,795,041	\$ 84,835,600	\$ 100,000	\$ -	\$ 84,935,600	\$ 84,677,929	\$ -	\$ 84,677,929	\$ 6,052,712
DEBT SERVICE FUNDS TOTAL		\$ 5,795,041	\$ 84,835,600	\$ 100,000	\$ -	\$ 84,935,600	\$ 84,677,929	\$ -	\$ 84,677,929	\$ 6,052,712
MAJOR BUDGETARY FUNDS TOTAL		\$ 381,598,292	\$ 278,313,820	\$ 53,846,293	\$ -	\$ 332,160,113	\$ 345,949,918	\$ 2,356,330	\$ 348,306,248	\$ 365,452,157

OTHER GOVERNMENTAL FUNDS:										
0002	Housing Finance Corp Trust	\$ 36,604	\$ -	\$ 7,600	\$ -	\$ 7,600	\$ -	\$ -	\$ -	\$ 44,204
0003	Records Archive Fund	14,174,018	-	2,100,000	-	2,100,000	500,000	-	500,000	15,774,018
0005	District Courts Rec Tech Fund	690,730	-	150,000	-	150,000	100,000	-	100,000	740,730
0029	Courthouse Security	1,061,653	-	366,000	310,000	676,000	889,649	-	889,649	848,004
1040	(Special Revenue) Healthcare	4,790,512	-	1,365,975	2,000,000	3,365,975	5,448,518	-	5,448,518	2,707,969
2102	(Grant) Public Health Emerg Prep	158	-	777,806	-	777,806	777,806	-	777,806	158
2108	(Grants) Health Care *	(15,498)	-	1,440,468	-	1,440,468	1,440,468	-	1,440,468	(15,498)
2580	(Grant) State Grants Fund	194,174	-	85,940	-	85,940	85,940	-	85,940	194,174
OTHER GOVERNMENTAL FUNDS TOTAL		\$ 20,932,353	\$ -	\$ 6,293,789	\$ 2,310,000	\$ 8,603,789	\$ 9,242,381	\$ -	\$ 9,242,381	\$ 20,293,761

NON MAJOR FUNDS:										
<i>SPECIAL REVENUE FUNDS</i>										
1011	Farm to Market	\$ 21,753	\$ -	\$ 100	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ 21,853
1012	Lateral Road	1,203,616	-	63,000	-	63,000	-	-	-	1,266,616
1013	Judicial Appellate	422,526	-	81,000	-	81,000	83,000	-	83,000	420,526
1015	Court Reporters Fund	262,943	-	270,000	-	270,000	357,140	-	357,140	175,803
1021	Law Library	4,134,128	-	545,000	-	545,000	417,300	-	417,300	4,261,828
1023	Farm Museum	17,579	-	-	-	-	-	-	-	17,579
1024	Open SpaceParks	2,812	-	-	-	-	-	-	-	2,812
1025	Records Management	12,568,577	-	2,225,000	-	2,225,000	1,983,744	-	1,983,744	12,809,833
1026	Document Preservation	104,389	-	79,000	-	79,000	67,743	-	67,743	115,646
1027	Juvenile Delinquency Prev	461	-	-	-	-	-	-	-	461
1028	Justice Court Technology	962,287	-	95,000	-	95,000	151,068	-	151,068	906,219
1031	Economic Development	405,641	-	500	-	500	130,850	-	130,850	275,291
1032	Dangerous Wild Animal	7,444	-	500	-	500	-	-	-	7,944
1033	Contract Elections	2,805,827	-	505,000	-	505,000	832,561	-	832,561	2,478,266
1035	Election Equipment	14,043	-	-	-	-	-	-	-	14,043
1036	Sheriffs Drug Forfeiture	18,188	-	-	-	-	-	-	-	18,188
1037	DA State Forfeiture	949,725	-	-	-	-	125,000	-	125,000	824,725
1038	DA Service Fee	250,793	-	-	-	-	-	-	-	250,793
1039	Myers Park Foundation	2,755	-	-	-	-	-	-	-	2,755
1042	Child Abuse Prevention	48,949	-	5,000	-	5,000	-	-	-	53,949
1044	County Records Mgmt & Pres	542,036	-	199,000	-	199,000	270,000	-	270,000	471,036
1046	Juvenile Case Manager Fund	465,593	-	35,000	-	35,000	-	-	-	500,593
1047	Court Init. Guard Contribution	500,484	-	45,000	-	45,000	-	-	-	545,484
1048	Alternative Dispute Resolution	55	-	202,000	-	202,000	-	-	-	202,055
1049	DA Deferred Pre-Trial Intervention	952,119	-	110,000	-	110,000	152,002	-	152,002	910,117
1050	Drug Court Program Fund	193,956	-	70,000	-	70,000	58,000	-	58,000	205,956
1051	SCAAP	291,918	-	-	-	-	-	-	-	291,918
1052	County Courts Technology Fund	531,194	-	52,000	-	52,000	1,568	-	1,568	581,626
1053	District Courts Technology Fund	499,394	-	65,000	-	65,000	2,016	-	2,016	562,378
1054	Probate Contributions Fund	711,439	-	40,000	-	40,000	88,961	-	88,961	662,478
1055	CCLC Court Rec Preservation	666,660	-	55,000	-	55,000	-	-	-	721,660
1056	District Clerk Court Rec Pres	452,093	-	100,000	-	100,000	100,000	-	100,000	452,093
1057	DA Apportionment	101,239	-	23,000	-	23,000	-	-	-	124,239
1058	Justice Court C/H Security	293,836	-	8,700	-	8,700	-	-	-	302,536
1060	DA Federal Treasury Forf	1,586,100	-	-	-	-	223,113	-	223,113	1,362,987
1062	Truancy Prevention & Diversion	153,879	-	25,000	-	25,000	-	-	-	178,879
1063	DA Federal Justice Forfeiture	145,218	-	-	-	-	35,000	-	35,000	110,218
1064	Constable 3 Forfeiture	967	-	-	-	-	-	-	-	967
1065	Sheriff Federal Forfeiture	129,907	-	-	-	-	-	-	-	129,907
1066	Sheriff's Office Treasury Forfeiture	212,833	-	-	-	-	-	-	-	212,833
1998	Veterans Court	14,135	-	-	-	-	-	-	-	14,135
SPECIAL REVENUE FUNDS TOTAL		\$ 32,649,489	\$ -	\$ 4,898,800	\$ -	\$ 4,898,800	\$ 5,079,066	\$ -	\$ 5,079,066	\$ 32,469,223
NON-MAJOR FUNDS TOTAL		\$ 32,649,489	\$ -	\$ 4,898,800	\$ -	\$ 4,898,800	\$ 5,079,066	\$ -	\$ 5,079,066	\$ 32,469,223

Collin County
Adopted Fund Detail(Excluding Bond Funds)
FY 2022

FUND#	FUND NAME	ESTIMATED BEGINNING BALANCE	TAX REVENUES	NON-TAX REVENUES	OTHER FINANCING SOURCES	FY 2022 ADOPTED TOTAL REVENUES	ADOPTED EXPENDITURES	OTHER FINANCING USES	FY2022 ADOPTED BUDGET	ESTIMATED ENDING BALANCE
PROPRIETARY FUNDS										
<i>INTERNAL SERVICE FUNDS</i>										
5501	Liability Insurance	\$ 5,048,854	\$ -	\$ 1,801,000	\$ -	\$ 1,801,000	\$ 1,695,000	\$ -	\$ 1,695,000	\$ 5,154,854
5502	Workers Compensation	4,623,350	-	891,000	-	891,000	885,000	-	885,000	4,629,350
5504	Unemployment Insurance	1,153,907	-	121,102	-	121,102	250,000	-	250,000	1,025,009
5505	Insurance Claim	9,470,417	-	37,708,844	-	37,708,844	37,311,400	-	37,311,400	9,867,861
5601	Flex Benefits	314,422	-	-	-	-	-	-	-	314,422
5602	Employee Paid Benefits	8,354	-	350,000	-	350,000	-	-	-	358,354
5991	Animal Shelter Program	26,877	-	-	-	-	-	-	-	26,877
INTERNAL SERVICE FUNDS TOTAL		\$ 20,646,181	\$ -	\$ 40,871,946	\$ -	\$ 40,871,946	\$ 40,141,400	\$ -	\$ 40,141,400	\$ 21,376,727
<i>ENTERPRISE FUNDS</i>										
5990	Animal Control	\$ 4,611,882	\$ -	\$ 1,778,500	\$ -	\$ 1,778,500	\$ 1,740,800	\$ -	\$ 1,740,800	\$ 4,649,582
5999	CC Toll Road Authority**	(8,384,875)	-	4,000	-	4,000	-	-	-	(8,380,875)
ENTERPRISE FUNDS TOTAL		\$ (3,772,993)	\$ -	\$ 1,782,500	\$ -	\$ 1,782,500	\$ 1,740,800	\$ -	\$ 1,740,800	\$ (3,731,293)
PROPRIETARY FUNDS TOTAL		16,873,189	-	42,654,446	-	42,654,446	41,882,200	-	41,882,200	17,645,435
FIDUCIARY FUNDS										
<i>AGENCY FUNDS</i>										
6050-6059	CSCD	2,971,187	-	7,401,697	-	7,401,697	7,401,697	-	7,401,697	2,971,187
AGENCY FUNDS TOTAL		2,971,187	-	7,401,697	-	7,401,697	7,401,697	-	7,401,697	2,971,187
FIDUCIARY FUNDS TOTAL		2,971,187	-	7,401,697	-	7,401,697	7,401,697	-	7,401,697	2,971,187
COMPONENT UNIT										
6800	Child Protective Services	\$ 67,791	\$ -	\$ -	\$ 46,330	\$ 46,330	\$ 46,330	\$ -	\$ 46,330	\$ 67,791
COMPONENT UNIT TOTAL		\$ 67,791	\$ -	\$ -	\$ 46,330	\$ 46,330	\$ 46,330	\$ -	\$ 46,330	\$ 67,791
ADOPTED TOTAL EXCLUDING BOND FUNDS		\$ 455,092,301	\$ 278,313,820	\$ 115,095,025	\$ 2,356,330	\$ 395,765,175	\$ 409,601,592	\$ 2,356,330	\$ 411,957,922	\$ 438,899,554
Road Bond and Cap Project Interest				\$ 95,400	\$ 95,400					
TOTAL REVENUES WITH BOND INTEREST				\$ 115,190,425	\$ 395,860,575					

* Negative Estimated Ending Fund Balance due to timing of grant reimbursement.

** Negative Estimated Ending Fund Balance due to liability to the Permanent Improvement Fund ,various Bond Funds, and the General Fund.

Collin County
GENERAL FUND (0001)
FY 2022

The general operating fund of the County. The General fund is used to account for all financial resources except those specific to another fund. Primary expenditures are for general administration, public safety, judicial, state prosecution and capital outlay.

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 ACTUAL	FY 2022 ADOPTED
BEGINNING BALANCE	\$ 238,369,086	\$ 240,780,783	\$ 240,658,110	\$ 258,296,660	\$ 258,296,660	\$ 284,576,617
REVENUE						
TAXES	\$ 169,258,165	\$ 175,073,968	\$ 179,549,060	\$ 185,056,250	\$ 186,177,650	\$ 191,278,330
FEES/CHARGES FOR SERVICES	19,844,441	20,359,865	20,576,413	18,698,880	22,795,296	\$ 20,357,713
FINES	1,522,554	1,281,079	1,202,935	1,240,000	1,066,906	\$ 1,080,000
INSURANCE/EMPLOYEE BENEFIT	26,791	50,932	37,795	-	25,372	\$ -
INTERGOVERNMENTAL REV	7,513,089	8,814,310	6,307,735	6,246,000	6,533,061	\$ 6,199,000
INVESTMENT REVENUES	2,415,278	9,632,817	5,046,992	2,089,480	946,908	\$ 2,089,480
LICENSE & PERMITS	760,268	588,237	592,050	505,000	766,451	\$ 605,000
OTHER REVENUE	660,903	605,287	2,180,733	184,000	709,377	\$ 237,000
TOTAL REVENUES	\$ 202,001,489	\$ 216,406,495	\$ 215,493,713	\$ 214,019,610	\$ 219,021,020	\$ 221,846,523
OTHER FINANCING SOURCES	\$ 23,826	\$ 6,239	\$ 3,924	\$ -	\$ 51,683	\$ -
TOTAL RESOURCES	\$ 440,394,401	\$ 457,193,517	\$ 456,155,747	\$ 472,316,270	\$ 477,369,363	\$ 506,423,140
EXPENDITURES						
SALARY & BENEFITS	\$ 120,493,012	\$ 127,753,467	\$ 114,598,795	\$ 141,817,777	\$ 125,393,994	\$ 149,269,240
TRAINING & TRAVEL	958,675	1,060,113	507,048	1,651,386	689,732	\$ 1,674,988
MAINTENANCE & OPERATIONS	54,849,125	56,286,814	69,966,956	65,382,278	56,793,842	\$ 83,100,777
CAPITAL OUTLAY	19,587,974	29,161,994	10,543,681	2,052,723	6,757,234	\$ 945,100
SUB-TOTAL EXPENDITURES	\$ 195,888,786	\$ 214,262,388	\$ 195,616,480	\$ 210,904,164	\$ 189,634,803	\$ 234,990,105
TRANSFERS	\$ 3,724,832	\$ 2,273,020	\$ 2,242,607	\$ 3,106,330	\$ 3,157,944	\$ 2,356,330
TOTAL APPROPRIATIONS	\$ 199,613,618	\$ 216,535,407	\$ 197,859,087	\$ 214,010,494	\$ 192,792,746	\$ 237,346,435
ENDING BALANCE	\$ 240,780,783	\$ 240,658,110	\$ 258,296,660	\$ 258,305,776	\$ 284,576,617	\$ 269,076,705
RESERVED-OUTER LOOP RESERVED	\$ 32,844,901	\$ 45,502,304	\$ 45,767,874	\$ 45,767,874	\$ 45,767,874	\$ 45,767,874
COM-CAPITAL MURDER	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
COM-SPECIAL ELECTIONS	200,000	200,000	200,000	200,000	200,000	200,000
COM-UTILITIES	500,000	500,000	500,000	500,000	500,000	500,000
COM-LARS PROJECTS	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
SURETY BOND CLERKS	-	-	-	600,000	600,000	600,000
TOTAL RESERVES	\$ 41,544,901	\$ 54,202,304	\$ 54,467,874	\$ 82,794,451	\$ 79,280,024	\$ 79,280,024
FUND BALANCE AFTER RESERVES	\$ 199,235,882	\$ 186,455,807	\$ 203,828,785	\$ 175,511,325	\$ 205,296,593	\$ 189,796,681

Collin County
PERMANENT IMPROVEMENT FUND (0499)
FY 2022

Fund used to account for property tax revenues and expenditures associated with permanent improvement projects.

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 ACTUAL	FY 2022 ADOPTED
BEGINNING BALANCE	\$ 25,350,439	\$ 26,843,546	\$ 23,994,417	\$ 24,414,310	\$ 24,414,310	\$ 24,293,106
REVENUE						
TAXES	\$ 2,873,946	\$ 366,539	\$ 2,141,782	\$ 1,391,951	\$ 1,399,987	\$ 2,199,890
INVESTMENT REVENUES	195,287	220,348	155,906	110,000	70,856	\$ 90,000
OTHER REVENUE	-	-	405	-	-	\$ -
TOTAL REVENUES	\$ 3,069,233	\$ 586,886	\$ 2,298,094	\$ 1,501,951	\$ 1,470,843	\$ 2,289,890
TOTAL RESOURCES	\$ 28,419,672	\$ 27,430,432	\$ 26,292,510	\$ 25,916,261	\$ 25,885,153	\$ 26,582,996
EXPENDITURES						
MAINTENANCE & OPERATIONS	\$ 112,712	\$ 264,285	\$ 505,982	\$ 311,500	\$ 332,123	\$ 306,000
CAPITAL OUTLAY	1,463,415	3,171,730	1,372,218	1,140,000	1,259,924	\$ 1,983,000
SUB-TOTAL EXPENDITURES	\$ 1,576,127	\$ 3,436,015	\$ 1,878,200	\$ 1,451,500	\$ 1,592,046	\$ 2,289,000
TOTAL APPROPRIATIONS	\$ 1,576,127	\$ 3,436,015	\$ 1,878,200	\$ 1,451,500	\$ 1,592,046	\$ 2,289,000
ENDING BALANCE	\$ 26,843,546	\$ 23,994,417	\$ 24,414,310	\$ 24,464,761	\$ 24,293,106	\$ 24,293,996
RESERVED-OUTER LOOP	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570
TOTAL RESERVES	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570	\$ 15,463,570
FUND BALANCE AFTER RESERVES	\$ 11,379,976	\$ 8,530,847	\$ 8,950,740	\$ 9,001,191	\$ 8,829,536	\$ 8,830,426

Collin County
ROAD AND BRIDGE FUND (1010)
FY 2022

The primary fund used to account for activities affecting County-owned roads, including right-of-way acquisitions, construction, operations, and maintenance.

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 ACTUAL	FY 2022 ADOPTED
BEGINNING BALANCE	\$ 43,343,938	\$ 50,977,933	\$ 58,060,515	\$ 58,408,257	\$ 58,408,257	\$ 66,933,527
REVENUE						
FEES/CHARGES FOR SERVICES	\$ 20,374,663	\$ 21,057,105	\$ 20,897,174	\$ 21,181,000	23,019,293	\$ 21,231,000
FINES	1,349,827	1,248,245	947,558	1,203,450	1,246,463	\$ 1,250,000
INTERGOVERNMENTAL REV	32,717	-	-	-	2,189,853	\$ -
INVESTMENT REVENUES	777,735	1,156,470	910,697	400,000	407,306	\$ 450,000
LICENSE & PERMITS	5,157	5,742	7,182	5,500	9,495	\$ 7,000
OTHER REVENUE	366,978	706,657	455,931	150,100	578,450	\$ 150,100
TOTAL REVENUES	\$ 22,907,077	\$ 24,174,220	\$ 23,218,542	\$ 22,940,050	\$ 27,450,860	\$ 23,088,100
TOTAL RESOURCES	\$ 66,251,015	\$ 75,152,153	\$ 81,279,057	\$ 81,348,307	\$ 85,859,117	\$ 90,021,627
EXPENDITURES						
SALARY & BENEFITS	\$ 7,009,382	\$ 7,520,640	\$ 7,926,433	\$ 8,443,525	\$ 7,783,723	\$ 8,663,947
TRAINING & TRAVEL	20,555	22,715	11,898	42,319	6,394	\$ 42,319
MAINTENANCE & OPERATIONS	5,315,522	7,369,260	11,883,128	13,974,350	9,752,909	\$ 13,944,858
CAPITAL OUTLAY	2,927,624	2,179,023	3,049,340	2,382,450	1,382,563	\$ 1,341,760
SUB-TOTAL EXPENDITURES	\$ 15,273,082	\$ 17,091,638	\$ 22,870,800	\$ 24,842,644	\$ 18,925,590	\$ 23,992,884
TOTAL APPROPRIATIONS	\$ 15,273,082	\$ 17,091,638	\$ 22,870,800	\$ 24,842,644	\$ 18,925,590	\$ 23,992,884
ENDING BALANCE	\$ 50,977,933	\$ 58,060,515	\$ 58,408,257	\$ 56,505,663	\$ 66,933,527	\$ 66,028,743
COM-FUEL	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
COM-ROADMATERIALS	500,000	500,000	500,000	500,000	500,000	500,000
TRAILS OF BLUE RIDGE	-	-	-	500,000	500,000	500,000
TOTAL RESERVES	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
FUND BALANCE AFTER RESERVES	\$ 49,977,933	\$ 57,060,515	\$ 57,408,257	\$ 55,005,663	\$ 65,433,527	\$ 64,528,743

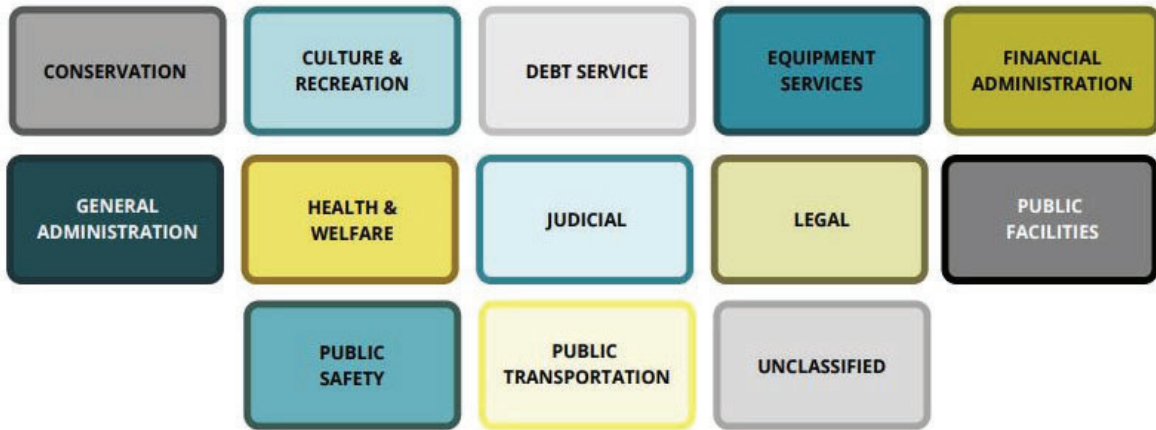
Collin County
DEBT SERVICE FUND (3001)
FY 2022

Fund used to account for property tax revenues restricted to be used to meet the county's debt obligation.

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 ACTUAL	FY 2022 ADOPTED
BEGINNING BALANCE	\$ 20,597,416	\$ 22,277,788	\$ 6,356,301	\$ 5,884,709	\$ 5,884,709	\$ 5,795,041
REVENUE						
TAXES	\$ 66,240,808	\$ 73,821,723	\$ 76,808,743	\$ 80,470,183	\$ 80,934,816	\$ 84,835,600
INTERGOVERNMENTAL REV	278,070	132,136	-	-	-	-
INVESTMENT REVENUES	456,053	680,991	253,773	260,000	72,041	100,000
OTHER REVENUE	-	1,457,103	47,280,000	-	32,465,422	-
TOTAL REVENUES	\$ 66,974,931	\$ 76,091,952	\$ 124,342,515	\$ 80,730,183	\$ 113,472,279	\$ 84,935,600
TOTAL RESOURCES	\$ 87,572,347	\$ 98,369,740	\$ 130,698,816	\$ 86,614,892	\$ 119,356,988	\$ 90,730,641
EXPENDITURES						
DEBT SERVICE	\$ 65,294,559	\$ 92,013,439	\$ 124,814,107	\$ 80,395,153	\$ 113,561,947	\$ 84,677,929
SUB-TOTAL EXPENDITURES	\$ 65,294,559	\$ 92,013,439	\$ 124,814,107	\$ 80,395,153	\$ 113,561,947	\$ 84,677,929
TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL APPROPRIATIONS	\$ 65,294,559	\$ 92,013,439	\$ 124,814,107	\$ 80,395,153	\$ 113,561,947	\$ 84,677,929
ENDING BALANCE	\$ 22,277,788	\$ 6,356,301	\$ 5,884,709	\$ 6,219,739	\$ 5,795,041	\$ 6,052,712

DEPARTMENTS BY FUNCTION

FY 2022 DEPARTMENT PAGES



Function Descriptions

Conservation

Activities associated with the design to conserve and develop such natural resources as water, soil, forests and minerals. Examples include dam maintenance, 4H, and Horticulture programs provided by Extension and Conservation departments.

Culture & Recreation

Activities related to parks, recreational activities, museums, and historic and cultural preservation. Examples include Libraries, Historical Commission, Open Space, Myers Park, and Farm Museum.

Debt Service

Activities associated with the repayment of principal and interest on debt. Examples include debt service payments.

Equipment Services

Activities associated with the purchase and maintenance of all county vehicles and off-road equipment. Examples include equipment maintenance, fuel, and fleet replacement.

Financial Administration

Activities associated with the financial management of the county including but not limited to tax collections, accounting, budgeting, and purchasing activities. Examples include Budget, Court Collections, Treasury, Central Appraisal District, Auditor, Tax Assessor, and Purchasing.

General Administration

Activities associated with the general operations of the county including the oversight, operating systems, records management, and human resources. Examples include County Judge, Commissioners, Admin Services, Human Resources, Support Services, Information Technology, Capital Replacement, Records Management, Liability Insurance, and Workers Compensation.

Health & Welfare

Activities associated with providing health care and welfare related services including legal defense and healthcare services for indigents. Examples include Indigent Defense, Substance Abuse, Inmate Health, MHMR, Indigent Healthcare, and CPS Board.

Judicial

Activities associated with providing judicial court services. Examples include County Clerk, County Courts, District Clerk, Jury Management, Justice Courts, District Courts, Law Library, Court Reporters, Document Preservation, Justice Court Technology, Courthouse Security, Specialty Courts, and Probate Contributions.

Legal

Activities associated with providing legal prosecution by the state. Examples include District Attorney's Office.

FY 2022 DEPARTMENT PAGES

Function Descriptions Continued

Public Facilities

Activities associated with providing and maintaining county facilities for its operations. Examples include Facilities Management, Construction and Projects, and leases.

Public Safety

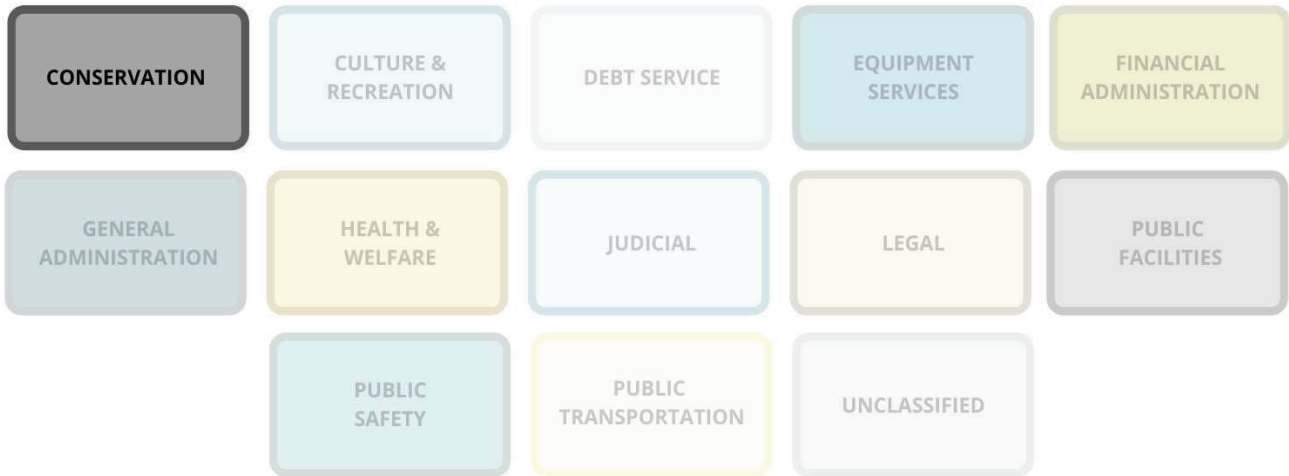
Activities associated with the protection of persons and property, providing incarceration services, emergency services, probation services, and serving judicial documents. Examples include Medical Examiner, Sheriff's Office, Jail Operations, Minimum Security, Inmate Transfer, Pre Trial Release, County Corrections, Child Abuse Taskforce, Constables, Fire Marshal, Homeland Security, Highway Patrol, Juvenile, Animal Safety, and CSCD.

Public Transportation

Activities associated with providing a road and bridge system to the county. Examples include Road and Bridge, Engineering, Public Works, Special Projects, and Toll Road Authority.

Unclassified

Activities associated with multiple functional areas or not associated to a functional area. Examples include General Fund Transfers Out, Employee Health Insurance, Flex Benefits, Unemployment Insurance, Short-term Disability Insurance, Employee Health Clinic, and Debt Service Payments.



Department Descriptions & Core Services

Extension Office

Improve county residents’ quality of life with custom-made educational programs which are based on community-identified needs in the areas of agriculture, environmental stewardship, youth and adult life skills, human capital and leadership and community economic development.

Open Space

Implement program elements of the Open Space Strategic Plan in order to promote a high quality of life for current County residents and future generations through the addition of new parks and open space resources.

Soil Conservation

To provide leadership and expertise in the conservation of natural resources in all areas of Collin County.

Extension Office

PURPOSE

Through education, Texas A&M AgriLife Extension Service will:

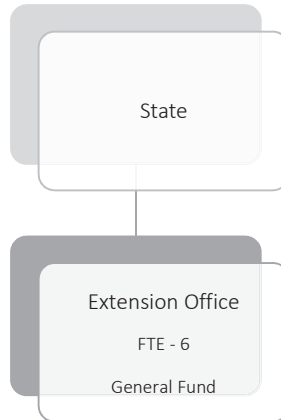
Educate Texans to improve their health, safety, productivity and well-being.

Educate citizens to improve their stewardship of the environment and Texas' natural resources.

Educate Texans to make decisions that contribute to their economic security and to the state's economic prosperity.

Foster the development of responsible, productive and self-motivated youth and adults.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
EXTENSION OFFICE							
Administrative Secretary	2	2	2	2	0	2	0
County Ext Agent-4H	1	1	1	1	0	1	0
County Ext Agent-Agriculture	1	1	1	1	0	1	0
County Ext Agent-Home Economic	1	1	1	1	0	1	0
County Ext Agent-Horticulture	1	1	1	1	0	1	0
TOTAL	6	6	6	6	0	6	0

PERFORMANCE MEASURES

GOAL: *Conducting programs by increasing participants' knowledge of fundamental concepts, acquisition of new skills, and changed behaviors.*

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Program Participants		58,519	41,740	57,251	50,953	56,891
Volunteers Involved		2,862	4,265	4,170	4,086	4,637
Attendance at Volunteer Conducted Meetings		20,617	7,091	7,244	5,869	5,751

BUDGET SUMMARY

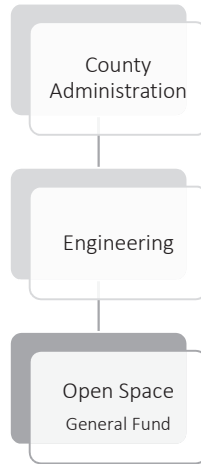
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 180,205	\$ 243,513	\$ 256,000	\$ 306,756	\$ 241,400	\$ 263,846	\$ 306,910	0%
TRAINING	\$ 5,953	\$ 7,806	\$ 4,051	\$ 11,100	\$ 9,505	\$ 11,100	\$ 11,100	0%
OPERATIONS	\$ 6,743	\$ 5,527	\$ 4,899	\$ 5,970	\$ 5,617	\$ 5,970	\$ 5,970	0%
TOTAL	\$ 192,901	\$ 256,846	\$ 264,950	\$ 323,826	\$ 256,522	\$ 280,916	\$ 323,980	0%

Open Space

PURPOSE

Propose the means for acquisition and management of the open space system through interaction and cooperation of municipalities, public agencies, private organizations, and individuals. Identify natural resources of the county for protection in order to maintain a balance between developed and open landscape, and to preserve rare or unique ecosystems. Provide recommendations to maintain and operate County owned facilities, including programmed activities, as to protect and enhance the existing natural resources, encourage wise use of the facilities, and educate visitors about the program and the significance of County resources.

REPORTING STRUCTURE



PERFORMANCE MEASURES

GOAL: Schedule a minimum of 4 Parks & Open Space Board Meetings each year.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Parks & Open Space Board Meetings		1	6	4	5	4

BUDGET SUMMARY

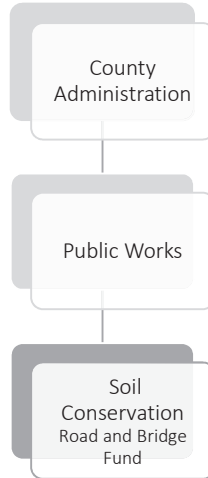
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 16,200	\$ 16,200	\$ 16,500	\$ 16,800	\$ 16,800	\$ 16,800	\$ 16,800	0%
OPERATIONS	\$ 12,872	\$ 13,176	\$ 12,884	\$ 15,550	\$ 11,656	\$ 15,550	\$ 15,550	0%
TOTAL	\$ 29,072	\$ 29,376	\$ 29,384	\$ 32,350	\$ 28,456	\$ 32,350	\$ 32,350	0%

Soil Conservation

PURPOSE

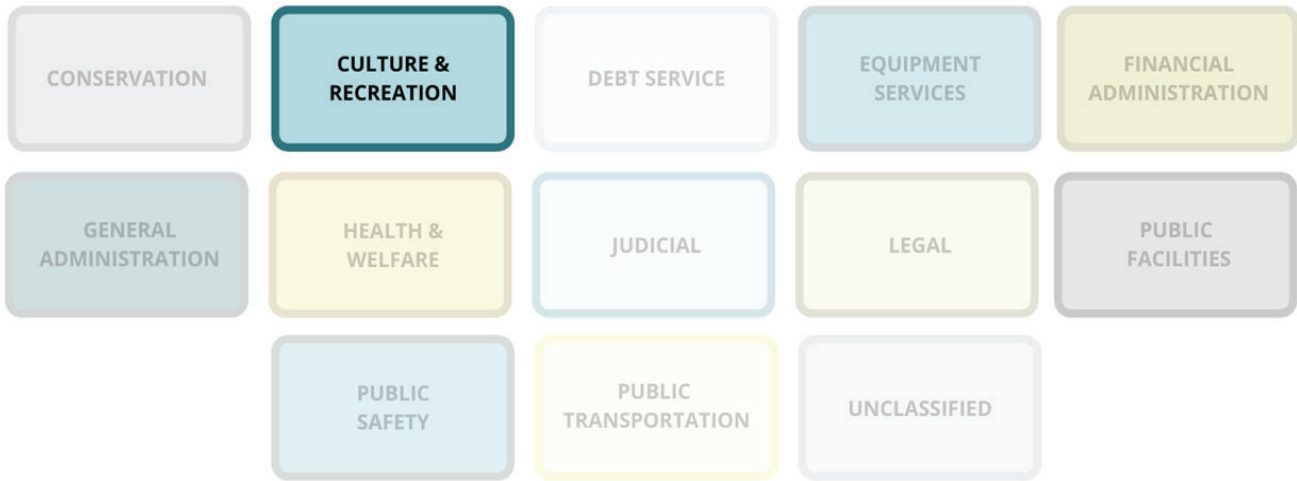
To provide leadership and expertise in the conservation of natural resources in all areas of Collin County.

REPORTING STRUCTURE



BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 14,770	\$ 6,024	\$ -	\$ 44,035	\$ 6,024	\$ 44,035	\$ 44,035	0%
TOTAL	\$ 14,770	\$ 6,024	\$ -	\$ 44,035	\$ 6,024	\$ 44,035	\$ 44,035	0%



Department Descriptions & Core Services

Historical Commission

The Collin County Historical Commission helps preserve and educate on the rich history of this county by initiating and conducting programs and activities for the preservation of historical heritage as well as marking, interpreting, preserving and accumulating information on landmarks.

Libraries

The purpose of the Libraries department is to provide assistance to local libraries to help them with the cost of providing services to the citizens that live in the unincorporated areas.

Myers Park

To provide educational and recreational opportunities as directed by the Deed of Trust set forth by the Park’s founders. Myers Park & Event Center provides a premier facility to attract major equestrian, dog agility and livestock shows and events to Collin County, and provides opportunities for private, community and business facility rental for parties, gatherings and meetings.

Farm Museum

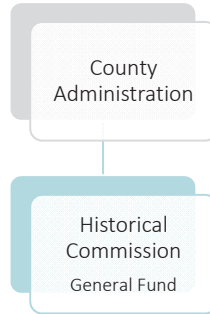
The Collin County Farm Museum strives to develop a better understanding and appreciation of Collin County’s rural heritage from the earliest settlement through the 1960s. The Collin County Farm Museum consists of 8,528 square feet of collections and restoration exhibits in the Wells Building.

Historical Commission

PURPOSE

The Collin County Historical Commission helps preserve and educate on the rich history of this county by initiating and conducting programs and activities for the preservation of historical heritage as well as marking, interpreting, preserving and accumulating information on landmarks.

REPORTING STRUCTURE



BUDGET SUMMARY

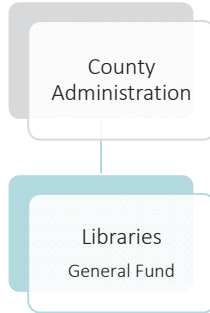
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 46,184	\$ 47,045	\$ 48,320	\$ 49,900	\$ 42,459	\$ 49,900	\$ 49,900	0%
TOTAL	\$ 46,184	\$ 47,045	\$ 48,320	\$ 49,900	\$ 42,459	\$ 49,900	\$ 49,900	0%

Libraries

PURPOSE

The purpose of the Libraries department is to provide assistance to local libraries to help them with the cost of providing services to the citizens that live in the unincorporated areas.

REPORTING STRUCTURE



BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ -	\$ 39,963	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ -	\$ 39,963	\$ -	\$ -	\$ -	\$ -	\$ -	0%

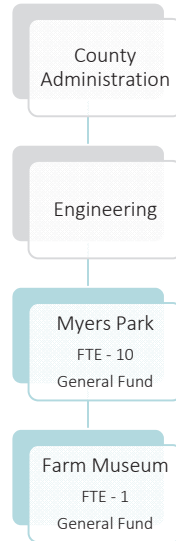
Funding for Libraries is budgeted in the Economic Development Fund.

Myers Park

PURPOSE

To provide educational and recreational opportunities as directed by the Deed of Trust set forth by the Park's founders. Myers Park & Event Center provides a premier facility to attract major equestrian, dog agility and livestock shows and events to Collin County, and provides opportunities for private, community and business facility rental for parties, gatherings and meetings.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
FARM MUSEUM							
Farm Museum Coordinator	1	1	1	1	0	1	0
MYERS PARK							
Assistant Events Coordinator	0.5	0.5	0.5	0.5	0	0.5	0
Events Coordinator	1	1	1	1	0	1	0
Grounds Keeper	3.5	3.5	3.5	3.5	0	3.5	0
Grounds Maintenance Tech	2	2	2	2	0	2	0
Lead Worker	1	1	1	1	0	1	0
Parks Manager	1	1	1	1	0	1	0
Secretary	1	1	1	1	0	1	0
TOTAL	11	11	11	11	0	11	0

PERFORMANCE MEASURES

GOAL: Place 20 advertisements or articles in local news media/magazine outlets each year.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Views on Myers Park & Event Center Website		78	100	45	104	20

GOAL: Log 40,000 views of Myers Park & Event Center's website each year.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Views on Myers Park Website		54,125	53,129	41,298	44,076	40,000

Myers Park

PERFORMANCE MEASURES CONTINUED

GOAL: Schedule and complete 200 events each year.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Events		389	359	271	326	200
Total Event Attendance		194,504	200,535	120,639	183,718	200,000

GOAL: Attend 350 networking, community, new client meetings or events each year.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Networking, Community and New Client Meetings Attended		625	462	263	319	350

GOAL: Complete 30 projects each year including irrigation and special Myers Park internal and external group projects.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Projects Completed		35	55	53	23	30

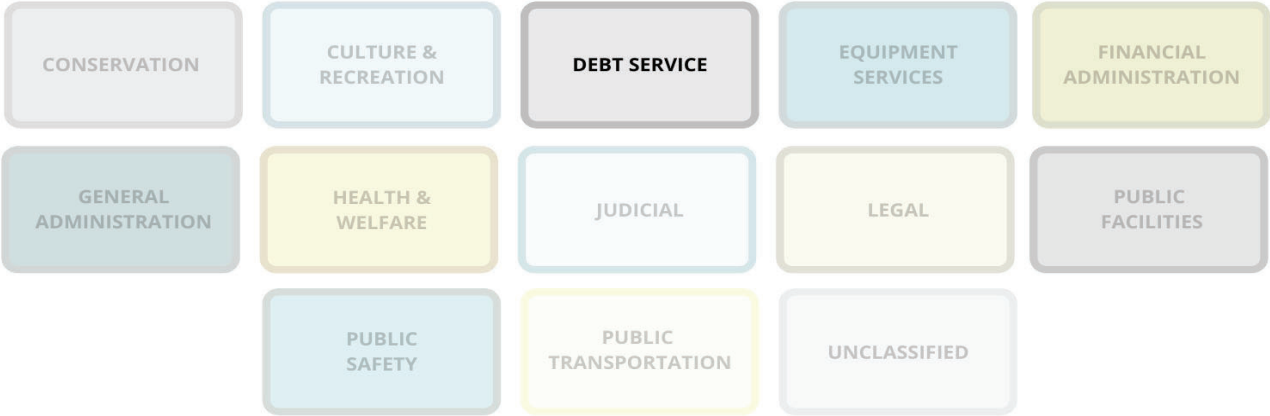
BUDGET SUMMARY

FARM MUSEUM

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 78,600	\$ 86,793	\$ 99,064	\$ 97,309	\$ 99,087	\$ 94,053	\$ 100,979	4%
TRAINING	\$ -	\$ 105	\$ -	\$ 1,500	\$ -	\$ 1,717	\$ 1,717	14%
OPERATIONS	\$ 16,365	\$ 13,428	\$ 15,474	\$ 19,717	\$ 17,069	\$ 19,500	\$ 19,500	-1%
TOTAL	\$ 94,964	\$ 100,327	\$ 114,537	\$ 118,526	\$ 116,156	\$ 115,270	\$ 122,196	↑ 3%

MYERS PARK

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 592,666	\$ 641,433	\$ 657,011	\$ 710,460	\$ 635,409	\$ 700,458	\$ 719,021	1%
TRAINING	\$ 672	\$ 1,356	\$ 1,176	\$ 2,600	\$ 410	\$ 3,100	\$ 3,100	19%
OPERATIONS	\$ 69,614	\$ 95,049	\$ 82,798	\$ 92,913	\$ 86,544	\$ 186,874	\$ 92,413	-1%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,756	\$ -	0%
TOTAL	\$ 662,952	\$ 737,838	\$ 740,985	\$ 805,973	\$ 722,363	\$ 931,188	\$ 814,534	↑ 1%



Department Descriptions & Core Services

Debt Service

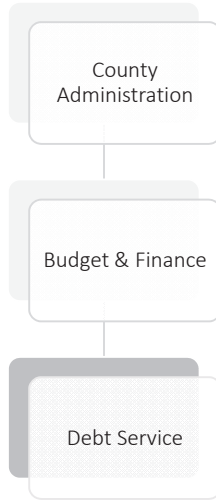
Fund used to account for property tax revenues restricted to be used to meet the county's debt obligation.

Debt Service

PURPOSE

Fund used to account for property tax revenues restricted to be used to meet the county's debt obligation.

REPORTING STRUCTURE



PERFORMANCE MEASURES

GOAL: *Maintain a AAA Bond Rating.*

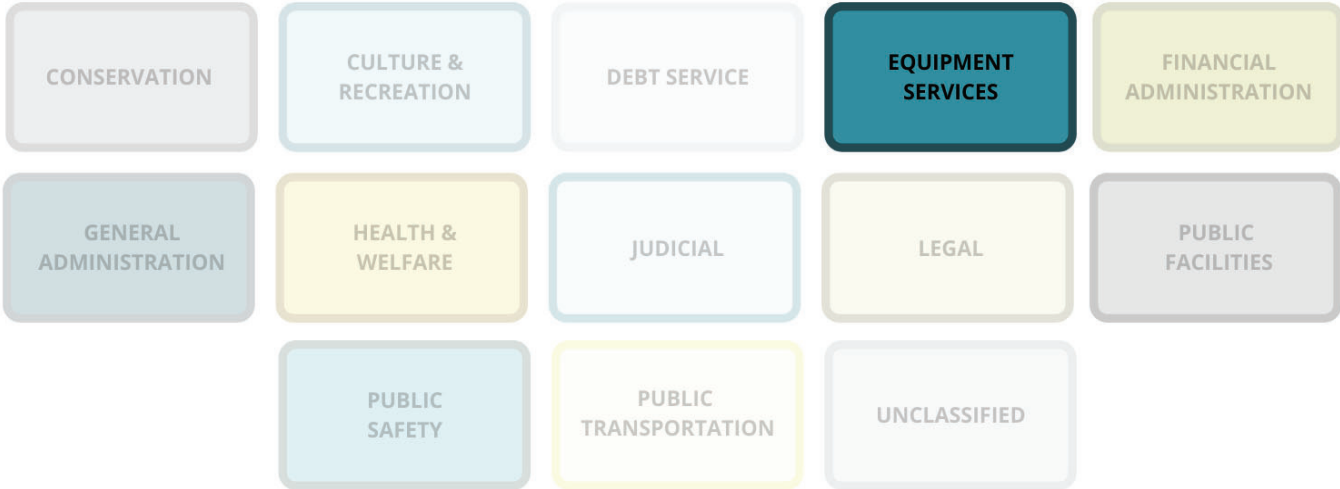
PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
County Bond Rating		AAA	AAA	AAA	AAA	AAA

GOAL: *Keep the debt portion of the tax rate at or below 5.5 cents.*

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Debt Tax Rate		5.3450	5.3573	5.2000	5.2030	5.1251

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
50 - DEBT SERVI	\$ 65,294,559	\$ 92,013,439	\$ 124,814,107	\$ 80,395,153	\$ 111,610,409	\$ 84,677,929	\$ 84,677,929	5%
TOTAL	\$ 65,294,559	\$ 92,013,439	\$ 124,814,107	\$ 80,395,153	\$ 111,610,409	\$ 84,677,929	\$ 84,677,929	↑ 5%



Department Descriptions & Core Services

Equipment Services

Equipment Services' mission is to provide cost-effective and timely service to all County departments in maintaining and repairing the vehicles and equipment in Collin County's fleet. In addition, we provide substantive information to County departments relating to fleet replacement.

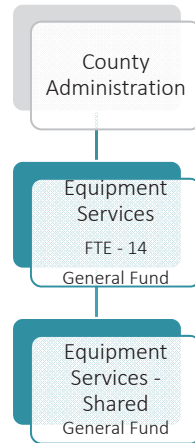
We are active participants in the Clean Cities Technical Coalition, helping to promote clean air in Collin County by using clean emission vehicles.

Equipment Services

PURPOSE

To maintain each unit in the County fleet in a safe, operable condition using the most cost-effective measures available. Providing for the safety & extended life of the County's vehicles and equipment by having a replacement schedule in place, performing preventative maintenance, offering specification writing training and fuel management.

REPORTING STRUCTURE




FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
EQUIPMENT SERVICES							
Administrative Secretary	1	1	1	1	0	1	0
Asset Management Technician	1	1	1	1	0	1	0
Equipment Services Manager	1	1	1	1	0	1	0
Equipment Technician	7	7	7	7	0	7	0
Fleet Analyst	1	1	1	1	0	1	0
Parts Warehouse Supervisor	1	1	1	1	0	1	0
Shop Coordinator	1	1	1	1	0	1	0
Shop Technician	1	1	1	1	0	1	0
TOTAL	14	14	14	14	0	14	0

PERFORMANCE MEASURES

GOAL: Maintain, repair, and service all fleet related vehicles, heavy construction, and ancillary ground maintenance equipment in the safest, shortest time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Number of Fleet Units (Off Road, Over the Road and Grounds)		970	986	977	983	983
Total Number of Work Orders Processed		3,478	3,161	3,800	2,995	100%
Gallons of Fuel Consumption (Unleaded)		153,800	199,950	192,893	181,813	181,813
Gallons of Fuel Consumption (Diesel)		160,891	204,928	213,686	185,906	185,906

Equipment Services

BUDGET SUMMARY

EQUIPMENT SERVICES

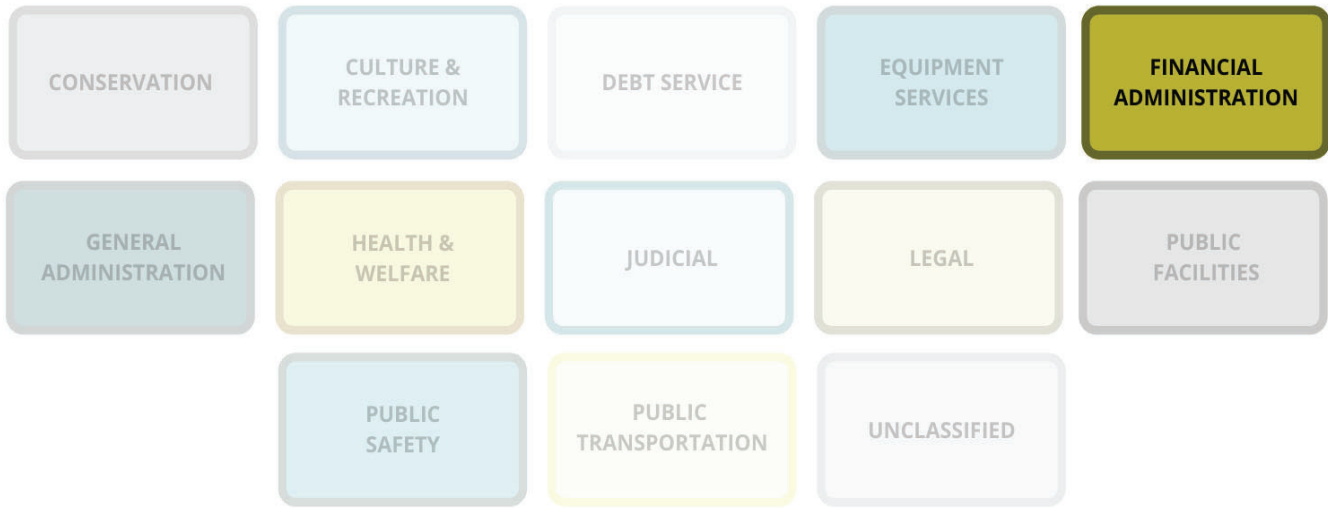
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 1,062,715	\$ 1,127,697	\$ 1,211,221	\$ 1,236,914	\$ 1,194,376	\$ 1,221,314	\$ 1,294,527	5%
TRAINING	\$ 8,464	\$ 16,524	\$ 2,448	\$ 13,000	\$ 4,362	\$ 13,000	\$ 13,000	0%
OPERATIONS	\$ 21,537	\$ 30,605	\$ 35,811	\$ 43,919	\$ 29,996	\$ 43,919	\$ 43,919	0%
TOTAL	\$ 1,092,716	\$ 1,174,826	\$ 1,249,480	\$ 1,293,833	\$ 1,228,734	\$ 1,278,233	\$ 1,351,446	↑ 4%

EQUIPMENT SERVICES - SHARED

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 793,717	\$ 846,069	\$ 695,662	\$ 1,804,381	\$ 889,084	\$ 1,796,161	\$ 1,792,861	-1%
CAPITAL	\$ 508,116	\$ 1,018,759	\$ 1,415,999	\$ 1,684,000	\$ 1,895,614	\$ 985,100	\$ 945,100	-44%
TOTAL	\$ 1,301,833	\$ 1,864,827	\$ 2,111,662	\$ 3,488,381	\$ 2,784,698	\$ 2,781,261	\$ 2,737,961	↓ -22%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
County-wide fleet and grounds equipment replacement	\$ 1,010,550	\$ -	\$ 1,010,550
TOTAL			\$ 1,010,550



Department Descriptions & Core Services

Budget & Finance

The Budget and Finance Department supports the Commissioners Court with fiscal planning, monitoring, and policy analysis that assist the Court in making well-informed policy and financial decisions.

Central Appraisal District

The mission of the Collin Central Appraisal District is to appraise all property in the Collin County Appraisal District at market value equally and uniformly, and to communicate that value annually to each taxpayer and taxing jurisdiction.

County Auditor

To ensure financial integrity of the County; enforce financial laws, policies and procedures; protect County assets, and maintain accurate and timely financial and accounting records.

Court Collections - County Clerk

Conducts in person interviews with defendants to determine his/her financial ability to pay court costs, fines and fees imposed by the criminal county courts. The clerk monitors the defendants' payment process until all costs are paid in full.

Purchasing

The statutory responsibility of the Purchasing Agent is to purchase all supplies, materials, and equipment; contract for all repairs required or used by the County; and supervise all purchases made on competitive bid. The Purchasing Agent is also responsible for County property and inventory and must annually file with the County Auditor and each member of the Purchasing Board an inventory of all property on hand and belonging to the County and to each subdivision, officer or employee.

Tax Assessor/Collector

To formulate policies and programs to ensure enforcement of the Texas Property Code and Texas Motor Vehicle laws. The basic duties and responsibilities of the Tax Assessor-Collector include: 1) assessing and collecting property taxes, 2) registering, licensing, and titling motor vehicles, and 3) maintaining accountability for public funds.

Treasury - County Clerk

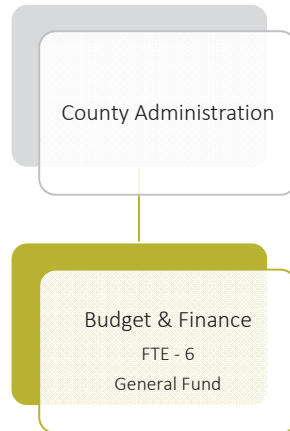
As the Treasurer for Collin County, the County Clerk is statutorily responsible for proper management of 18 accounts including land and vitals fee account, criminal, civil and probate fee accounts, court registry, two direct deposit clearing accounts, pooled cash, juror payments, seized money, toll road authority, grants for teen court and justice assistance, and long and short term disability for UHC and Aetna.

Budget & Finance

PURPOSE

The Budget and Finance Department supports the Commissioners Court with fiscal planning, monitoring, and policy analysis that assist the Court in making well-informed policy and financial decisions.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
BUDGET & FINANCE							
Director of Budget & Finance	1	1	1	1	0	1	0
Assistant Director	1	1	1	1	0	1	0
Budget Technician	1	1	0	0	0	0	0
Financial Analyst	2	2	3	3	0	3	0
Financial Analyst II	1	1	1	1	0	1	0
TOTAL	6	6	6	6	0	6	0

PERFORMANCE MEASURES

GOAL: *Maintain a AAA Bond Rating.*

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
County Bond Rating		AAA	AAA	AAA	AAA	AAA

GOAL: *Adopt the County budget in accordance with statute.*

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
County Budget Adopted According to Statute		Yes	Yes	Yes	Yes	Yes

GOAL: *Receive the GFOA Distinguished Budget Presentation Award each year.*

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Received GFOA Distinguished Presentation Award		Yes	Yes	Yes	Yes	Yes
Overall GFOA Rating Score for the County Budget Document (324 Total Points)		294	197	289	311	300

FY 2019 - Due to the COVID-19 Pandemic, the Budget Document was only reviewed by 2 reviewers.

Budget & Finance

PERFORMANCE MEASURES CONTINUED

GOAL: *Maintain a fund balance of at least 180 days in the General Fund.*

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Maintain a Fund Balance of 180 Days in the General Fund		Yes	Yes	Yes	Yes	Yes

BUDGET SUMMARY

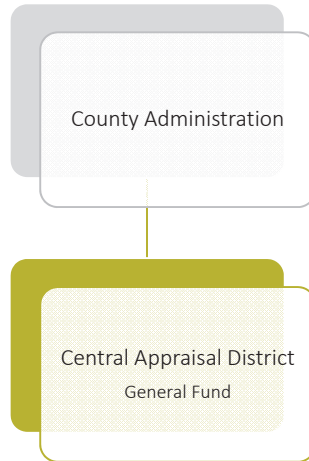
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 665,014	\$ 647,595	\$ 742,794	\$ 757,028	\$ 747,189	\$ 756,603	\$ 803,233	6%
TRAINING	\$ 8,214	\$ 16,271	\$ 7,815	\$ 16,880	\$ 9,129	\$ 16,880	\$ 16,880	0%
OPERATIONS	\$ 2,055	\$ 1,408	\$ 1,601	\$ 1,720	\$ 799	\$ 1,720	\$ 1,720	0%
TOTAL	\$ 675,283	\$ 665,274	\$ 752,209	\$ 775,628	\$ 757,118	\$ 775,203	\$ 821,833 ↑	6%

Central Appraisal District

PURPOSE

The mission of the Collin Central Appraisal District is to appraise all property in the Collin County Appraisal District at market value equally and uniformly, and to communicate that value annually to each taxpayer and taxing jurisdiction.

REPORTING STRUCTURE



BUDGET SUMMARY

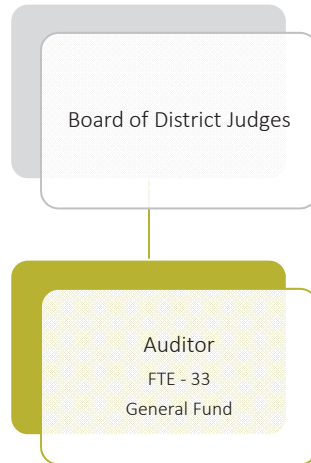
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 1,528,324	\$ 1,606,039	\$ 1,795,818	\$ 1,794,780	\$ 1,792,691	\$ 1,957,754	\$ 1,957,754	9%
TOTAL	\$ 1,528,324	\$ 1,606,039	\$ 1,795,818	\$ 1,794,780	\$ 1,792,691	\$ 1,957,754	\$ 1,957,754	↑ 9%

Auditor

PURPOSE

To ensure financial integrity of the County; enforce financial laws, policies and procedures; protect County assets, and maintain accurate and timely financial and accounting records.

REPORTING STRUCTURE





FTE POSITION SUMMARY


	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
AUDITOR							
1st Assistant Auditor	1	1	1	1	0	1	0
Accountant/Auditor	13	13	14	14	0	14	0
Accounting/Audit Specialist	2	3	3	3	0	3	0
Accounts Payable Supervisor	1	1	1	1	0	1	0
Accounts Payable Tech	6	6	6	6	0	6	0
Audit Manager	4	4	4	4	0	4	0
County Auditor	1	1	1	1	0	1	0
Grant Resource Administrator	1	1	1	1	0	1	0
Office Coordinator	1	1	1	1	0	1	0
Secretary	1	0	0	0	0	0	0
Section Leader/Compliance	1	1	1	1	0	1	0
TOTAL	32	32	33	33	0	33	0

PERFORMANCE MEASURES

GOAL: Achieve the GFOA Certificate of Excellence in Financial Reporting to meet the standard of excellence for accuracy and transparency.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
GFOA Awards for Comprehensive Annual Financial Reports		39	40	41	42	43
Published Transparent and Accurate Comprehensive Annual Financial Report		Yes	Yes	Yes	NA	Yes

GOAL: Perform all statutorily required audits within the fiscal year.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Internal Audits Performed		48	87	148	128	Yes

Auditor

BUDGET SUMMARY

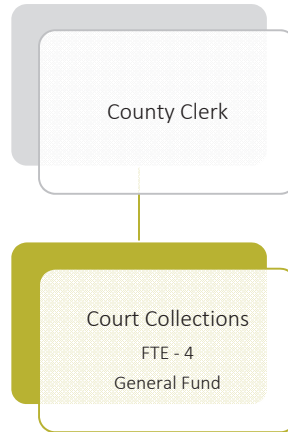
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 3,074,427	\$ 3,152,744	\$ 3,321,474	\$ 3,501,329	\$ 3,462,433	\$ 3,502,128	\$ 3,740,246	7%
TRAINING	\$ 19,611	\$ 28,660	\$ 6,299	\$ 46,850	\$ 19,545	\$ 46,850	\$ 46,850	0%
OPERATIONS	\$ 10,926	\$ 10,130	\$ 9,796	\$ 21,567	\$ 12,367	\$ 18,500	\$ 18,500	-14%
TOTAL	\$ 3,104,964	\$ 3,191,534	\$ 3,337,569	\$ 3,569,746	\$ 3,494,344	\$ 3,567,478	\$ 3,805,596 ↑	7%

Court Collections - County Clerk

PURPOSE

Conducts in person interviews with defendants to determine his/her financial ability to pay court costs, fines and fees imposed by the criminal county courts. The clerk monitors the defendants' payment process until all costs are paid in full.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
COURT COLLECTIONS							
Collections Clerk	4	4	4	4	0	3	↓ -1
Program Coordinator	1	1	1	1	0	1	0
TOTAL	5	5	5	5	0	4	↓ -1

PERFORMANCE MEASURES

GOAL: Properly enforce court ordered financial obligations through collection of court costs, fines and fees related to misdemeanor convictions for Collin County.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Dollars Assessed		\$ 2,693,027	\$ 2,907,743	\$ 2,024,485	\$ 3,254,660	\$ 3,670,842
Total Collected (Includes Jail Credit and Community Service)		\$ 3,184,837	\$ 3,170,488	\$ 2,203,541	\$ 3,004,559	\$ 3,058,666
% of Total Collected		118%	109%	109%	92%	83%
Total Collectable Dollars Assessed		\$ 1,345,751	\$ 1,580,346	\$ 814,695	\$ 1,163,051	\$ 1,208,577
Dollars Collected		\$ 1,833,228	\$ 1,837,420	\$ 1,329,756	\$ 1,903,283	\$ 2,003,077
% of Dollars Collected		136%	116%	163%	164%	166%

GOAL: Increase the 0-60 day collection rate to ensure court-imposed fines and fees are collected in a timely manner.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Collectable Dollars Assessed		\$ 1,345,751	\$ 1,580,346	\$ 814,695	\$ 1,163,051	\$ 1,208,577
0-60 Collection		\$ 974,043	\$ 1,118,399	\$ 693,246	\$ 1,263,277	\$ 1,511,857
0-60 Day Collection Rate		72%	71%	85%	109%	125%

Court Collections - County Clerk

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 329,470	\$ 332,975	\$ 371,054	\$ 378,977	\$ 378,445	\$ 377,533	\$ 339,586	-10%
TRAINING	\$ 2,002	\$ 2,627	\$ 447	\$ 7,200	\$ 429	\$ 7,200	\$ 7,200	0%
OPERATIONS	\$ 4,412	\$ 4,383	\$ 4,171	\$ 9,766	\$ 3,908	\$ 9,766	\$ 9,766	0%
TOTAL	\$ 335,884	\$ 339,985	\$ 375,672	\$ 395,943	\$ 382,782	\$ 394,499	\$ 356,552	↓ -10%

BUDGET RECONCILIATION

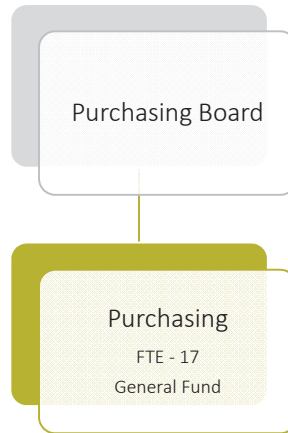
FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Elimination of (1) one Collection Clerk		\$ (61,303)	\$ (61,303)
TOTAL			\$ (61,303)

Purchasing

PURPOSE

The statutory responsibility of the Purchasing Agent is to purchase all supplies, materials, and equipment; contract for all repairs required or used by the County; and supervise all purchases made on competitive bid. The Purchasing Agent is also responsible for County property and inventory and must annually file with the County Auditor and each member of the Purchasing Board an inventory of all property on hand and belonging to the County and to each subdivision, officer or employee.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
PURCHASING							
Assistant Purchasing Agent	1	1	1	1	0	1	0
Asset Management Technician	2	2	2	2	0	2	0
Buyer I	3	3	3	3	0	3	0
Buyer II	4	5	4	4	0	4	0
Functional Analyst	1	1	1	1	-1	0	↓ -1
Purchasing Administrator	1	1	1	1	0	1	0
Purchasing Agent	1	1	1	1	0	1	0
Purchasing Analyst	0	0	0	0	0	1	↑ 1
Purchasing Systems Manager	0	0	0	0	1	0	0
Senior Buyer	2	2	3	3	0	3	0
Buyer Assistant - Contracts	1	1	1	1	0	1	0
TOTAL	16	17	17	17	0	17	0

PERFORMANCE MEASURES


GOAL: Provide support to departments through procurement of quality supplies, equipment, and services.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Requisitions received		6,691	5,779	5,516	5,096	4,658
Purchase orders issued		5,220	5,259	4,916	4,761	4,619
Purchasing card transactions		4,869	6,285	4,655	5,584	5,584
% of requisitions turned into POs		78%	91%	89%	93%	99%


Purchasing

PERFORMANCE MEASURES CONTINUED

GOAL: Identify commodities and services that warrant a formal bid process to capture the best price for an item.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Contract Instruments Received/Processed		654	636	724	798	855
% Change		28%	-3%	14%	10%	7%

GOAL: Secure pricing via competitive bids to save taxpayer dollars.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Adopted in Fiscal Year Budget		\$ 6,546,267	\$ 4,682,143	\$ 8,743,812	\$ 4,641,947	\$ 4,817,727
Actual Amount Spent		\$ 5,864,964	\$ 4,289,940	\$ 7,046,624	\$ 4,132,639	\$ 4,078,247
Cost Savings		\$ 681,303	\$ 392,203	\$ 1,697,188	\$ 509,308	\$ 883,323
% of Budget Spent		90%	92%	81%	89%	85%

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 1,291,739	\$ 1,396,621	\$ 1,525,522	\$ 1,581,158	\$ 1,432,361	\$ 1,519,204	\$ 1,556,590	-2%
TRAINING	\$ 16,000	\$ 16,653	\$ 11,671	\$ 23,555	\$ 16,682	\$ 26,720	\$ 26,720	13%
OPERATIONS	\$ 5,553	\$ 9,718	\$ 9,604	\$ 7,760	\$ 6,065	\$ 7,760	\$ 7,760	0%
CAPITAL	\$ -	\$ -	\$ 9,066	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 1,313,292	\$ 1,422,993	\$ 1,555,863	\$ 1,612,473	\$ 1,455,108	\$ 1,553,684	\$ 1,591,070	↓ -1%

BUDGET RECONCILIATION

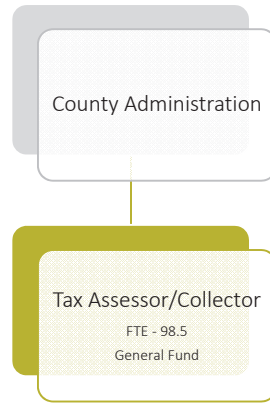
FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Title change from Functional Analyst to Purchasing Analyst	-	-	\$ -
Increased training funds for purchasing certification class and test	\$ 3,165	-	\$ 3,165
TOTAL			\$ 3,165

Tax Assessor/Collector

PURPOSE

To formulate policies and programs to ensure enforcement of the Texas Property Code and Texas Motor Vehicle laws. The basic duties and responsibilities of the Tax Assessor-Collector include: 1) assessing and collecting property taxes, 2) registering, licensing, and titling motor vehicles, and 3) maintaining accountability for public funds.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TAX ASSESSOR/COLLECTOR							
Account/Office Clerk	4	4	4	4	0	4	0
Accounting Tech	3	3	3	3	0	3	0
Administrative Secretary	1	1	1	1	0	1	0
Chief Deputy Clerk	1	1	1	1	0	1	0
Deputy Tax Clerk I	4	5	5	5	0	5	0
Deputy Tax Clerk II	9	9	9	9	0	9	0
Financial Operations Supervisor	1	1	1	1	0	1	0
Information Clerk/Receptionist	2	0	0	0	0	0	0
Lead Clerk	5	5	5	5	2	5	0
Property Tax Clerk	1	1	1	1	0	1	0
Tax Assessor	1	1	1	1	0	1	0
Title Specialist	28	29	29	28	9	29	↑ 1
Title Specialist (NTTA)	3	3	3	3	0	3	0
Title Specialist II	4	4	4	4	0	4	0
Vehicle Registration Clerk	22.5	22.5	20.5	20.5	4	20.5	0
Vehicle Registration Clerk	6	6	6	6	0	6	0
Vehicle Registration Clerk II	3	3	3	3	0	3	0
Senior Administrator	0	0	1	2	0	2	0
TOTAL	98.5	98.5	97.5	97.5	15	98.5	↑ 1

PERFORMANCE MEASURES

GOAL: To process all motor vehicle transactions within 2 days of receipt by mail, 1 day of on-line receipt, 3 minutes per walk-in transaction, and 5 days by off-site receipt, 85% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Registrations Processed		903,109	930,525	907,290	1,002,284	1,039,064
# of Titles Processed		214,103	225,798	210,348	248,938	263,016
Processed within 2 Days of Receipt by Mail		100%	100%	100%	100%	100%


Tax Assessor/Collector

PERFORMANCE MEASURES CONTINUED

Goal: To collect all taxes due and ensure taxpayers pay their share of the tax burden by maintaining an 80% collection rate of current year taxes collected by January 1st; with a target minimum of 98% overall collection rate.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Property Tax Collections		2,969,684,154	3,252,610,027	3,347,551,777	3,472,084,440	3,659,185,683
Completed 80% Collection Rate by Jan 1st		Yes	Yes	Yes	Yes	Yes

Goal: To provide accurate and prompt tax information for owners of property in Collin County and ensure accurate mailing of bills, receipts, and posting of payments within 5 days of receipt by mail, 1 day of on-line receipt, and 5 minutes per walk-in transaction, 80% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Property Tax Transactions		439,838	464,708	418,751	450,387	455,371
Completed 80% Collection Rate		Yes	Yes	Yes	Yes	Yes

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 5,531,473	\$ 5,761,225	\$ 5,946,977	\$ 6,455,570	\$ 5,934,214	\$ 7,162,342	\$ 6,661,022	3%
TRAINING	\$ 21,010	\$ 21,064	\$ 10,881	\$ 29,600	\$ 23,530	\$ 40,485	\$ 31,685	7%
OPERATIONS	\$ 169,988	\$ 180,996	\$ 143,031	\$ 169,638	\$ 153,188	\$ 334,295	\$ 162,671	-4%
CAPITAL	\$ 92,345	\$ -	\$ -	\$ -	\$ 235,054	\$ -	\$ -	0%
TOTAL	\$ 5,814,816	\$ 5,963,286	\$ 6,100,889	\$ 6,654,808	\$ 6,345,986	\$ 7,537,122	\$ 6,855,378	↑ 3%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Annual Software and Equipment Maintenance Agreements		\$ 11,737	\$ 11,737
Truth-In-Taxation (TNT) Software		\$ 2,596	\$ 2,596
Training & CTOP Certification		\$ 2,400	\$ 2,400
TOTAL		\$ 16,733	\$ 16,733

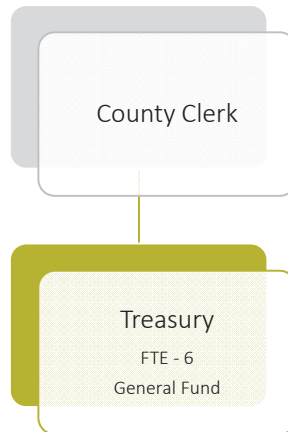
FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Addition of 1 (one) Title Specialist		\$ 58,755	\$ 58,755
TOTAL		\$ 58,755	\$ 58,755

Treasury - County Clerk

PURPOSE

As the Treasurer for Collin County, the County Clerk is statutorily responsible for proper management of 18 accounts including land and vitals fee account, criminal, civil and probate fee accounts, court registry, two direct deposit clearing accounts, pooled cash, juror payments, seized money, toll road authority, grants for teen court and justice assistance, and long and short term disability for UHC and Aetna.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TREASURY - COUNTY CLERK							
Account/Office Clerk	1	1	1	1	0	1	0
Accounting Tech	1	1	1	1	0	1	0
Deputy County Clerk II	2	2	2	2	0	2	0
Functional Analyst	1	1	1	1	0	1	0
Treasury Administrator	1	1	1	1	0	1	0
TOTAL	6	6	6	6	0	6	0

PERFORMANCE MEASURES

GOAL: Provide proper and accurate accounting, recording, and disbursing of all funds managed by the Treasury Office and complete daily, weekly, and monthly balancing of all accounts and bank statements.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Fee Account Deposits		13,896,691	13,860,918	16,030,863	20,290,646	23,129,314
% of Accounts Balanced on Time		100%	100%	100%	100%	100%

GOAL: Ensure county payroll checks, accounts payable checks, and jury checks are processed and mailed on time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Checks Distributed		41,377	42,679	29,129	26,660	23,365
# of Checks Distributed on Time		100%	100%	100%	100%	100%

Treasury - County Clerk

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 451,025	\$ 473,309	\$ 455,302	\$ 488,729	\$ 494,768	\$ 485,608	\$ 516,153	6%
TRAINING	\$ -	\$ 1,798	\$ -	\$ 7,200	\$ 1,116	\$ 7,200	\$ 7,200	0%
OPERATIONS	\$ 651	\$ 903	\$ 571	\$ 3,517	\$ 837	\$ 3,517	\$ 3,517	0%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ 15,643	\$ -	\$ -	0%
TOTAL	\$ 451,675	\$ 476,010	\$ 455,874	\$ 499,446	\$ 512,364	\$ 496,325	\$ 526,870 ↑	5%



Department Descriptions & Core Services

Administrative Services

Administrative Services manages day-to-day operations and infrastructure of the County and acts as an advisor to the Commissioners Court on fiscal, functional, and legal matters. The Commissioners Court sets policy while Administrative Services implements that policy.

Capital Replacement

Capital Replacement is used for the repair and replacement of county assets that are no longer working or in need of repair.

Commissioners Court

To carry out the local laws, policies, and services as determined by County, State, and Federal governments for the good of all and the betterment of the daily lives of all citizens in a fair and equitable manner.

County Clerk

The County Clerk is the Local Registrar for recording all birth and death certificates, official bond records, military discharge records and other miscellaneous records. The County Clerk is responsible for legal instruments which include real and personal property, bonds, plats, marks and brands, assumed names, marriage licenses, deputation records, issuance of bail bond checks, beer and wine hearings, safekeeping of wills, and Commissioners' Court Minutes. The County Clerk is the custodian of the court registry funds deposited at the direction of the civil and statutory probate courts. The County Clerk is also responsible for County Court at Law Clerks, Court Collections, Treasury, Probate, Mental Commitments and Records Management and Archive.

Records Management

Fund designated to account for the collection of the County Clerk's statutory document preservation fee and the expenditure of those fees for records management and preservation services.

Records Archive

Fund designated to account for the collection of the records archive fee and the related expenditures for preservation and restoration services performed by the County Clerk in connection with maintaining a County Clerk's records archive.

County Judge

To carry out the local laws, policies, and services as determined by County, State, and Federal governments for the good of all and the betterment of the daily lives of all citizens in a fair and equitable manner.

Economic Development

To account for unclaimed electric coop capital credits provided from the State restricted for economic development or to fund a child's advocacy center.

Department Descriptions & Core Services Continued

Elections

The Collin County Elections Department is responsible for conducting federal, state, county elections and provides election services contracts to political subdivisions for the conduct of local elections. The department is responsible for facilitating voter registration and for maintaining an accurate and up-to-date database of the registered voters in the county. Additionally, the department is responsible for maintaining campaign finance files, redistricting of voting precincts and maintenance/programming/testing of election equipment.

Information Technology

The Department of Information Technology delivers qualitative and innovative information technology solutions to citizens, to the business community and to Collin County staff for convenient access to appropriate information and services.

Enterprise Resource Planning (ERP)

To support the accounting, reporting, purchasing, human resources, budgeting, fleet, building permits and other core software needs.

Records

The Records Management Department acts as the caretaker of information belonging to the citizens of Collin County. This stewardship involves preserving the information while making it available in a usable and cost effective manner, providing comprehensive records management support to County departments, and ensuring that legally mandated retention schedules and preservation standards for records are followed.

Records Management & Preservation

Fund designated to account for the collection of the County statutory document preservation fee and the expenditure for records management and preservation services.

IT - Shared

Funds include county-wide shared services such as computer supplies, software maintenance, and consultants.

Human Resources

To create and deliver exemplary and innovative Human Resource and Risk Management services, processes, and solutions that contribute to the overall objectives of Collin County.

Civil Service

Responsible for the administration of civil service laws and procedures for Collin County and provides support for the recruitment, testing, hiring, eligibility, and promotional testing of all Sheriff's Office Employees.

HR - Shared

Funds include county-wide shared services such as service awards, pre-employment services, and recruitment efforts.

Liability Insurance

Internal service fund to account for liability insurance coverage for losses due to theft, mysterious disappearance, and damage or destruction of assets.

Risk Management

Recommends and binds appropriate insurance coverage for the County. Processes and manages property, general liability, auto and workers' compensation claims. Coordinates with other departments to reduce County liability as it relates to safety and risk functions.

Workers Compensation

Internal service fund established to account for a self-insurance program providing medical and indemnity payments as required by law for on-the job related injuries up to a stop loss amount. The plan is administered by a third party.

Support Services

Provides mail drop off and pick up service to all County facilities; to coordinate with the U.S. Post Office and other postal services for Countywide delivery and pick up to warehouse and provide supplies to all County departments as needed.

Support Services - Shared

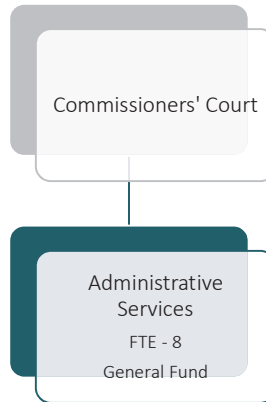
Supports county-wide postal services, printing, and supplies.

Administrative Services

PURPOSE

Administrative Services manages day-to-day operations and infrastructure of the County and acts as an advisor to the Commissioners Court on fiscal, functional, and legal matters. The Commissioners Court sets policy while Administrative Services implements that policy.

REPORTING STRUCTURE




FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
ADMINISTRATIVE SERVICES							
Administrative Secretary	2	2	2	2	0	2	0
Business Process Engineer	1	1	1	1	0	1	0
County Administrator	1	1	1	1	0	1	0
Office Coordinator	1	1	1	1	0	1	0
Public Information Officer	2	1	1	1	0	1	0
Secretary	1	1	1	1	0	1	0
Teen Court Coordinator	1	1	1	1	0	1	0
TOTAL	9	8	8	8	0	8	0

PERFORMANCE MEASURES

GOAL: Post agenda items for County Judge and Commissioners no later than the Friday prior to a Commissioners Court meeting.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
% of Agendas Posted on Time		100%	100%	100%	100%	100%

BUDGET SUMMARY

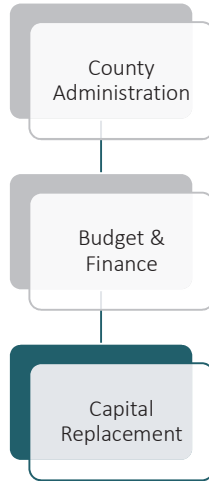
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 986,662	\$ 1,188,321	\$ 1,167,274	\$ 1,129,571	\$ 1,121,274	\$ 1,115,971	\$ 1,186,583	5%
TRAINING	\$ 10,496	\$ 8,010	\$ 4,068	\$ 18,420	\$ 3,425	\$ 18,420	\$ 18,420	0%
OPERATIONS	\$ 2,268	\$ 10,387	\$ 3,785	\$ 2,843	\$ 1,752	\$ 2,843	\$ 2,843	0%
TOTAL	\$ 999,425	\$ 1,206,717	\$ 1,175,128	\$ 1,150,834	\$ 1,126,451	\$ 1,137,234	\$ 1,207,846	↑ 5%

Capital Replacement

PURPOSE

Capital Replacement is used for the repair and replacement of county assets that are no longer working or in need of repair.

REPORTING STRUCTURE



BUDGET SUMMARY

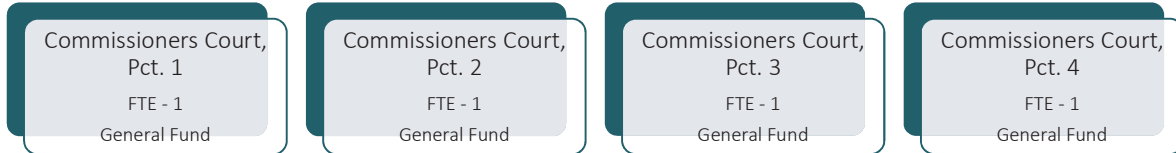
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 405,297	\$ 614,924	\$ 709,121	\$ 550,000	\$ 246,727	\$ 550,000	\$ 550,000	0%
CAPITAL	\$ 59,010	\$ 86,063	\$ 48,526	\$ -	\$ 64,643	\$ -	\$ -	0%
TOTAL	\$ 464,308	\$ 700,987	\$ 757,647	\$ 550,000	\$ 311,370	\$ 550,000	\$ 550,000	0%

Commissioners Court

PURPOSE

To carry out the local laws, policies, and services as determined by County, State, and Federal governments for the good of all and the betterment of the daily lives of all citizens in a fair and equitable manner.

REPORTING STRUCTURE



FTE POSITION SUMMARY


	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
COMMISSIONERS COURT, PCT. 1							
Commissioner	1	1	1	1	0	1	0
COMMISSIONERS COURT, PCT. 2							
Commissioner	1	1	1	1	0	1	0
COMMISSIONERS COURT, PCT. 3							
Commissioner	1	1	1	1	0	1	0
COMMISSIONERS COURT, PCT. 4							
Commissioner	1	1	1	1	0	1	0
TOTAL	4	4	4	4	0	4	0

PERFORMANCE MEASURES

GOAL: Hold weekly Commissioners Court meetings to discuss posted agenda items in accordance with statutory requirements.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Commissioners Court Meetings		42	43	44	42	42

GOAL: Maintain balanced budget without tax increase with sufficient reserves.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Balanced Budget with No Tax Increase		Yes	Yes	Yes	Yes	Yes

BUDGET SUMMARY

COMMISSIONERS COURT, PCT. 1

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 154,875	\$ 160,654	\$ 165,871	\$ 170,234	\$ 169,903	\$ 169,896	\$ 176,559	4%
TRAINING	\$ 7,418	\$ 7,303	\$ 774	\$ 12,400	\$ 2,502	\$ 12,400	\$ 12,400	0%
OPERATIONS	\$ 180	\$ 122	\$ 194	\$ 1,550	\$ 84	\$ 1,550	\$ 1,550	0%
TOTAL	\$ 162,472	\$ 168,079	\$ 166,839	\$ 184,184	\$ 172,489	\$ 183,846	\$ 190,509	↑ 3%

Commissioners Court

BUDGET SUMMARY CONTINUED

COMMISSIONERS COURT, PCT. 2

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 154,795	\$ 161,125	\$ 166,561	\$ 170,234	\$ 170,550	\$ 169,896	\$ 176,559	4%
TRAINING	\$ 2,346	\$ 4,648	\$ 1,147	\$ 11,000	\$ 360	\$ 11,000	\$ 11,000	0%
OPERATIONS	\$ 74	\$ -	\$ -	\$ 2,950	\$ -	\$ 2,950	\$ 2,950	0%
TOTAL	\$ 157,215	\$ 165,773	\$ 167,707	\$ 184,184	\$ 170,911	\$ 183,846	\$ 190,509 ↑	3%

COMMISSIONERS COURT, PCT. 3

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 154,790	\$ 160,748	\$ 166,042	\$ 170,234	\$ 170,090	\$ 169,896	\$ 176,559	4%
TRAINING	\$ 310	\$ 5,148	\$ 353	\$ 11,000	\$ 4,362	\$ 11,000	\$ 11,000	0%
OPERATIONS	\$ 377	\$ 166	\$ 202	\$ 2,950	\$ 231	\$ 2,950	\$ 2,950	0%
TOTAL	\$ 155,476	\$ 166,062	\$ 166,597	\$ 184,184	\$ 174,684	\$ 183,846	\$ 190,509 ↑	3%

COMMISSIONERS COURT, PCT. 4

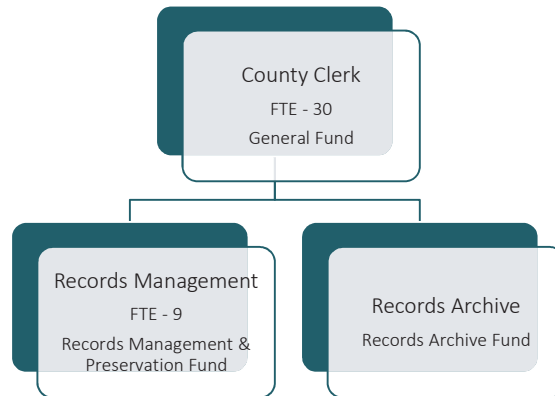
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 154,985	\$ 161,388	\$ 166,558	\$ 170,234	\$ 170,466	\$ 169,896	\$ 176,559	4%
TRAINING	\$ 4,169	\$ 6,376	\$ 1,223	\$ 11,000	\$ 1,345	\$ 11,000	\$ 11,000	0%
OPERATIONS	\$ 1,300	\$ 708	\$ 684	\$ 2,950	\$ 684	\$ 2,950	\$ 2,950	0%
TOTAL	\$ 160,454	\$ 168,472	\$ 168,466	\$ 184,184	\$ 172,495	\$ 183,846	\$ 190,509 ↑	3%

County Clerk

PURPOSE

The County Clerk is the Local Registrar for recording all birth and death certificates, official bond records, military discharge records and other miscellaneous records. The County Clerk is responsible for legal instruments which include real and personal property, bonds, plats, marks and brands, assumed names, marriage licenses, deputation records, issuance of bail bond checks, beer and wine hearings, safekeeping of wills, and Commissioners' Court Minutes. The County Clerk is the custodian of the court registry funds deposited at the direction of the civil and statutory probate courts.

REPORTING STRUCTURE




FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
COUNTY CLERK - ADMIN							
Administrative Secretary	2	2	2	2	0	2	0
Chief Deputy Clerk	1	1	1	1	0	1	0
County Clerk	1	1	1	1	0	1	0
Deputy County Clerk I	3	3	3	3	0	3	0
Deputy County Clerk II	17	18	18	18	2	18	0
Lead Clerk	3	3	3	3	0	3	0
Office Coordinator	1	1	1	1	0	1	0
Senior Administrator	1	1	1	1	0	1	0
COUNTY CLERK - RECORDS MANAGEMENT							
Deputy County Clerk I	2	2	2	1	0	1	0
Deputy County Clerk II	2	3	3	4	0	4	0
Functional Analyst	1	1	1	2	0	2	0
Preservation Assistant	0	0	0	2	0	2	0
TOTAL	34	36	36	39	2	39	0

PERFORMANCE MEASURES


GOAL: Meet or exceed the statutory requirements of completing all recording and indexing duties within 3 days.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Land Documents Filed/Recorded		160,431	157,906	213,798	269,879	323,902
Plats Filed/Recorded		590	543	522	468	433
% Recorded Within 3 Days		100%	100%	100%	100%	100%

County Clerk

PERFORMANCE MEASURES CONTINUED

GOAL: Meet or exceed the statutory requirements of filing birth and death certificates within 10 days.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Birth Certificates Recorded		14,102	15,041	15,454	15,749	16,343
Death Certificates Recorded		4,925	5,042	5,830	6,934	7,788
% Recorded Within 10 Days		100%	100%	100%	100%	100%

BUDGET SUMMARY

COUNTY CLERK - ADMIN

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 2,021,485	\$ 2,057,020	\$ 2,200,262	\$ 2,285,720	\$ 2,220,113	\$ 2,390,131	\$ 2,498,377	9%
TRAINING	\$ 10,132	\$ 11,009	\$ 13,240	\$ 35,200	\$ 6,036	\$ 40,200	\$ 40,200	14%
OPERATIONS	\$ 29,303	\$ 25,018	\$ 43,833	\$ 47,607	\$ 30,640	\$ 63,047	\$ 48,107	1%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,760	\$ -	0%
TOTAL	\$ 2,060,919	\$ 2,093,047	\$ 2,257,334	\$ 2,368,527	\$ 2,256,790	\$ 2,507,138	\$ 2,586,684 ↑	9%

BUDGET RECONCILIATION

FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Added (2) Deputy Clerk II positions in Land Recording/Indexing	-	\$ 129,112	\$ 129,112
TOTAL			\$ 129,112

COUNTY CLERK - RECORDS MANAGEMENT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 328,803	\$ 352,254	\$ 398,112	\$ 533,141	\$ 475,857	\$ 566,911	\$ 590,626	11%
TRAINING	\$ 4,901	\$ 1,346	\$ -	\$ 27,810	\$ 5,730	\$ 27,810	\$ 27,810	0%
OPERATIONS	\$ 158,645	\$ 213,196	\$ 240,871	\$ 1,378,025	\$ 376,568	\$ 1,365,308	\$ 1,365,308	-1%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 492,350	\$ 566,796	\$ 638,983	\$ 1,938,976	\$ 858,156	\$ 1,960,029	\$ 1,983,744 ↑	2%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Increase for Granicus, LLC AiLIS maintenance fee	-	\$ 2,493	\$ 2,493
Increase for Granicus, LLC Redaction maintenance fee	-	\$ 3,143	\$ 3,143
Increase for Oce Plotter maintenance fee	-	\$ 71	\$ 71
Increase for property fraud maintenance fee	-	\$ 115	\$ 115
Increase for remote capture deposit maintenance fee	-	\$ 12	\$ 12
TOTAL			\$ 5,834

COUNTY CLERK - RECORDS ARCHIVE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ -	\$ 97,104	\$ 384,110	\$ 500,000	\$ 1,782,572	\$ 500,000	\$ 500,000	0%
TOTAL	\$ -	\$ 97,104	\$ 384,110	\$ 500,000	\$ 1,782,572	\$ 500,000	\$ 500,000	0%

County Judge

PURPOSE

To carry out the local laws, policies, and services as determined by County, State, and Federal governments for the good of all and the betterment of the daily lives of all citizens in a fair and equitable manner.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
COUNTY JUDGE							
County Judge	1	1	1	1	0	1	0
TOTAL	1	1	1	1	0	1	0

PERFORMANCE MEASURES

GOAL: Hold weekly Commissioners Court meetings to discuss posted agenda items in accordance with statutory requirements.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Commissioners Court Meetings		42	43	44	42	42

GOAL: Maintain balanced budget without tax increase with sufficient reserves.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Balanced Budget with No Tax Increase		Yes	Yes	Yes	Yes	Yes

BUDGET SUMMARY

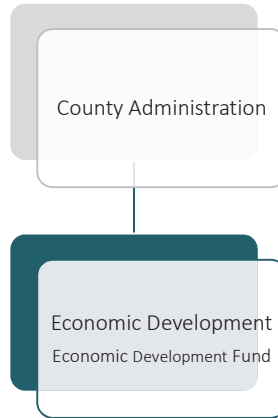
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 186,506	\$ 192,228	\$ 199,206	\$ 204,825	\$ 203,111	\$ 204,413	\$ 212,572	4%
TRAINING	\$ 3,674	\$ 8,025	\$ 523	\$ 11,000	\$ 4,997	\$ 11,000	\$ 11,000	0%
OPERATIONS	\$ 1,016	\$ 2,947	\$ 3,526	\$ 6,300	\$ 3,000	\$ 6,300	\$ 6,300	0%
TOTAL	\$ 191,196	\$ 203,201	\$ 203,255	\$ 222,125	\$ 211,108	\$ 221,713	\$ 229,872	↑ 3%

Economic Development

PURPOSE

To account for unclaimed electric coop capital credits provided from the State restricted for economic development or to fund a child's advocacy center and libraries.

REPORTING STRUCTURE



BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 123,254	\$ 95,887	\$ 140,850	\$ 140,850	\$ 140,850	\$ 130,850	\$ 130,850	-7%
TOTAL	\$ 123,254	\$ 95,887	\$ 140,850	\$ 140,850	\$ 140,850	\$ 130,850	\$ 130,850	↓ -7%

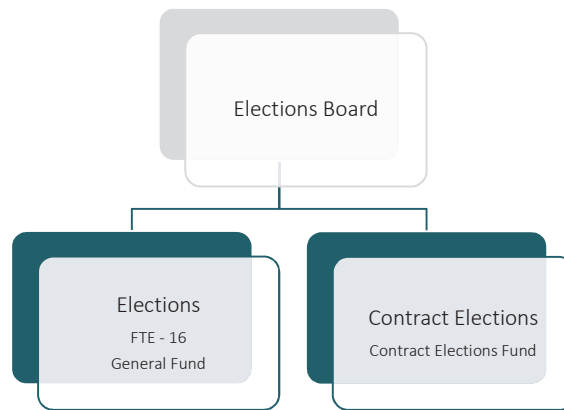
FY 2019 funding for Libraries was split between General Fund and Economic Development.

Elections

PURPOSE

The Collin County Elections Department is responsible for conducting federal, state, county elections and provides election services contracts to political subdivisions for the conduct of local elections. The department is responsible for facilitating voter registration and for maintaining an accurate and up-to-date database of the registered voters in the county. Additionally, the department is responsible for maintaining campaign finance files, redistricting of voting precincts and maintenance/programming/testing of election equipment.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
ELECTIONS							
Asset Management Technician	2	2	2	2	0	2	0
Deputy Elections Administrator	1	1	1	1	0	1	0
Early Voting Coordinator	1	1	1	1	0	1	0
Election Supply & Ops Coord.	1	1	1	1	0	1	0
Elections Administrator	1	1	1	1	0	1	0
Office Administrator	1	1	1	1	0	1	0
Polling Place Coordinator	0	0	0	1	0	1	0
Voter Registration Analyst	1	1	1	1	0	1	0
Voter Registration Coordinator	1	1	1	1	0	1	0
Voter Reg./Elections Clerk	5	5	5	5	0	5	0
Voter Reg./Elections Clerk II	1	1	1	0	0	0	0
Voter Registration Lead Clerk	0	0	0	0	1	1	↑ 1
TOTAL	15	15	15	15	1	16	↑ 1

PERFORMANCE MEASURES

GOAL: To conduct the preparation, maintenance and testing of each voting machine and tabulation equipment is required by statute.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Voting Machines Used on Election Day		2,263	913	1,921	1,360	1,458
Electronic Poll Books Used on Election Day		397	305	571	673	857

GOAL: Create and implement online Volunteer Deputy Registrar (VDR) training classes.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Voter Registration Applications Returned by Volunteer Deputy Registrars		841	3,605	15,346	3,202	9,341
Number of New Volunteer Deputy Registrars		206	1,507	1,004	32	85

Elections

BUDGET SUMMARY

ELECTIONS

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 1,641,442	\$ 1,793,571	\$ 1,880,713	\$ 1,775,524	\$ 2,131,572	\$ 1,830,343	\$ 1,895,073	7%
TRAINING	\$ 12,648	\$ 13,097	\$ 1,991	\$ 15,000	\$ 8,798	\$ 15,000	\$ 15,000	0%
OPERATIONS	\$ 271,047	\$ 330,496	\$ 456,026	\$ 522,462	\$ 485,951	\$ 522,462	\$ 1,522,462	191%
TOTAL	\$ 1,925,138	\$ 2,137,164	\$ 2,338,730	\$ 2,312,986	\$ 2,626,320	\$ 2,367,805	\$ 3,432,535	↑ 48%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Statewide Election in May 2022 for a Constitutional Amendment	\$ 1,000,000		\$ 1,000,000
TOTAL			\$ 1,000,000

FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Voter Registration Lead Clerk		\$ 58,355	\$ 58,355
TOTAL			\$ 58,355

CONTRACT ELECTIONS

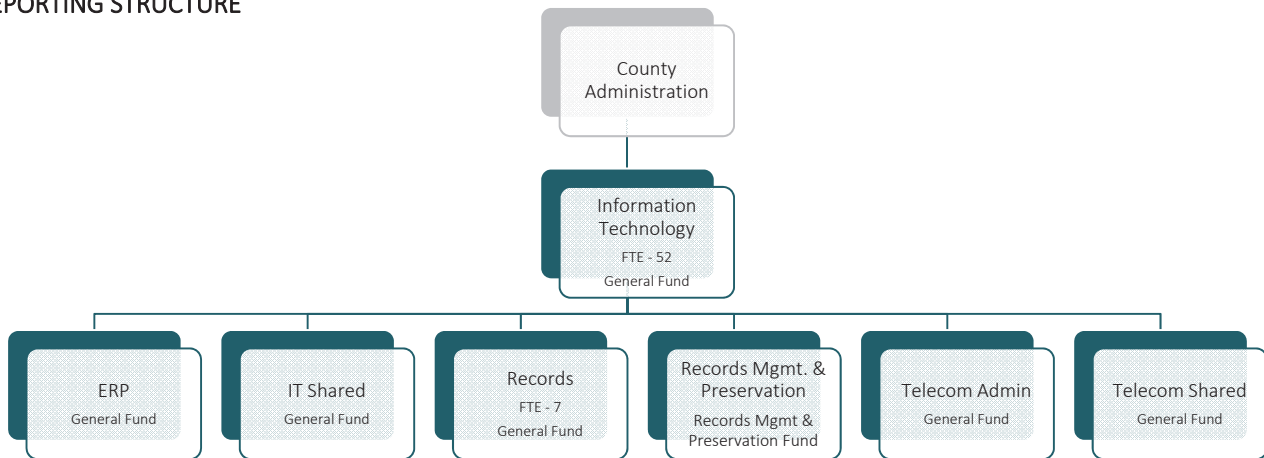
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 200,000	\$ 200,000	\$ 643,219	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	0%
TRAINING	\$ 13,037	\$ 18,151	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	0%
OPERATIONS	\$ 235,966	\$ 286,914	\$ 924,350	\$ 407,561	\$ 398,661	\$ 407,561	\$ 407,561	0%
CAPITAL	\$ 24,758	\$ 50,536	\$ 26,336	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 473,761	\$ 555,601	\$ 1,593,905	\$ 832,561	\$ 798,661	\$ 832,561	\$ 832,561	0%

Information Technology

PURPOSE

The Department of Information Technology delivers qualitative and innovative information technology solutions to citizens, to the business community and to Collin County staff for convenient access to appropriate information and services. The Records Management Department acts as the caretaker of information belonging to the citizens of Collin County. This stewardship involves preserving the information while making it available in a usable and cost effective manner, providing comprehensive records management support to County departments, and ensuring that legally mandated retention schedules and preservation standards for records are followed.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
IT - ADMIN							
Application Administrator	1	1	1	1	0	1	0
Asst Director of IT	1	0	0	0	0	0	0
Audio/Visual Administrator	1	1	1	1	1	1	0
Audio/Visual Specialist	0	0	0	0	0	1	↑ 1
Business Analyst	1	1	1	1	0	1	0
Chief Information Officer	1	1	1	1	0	1	0
Database Administrator	1	1	2	2	0	2	0
Deputy Chief Information Officer	0	1	1	1	0	1	0
Functional Analyst	1	1	1	1	0	1	0
Help Desk Support Specialist	2	2	2	2	0	3	↑ 1
Infrastructure Supervisor	0	0	0	0	0	1	↑ 1
IT Assistant	1	1	1	1	0	1	0
IT Security Administrator	1	1	1	1	0	1	0
IT Security Analyst	2	2	2	2	0	2	0
IT Security Officer	1	1	1	1	0	1	0
IT Senior Manager	1	1	1	1	0	2	↑ 1
Master Architect	1	1	1	1	0	1	0
Network Engineer	0	0	0	0	0	1	↑ 1
Network Support Specialist	5	6	6	6	0	7	↑ 1
Network/Systems	3	3	3	3	0	4	↑ 1
Office Coordinator	1	1	1	1	0	1	0
Operation Supervisor	1	1	1	1	0	1	0
Project Manager	1	1	1	1	0	2	↑ 1
Senior Network Administrator	1	1	1	1	0	1	0
Senior Project Manager	0	0	0	0	0	0	0
Senior System Analyst/Prog	2	2	3	3	0	3	↑ 1



Information Technology

FTE POSITION SUMMARY, CONTINUED

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
IT - ADMIN CONTINUED							
SQL Database Analyst	1	1	0	0	0	0	0
System Analyst/Programmer	3	5	4	4	0		↑ 2
System Programming Supervisc	1	1	1	1	0	1	0
Unified Communications Admir	0	0	0	0	0	1	↑ 1
Web Development	1	1	1	1	0	1	0
IT - ERP							
Senior Project Manager	1	1	1	1	0	1	↓ -1
Senior System Analyst/Prog	1	1	1	1	0	1	↓ -1
System Analyst/Programmer	2	2	2	2	0	2	↓ -2
RECORDS							
ERMS Specialist	1	2	2	2	0	2	0
Information	1	1	1	1	0	1	0
Records Management Officer	1	1	1	1	0	1	0
Tech I	5	3	3	3	-1	2	↓ -1
Tech II	1	1	1	1	0	1	0
TELECOMMUNICATIONS ADMIN							
Help Desk Support Specialist	1	1	1	1	0	0	↓ -1
IT Senior Manager	1	1	1	1	0	0	↓ -1
Infrastructure Supervisor	1	1	1	1	0	0	↓ -1
Network Engineer	1	1	1	1	0	0	↓ -1
Network Support Specialist	1	1	1	1	0	0	↓ -1
Network/Systems Administrator	1	1	1	1	0	0	↓ -1
Project Manager	1	1	1	1	0	0	↓ -1
Unified Communication Admin	1	1	1	1	0	0	↓ -1
TOTAL	57	59	59	59	0	55	↓ -1

PERFORMANCE MEASURES


GOAL: Service Support Management - Resolve 50% of first level support calls on the first call. Second level support calls to be resolved in a timely manner.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Tickets Open		10,728	9,215	8,302	5,525	6,000
Number of Tickets Closed		10,194	8,731	8,033	5,338	5,700
% Completed		95%	95%	97%	97%	95%

GOAL: Records - Scan and/or import 8,000,000 pages annually.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Boxes Destroyed		4,519	2,220	1,038	819	1,000
Number of Pages Scanned and/or Imported		6,048,954	8,051,011	3,552,889	6,179,831	8,000,000

GOAL: Telecommunications - Maintain 70-80% virtualization of county wide servers.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
% of County Servers Virtualized		89.0%	94.6%	94.5%	94.8%	95.0%

Information Technology

BUDGET SUMMARY

IT - ADMIN

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 4,014,154	\$ 4,374,726	\$ 5,090,301	\$ 5,027,194	\$ 5,075,297	\$ 6,491,347	\$ 6,886,262	37%
TRAINING	\$ 147,282	\$ 165,371	\$ 50,368	\$ 232,575	\$ 30,903	\$ 285,575	\$ 285,575	23%
OPERATIONS	\$ 29,908	\$ 25,054	\$ 89,897	\$ 155,270	\$ 89,955	\$ 160,755	\$ 151,555	-2%
CAPITAL	\$ 5,685	\$ 16,548	\$ 203,638	\$ -	\$ -	\$ 352,005	\$ -	0%
TOTAL	\$ 4,197,029	\$ 4,581,699	\$ 5,434,203	\$ 5,415,039	\$ 5,196,155	\$ 7,289,682	\$ 7,323,392	↑ 35%

Telecom Admin and ERP were consolidated into IT Admin in FY 2022.

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
College Education Reimbursement	\$ 6,000		\$ 6,000
TOTAL			\$ 6,000

FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Position Change from Records Tech I to Audio/Visual Specialist		\$ 7,778	\$ 7,778
TOTAL			\$ 7,778

IT - ERP

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 538,351	\$ 568,399	\$ 548,816	\$ 553,174	\$ 544,893	\$ -	\$ -	-100%
TRAINING	\$ 1,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
OPERATIONS	\$ 503	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
CAPITAL	\$ 6,195	\$ 1,077	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 546,242	\$ 569,476	\$ 548,816	\$ 553,174	\$ 544,893	\$ -	\$ -	↓ -100%

Consolidated into IT Admin in FY 2022.

IT - RECORDS

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 556,937	\$ 594,004	\$ 601,781	\$ 597,806	\$ 609,754	\$ 529,068	\$ 563,490	-6%
TRAINING	\$ 12,421	\$ 9,313	\$ 9,271	\$ 14,201	\$ 2,229	\$ 14,201	\$ 14,201	0%
OPERATIONS	\$ 26,632	\$ 43,818	\$ 31,673	\$ 46,035	\$ 38,811	\$ 46,035	\$ 46,035	0%
TOTAL	\$ 595,990	\$ 647,135	\$ 642,726	\$ 658,042	\$ 650,794	\$ 589,304	\$ 623,726	↓ -5%

BUDGET RECONCILIATION

FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Tech I Moved to IT Admin & Re-Titled Audio/Visual Specialist		\$ -	\$ -
TOTAL			\$ -

IT - RECORDS MANAGEMENT & PRESERVATION

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 346,037	\$ 230,733	\$ 92,776	\$ 270,000	\$ 15,017	\$ 270,000	\$ 270,000	0%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ 28,283	\$ -	\$ -	0%
TOTAL	\$ 346,037	\$ 230,733	\$ 92,776	\$ 270,000	\$ 43,300	\$ 270,000	\$ 270,000	0%

Information Technology

BUDGET SUMMARY CONTINUED

IT - SHARED

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 4,655	\$ -	\$ -	\$ 9,000	\$ -	\$ 9,000	\$ 9,000	0%
OPERATIONS	\$ 425,382	\$ 746,752	\$ 579,793	\$ 143,792	\$ 118,187	\$ 1,423,715	\$ 2,183,058	1418%
CAPITAL	\$ 1,006,175	\$ 1,342,724	\$ 1,526,707	\$ -	\$ 146,052	\$ 1,251,748	\$ -	0%
TOTAL	\$ 1,436,212	\$ 2,089,476	\$ 2,106,500	\$ 152,792	\$ 264,239	\$ 2,684,463	\$ 2,192,058	↑ 1335%

Telecom Shared consolidated into IT Shared in FY 2022.

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Hardware Refresh	\$ 758,359		\$ 758,359
Countywide Added Cell Phone & Mifi Service		\$ 984	\$ 984
TOTAL			\$ 759,343

TELECOMMUNICATIONS - ADMIN

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 912,164	\$ 851,419	\$ 925,684	\$ 936,398	\$ 927,308	\$ -	\$ -	-100%
TRAINING	\$ 15,744	\$ 11,366	\$ 1,146	\$ 53,000	\$ 1,977	\$ -	\$ -	-100%
OPERATIONS	\$ -	\$ 1,648	\$ 2,017	\$ 6,290	\$ 210	\$ -	\$ -	-100%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 927,908	\$ 864,433	\$ 928,846	\$ 995,688	\$ 929,496	\$ -	\$ -	↓ -100%

Consolidated into IT Admin in FY 2022.

TELECOMMUNICATIONS - SHARED

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 967,899	\$ 679,673	\$ 603,440	\$ 1,279,923	\$ 1,013,769	\$ -	\$ -	-100%
CAPITAL	\$ 66,335	\$ 465,004	\$ 1,659,958	\$ -	\$ 1,036,305	\$ 1,816,975	\$ -	0%
TOTAL	\$ 1,034,234	\$ 1,144,676	\$ 2,263,398	\$ 1,279,923	\$ 2,050,074	\$ 1,816,975	\$ -	↓ -100%

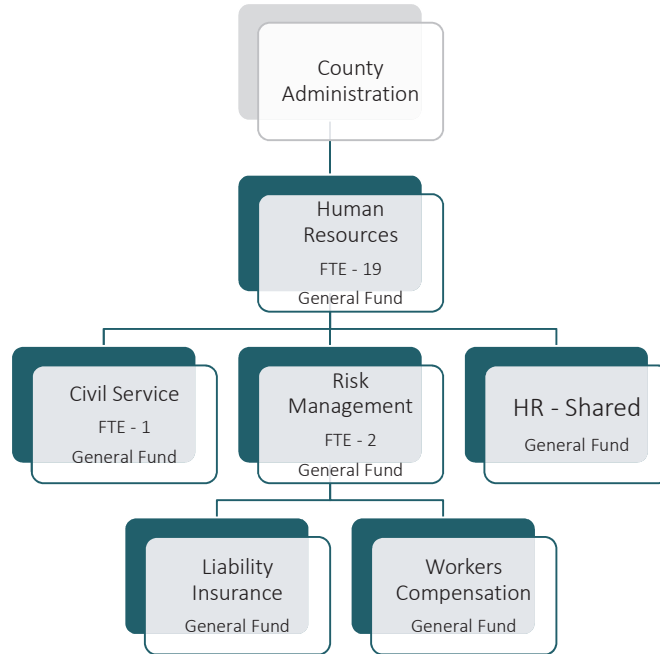
Consolidated into IT Shared in FY 2022.

Human Resources

PURPOSE

To create and deliver exemplary and innovative Human Resource and Risk Management services, processes, and solutions that contribute to the overall objectives of Collin County.

REPORTING STRUCTURE




FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
HR - ADMIN							
Assistant Director of HR	1	1	1	1	0	1	0
Benefits Representative	3	3	3	3	0	3	0
Director of Human Resources	1	1	1	1	0	1	0
Functional Analyst	2	2	2	2	0	2	0
Human Resources Manager	1	1	1	1	0	1	0
HRIS/Systems Manager	2	2	2	2	0	2	0
Human Resources Assistant	2	2	2	2	0	2	0
Human Resources Generalist	3	4	4	4	0	4	0
Payroll Coordinator	2	2	2	2	0	2	0
Senior Benefits Representative	1	1	1	1	0	1	0
HR - CIVIL SERVICE							
Human Resources Generalist	1	1	1	1	0	1	0
HR - RISK MANAGEMENT							
Human Resources Generalist	1	1	1	1	0	1	0
Risk Manager	1	1	1	1	0	1	0
TOTAL	21	22	22	22	0	22	0


Human Resources

PERFORMANCE MEASURES


GOAL: To provide assistance, advice, and resources to departments in an effort to reduce employee turnover.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Annual Turnover		12%	13%	12%	17%	19%
Average Years of Service		9	9	9	9	9
% of Voluntary Terminations		86%	82%	84%	88%	89%
Change in Turnover		17%	8%	-8%	42%	14%

GOAL: To provide a qualified applicant pool.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of New Hires		202	244	311	240	260
Change in New Hires		-32%	21%	27%	-23%	8%

GOAL: To provide a variety of training programs for management and employees to reduce worker's compensation claims.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Worker's Compensation Claims		121	112	142	104	101
# of Safety Classes Offered		3	2	2	3	3
# of Other Claims		81	79	109	66	65
Change in Worker's Comp Claims		25%	-7%	27%	-27%	-2%

BUDGET SUMMARY

HR - ADMIN

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 1,832,236	\$ 1,921,893	\$ 1,940,499	\$ 2,010,408	\$ 1,942,020	\$ 1,978,167	\$ 2,097,521	4%
TRAINING	\$ 20,045	\$ 23,153	\$ 2,608	\$ 32,600	\$ 1,736	\$ 32,600	\$ 32,600	0%
OPERATIONS	\$ 14,829	\$ 11,137	\$ 14,850	\$ 16,912	\$ 9,373	\$ 16,912	\$ 16,912	0%
CAPITAL	\$ -	\$ -	\$ 12,157	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 1,867,111	\$ 1,956,182	\$ 1,970,114	\$ 2,059,920	\$ 1,953,130	\$ 2,027,679	\$ 2,147,033	4%

HR - CIVIL SERVICE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 75,774	\$ 80,775	\$ 77,511	\$ 79,912	\$ 69,690	\$ 79,772	\$ 84,010	5%
TRAINING	\$ 250	\$ 150	\$ 100	\$ 1,500	\$ -	\$ 1,500	\$ 1,500	0%
OPERATIONS	\$ 4,814	\$ 609	\$ 3,485	\$ 10,500	\$ 97	\$ 10,500	\$ 10,500	0%
TOTAL	\$ 80,838	\$ 81,534	\$ 81,096	\$ 91,912	\$ 69,788	\$ 91,772	\$ 96,010	4%

Human Resources

BUDGET SUMMARY CONTINUED

HR - RISK MANAGEMENT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 185,153	\$ 196,362	\$ 207,274	\$ 208,599	\$ 162,177	\$ 176,141	\$ 182,800	-12%
TRAINING	\$ 2,286	\$ 50	\$ 2,353	\$ 4,908	\$ 734	\$ 4,908	\$ 4,908	0%
OPERATIONS	\$ 1,136	\$ 13,332	\$ 1,518	\$ 37,082	\$ 1,767	\$ 37,082	\$ 37,082	0%
TOTAL	\$ 188,574	\$ 209,744	\$ 211,145	\$ 250,589	\$ 164,678	\$ 218,131	\$ 224,790	↓ -10%

HR - RISK MANAGEMENT LIABILITY INSURANCE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 1,565,000	\$ 1,565,000	\$ 1,565,000	\$ 1,695,000	\$ 1,565,000	\$ 1,695,000	\$ 1,695,000	0%
TOTAL	\$ 1,565,000	\$ 1,565,000	\$ 1,565,000	\$ 1,695,000	\$ 1,565,000	\$ 1,695,000	\$ 1,695,000	0%

HR - RISK MANAGEMENT WORKERS COMP

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 885,000	\$ 885,000	\$ 885,000	\$ 885,000	\$ 885,000	\$ 885,000	\$ 885,000	0%
TOTAL	\$ 885,000	\$ 885,000	\$ 885,000	\$ 885,000	\$ 885,000	\$ 885,000	\$ 885,000	0%

HR - SHARED

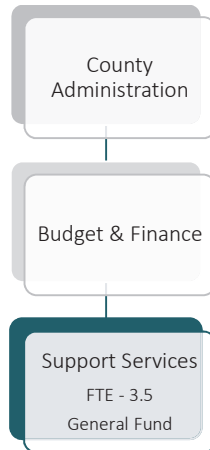
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 6,000	\$ 6,000	\$ 6,000	\$ 8,500	\$ 6,000	\$ 8,500	\$ 8,500	0%
OPERATIONS	\$ 31,182	\$ 59,389	\$ 57,535	\$ 74,500	\$ 59,310	\$ 74,500	\$ 74,500	0%
TOTAL	\$ 37,182	\$ 65,389	\$ 63,535	\$ 83,000	\$ 65,310	\$ 83,000	\$ 83,000	0%

Support Services

PURPOSE

To provide mail drop off and pick up service to all County facilities; to coordinate with the U.S. Post Office and other postal services for Countywide delivery and pick up to warehouse and provide supplies to all County departments as needed.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SUPPORT SERVICES							
Mail/Supply Supervisor	1	1	1	1	0	1	0
Mail Technician	2.5	2.5	2.5	2.5	0	2.5	0
TOTAL	3.5	3.5	3.5	3.5	0	3.5	0

PERFORMANCE MEASURES

GOAL: To presort 75% of outgoing mail to get discounted rates from the post office, thus providing a savings to the County.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Total County Mail Pieces Processed		904,287	999,382	863,972	850,509	875,000
Number of Outgoing Mail Pieces Pre-Sorted		859,634	982,661	798,523	774,443	660,000
Presorted Mail Savings to Collin County		\$ 24,836	\$ 40,522	\$ 38,877	\$ 40,106	\$ 40,000
% Outgoing Mail Pre-Sorted		95%	98%	92%	91%	75%

GOAL: Central Supply - Deliver central supply orders within 1 day of request 90% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
90% of all Supply Orders Delivered within 1 Day		Yes	Yes	Yes	Yes	Yes

Support Services

BUDGET SUMMARY

SUPPORT SERVICES

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 208,288	\$ 220,296	\$ 233,493	\$ 234,034	\$ 235,180	\$ 231,512	\$ 243,827	4%
OPERATIONS	\$ 787	\$ 910	\$ 880	\$ 1,450	\$ 629	\$ 1,450	\$ 1,450	0%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ 34,519	\$ -	\$ -	0%
TOTAL	\$ 209,075	\$ 221,206	\$ 234,373	\$ 235,484	\$ 270,328	\$ 232,962	\$ 245,277 ↑	4%

SUPPORT SERVICES - SHARED

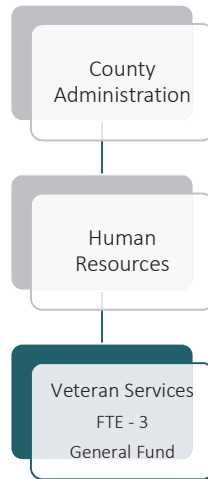
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 1,589,570	\$ 1,438,528	\$ 1,419,318	\$ 1,765,000	\$ 1,323,379	\$ 1,765,000	\$ 1,765,000	0%
TOTAL	\$ 1,589,570	\$ 1,438,528	\$ 1,419,318	\$ 1,765,000	\$ 1,323,379	\$ 1,765,000	\$ 1,765,000	0%

Veteran Services

PURPOSE

To serve the veteran by providing exceptional assistance, guidance and representation in the application process of VA and state benefits for which they are eligible, advocating for the veteran and their dependents.

REPORTING STRUCTURE




FTE POSITION SUMMARY


	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
VETERAN SERVICES							
Asst. Veterans Service Officer	1	1	1	1	0	1	0
Veterans Service Officer	2	2	2	2	0	2	0
TOTAL	3	3	3	3	0	3	0

PERFORMANCE MEASURES

GOAL: To promptly process paperwork and submit claims within 2 business days, 70% of the time.

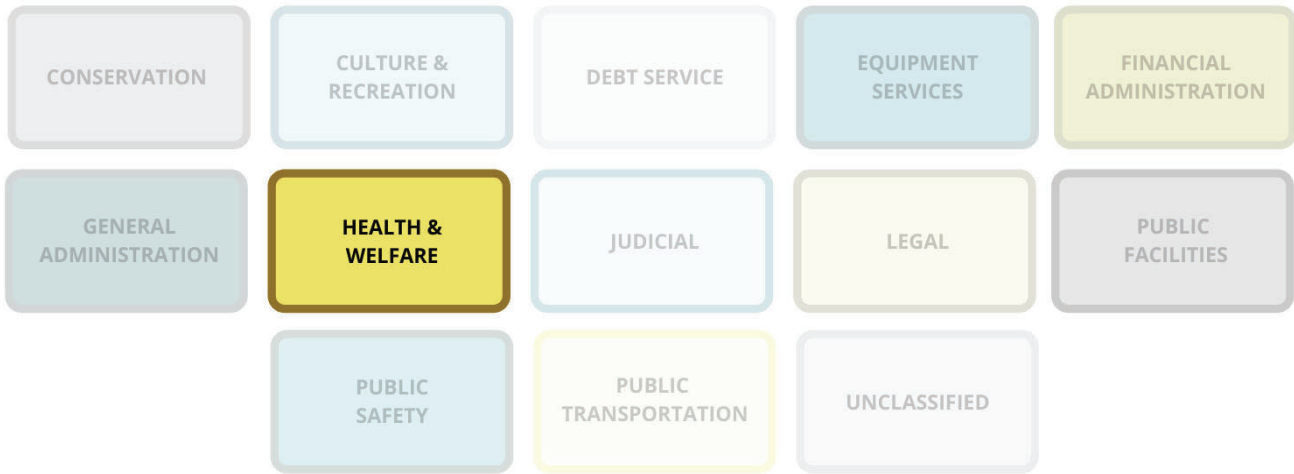
PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Claims Filed		754	978	844	756	770
% Completed Within 2 Business Days		100%	100%	100%	100%	100%

GOAL: Increase services to veterans year over year to ensure they receive the VA and state benefits for which they are eligible.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Interviews Conducted		2,393	2,425	1,870	1,687	1,511
Call Activity		7,226	7,756	6,957	6,008	5,675
Total Activity		9,619	10,181	8,827	7,695	7,175
Change in Activity		50%	6%	-13%	-13%	-7%

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 201,301	\$ 215,750	\$ 226,040	\$ 235,788	\$ 198,827	\$ 232,102	\$ 243,135	3%
TRAINING	\$ 2,907	\$ 3,455	\$ 2,489	\$ 13,500	\$ 128	\$ 13,500	\$ 13,500	0%
OPERATIONS	\$ 1,050	\$ 1,453	\$ 781	\$ 1,721	\$ 698	\$ 1,721	\$ 1,721	0%
TOTAL	\$ 205,258	\$ 220,658	\$ 229,310	\$ 251,009	\$ 199,653	\$ 247,323	\$ 258,356	↑ 3%



Department Descriptions & Core Services

Inmate Health

Provide for the delivery of medical, dental, and mental health care to individuals committed to the custody of any of the County Facilities.

MHMR

Provide increase awareness, services, and support services to address the complex needs of persons with behavioral health disorders involved in the legal system or at risk of involvement.

Court Appointed Representation

Provide attorney appointments and high quality legal representation to every indigent citizen.

Court Appointed Representation - Juvenile Court

Provide attorney appointments and high quality legal representation to every indigent juvenile.

Community Supervision and Corrections

Provide the highest quality service to the courts, community, victims of crime and adult offenders by offering accurate, reliable information, promoting public safety through effective community-based supervision and affording offenders a realistic opportunity to initiate positive life changes.

Child Protective Services Board

Provide an ongoing program for the protection, care and well-being of dependent, neglected and abused children of Collin County. Members work through and with the cooperation of the Texas Department of Human Services, Child Welfare Division, to encourage, engage, promote and participate in activities that will benefit all children of the county.

Indigent Healthcare

Through the effective, efficient use of resources, we engage, educate, and regulate to promote health, prevent disease, and provide for a safe environment.

Substance Abuse

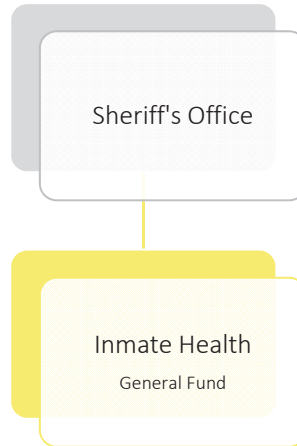
The Substance Abuse Program provides alcohol and drug prevention and intervention services to all county residents by identifying abuse or dependence, making recommendations for treatment or giving information to concerned citizens.

Inmate Health

PURPOSE

Provide for the delivery of medical, dental, and mental health care to individuals committed to the custody of any of the County Facilities.

REPORTING STRUCTURE



PERFORMANCE MEASURES

GOAL: Have all inmates seen within 24 hours from sick call placement 90% of the time and remaining requests within 48 hours.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Medical Care Requests		16,368	19,327	13,330	14,650	15,000
# of Inmates Treated/Seen		15,496	18,327	12,871	14,412	15,000
# of Inmates Treated/Seen within 24 Hours		13,132	16,364	12,176	12,189	13,500
% Treated/Seen within 24 Hours		85%	89%	95%	85%	90%
# of Inmates Treated/Seen within 48 Hours of Sick Call Placement		775	907	386	288	1,500
% Treated/Seen within 48 Hours		5%	5%	3%	2%	10%

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 5,545,579	\$ 6,186,383	\$ 6,371,225	\$ 8,410,000	\$ 8,437,254	\$ 9,261,311	\$ 9,261,311	10%
TOTAL	\$ 5,545,579	\$ 6,186,383	\$ 6,371,225	\$ 8,410,000	\$ 8,437,254	\$ 9,261,311	\$ 9,261,311	↑ 10%

BUDGET RECONCILIATION

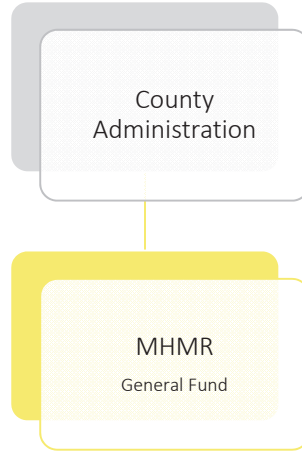
FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Contract Increase for Infirmary Services		\$ 851,311	\$ 851,311
TOTAL		\$ 851,311	\$ 851,311

MHMR

PURPOSE

Collaboratively work with the courts, criminal justice, other county departments, behavioral health providers and community organizations to develop services to support at risk individuals with behavioral health disorders. Our goals are to foster resiliency, reduce recidivism, support reintegration, recovery and family reunification.

REPORTING STRUCTURE



BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 2,402,090	\$ 2,470,934	\$ 2,488,303	\$ 2,791,303	\$ 2,463,303	\$ 2,791,303	\$ 2,955,781	6%
TOTAL	\$ 2,402,090	\$ 2,470,934	\$ 2,488,303	\$ 2,791,303	\$ 2,463,303	\$ 2,791,303	\$ 2,955,781	↑ 6%

BUDGET RECONCILIATION

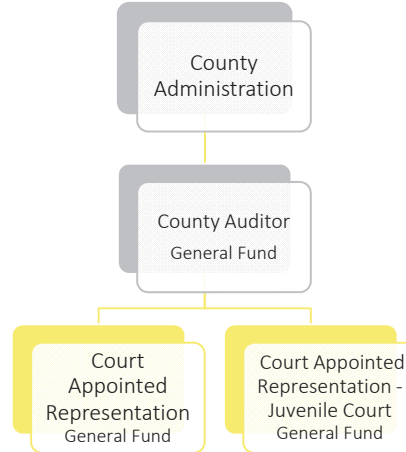
FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
24 HR Mental Health Support - Lifepath		\$ 280,000	\$ 280,000
TOTAL			\$ 280,000

Court Appointed Representation

PURPOSE

To provide attorney appointments and high quality legal representation to every indigent person and juvenile.

REPORTING STRUCTURE



BUDGET SUMMARY

COURT APPOINTED REPRESENTATION

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 9,693,048	\$ 9,707,442	\$ 7,557,923	\$ 9,500,000	\$ 8,343,498	\$ 9,500,000	\$ 9,500,000	0%
TOTAL	\$ 9,693,048	\$ 9,707,442	\$ 7,557,923	\$ 9,500,000	\$ 8,343,498	\$ 9,500,000	\$ 9,500,000	0%

COURT APPOINTED REPRESENTATION - JUVENILE

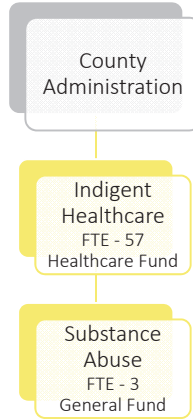
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 893,027	\$ 704,928	\$ 581,892	\$ 751,790	\$ 443,916	\$ 751,790	\$ 751,790	0%
TOTAL	\$ 893,027	\$ 704,928	\$ 581,892	\$ 751,790	\$ 443,916	\$ 751,790	\$ 751,790	0%

Indigent Healthcare

PURPOSE

Our mission at Collin County Health Care Services is to protect and promote the health of the people of Collin County.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
INDIGENT HEALTHCARE							
Administrative Secretary	1	0	0	0	0	0	0
Community Health Specialist	0	1	1	1	0	1	0
Epidemiologist	2	3	3	1	5	1	0
Epidemiologist - COVID Grant	0	0	6	5	0	5	0
Epidemiologist - COVID Suppl	0	0	0	2	0	2	0
Epidemiologist - Grant	0	0	0	1	0	1	0
Epidemiologist - Grant Surge	0	0	0	1	0	1	0
Financial Analyst	0	0	0	0	1	0	0
Financial Analyst - COVID	0	0	0	1	0	1	0
Functional Analyst	0	0	1	1	0	1	0
Functional Analyst - COVID	0	0	0	1	0	1	0
Functional Support Specialist	0	1	0	0	0	0	0
Health Care Administrative	1	1	1	1	0	1	0
Health Care Analyst	2	2	3	3	0	3	0
Health Care Coordinator	1	1	1	1	0	1	0
Immunization Service Aid	1	1	1	1	0	1	0
Indigent Care Coordinator	1	1	1	1	0	1	0
Intern - Zika	3	3	0	0	0	0	0
Intern	0	0	3	1	0	1	0
Medical Assistant	2	2	2	2	0	2	0
Medical Assistant - COVID	0	0	0	2	0	2	0
Nurse (LVN)	2	2	2	2	1	2	0
Nurse (RN)	7	8	8	8	0	8	0
Nurse (RN) - COVID Grant	0	0	0	4	0	4	0
Nurse (RN) - Immunizations	0	0	0	1	0	1	0
Nurse Practitioner	1	1	1	1	0	1	0
Nurse Practitioner - COVID	0	0	0	1	0	1	0
Outreach Specialist	2	2	2	2	2	2	0
Outreach Specialist - COVID	0	0	0	3	0	3	0
Physician	2	2	2	2	0	2	0
Public Information Officer	0	0	0	0	1	0	0
Public Information Officer - CO	0	0	0	1	0	1	0
Senior Eligibility Clerk	2	1	1	1	0	1	0
TB Outreach	3	2	2	2	0	2	0
Tech I	2	2	2	2	0	2	0


Indigent Healthcare

FTE POSITION SUMMARY CONTINUED


	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
INDIGENT HEALTHCARE							
Tech II	1	1	1	1	0	1	0
SUBSTANCE ABUSE							
Administrative Secretary	1	1	1	1	0	1	0
Counselor	1	1	1	1	0	1	0
Program Administrator	1	1	1	1	0	1	0
TOTAL	39	40	47	60	10	60	0

PERFORMANCE MEASURES


GOAL: Provide free or low cost vaccinations to eligible children and adults to prevent diseases.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Immunizations		12,805	13,389	11,494	11,411	13,389
Flu Shots		2,316	1,986	2,132	1,394	2,316

GOAL: Provide assessments to adolescents and adults in order to give the individual and the referring entity recommendations for treatment or other kinds of appropriate help.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Number of Assessments		1,481	1,591	1,061	1,271	1,591

GOAL: Educate county residents about alcohol/drugs, thereby promoting and protecting public health by providing presentations to community groups.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Presentation Attendees		4,900	6,733	3,505	2,906	4,511

BUDGET SUMMARY

INDIGENT HEALTHCARE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 2,139,668	\$ 2,522,203	\$ 2,201,555	\$ 3,747,049	\$ 2,620,148	\$ 3,838,893	\$ 3,374,125	-10%
TRAINING	\$ 32,099	\$ 16,849	\$ 9,473	\$ 53,000	\$ 12,642	\$ 53,000	\$ 18,000	-66%
OPERATIONS	\$ 1,179,524	\$ 1,116,356	\$ 1,575,702	\$ 1,840,384	\$ 1,937,493	\$ 2,037,264	\$ 1,875,384	2%
CAPITAL	\$ -	\$ 17,222	\$ 600	\$ -	\$ 2,100	\$ 10,000	\$ 10,000	0%
TOTAL	\$ 3,351,291	\$ 3,672,629	\$ 3,787,331	\$ 5,640,433	\$ 4,572,383	\$ 5,939,157	\$ 5,277,509	↓ -6%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Electronic Medical Records Software Upgrade	\$ 10,000		\$ 10,000
College Education Reimbursement Funding	\$ 38,500		\$ 38,500
TOTAL			\$ 48,500

Indigent Healthcare

BUDGET SUMMARY CONTINUED

SUBSTANCE ABUSE

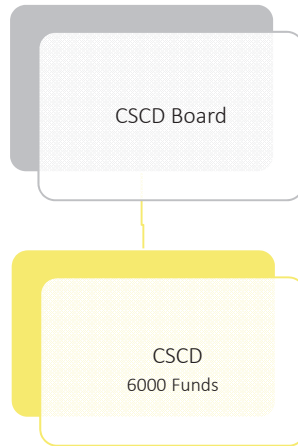
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 217,211	\$ 231,334	\$ 243,451	\$ 250,007	\$ 252,321	\$ 249,587	\$ 262,370	5%
TRAINING	\$ 2,427	\$ 1,901	\$ 1,476	\$ 4,500	\$ 1,881	\$ 4,500	\$ 4,500	0%
OPERATIONS	\$ 1,711	\$ 1,761	\$ 2,181	\$ 2,545	\$ 2,322	\$ 2,545	\$ 2,545	0%
TOTAL	\$ 221,348	\$ 234,996	\$ 247,108	\$ 257,052	\$ 256,524	\$ 256,632	\$ 269,415	↑ 5%

Community Supervision and Corrections

PURPOSE


To promote safety and provide protection throughout the community at all times by reducing the incidence of criminal activity of the offenders placed under community supervision.

REPORTING STRUCTURE



PERFORMANCE MEASURES

GOAL: Achieve 90% scores on case management audits for Supervision Officers.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Caseload Audits Performed		913	874	894	656	775
Caseload Audits Passing Audit		660	692	754	579	697
% Successful Completion		72%	73%	84%	88%	90%

BUDGET SUMMARY

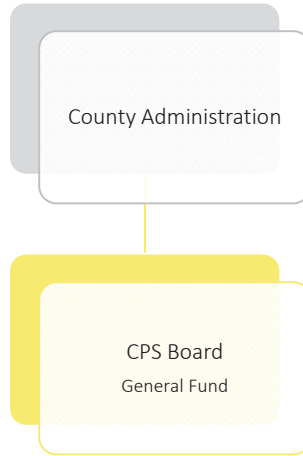
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 6,141,370	\$ 6,406,979	\$ 6,661,408	\$ 6,901,174	\$ 6,596,993	\$ 6,989,448	\$ 7,401,697	7%
TRAINING	\$ 54,689	\$ 36,297	\$ 24,512	\$ -	\$ 14,942	\$ -	\$ -	0%
OPERATIONS	\$ 1,125,784	\$ 1,296,108	\$ 1,039,469	\$ -	\$ 1,072,719	\$ -	\$ -	0%
CAPITAL	\$ 27,659	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 7,349,502	\$ 7,739,384	\$ 7,725,389	\$ 6,901,174	\$ 7,684,654	\$ 6,989,448	\$ 7,401,697	↑ 7%

Child Protective Services Board

PURPOSE

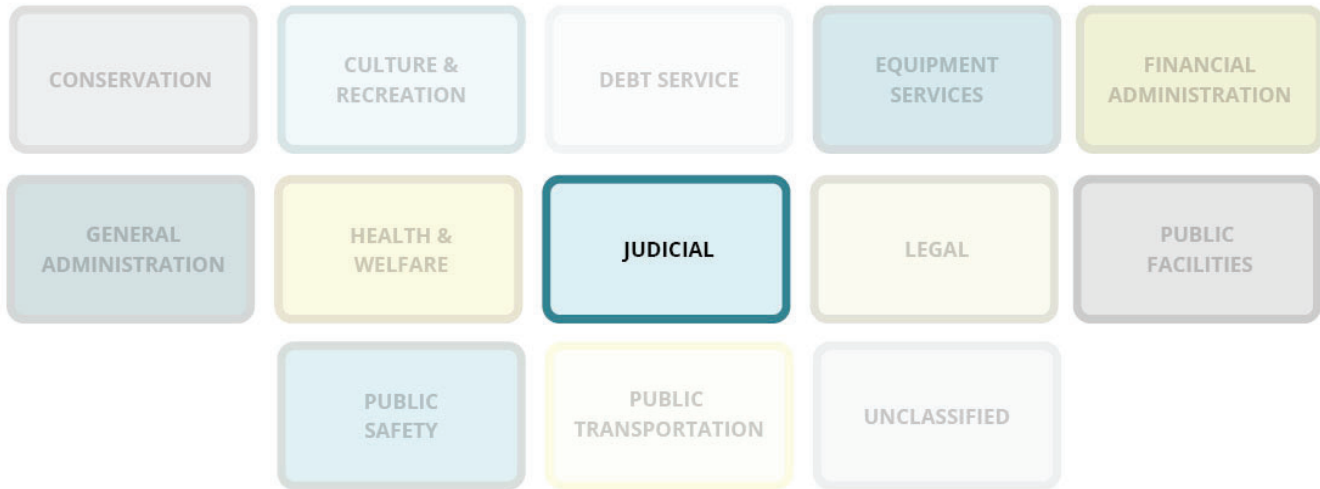
To provide an ongoing program for the protection, care and well-being of dependent, neglected and abused children of Collin County. Members work through and with the cooperation of the Texas Department of Human Services, Child Welfare Division, to encourage, engage, promote and participate in activities that will benefit all children of the county.

REPORTING STRUCTURE



BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 7,420	\$ 7,500	\$ 1,200	\$ 11,500	\$ 7,600	\$ 11,500	\$ 11,500	0%
OPERATIONS	\$ 38,665	\$ 29,663	\$ 42,804	\$ 34,830	\$ 24,562	\$ 34,830	\$ 34,830	0%
TOTAL	\$ 46,085	\$ 37,163	\$ 44,004	\$ 46,330	\$ 32,162	\$ 46,330	\$ 46,330	0%



Department Descriptions & Core Services

County Court at Law Courts

To efficiently, impartially and fairly manage and resolve the variety of controversies and disputes that are filed with and fall under the jurisdiction of this court. The jurisdiction of this court is determined by the constitution and statute. It is subject to change and alternation by the legislature, but generally speaking, the jurisdiction includes misdemeanor or criminal cases, class C appeals, civil matters, mental health cases and probate matters for Collin County.

County Courts Shared

Funds shared between the courts for expenses to include interpreters, mediators, substitute court reporters, visiting judges, and jury expenses.

Court Technology Fund

Account for court fees restricted for funding County Courts education and training regarding technological enhancements and for purchase and maintenance of technological enhancements, including computer systems, networks, hardware, software, imaging systems, electronic kiosks, and docket management systems.

Probate Court

Effectively manage all estate and guardianship cases, to assist Collin County citizens with the transfer of ownership of property upon death, and to provide a prompt response to public inquiries with courtesy and accuracy.

Probate Court Guardianship

Fund used to account for return of funds from the state regarding payment of fees collected in excess of the state salary supplements and may be used only for court-related purposes for the support of statutory probate courts.

Specialty Courts

Specialty courts are funded by fees paid by defendants restricted for operating a drug court program.

County Clerk

To protect and preserve the health and safety of our citizens and our environment by ensuring water quality through permitting and regulation of On-Site Sewage Facilities, investigations, environmental consultation and enforcing local laws and policies as determined by the County, State, and Federal governments.

County Court at Law Clerks

The County Court at Law Clerk is a statutory custodian of all records filed and maintained in the County level courts. Filings include Class A and B misdemeanor offenses as well as Class C appeals.

Probate/Mental

The County Clerk is statutorily responsible for the proper maintenance of probate cases, guardianship cases and involuntary commitments as related to specific individuals in Collin County.

Department Descriptions & Core Services Continued

District Clerk

The District Clerk performs the duties assigned by the Texas Constitution as registrar, recorder, and custodian of all court pleadings, instruments, and papers that are part of any legal cause of action in the District Courts of Collin County.

Court Records Preservation Fund

Account for civil court fees restricted for preserving District Court records.

District Courts Record Technology

The District Clerk is a constitutional office created for the custodial care and management of all the District Courts' legal records, filings, and indexes. The Records Technology Fund is funded by fees collected when a suit is filed with the District Clerk's Office.

Jury Management

Supplies each Collin County District Court, County Court at Law, and Justice of the Peace Court a pool a of prospective jurors from which to select a fair and impartial jury in every case requesting a jury trial. To see that each juror receives the compensation entitled to them for the number of days served on a Collin County jury.

Records Management & Preservation Fund

Accounts for the District Clerk's statutory document preservation fee which is restricted for records management and preservation.

District Courts

Efficiently, impartially, and fairly manage and resolve the variety of controversies and disputes that are filed with and fall under the jurisdiction of the court. The jurisdiction of this Court is determined by the constitution and statute. It is subject to change and alteration by the legislation by the legislature, but generally speaking, the jurisdiction includes felony criminal cases, civil cases with higher amounts of controversy, and family law matters.

Court Technology Fund

Account for court fees restricted for funding District Courts education and training regarding technological enhancements and for purchase and maintenance of technological enhancements, including computer systems, networks, hardware, software, imaging systems, electronic kiosks, and docket management systems.

Court Reporter Fund

Accounts for court fees restricted to be used for court reporter services for District and County Courts.

District Courts Shared

Funds shared between the courts for expenses to include, but not limited to, interpreters, mediators, substitute court reporters, visiting judges, and jury expenses. Also includes personnel, training, office supplies, etc.

Judicial Appellate

Accounts for court filing fees restricted for funding judicial appellate courts. A portion of this fee remains with the County which is restricted for improving court processes and procedures within the County.

Specialty Courts

Specialty courts are funded by fees paid by defendants restricted for operating a drug court program.

Valor Court

Run jointly by the North Texas Regional Veterans Court, Collin County Sheriff's Office and Collin Country CSCD, VALOR is a state-funded Intermediate Sanction Facility. It is an in-custody facility that offers treatment alternatives for felony/misdemeanor Veteran offenders who are facing probation revocations or incarceration.

Veterans' Court

Provides support and rehabilitation opportunities to qualified criminal defendants whose crimes were materially connected to injuries suffered as a result of honorable service in the United States Armed Forces. This program is supported by a grant from the Texas Veterans Commission Fund for Veterans' Assistance.

Department Descriptions & Core Services Continued

Justice of the Peace

Justice of the Peace presides over criminal cases including traffic and other Class C misdemeanor cases punishable by fine only, hear landlord and tenant disputes, cases involving mental health issues, and truancy cases. They also preside over Civil cases, including Debt Claims, Eviction, and Small Claims, where the amount in controversy does not exceed \$20,000. Justice of the Peace Courts collect the fines and fees for various civil and criminal cases filed.

Justice of the Peace Shared

Funds shared by the Justices of the Peace for services such as Substitute Court Reporters, Visiting Judges, and Interpreters. Also includes salary and benefits for Functional Analyst who assists each of the courts.

Court Technology Fund

Accounts for court fees restricted for technological improvements in the Justice of the Peace Courts.

Law Library

Created pursuant to Local Government Code Section 323.021. The library's mission is to serve at a place that is both convenient and accessible and to maintain a legal reference for the judges, litigants, and the residents of Collin County. The Law Library Fund is provided by fees collected in connection with civil suit filings.

Magistrate

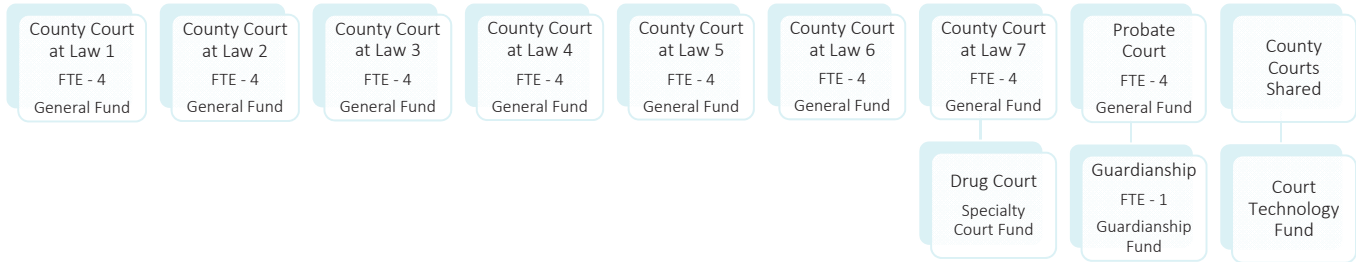
To carry out the local laws, policies, and services as determined by County, State and Federal governments for the good of all and the betterment of the family lives of all citizens in a fair and equitable manner.

County Courts at Law

PURPOSE

To efficiently, impartially and fairly manage and resolve the variety of controversies and disputes that are filed with and fall under the jurisdiction of this court. The jurisdiction of this court is determined by the constitution and statute. It is subject to change and alternation by the legislature, but generally speaking, the jurisdiction includes misdemeanor or criminal cases, class C appeals, civil matters, mental health cases and probate matters for Collin County.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
COUNTY COURT AT LAW 1							
County Court at Law Judge	1	1	1	1	0	1	0
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
COUNTY COURT AT LAW 2							
County Court at Law Judge	1	1	1	1	0	1	0
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
COUNTY COURT AT LAW 3							
County Court at Law Judge	1	1	1	1	0	1	0
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
COUNTY COURT AT LAW 4							
County Court at Law Judge	1	1	1	1	0	1	0
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
COUNTY COURT AT LAW 5							
County Court at Law Judge	1	1	1	1	0	1	0
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
COUNTY COURT AT LAW 6							
County Court at Law Judge	1	1	1	1	0	1	0
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0



County Courts at Law

FTE POSITION SUMMARY CONTINUED



	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
COUNTY COURT AT LAW 7							
County Court at Law Judge	1	1	1	1	0	1	0
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
PROBATE COURT							
Court Coordinator	1	1	1	1	0	1	0
Investigator	1	1	1	1	0	1	0
Probate Auditor	1	1	1	1	0	1	0
Probate Judge	1	1	1	1	0	1	0
PROBATE GUARDIANSHIP							
Guardianship Coordinator	1	1	1	1	0	1	0
TOTAL	33	33	33	33	0	33	0

PERFORMANCE MEASURES

GOAL: To clear (dispose of) at least as many cases as have been filed/reopened/reactivated in a period by having a clearance rate of 100 percent or higher.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Civil		94%	97.1%	101.5%	91.2%	100%
Criminal		96.2%	96.1%	78.5%	110.8%	100%

GOAL: To reduce backlog of pending court cases measured by achieving a backlog index of 1.0 or less.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Civil		0.3	0.3	0.4	0.3	<1.0
Criminal		0.8	0.8	1.3	1.1	<1.0

BUDGET SUMMARY

COUNTY COURT AT LAW 1

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 525,353	\$ 551,723	\$ 590,299	\$ 600,329	\$ 603,296	\$ 595,839	\$ 619,277	3%
TRAINING	\$ 2,676	\$ 8,463	\$ 1,069	\$ 8,350	\$ 77	\$ 8,200	\$ 8,200	-2%
OPERATIONS	\$ 3,686	\$ 2,274	\$ 1,834	\$ 5,273	\$ 2,494	\$ 3,818	\$ 3,818	-28%
TOTAL	\$ 531,714	\$ 562,460	\$ 593,202	\$ 613,952	\$ 605,868	\$ 607,857	\$ 631,295	↑ 3%

COUNTY COURT AT LAW 1 - DRUG COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
OPERATIONS	\$ 20,710	\$ 15,278	\$ 5,000	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 20,710	\$ 15,278	\$ 5,000	\$ -	\$ -	\$ -	\$ -	0%

County Courts at Law

BUDGET SUMMARY CONTINUED

COUNTY COURT AT LAW 2

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 542,147	\$ 530,709	\$ 592,619	\$ 614,840	\$ 616,275	\$ 609,968	\$ 634,934	3%
TRAINING	\$ 4,032	\$ 6,228	\$ 375	\$ 6,650	\$ 4,007	\$ 6,700	\$ 6,700	1%
OPERATIONS	\$ 2,824	\$ 2,726	\$ 2,602	\$ 4,923	\$ 4,006	\$ 3,268	\$ 3,268	-34%
TOTAL	\$ 549,003	\$ 539,662	\$ 595,596	\$ 626,413	\$ 624,287	\$ 619,936	\$ 644,902	↑ 3%

COUNTY COURT AT LAW 2 - DRUG COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 3,779	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 3,779	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%

COUNTY COURT AT LAW 3

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 526,239	\$ 552,336	\$ 587,240	\$ 598,266	\$ 598,391	\$ 593,662	\$ 617,533	3%
TRAINING	\$ 1,624	\$ 3,353	\$ 2,405	\$ 7,100	\$ 1,129	\$ 7,100	\$ 7,100	0%
OPERATIONS	\$ 2,862	\$ 3,114	\$ 1,179	\$ 3,668	\$ 1,860	\$ 3,668	\$ 3,668	0%
TOTAL	\$ 530,726	\$ 558,803	\$ 590,823	\$ 609,034	\$ 601,379	\$ 604,430	\$ 628,301	↑ 3%

COUNTY COURT AT LAW 4

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 531,860	\$ 555,376	\$ 597,489	\$ 608,448	\$ 589,703	\$ 583,290	\$ 607,050	0%
TRAINING	\$ 3,760	\$ 6,601	\$ -	\$ 7,453	\$ 77	\$ 7,500	\$ 7,500	1%
OPERATIONS	\$ 2,943	\$ 1,971	\$ 2,354	\$ 3,365	\$ 4,305	\$ 3,318	\$ 3,318	-1%
TOTAL	\$ 538,563	\$ 563,948	\$ 599,843	\$ 619,266	\$ 594,085	\$ 594,108	\$ 617,868	0%

COUNTY COURT AT LAW 5

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 511,441	\$ 533,492	\$ 582,652	\$ 611,208	\$ 611,056	\$ 607,547	\$ 631,873	3%
TRAINING	\$ 2,934	\$ 3,319	\$ 450	\$ 7,350	\$ 956	\$ 7,350	\$ 7,350	0%
OPERATIONS	\$ 1,877	\$ 3,060	\$ 1,810	\$ 3,118	\$ 1,151	\$ 3,118	\$ 3,118	0%
TOTAL	\$ 516,252	\$ 539,871	\$ 584,912	\$ 621,676	\$ 613,164	\$ 618,015	\$ 642,341	↑ 3%

COUNTY COURT AT LAW 6

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 519,384	\$ 546,934	\$ 575,091	\$ 585,691	\$ 586,192	\$ 580,849	\$ 603,805	3%
TRAINING	\$ 4,299	\$ 5,951	\$ 1,968	\$ 8,038	\$ 2,773	\$ 8,038	\$ 8,038	0%
OPERATIONS	\$ 2,567	\$ 2,513	\$ 1,250	\$ 2,430	\$ 1,193	\$ 2,430	\$ 2,430	0%
TOTAL	\$ 526,250	\$ 555,398	\$ 578,309	\$ 596,159	\$ 590,158	\$ 591,317	\$ 614,273	↑ 3%

County Courts at Law

BUDGET SUMMARY CONTINUED

COUNTY COURT AT LAW 7

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 531,922	\$ 552,985	\$ 578,222	\$ 584,592	\$ 585,387	\$ 579,548	\$ 603,087	3%
TRAINING	\$ 3,266	\$ 6,481	\$ 1,256	\$ 7,750	\$ 1,819	\$ 7,950	\$ 7,950	3%
OPERATIONS	\$ 2,064	\$ 2,228	\$ 1,287	\$ 3,500	\$ 868	\$ 3,300	\$ 3,300	-6%
TOTAL	\$ 537,251	\$ 561,694	\$ 580,765	\$ 595,842	\$ 588,074	\$ 590,798	\$ 614,337	↑ 3%

COUNTY COURT AT LAW 7 - DRUG COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
OPERATIONS	\$ 28,583	\$ 26,315	\$ 10,597	\$ 27,000	\$ 11,219	\$ 27,000	\$ 27,000	0%
TOTAL	\$ 28,583	\$ 26,315	\$ 10,597	\$ 27,000	\$ 11,219	\$ 27,000	\$ 27,000	0%

COUNTY COURTS SHARED

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 88,731	\$ 21,863	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TRAINING	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	0%
OPERATIONS	\$ 15,750	\$ 85,761	\$ 117,245	\$ 204,300	\$ 102,410	\$ 301,450	\$ 204,300	0%
TOTAL	\$ 104,481	\$ 107,624	\$ 117,245	\$ 206,300	\$ 102,410	\$ 303,450	\$ 206,300	0%

COUNTY COURTS SHARED - COURT TECHNOLOGY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 599	\$ 670	\$ 5,729	\$ 1,568	\$ 599	\$ 1,568	\$ 1,568	0%
TOTAL	\$ 599	\$ 670	\$ 5,729	\$ 1,568	\$ 599	\$ 1,568	\$ 1,568	0%

PROBATE COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 518,263	\$ 527,506	\$ 553,964	\$ 554,565	\$ 564,889	\$ 552,103	\$ 573,117	3%
TRAINING	\$ 4,827	\$ 7,842	\$ 2,985	\$ 10,200	\$ 1,046	\$ 10,200	\$ 10,200	0%
OPERATIONS	\$ 1,577	\$ 971	\$ 296,210	\$ 483,303	\$ 378,770	\$ 513,303	\$ 513,303	6%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ 36,532	\$ -	\$ -	0%
TOTAL	\$ 524,667	\$ 536,320	\$ 853,159	\$ 1,048,068	\$ 981,237	\$ 1,075,606	\$ 1,096,620	↑ 5%

PROBATE GUARDIANSHIP

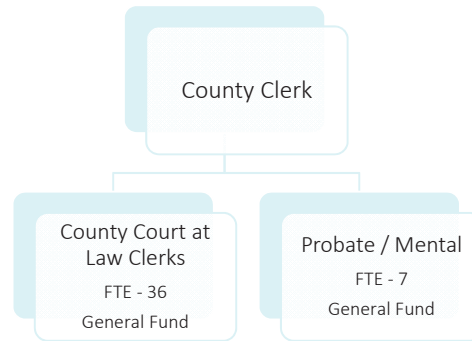
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 49,987	\$ 52,575	\$ 55,877	\$ 72,938	\$ 57,370	\$ 72,815	\$ 76,610	5%
TRAINING	\$ 2,108	\$ 3,750	\$ 1,082	\$ 10,451	\$ -	\$ 10,451	\$ 10,451	0%
OPERATIONS	\$ 163	\$ 626	\$ 362	\$ 1,900	\$ 93	\$ 1,900	\$ 1,900	0%
TOTAL	\$ 52,258	\$ 56,951	\$ 57,321	\$ 85,289	\$ 57,463	\$ 85,166	\$ 88,961	↑ 4%

County Court at Law Clerks

PURPOSE

To efficiently, impartially and fairly manage all cases filed in the county courts at law. The County Clerk is the statutory custodian of all records filed and maintained in the County level courts. The County Courts at Law file all misdemeanor class A & B criminal cases, class C appeals and civil law suits with the jurisdictional limit of \$500 - \$250,000.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
COUNTY COURT AT LAW CLERKS							
Deputy County Clerk I	6	6	6	6	0	6	0
Deputy County Clerk II	25	25	25	25	0	25	0
Lead Clerk	4	4	4	4	0	4	0
Senior Administrator	1	1	1	1	0	1	0
PROBATE/MENTAL							
Deputy County Clerk II	6	6	6	6	0	6	0
Probate Administrator	1	1	1	1	0	1	0
TOTAL	43	43	43	43	0	43	0

PERFORMANCE MEASURES

GOAL: Filing of all cases, pleadings, documents, and accurately entering such filings into the case management system, thereby serving the courts and citizens in an efficient and timely manner.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Criminal Cases Filed		8,933	9,858	7,668	8,109	7,944
Civil Cases Filed		4,950	5,574	4,377	6,202	6,881
Probate and Mental Cases Filed		5,280	4,773	4,119	4,818	4,716

GOAL: Provide the State of Texas, Office of Court Administration, and Texas Department of Public Safety with all required reporting.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Provided Required Reporting by Date Required		Yes	Yes	Yes	Yes	Yes

County Court at Law Clerks

BUDGET SUMMARY

COUNTY COURT AT LAW CLERKS

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 2,091,826	\$ 2,306,756	\$ 2,385,305	\$ 2,503,031	\$ 2,451,000	\$ 2,492,144	\$ 2,635,814	5%
TRAINING	\$ 5,400	\$ 10,259	\$ 978	\$ 17,238	\$ 3,736	\$ 17,238	\$ 17,238	0%
OPERATIONS	\$ 10,292	\$ 7,778	\$ 4,539	\$ 11,990	\$ 4,270	\$ 11,990	\$ 11,990	0%
CAPITAL	\$ 8,816	\$ 5,984	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 2,116,335	\$ 2,330,776	\$ 2,390,822	\$ 2,532,259	\$ 2,459,007	\$ 2,521,372	\$ 2,665,042	↑ 5%

PROBATE / MENTAL

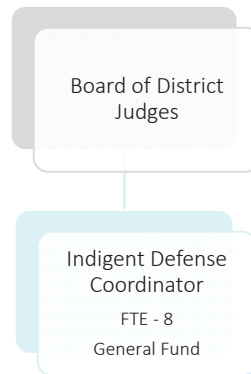
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 421,513	\$ 448,491	\$ 481,619	\$ 497,168	\$ 495,007	\$ 495,355	\$ 521,896	5%
TRAINING	\$ 4,656	\$ 2,924	\$ 114	\$ 9,500	\$ 1,124	\$ 9,500	\$ 9,500	0%
OPERATIONS	\$ 309,485	\$ 357,791	\$ 68,496	\$ 17,838	\$ 3,771	\$ 17,838	\$ 17,838	0%
TOTAL	\$ 735,655	\$ 809,206	\$ 550,229	\$ 524,506	\$ 499,902	\$ 522,693	\$ 549,234	↑ 5%

Court Appointed Representation - Indigent Defense Coordinator

PURPOSE

To seek systemic solutions to get and keep mentally ill defendants out of the criminal justice system. The program works to improve the quality of representation to indigent defendants with mental illness, streamline coordination of defendant competency restoration or stabilization and coordinate case managers to assist attorneys through mental health case management, mitigation strategy assistance and defense advocacy. The Department is responsible for ensuring any individual, who has been arrested is provided the opportunity to apply for a court appointed attorney. Individuals who meet qualifications of indigency will be appointed counsel under the Texas Fair Defense Act of 2001.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
COURT APPOINTED REPRESENTATION - INDIGENT DEFENSE COORDINATOR							
Case Coordinator	1	2	2	2	0	2	0
Chief MHMC Attorney	1	1	1	1	0	1	0
Indigent Eligibility Specialist	1	1	1	1	0	1	0
Legal Clerk I	3	3	3	3	0	3	0
Secretary	1	1	1	1	0	1	0
TOTAL	7	8	8	8	0	8	0

BUDGET SUMMARY

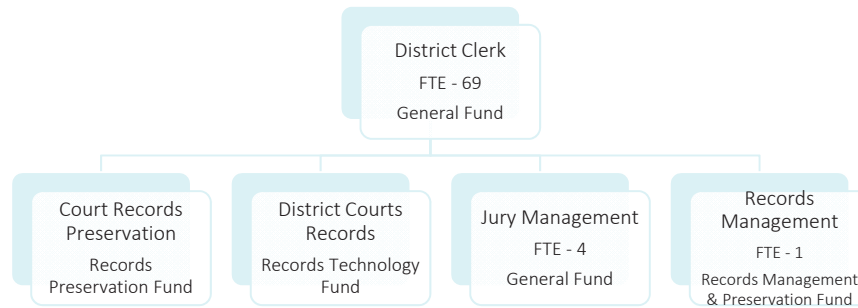
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 444,603	\$ 508,500	\$ 588,713	\$ 639,269	\$ 579,804	\$ 638,629	\$ 676,173	6%
TRAINING	\$ 9,849	\$ 9,732	\$ 4,046	\$ 11,100	\$ 4,917	\$ 11,100	\$ 11,100	0%
OPERATIONS	\$ 8,144	\$ 13,112	\$ 6,256	\$ 14,900	\$ 10,727	\$ 14,850	\$ 14,850	0%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 462,596	\$ 531,344	\$ 599,015	\$ 665,269	\$ 595,449	\$ 664,579	\$ 702,123	↑ 6%

District Clerk

PURPOSE

The District Clerk performs the duties assigned by the Texas Constitution as registrar, recorder, and custodian of all court pleadings, instruments, and papers that are part of any legal cause of action in the District Courts of Collin County. Additionally, the District Clerk’s office provides jury services for all statutory District, County and Justice of the Peace courts in Collin County.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
DISTRICT CLERK							
Accounting Technician	2	2	2	2	0	2	0
Case Management Clerk II	0	0	0	0	1	0	0
Chief Deputy Clerk	1	1	1	1	0	1	0
Collections Clerk	3	3	3	3	0	1	↓ -2
Deputy District Clerk I	8	6	6	6	0	6	0
Deputy District Clerk II	43	47	48	48	0	48	0
District Clerk	1	1	1	1	0	1	0
Financial Operations Manager	0	0	0	0	1	0	0
Functional Analyst	1	1	1	1	1	1	0
Lead Clerk	6	6	6	6	0	6	0
Program Coordinator	1	1	1	1	-1	1	0
Senior Administrator	2	2	2	2	0	2	0
JURY MANAGEMENT							
Deputy District Clerk II	4	4	4	4	0	4	0
RECORDS MANAGEMENT							
Deputy District Clerk II				1	0	1	0
TOTAL	72	74	75	76	2	74	↓ -2

PERFORMANCE MEASURES

GOAL: To supply each Collin County court a pool of prospective jurors from which to select a fair and impartial jury in every case requesting a jury trial.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Jurors Summoned		165,520	171,797	113,418	103,838	101,422
Jurors Attended		24,779	29,853	13,814	11,854	12,227
Jurors Chosen		1,905	2,366	1,029	1,140	1,339

District Clerk

PERFORMANCE MEASURES CONTINUED

GOAL: *Filing of all cases, pleadings, documents, and accurately entering such filings into the case management system, thereby serving the courts and citizens in an efficient and timely manner.*


PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Cases Filed		24,494	25,855	23,259	25,088	25,088

GOAL: *Provide the State of Texas, Office of Court Administration, and Texas Department of Public Safety with all required reporting.*

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Provided Required Reporting by Date Required		Yes	Yes	Yes	Yes	Yes

BUDGET SUMMARY

DISTRICT CLERK

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 4,243,593	\$ 4,616,770	\$ 4,923,289	\$ 5,202,890	\$ 5,043,070	\$ 5,286,171	\$ 5,290,077	2%
TRAINING	\$ 22,258	\$ 21,655	\$ 5,543	\$ 35,500	\$ 16,769	\$ 35,500	\$ 35,500	0%
OPERATIONS	\$ 27,078	\$ 14,794	\$ 22,432	\$ 67,993	\$ 18,077	\$ 104,492	\$ 67,993	0%
CAPITAL	\$ 5,212	\$ 2,344	\$ 17,135	\$ -	\$ -	\$ 14,174	\$ -	0%
TOTAL	\$ 4,298,140	\$ 4,655,564	\$ 4,968,399	\$ 5,306,383	\$ 5,077,915	\$ 5,440,337	\$ 5,393,570 	2%

FY 2022 PERSONNEL CHANGES

	ONE-TIME	RECURRING	TOTAL
Elimination of Two (2) Collection Clerks		\$ (117,794)	\$ (117,794)
TOTAL			\$ (117,794)

DISTRICT CLERK - DISTRICT COURTS RECORDS

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ -	\$ 145,353	\$ -	\$ 100,000	\$ 234,344	\$ 100,000	\$ 100,000	0%
TOTAL	\$ -	\$ 145,353	\$ -	\$ 100,000	\$ 234,344	\$ 100,000	\$ 100,000	0%

DISTRICT CLERK - COURT RECORDS PRESERVATION

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ -	\$ -	\$ -	\$ 100,000	\$ 365,643	\$ 100,000	\$ 100,000	0%
TOTAL	\$ -	\$ -	\$ -	\$ 100,000	\$ 365,643	\$ 100,000	\$ 100,000	0%

DISTRICT CLERK - JURY MANAGEMENT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 263,813	\$ 281,257	\$ 274,252	\$ 275,561	\$ 266,482	\$ 264,861	\$ 277,637	1%
TRAINING	\$ 2,511	\$ 4,724	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	0%
OPERATIONS	\$ 298,485	\$ 339,660	\$ 181,095	\$ 630,246	\$ 181,836	\$ 638,277	\$ 630,246	0%
CAPITAL	\$ -	\$ 48,700	\$ 148,880	\$ -	\$ 14,899	\$ -	\$ -	0%
TOTAL	\$ 564,808	\$ 674,341	\$ 604,227	\$ 915,807	\$ 463,217	\$ 913,138	\$ 917,883	0%

District Clerk

BUDGET SUMMARY CONTINUED

DISTRICT CLERK - RECORDS MANAGEMENT & PRESERVATION

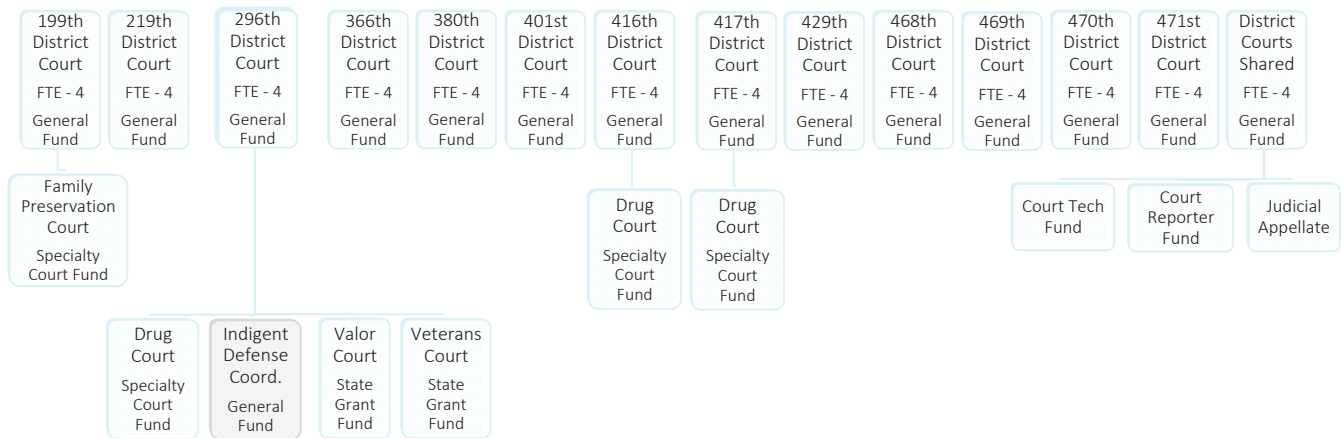
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 130,608	\$ 138,985	\$ 102,362	\$ 64,786	\$ 64,984	\$ 63,965	\$ 67,743	5%
TOTAL	\$ 130,608	\$ 138,985	\$ 102,362	\$ 64,786	\$ 64,984	\$ 63,965	\$ 67,743	↑ 5%

District Courts

PURPOSE

To efficiently, impartially and fairly manage and resolve the variety of controversies and disputes that are filed with and fall under the jurisdiction of the court. The jurisdiction of this Court is determined by the constitution and statute. It is subject to change and alteration by the legislature, but generally speaking, the jurisdiction includes felony criminal cases, civil cases with higher amounts of controversy, and

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
199th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
219th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
296th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
366th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
380th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0

District Courts


FTE POSITION SUMMARY CONTINUED

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
401st DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
416th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
417th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
429th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
468th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
469th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
470th DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
471st DISTRICT COURT							
Court Coordinator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Reporter	1	1	1	1	0	1	0
District Judge	1	1	1	1	0	1	0
DISTRICT COURTS SHARED							
Auxiliary Court Liaison	1	1	1	1	0	1	0
Court Administrator	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
Court Officer	1	1	1	1	0	1	0
VALOR COURT							
Clinical Services Coordinator	0	0	1	1	0	0	↓ -1
VETERANS COURT							
Case Coordinator	0	0	2	2	0	0	↓ -2
Clinical Services Coordinator	0	0	1	1	0	0	↓ -1
Program Administrator	0	0	1	1	0	0	↓ -1
TOTAL	56	56	61	61	0	56	↓ -5


District Courts

PERFORMANCE MEASURES

GOAL: To clear (dispose of) at least as many cases as have been filed/reopened/reactivated in a period by having a clearance rate of 100 percent or higher.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Civil Cases		93.7%	101.5%	97.7%	100%	100%
Family Cases		107.6%	103.6%	91.9%	101.9%	100%
Criminal Cases		95.8%	88.3%	89.1%	106.5%	100%
Juvenile Cases		97.7%	98.6%	102.8%	92.5%	100%

GOAL: To reduce backlog of pending court cases measured by achieving a backlog index of 1.0 or less.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Civil Cases		0.6	0.6	0.6	0.6	<1.0
Family Cases		0.6	0.5	0.5	0.6	<1.0
Criminal Cases		0.8	0.8	1.2	0.9	<1.0
Juvenile Cases		0.3	0.3	0.5	0.4	<1.0

BUDGET SUMMARY

199th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 346,531	\$ 341,798	\$ 365,906	\$ 373,622	\$ 374,929	\$ 371,782	\$ 393,151	5%
TRAINING	\$ 4,640	\$ 2,566	\$ 1,121	\$ 7,050	\$ 1,901	\$ 7,050	\$ 7,050	0%
OPERATIONS	\$ 2,454	\$ 2,415	\$ 1,952	\$ 5,208	\$ 1,782	\$ 3,778	\$ 3,778	-27%
TOTAL	\$ 353,625	\$ 346,779	\$ 368,979	\$ 385,880	\$ 378,611	\$ 382,610	\$ 403,979	5%

199th DISTRICT COURT - FAMILY PRESERVATION COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 2,950	\$ 1,080	\$ -	\$ -	\$ -	\$ -	\$ -	0%
OPERATIONS	\$ 18,313	\$ 18,599	\$ 7,015	\$ 6,875	\$ -	\$ 6,875	\$ 6,875	0%
TOTAL	\$ 21,263	\$ 19,679	\$ 7,015	\$ 6,875	\$ -	\$ 6,875	\$ 6,875	0%

219th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 338,359	\$ 364,073	\$ 384,628	\$ 385,672	\$ 392,003	\$ 369,631	\$ 390,715	1%
TRAINING	\$ 3,889	\$ 4,906	\$ 1,987	\$ 6,150	\$ 1,357	\$ 6,250	\$ 6,250	2%
OPERATIONS	\$ 2,787	\$ 5,020	\$ 3,490	\$ 4,878	\$ 872	\$ 4,778	\$ 4,778	-2%
TOTAL	\$ 345,036	\$ 374,000	\$ 390,106	\$ 396,700	\$ 394,232	\$ 380,659	\$ 401,743	1%

District Courts

BUDGET SUMMARY CONTINUED

296th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 345,193	\$ 360,371	\$ 377,569	\$ 357,535	\$ 353,854	\$ 357,239	\$ 376,110	5%
TRAINING	\$ 1,563	\$ 3,351	\$ 330	\$ 7,150	\$ 3,286	\$ 7,250	\$ 7,250	1%
OPERATIONS	\$ 3,564	\$ 2,871	\$ 3,273	\$ 4,378	\$ 2,148	\$ 5,347	\$ 5,347	22%
TOTAL	\$ 350,320	\$ 366,593	\$ 381,171	\$ 369,063	\$ 359,287	\$ 369,836	\$ 388,707 ↑	5%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Ballistic vest for Court Officer	\$ 1,069		\$ 1,069
TOTAL			\$ 1,069

296th DISTRICT COURT - DRUG COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 1,050	\$ 473	\$ -	\$ -	\$ 70	\$ -	\$ -	0%
OPERATIONS	\$ 29,925	\$ 38,906	\$ 3,900	\$ 10,375	\$ 3,500	\$ 10,375	\$ 10,375	0%
TOTAL	\$ 30,975	\$ 39,379	\$ 3,900	\$ 10,375	\$ 3,570	\$ 10,375	\$ 10,375	0%

296th DISTRICT COURT - VALOR COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ -	\$ -	\$ 27,644	\$ 107,493	\$ 104,964	\$ 107,493	\$ -	-100%
OPERATIONS	\$ -	\$ 29,110	\$ 149,067	\$ -	\$ 112,430	\$ -	\$ -	0%
TOTAL	\$ -	\$ 29,110	\$ 176,710	\$ 107,493	\$ 217,393	\$ 107,493	\$ - ↓	-100%

296th DISTRICT COURT - VETERANS COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ -	\$ -	\$ 63,475	\$ 371,568	\$ 224,335	\$ 341,081	\$ -	-100%
TRAINING	\$ 1,497	\$ 1,978	\$ 612	\$ -	\$ 2,593	\$ -	\$ -	0%
OPERATIONS	\$ 134,386	\$ 242,365	\$ 226,827	\$ -	\$ 131,112	\$ -	\$ -	0%
TOTAL	\$ 135,883	\$ 244,343	\$ 290,914	\$ 371,568	\$ 358,040	\$ 341,081	\$ - ↓	-100%

366th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 316,543	\$ 343,799	\$ 380,027	\$ 394,210	\$ 394,606	\$ 395,670	\$ 417,149	6%
TRAINING	\$ 4,052	\$ 3,447	\$ 1,170	\$ 7,200	\$ 2,923	\$ 7,200	\$ 7,200	0%
OPERATIONS	\$ 2,505	\$ 2,520	\$ 3,780	\$ 4,308	\$ 1,596	\$ 5,377	\$ 5,377	25%
TOTAL	\$ 323,100	\$ 349,767	\$ 384,977	\$ 405,718	\$ 399,125	\$ 408,247	\$ 429,726 ↑	6%

District Courts

BUDGET SUMMARY CONTINUED

366th DISTRICT COURT - DRUG COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
OPERATIONS	\$ 23,828	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 23,828	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Ballistic vest for Court Officer	\$ 1,069		\$ 1,069
TOTAL			\$ 1,069

380th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 354,846	\$ 375,557	\$ 385,345	\$ 391,702	\$ 396,208	\$ 392,254	\$ 414,357	6%
TRAINING	\$ 4,126	\$ 6,235	\$ 1,120	\$ 7,650	\$ 207	\$ 7,735	\$ 7,735	1%
OPERATIONS	\$ 3,196	\$ 2,292	\$ 1,627	\$ 4,393	\$ 658	\$ 4,308	\$ 4,308	-2%
TOTAL	\$ 362,168	\$ 384,084	\$ 388,091	\$ 403,745	\$ 397,073	\$ 404,297	\$ 426,400	↑ 6%

401st DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 359,324	\$ 380,564	\$ 376,303	\$ 390,622	\$ 398,383	\$ 368,610	\$ 389,877	0%
TRAINING	\$ 2,478	\$ 5,958	\$ 926	\$ 7,750	\$ 3,911	\$ 6,950	\$ 6,950	-10%
OPERATIONS	\$ 2,260	\$ 3,560	\$ 2,432	\$ 5,523	\$ 4,902	\$ 4,393	\$ 4,393	-20%
TOTAL	\$ 364,063	\$ 390,083	\$ 379,661	\$ 403,895	\$ 407,197	\$ 379,953	\$ 401,220	↓ -1%

416th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 324,241	\$ 343,768	\$ 360,267	\$ 370,935	\$ 372,332	\$ 369,698	\$ 390,862	5%
TRAINING	\$ 6,433	\$ 6,396	\$ 4,229	\$ 8,250	\$ 1,347	\$ 8,000	\$ 8,000	-3%
OPERATIONS	\$ 4,276	\$ 2,156	\$ 1,583	\$ 3,278	\$ 2,061	\$ 4,191	\$ 4,191	28%
TOTAL	\$ 334,950	\$ 352,320	\$ 366,079	\$ 382,463	\$ 375,741	\$ 381,889	\$ 403,053	↑ 5%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Ballistic vest for District Judge	\$ 663		\$ 663
TOTAL			\$ 663

416th DISTRICT COURT - DRUG COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ -	\$ 4,146	\$ -	\$ -	\$ -	\$ -	\$ -	0%
OPERATIONS	\$ -	\$ 7,079	\$ 4,900	\$ 6,875	\$ 4,000	\$ 6,875	\$ 6,875	0%
TOTAL	\$ -	\$ 11,225	\$ 4,900	\$ 6,875	\$ 4,000	\$ 6,875	\$ 6,875	0%

District Courts

BUDGET SUMMARY CONTINUED

417th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 370,955	\$ 391,231	\$ 416,147	\$ 416,602	\$ 420,856	\$ 415,545	\$ 439,139	5%
TRAINING	\$ 2,024	\$ 4,426	\$ 4,691	\$ 7,050	\$ 3,729	\$ 6,700	\$ 6,700	-5%
OPERATIONS	\$ 3,722	\$ 3,050	\$ 4,328	\$ 5,193	\$ 2,252	\$ 4,828	\$ 4,828	-7%
TOTAL	\$ 376,701	\$ 398,707	\$ 425,166	\$ 428,845	\$ 426,837	\$ 427,073	\$ 450,667	↑ 5%

417th DISTRICT COURT - DRUG COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 2,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
OPERATIONS	\$ 23,965	\$ 30,365	\$ 625	\$ 6,875	\$ 773	\$ 6,875	\$ 6,875	0%
TOTAL	\$ 26,661	\$ 30,365	\$ 625	\$ 6,875	\$ 773	\$ 6,875	\$ 6,875	0%

429th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 312,276	\$ 323,340	\$ 357,338	\$ 372,521	\$ 369,997	\$ 371,160	\$ 390,836	5%
TRAINING	\$ 1,969	\$ 2,931	\$ 75	\$ 7,343	\$ 3,140	\$ 7,343	\$ 7,343	0%
OPERATIONS	\$ 3,060	\$ 2,554	\$ 2,133	\$ 4,975	\$ 1,360	\$ 4,975	\$ 4,975	0%
TOTAL	\$ 317,304	\$ 328,825	\$ 359,545	\$ 384,839	\$ 374,497	\$ 383,478	\$ 403,154	↑ 5%

468th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ -	\$ 183	\$ 356,479	\$ 379,838	\$ 379,950	\$ 380,210	\$ 401,394	6%
TRAINING	\$ -	\$ -	\$ 3,091	\$ 9,350	\$ 1,739	\$ 9,650	\$ 9,650	3%
OPERATIONS	\$ -	\$ 18,922	\$ 44,348	\$ 6,635	\$ 6,802	\$ 6,335	\$ 6,335	-5%
CAPITAL	\$ -	\$ 4,021	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ -	\$ 23,125	\$ 403,918	\$ 395,823	\$ 388,492	\$ 396,195	\$ 417,379	↑ 5%

469th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 330,713	\$ 347,850	\$ 362,304	\$ 369,516	\$ 370,710	\$ 368,046	\$ 388,994	5%
TRAINING	\$ 1,112	\$ 3,363	\$ 1,678	\$ 7,850	\$ 1,538	\$ 7,850	\$ 7,850	0%
OPERATIONS	\$ 2,310	\$ 4,161	\$ 1,929	\$ 5,855	\$ 2,051	\$ 5,319	\$ 5,319	-9%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 334,135	\$ 355,375	\$ 365,912	\$ 383,221	\$ 374,300	\$ 381,215	\$ 402,163	↑ 5%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Ballistic vest for Court Officer	\$ 1,069		\$ 1,069
TOTAL			\$ 1,069

District Courts

BUDGET SUMMARY CONTINUED

470th DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 312,725	\$ 329,116	\$ 346,292	\$ 352,989	\$ 358,506	\$ 351,871	\$ 372,193	5%
TRAINING	\$ 5,031	\$ 7,294	\$ 3,908	\$ 8,500	\$ 3,393	\$ 8,500	\$ 8,500	0%
OPERATIONS	\$ 3,419	\$ 2,414	\$ 2,781	\$ 4,605	\$ 1,632	\$ 3,000	\$ 3,000	-35%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 321,175	\$ 338,823	\$ 352,981	\$ 366,094	\$ 363,531	\$ 363,371	\$ 383,693	↑ 5%

471st DISTRICT COURT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ -	\$ 1,657	\$ 359,865	\$ 371,616	\$ 371,912	\$ 369,233	\$ 389,531	5%
TRAINING	\$ -	\$ -	\$ 1,341	\$ 7,050	\$ 537	\$ 7,050	\$ 7,050	0%
OPERATIONS	\$ -	\$ 18,855	\$ 40,835	\$ 8,935	\$ 3,786	\$ 8,935	\$ 8,935	0%
CAPITAL	\$ -	\$ 3,997	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ -	\$ 24,510	\$ 402,042	\$ 387,601	\$ 376,235	\$ 385,218	\$ 405,516	↑ 5%

DISTRICT COURTS SHARED

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 390,632	\$ 393,708	\$ 387,619	\$ 401,790	\$ 403,051	\$ 400,705	\$ 425,278	6%
TRAINING	\$ 2,569	\$ 7,467	\$ 1,329	\$ 11,850	\$ 3,662	\$ 10,100	\$ 10,100	-15%
OPERATIONS	\$ 395,884	\$ 364,812	\$ 188,283	\$ 483,567	\$ 192,157	\$ 574,552	\$ 484,552	0%
TOTAL	\$ 789,085	\$ 765,986	\$ 577,231	\$ 897,207	\$ 598,870	\$ 985,357	\$ 919,930	↑ 3%

DISTRICT COURTS SHARED - COURT REPORTER

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 173,923	\$ 306,894	\$ 264,522	\$ 357,140	\$ 274,548	\$ 571,424	\$ 357,140	0%
TOTAL	\$ 173,923	\$ 306,894	\$ 264,522	\$ 357,140	\$ 274,548	\$ 571,424	\$ 357,140	0%

DISTRICT COURTS SHARED - COURT TECHNOLOGY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ -	\$ 11,724	\$ 2,902	\$ 2,016	\$ 170	\$ 2,016	\$ 2,016	0%
TOTAL	\$ -	\$ 11,724	\$ 2,902	\$ 2,016	\$ 170	\$ 2,016	\$ 2,016	0%

DISTRICT COURTS SHARED - JUDICIAL APPELLATE

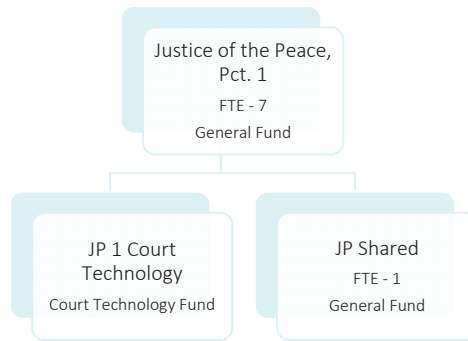
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 20,698	\$ 43,047	\$ 3,469	\$ 83,000	\$ -	\$ 83,000	\$ 83,000	0%
TOTAL	\$ 20,698	\$ 43,047	\$ 3,469	\$ 83,000	\$ -	\$ 83,000	\$ 83,000	0%

Justice of the Peace, Pct. 1

PURPOSE

Justice of the Peace presides over criminal cases including traffic and other Class C misdemeanor cases punishable by fine only, hear landlord and tenant disputes, cases involving mental health issues, and truancy cases. They also preside over Civil cases, including Debt Claims, Eviction, and Small Claims, where the amount in controversy does not exceed \$20,000. Justice of the Peace Courts collect the fines and fees for various civil and criminal cases filed.

REPORTING STRUCTURE





FTE POSITION SUMMARY



	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
JUSTICE OF THE PEACE, PCT. 1							
JP Court Administrator	1	1	1	1	0	1	0
Justice of the Peace Judge	1	1	1	1	0	1	0
Legal Clerk I	4	4	4	4	0	4	0
Legal Clerk II	1	1	1	1	0	1	0
JUSTICE OF THE PEACE, SHARED							
Functional Analyst	1	1	1	1	0	1	0
TOTAL	8	8	8	8	0	8	0

PERFORMANCE MEASURES

GOAL: To clear (dispose of) at least as many cases as have been filed/reopened/reactivated in a period by having a clearance rate of 100 percent or higher.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
New Cases Filed/Reopened		9,622	9,882	7,167	6,847	6,180
Total Cases Disposed/Inactive		13,876	14,480	13,550	12,716	12,367
Clearance Rate		144%	147%	189%	186%	200%

GOAL: To reduce backlog of pending court cases.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Active Pending Cases		4,595	5,137	4,465	5,801	5,627
% Change		14%	12%	-13%	30%	-3%
Backlog Reduced from Previous Year		No	No	Yes	No	Yes

Justice of the Peace, Pct. 1

BUDGET SUMMARY

JUSTICE OF THE PEACE, PCT. 1

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 604,066	\$ 754,576	\$ 614,483	\$ 574,593	\$ 577,038	\$ 570,996	\$ 598,522	4%
TRAINING	\$ 7,187	\$ 6,384	\$ -	\$ 8,200	\$ 2,317	\$ 8,200	\$ 8,200	0%
OPERATIONS	\$ 2,568	\$ 3,119	\$ 1,889	\$ 3,350	\$ 2,615	\$ 3,350	\$ 3,350	0%
TOTAL	\$ 613,820	\$ 764,079	\$ 616,372	\$ 586,143	\$ 581,971	\$ 582,546	\$ 610,072	↑ 4%

JUSTICE OF THE PEACE, PCT. 1 - COURT TECHNOLOGY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 1,979	\$ 1,567	\$ 594	\$ 8,735	\$ 1,087	\$ 8,735	\$ 8,735	0%
OPERATIONS	\$ 422	\$ 7,972	\$ -	\$ 1,564	\$ 530	\$ -	\$ -	-100%
CAPITAL	\$ -	\$ -	\$ -	\$ 8,436	\$ 2,760	\$ -	\$ -	-100%
TOTAL	\$ 2,401	\$ 9,539	\$ 594	\$ 18,735	\$ 4,377	\$ 8,735	\$ 8,735	↓ -53%

JUSTICE OF THE PEACE, SHARED

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 119,480	\$ 94,208	\$ 97,333	\$ 100,422	\$ 105,723	\$ 100,239	\$ 105,864	5%
TRAINING	\$ 1,125	\$ 1,303	\$ -	\$ 1,300	\$ -	\$ 1,300	\$ 1,300	0%
OPERATIONS	\$ 2,203	\$ 3,172	\$ 2,816	\$ 39,690	\$ 3,830	\$ 39,690	\$ 39,690	0%
TOTAL	\$ 122,808	\$ 98,683	\$ 100,149	\$ 141,412	\$ 109,553	\$ 141,229	\$ 146,854	↑ 4%

JUSTICE OF THE PEACE, SHARED - COURT TECHNOLOGY

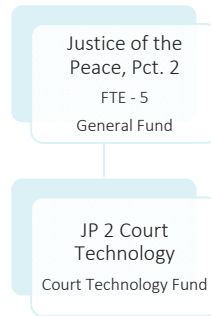
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 1,215	\$ 3,686	\$ 1,007	\$ 4,500	\$ 2,115	\$ 4,500	\$ 4,500	0%
OPERATIONS	\$ 12,266	\$ 2,112	\$ -	\$ 115,333	\$ -	\$ 115,333	\$ 115,333	0%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 13,481	\$ 5,799	\$ 1,007	\$ 119,833	\$ 2,115	\$ 119,833	\$ 119,833	0%

Justice of the Peace, Pct. 2

PURPOSE

Justice of the Peace presides over criminal cases including traffic and other Class C misdemeanor cases punishable by fine only, hear landlord and tenant disputes, cases involving mental health issues, and truancy cases. They also preside over Civil cases, including Debt Claims, Eviction, and Small Claims, where the amount in controversy does not exceed \$20,000. Justice of the Peace Courts collect the fines and fees for various civil and criminal cases filed.

REPORTING STRUCTURE





FTE POSITION SUMMARY



	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
JUSTICE OF THE PEACE, PCT. 2							
JP Court Administrator	1	1	1	1	0	1	0
Justice of the Peace Judge	1	1	1	1	0	1	0
Legal Clerk I	2	2	2	2	0	2	0
Legal Clerk II	1	1	1	1	0	1	0
TOTAL	5	5	5	5	0	5	0

PERFORMANCE MEASURES

GOAL: To clear (dispose of) at least as many cases as have been filed/reopened/reactivated in a period by having a clearance rate of 100 percent or higher.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
New Cases Filed/Reopened		6,019	5,768	4,090	3,947	3,463
Total Cases Disposed/Inactive		7,400	7,913	6,621	6,656	6,459
Clearance Rate		123%	137%	162%	169%	187%

GOAL: To reduce backlog of pending court cases.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Active Pending Cases		1,942	1,700	1,457	1,380	1,233
% Change		58%	-12%	-14%	-5%	-11%
Backlog Reduced from Previous Year		No	Yes	Yes	Yes	Yes

Justice of the Peace, Pct. 2

BUDGET SUMMARY

JUSTICE OF THE PEACE, PCT. 2

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 418,875	\$ 441,884	\$ 447,279	\$ 429,156	\$ 429,766	\$ 428,347	\$ 448,400	4%
TRAINING	\$ 2,994	\$ 8,415	\$ 755	\$ 9,759	\$ 6,139	\$ 9,759	\$ 9,759	0%
OPERATIONS	\$ 6,269	\$ 5,745	\$ 6,327	\$ 6,400	\$ 6,224	\$ 6,400	\$ 6,400	0%
TOTAL	\$ 428,137	\$ 456,044	\$ 454,361	\$ 445,315	\$ 442,130	\$ 444,506	\$ 464,559 ↑	4%

JUSTICE OF THE PEACE, PCT. 2 - COURT TECHNOLOGY

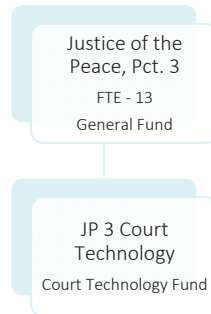
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 1,320	\$ 1,675	\$ -	\$ 6,000	\$ -	\$ 6,000	\$ 6,000	0%
OPERATIONS	\$ -	\$ -	\$ 3,981	\$ -	\$ 1,740	\$ -	\$ -	0%
TOTAL	\$ 1,320	\$ 1,675	\$ 3,981	\$ 6,000	\$ 1,740	\$ 6,000	\$ 6,000	0%

Justice of the Peace, Pct. 3

PURPOSE

Justice of the Peace presides over criminal cases including traffic and other Class C misdemeanor cases punishable by fine only, hear landlord and tenant disputes, cases involving mental health issues, and truancy cases. They also preside over Civil cases, including Debt Claims, Eviction, and Small Claims, where the amount in controversy does not exceed \$20,000. Justice of the Peace Courts collect the fines and fees for various civil and criminal cases filed.

REPORTING STRUCTURE




FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
JUSTICE OF THE PEACE, PCT. 3							
JP Court Administrator	-	-	-	1	0	1	0
Justice of the Peace Judge	-	-	-	1	0	1	0
Legal Clerk I	-	-	-	10	0	10	0
Legal Clerk II	-	-	-	1	0	1	0
JUSTICE OF THE PEACE, PCT. 3-1							
JP Court Administrator	1	1	1	0	0	0	0
Justice of the Peace Judge	1	1	1	0	0	0	0
Legal Clerk I	4	6	6	0	0	0	0
Legal Clerk II	1	1	1	0	0	0	0
JUSTICE OF THE PEACE, PCT. 3-2							
JP Court Administrator	1	1	1	0	0	0	0
Justice of the Peace Judge	1	1	1	0	0	0	0
Legal Clerk I	2	2	2	0	0	0	0
Legal Clerk II	1	1	1	0	0	0	0
TOTAL	12	14	14	13	0	13	0

Justice of the Peace 3-1 and 3-2 merged to Justice of the Peace 3 in January 1, 2021.

PERFORMANCE MEASURES

GOAL: To clear (dispose of) at least as many cases as have been filed/reopened/reactivated in a period by having a clearance rate of 100 percent or higher.


PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
New Cases Filed/Reopened		20,137	21,111	16,957	12,134	10,383
Total Cases Disposed/Inactive		24,432	24,951	23,921	17,289	15,576
Clearance Rate		121%	118%	141%	142%	150%

Justice of the Peace 3-1 and 3-2 measures combined in data above.

Justice of the Peace, Pct. 3

PERFORMANCE MEASURES CONTINUED

GOAL: To reduce backlog of pending court cases.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Active Pending Cases		27,503	31,868	32,185	33,112	35,291
% Reduced		20%	16%	1%	3%	7%
Backlog Reduced from Previous Year		No	No	No	No	No

Justice of the Peace 3-1 and 3-2 measures combined in data above.

BUDGET SUMMARY

JUSTICE OF THE PEACE, PCT. 3

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ -	\$ -	\$ -	\$ -	\$ 609,497	\$ 862,124	\$ 900,102	0%
TRAINING	\$ -	\$ -	\$ -	\$ -	\$ 1,663	\$ 10,000	\$ 10,000	0%
OPERATIONS	\$ -	\$ -	\$ -	\$ -	\$ 4,130	\$ 13,900	\$ 13,900	0%
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 615,289	\$ 886,024	\$ 924,002	0%

Justice of the Peace 3-1 and 3-2 merged to Justice of the Peace 3 in January 1, 2021.

JUSTICE OF THE PEACE, PCT. 3 - COURT TECHNOLOGY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	0%
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	0%

Justice of the Peace 3-1 and 3-2 merged to Justice of the Peace 3 in January 1, 2021.

JUSTICE OF THE PEACE, PCT. 3-1

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 476,222	\$ 513,256	\$ 550,341	\$ 624,502	\$ 148,272	\$ -	\$ -	-100%
TRAINING	\$ 6,644	\$ 7,652	\$ 1,236	\$ 10,200	\$ -	\$ -	\$ -	-100%
OPERATIONS	\$ 4,566	\$ 4,923	\$ 3,729	\$ 7,130	\$ -	\$ -	\$ -	-100%
TOTAL	\$ 487,432	\$ 525,831	\$ 555,306	\$ 641,832	\$ 148,272	\$ -	\$ -	-100%

JUSTICE OF THE PEACE, PCT. 3-1 - COURT TECHNOLOGY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ 6,200	\$ 10,252	\$ 2,735	\$ 9,000	\$ -	\$ -	\$ -	-100%
OPERATIONS	\$ 1,090	\$ 4,815	\$ 3,404	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 7,290	\$ 15,067	\$ 6,139	\$ 9,000	\$ -	\$ -	\$ -	-100%

Justice of the Peace, Pct. 3

BUDGET SUMMARY CONTINUED

JUSTICE OF THE PEACE, PCT. 3-2

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 367,684	\$ 424,845	\$ 413,427	\$ 418,485	\$ 105,150	\$ -	\$ -	-100%
TRAINING	\$ 994	\$ 5,557	\$ 1,745	\$ 6,000	\$ -	\$ -	\$ -	-100%
OPERATIONS	\$ 3,798	\$ 4,095	\$ 2,472	\$ 8,397	\$ 3,026	\$ -	\$ -	-100%
TOTAL	\$ 372,476	\$ 434,497	\$ 417,644	\$ 432,882	\$ 108,176	\$ -	\$ -	-100%

JUSTICE OF THE PEACE, PCT. 3-2 - COURT TECHNOLOGY

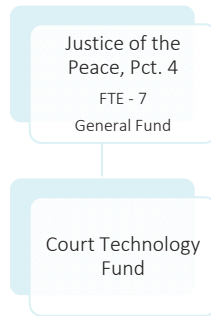
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ -	\$ 3,207	\$ 2,326	\$ 6,000	\$ -	\$ -	\$ -	-100%
OPERATIONS	\$ -	\$ 616	\$ 4,673	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ -	\$ 3,824	\$ 6,999	\$ 6,000	\$ -	\$ -	\$ -	-100%

Justice of the Peace, Pct. 4

PURPOSE

Justice of the Peace presides over criminal cases including traffic and other Class C misdemeanor cases punishable by fine only, hear landlord and tenant disputes, cases involving mental health issues, and truancy cases. They also preside over Civil cases, including Debt Claims, Eviction, and Small Claims, where the amount in controversy does not exceed \$20,000. Justice of the Peace Courts collect the fines and fees for various civil and criminal cases filed.

REPORTING STRUCTURE





FTE POSITION SUMMARY



	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
JUSTICE OF THE PEACE, PCT. 4							
JP Court Administrator	1	1	1	1	0	1	0
Justice of the Peace Judge	1	1	1	1	0	1	0
Legal Clerk I	4	4	4	4	0	4	0
Legal Clerk II	1	1	1	1	0	1	0
TOTAL	7	7	7	7	0	7	0

PERFORMANCE MEASURES

GOAL: To clear (dispose of) at least as many cases as have been filed/reopened/reactivated in a period by having a clearance rate of 100 percent or higher.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
New Cases Filed/Reopened		13,378	13,152	15,481	13,000	13,000
Total Cases Disposed/Inactive		25,958	26,687	27,560	27,258	27,711
Clearance Rate		194%	203%	178%	210%	213%

GOAL: To reduce backlog of pending court cases.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Active Pending Cases		27,503	31,868	32,185	33,112	35,291
% Reduced		20%	16%	1%	3%	7%
Backlog Reduced from Previous Year		No	No	No	No	No

Justice of the Peace, Pct. 4

BUDGET SUMMARY

JUSTICE OF THE PEACE, PCT. 4

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 489,499	\$ 505,819	\$ 499,334	\$ 521,299	\$ 480,903	\$ 515,962	\$ 537,304	3%
TRAINING	\$ 555	\$ 1,949	\$ 362	\$ 7,500	\$ -	\$ 9,100	\$ 9,100	21%
OPERATIONS	\$ 3,688	\$ 2,534	\$ 2,403	\$ 6,936	\$ 2,904	\$ 5,336	\$ 5,336	-23%
TOTAL	\$ 493,743	\$ 510,302	\$ 502,099	\$ 535,735	\$ 483,807	\$ 530,398	\$ 551,740 ↑	3%

JUSTICE OF THE PEACE, PCT. 4 - COURT TECHNOLOGY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
TRAINING	\$ -	\$ -	\$ -	\$ 1,500	\$ -	\$ 1,500	\$ 1,500	0%
OPERATIONS	\$ -	\$ 1,744	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ -	\$ 1,744	\$ -	\$ 1,500	\$ -	\$ 1,500	\$ 1,500	0%

Law Library

PURPOSE

The Collin County Law Library was created by the Collin County Commissioners Court pursuant to Local Government Code Section 323.021. The law library's mission is to serve at a place that is both convenient and accessible and to maintain a legal reference for the judges, litigants, and the residents of Collin County. The Law Library Fund is provided by fees collection in connection with civil suit filings.

REPORTING STRUCTURE




FTE POSITION SUMMARY


	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
LAW LIBRARY							
Assistant Law Librarian	1.5	1.5	1.5	1.5	0	1.5	0
Law Librarian	1	1	1	1	0	1	0
TOTAL	2.5	2.5	2.5	2.5	0	2.5	0

PERFORMANCE MEASURES

GOAL: Provide prompt research services to library patrons including online and paper resources for judges, litigants and the residents of Collin County to enhance access to current legal information.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Walk-In Encounters		12,971	11,891	8,555	9,487	10,000
# of Phone Requests		1,712	1,331	1,391	1,590	1,500
# of E-Mail Requests		140	97	132	222	150
# of Attorney/Clerk/Court Requests		4,560	4,298	2,347	1,422	2,000
# of Website Visits		25,420	23,013	22,066	21,993	22,500

GOAL: Maintain updated legal resources as updates are made available.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Legal Resources Updated as Available		Yes	Yes	Yes	Yes	Yes

Law Library

BUDGET SUMMARY

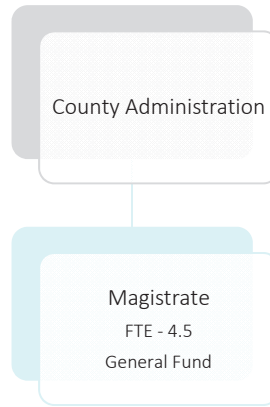
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 169,595	\$ 173,423	\$ 196,727	\$ 202,263	\$ 162,179	\$ 183,798	\$ 193,507	-4%
TRAINING	\$ 330	\$ 2,471	\$ 235	\$ 2,950	\$ 162	\$ 3,100	\$ 3,100	5%
OPERATIONS	\$ 185,678	\$ 197,663	\$ 181,022	\$ 220,843	\$ 160,433	\$ 220,693	\$ 220,693	0%
TOTAL	\$ 355,603	\$ 373,557	\$ 377,985	\$ 426,056	\$ 322,774	\$ 407,591	\$ 417,300	↓ -2%

Magistrate

PURPOSE

To carry out the local laws, policies, and services as determined by County, State and Federal governments for the good of all and the betterment of the family lives of all citizens in a fair and equitable manner.

REPORTING STRUCTURE



FTE POSITION SUMMARY


	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
MAGISTRATE							
Magistrate Court Administrator	0	0	1	1	0	1	0
Magistrate Judge	0	1	1	1	0	1	0
Legal Clerk I	0	0	2.5	2.5	0	2.5	0
TOTAL	0	1	4.5	4.5	0	4.5	0

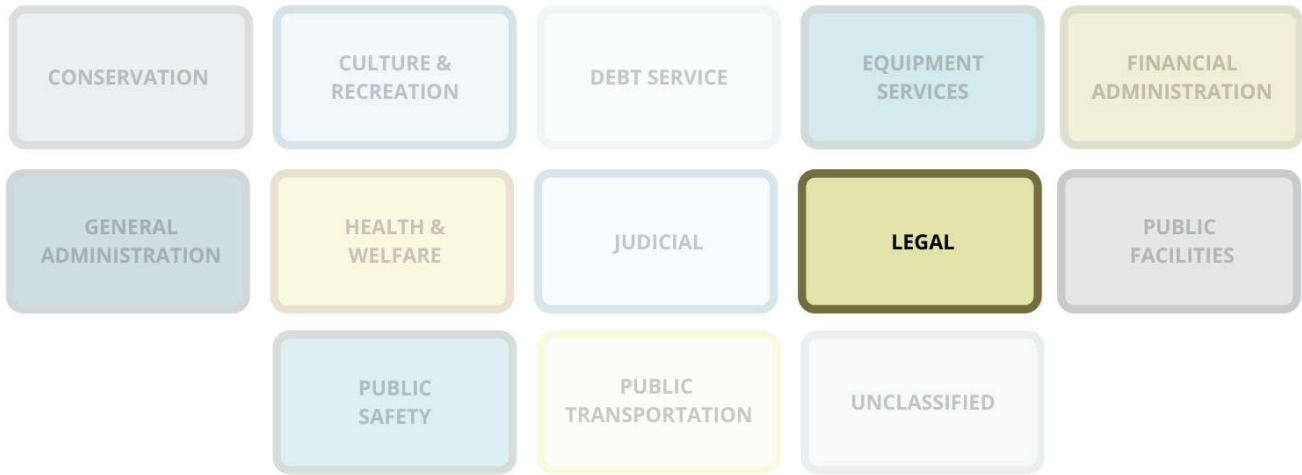
PERFORMANCE MEASURES

GOAL: Conduct arraignment sessions 2 times a day, 7 days a week, 365 days a year.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Magistrations Cases Heard		-	-	9,793	10,507	11,273
Bond Conditions Issued		-	-	5,074	5,503	5,968
Emergency Protective Orders Issued		-	-	750	833	925

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ -	\$ 6,758	\$ 352,009	\$ 410,259	\$ 410,876	\$ 410,111	\$ 439,018	7%
TRAINING	\$ -	\$ -	\$ -	\$ 2,500	\$ -	\$ 2,500	\$ 2,500	0%
OPERATIONS	\$ -	\$ 8,762	\$ 23,144	\$ 54,539	\$ 36,665	\$ 54,539	\$ 54,539	0%
TOTAL	\$ -	\$ 15,521	\$ 375,153	\$ 467,298	\$ 447,540	\$ 467,150	\$ 496,057	 6%



Department Descriptions & Core Services

District Attorney

The Criminal District Attorney's mission is to pursue justice and protect the community. The Criminal District Attorney ("District Attorney") and his assistant district attorneys represent the State of Texas in almost all state criminal prosecutions in Collin County. They exercise that authority and discharge those responsibilities granted to the District Attorney by Texas law (including the Constitution of the State of Texas, Texas Code of Criminal Procedure, Texas Penal Code, and various other codes). As an administrator of justice and advocate for the rule of law, the District Attorney employs those of the highest integrity, skill, and courage. All staff members are committed to accomplishing the mission of the District Attorney through professional excellence, fairness to the accused, compassion and respect for victims and witnesses, and

Deferred Prosecution

The District Attorney Pretrial Intervention Program Special Revenue Fund "Fund 1049" may be used to reimburse Collin County and the Collin County District Attorney's Office for expenses related to a defendant's participation in a pretrial intervention program offered in this county. These expenditures can be made from a budget approved by Commissioners Court.

Federal Task Force

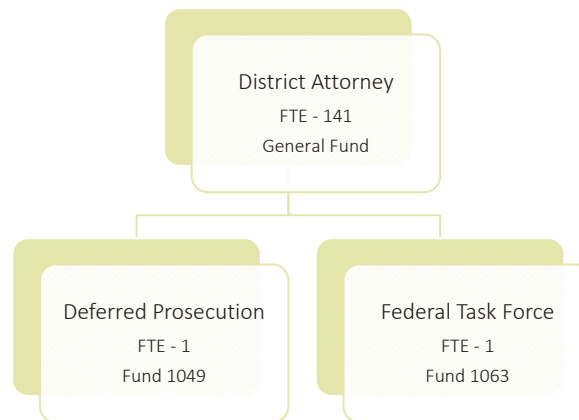
The District Attorney Federal Forfeiture Special Revenue Fund also known as Fund 1060 is a District Attorney fund comprised of equitably shared funds from joint operations between the federal government and the Collin County District Attorney. These funds may be used by the District Attorney for the law enforcement purposes of his office. The Guide to Equitable Sharing for State, Local and Tribal Law Enforcement Agencies (July 2018) "the Guide" provides a list of permissible and impermissible expenditures. These funds may be used by the District Attorney after a budget of expenditures has been submitted to the Commissioners Court, but does not require the consent of the Court.

District Attorney

PURPOSE

The Criminal District Attorney's mission is to pursue justice and protect the community. The Criminal District Attorney ("District Attorney") and his assistant district attorneys represent the State of Texas in almost all state criminal prosecutions in Collin County. They exercise that authority and discharge those responsibilities granted to the District Attorney by Texas law (including the Constitution of the State of Texas, Texas Code of Criminal Procedure, Texas Penal Code, and various other codes). As an administrator of justice and advocate for the rule of law, the District Attorney employs those of the highest integrity, skill, and courage. All staff members are committed to accomplishing the mission of the District Attorney through professional excellence, fairness to the accused, compassion and respect for victims and witnesses,

REPORTING STRUCTURE





FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
District Attorney							
1st Asst District Attorney	1	1	1	1	0	1	0
2nd Asst District Attorney	1	1	1	1	0	1	0
Administrative Manager	1	1	1	1	0	1	0
Administrative Secretary	1	1	1	1	0	1	0
Chief Appellate Attorney	1	1	1	1	0	1	0
Chief Criminal Investigator	1	1	1	1	0	1	0
Chief Felony Prosecutor	11	15	15	15	0	15	0
Chief Misd Prosecutor	8	8	8	8	0	8	0
Deputy Chief Investigator	1	1	1	1	0	1	0
District Attorney	1	1	1	1	0	1	0
Felony Appellate Attorney	3	3	3	3	0	3	0
Felony Investigator	16	16	16	16	1	16	0
Felony Prosecutor	32	31	33	33	2	35	↑ 2
Functional Analyst	1	1	1	1	0	1	0
Information Clerk /	1	1	1	1	0	1	0
Legal Secretary I	5	5	5	5	0	5	0
Legal Secretary II	23	23	23	23	0	23	0
Misdemeanor Investigator	7	7	7	7	0	7	0
Misdemeanor Prosecutor	12	12	12	12	0	12	0
Secretary	3	3	3	3	0	3	0
Victim Assistance Coordinator	3	4	4	4	1	4	0
Public Information Officer	0	0	0	0	0	0	0
Trial Bureau Chief	0	0	0	0	1	0	0
Deferred Prosecution							
Felony Prosecutor	1	1	1	1	0	1	0
Federal Task Force							
Felony Investigator	0	1	1	1	0	1	0
TOTAL	134	139	141	141	5	143	↑ 2



District Attorney

PERFORMANCE MEASURES



GOAL - Special Prosecution Unit: Review and evaluate cases filed or referred by law enforcement agencies to our office.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Felony Indictments & Revocations Filed		6,186	7,148	5,536	6,683	6,989
Felony Indictments & Revocations Disposed		5,919	6,316	4,935	6,474	6,820
% Completed		96%	88%	89%	97%	98%

GOAL - Misdemeanor Trial Division: Review and evaluate all cases which have been filed and assigned to the various county courts at law.

Information's, Revos & JP Appeals Filed		10,390	11,035	8,548	8,708	8,288
Informations, Revos & JP Appeals Disposed		9,945	10,607	6,714	9,645	10,083
% Completed		96%	96%	79%	111%	122%

GOAL: The Crimes Against Children Division: Review and evaluate all cases which have been filed by law enforcement agencies and prepare and present appropriate cases to the Grand Jury.

Indictments & Revocations Filed		153	187	101	106	99
Indictments & Revocations Disposed		140	173	97	123	126
% Completed		92%	93%	96%	116%	126%

BUDGET SUMMARY

DISTRICT ATTORNEY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 12,902,625	\$ 13,809,653	\$ 15,087,586	\$ 16,000,671	\$ 15,785,222	\$ 16,344,233	\$ 16,902,095	6%
TRAINING	\$ 71,939	\$ 88,855	\$ 49,240	\$ 116,000	\$ 49,218	\$ 129,000	\$ 122,500	6%
OPERATIONS	\$ 313,762	\$ 346,287	\$ 295,712	\$ 370,780	\$ 321,131	\$ 405,049	\$ 347,234	-6%
CAPITAL	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ 14,174	\$ -	0%
TOTAL	\$ 13,288,326	\$ 14,256,794	\$ 15,432,538	\$ 16,487,451	\$ 16,155,572	\$ 16,892,456	\$ 17,371,829 ↑	5%

BUDGET RECONCILIATION

FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Addition of Two (2) Felony Prosecutors	-	\$ 250,852	\$ 250,852
TOTAL		\$ 250,852	

DEFERRED PROSECUTION

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 100,071	\$ 121,434	\$ 130,195	\$ 130,464	\$ 130,970	\$ 130,218	\$ 138,702	6%
TRAINING	\$ 1,276	\$ 4,652	\$ -	\$ 5,500	\$ -	\$ 5,500	\$ 5,500	0%
OPERATIONS	\$ 4,344	\$ 1,680	\$ -	\$ 8,800	\$ 500	\$ 7,800	\$ 7,800	-11%
TOTAL	\$ 105,691	\$ 127,766	\$ 130,195	\$ 144,764	\$ 131,470	\$ 143,518	\$ 152,002 ↑	5%

District Attorney

BUDGET SUMMARY CONTINUED

FEDERAL TASK FORCE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ -	\$ 127,154	\$ 150,973	\$ 131,615	\$ 166,087	\$ 11,481	\$ 138,013	5%
TRAINING	\$ -	\$ -	\$ 3,290	\$ 20,000	\$ 446	\$ 20,000	\$ 20,000	0%
OPERATIONS	\$ -	\$ -	\$ 1,854	\$ 37,500	\$ 1,410	\$ 65,100	\$ 65,100	74%
TOTAL	\$ -	\$ 127,154	\$ 156,117	\$ 189,115	\$ 167,943	\$ 96,581	\$ 223,113	↑ 18%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Establishing Budget Line Items for Expenditures for DA Federal Task Force		\$ 47,600	\$ 47,600
TOTAL		\$ 47,600	\$ 47,600



Department Descriptions & Core Services

Building Superintendent

Provide construction services which include space planning, design, new construction of buildings and renovation of existing buildings.

Building Superintendent - Shared

Funds include county-wide shared construction services for new and existing buildings.

Facilities Management

Provide the best maintenance possible for the physical, emotional and environmental well being of employees and citizens who work in and use Collin County Buildings and Grounds.

Facilities - Shared

Funds include county-wide shared building maintenance services.

Animal Facility

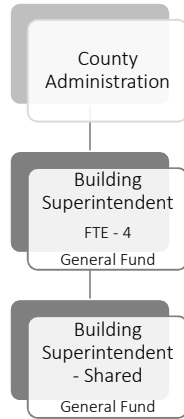
To account for fees restricted for regulating facilities that house such animals within the County.

Building Superintendent

PURPOSE

Building Superintendent is responsible for planning and construction of Collin County's permanent improvements, Facilities Bond Program and leases of County owned buildings and County occupied spaces.

REPORTING STRUCTURE



POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 PROPOSED	FY 2022 ADOPTED	FY 2021/22 CHANGE
BUILDING SUPERINTENDENT								
Administrative Secretary	1	1	1	1	0	1	1	0
Building Projects Coordinator	2	2	2	2	0	2	2	0
Director of Building Projects	1	1	1	1	0	1	1	0
TOTAL	4	4	4	4	0	4	4	0

PERFORMANCE MEASURES

GOAL: Keep approved projects on budget and on schedule 90% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Projects on Budget 90% of the Time		Yes	Yes	Yes	Yes	Yes	Yes	Yes
Projects on Schedule 90% of the Time		Yes	Yes	Yes	Yes	Yes	Yes	Yes

BUDGET SUMMARY

BUILDING SUPERINTENDENT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 PROPOSED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 466,514	\$ 492,406	\$ 526,012	\$ 549,486	\$ 531,682	\$ 545,210	\$ 579,787	\$ 579,787	6%
TRAINING	\$ 2,603	\$ 1,669	\$ 1,683	\$ 3,700	\$ 1,711	\$ 3,700	\$ 3,700	\$ 3,700	0%
OPERATIONS	\$ 794	\$ 726	\$ 2,378	\$ 5,820	\$ 472	\$ 5,820	\$ 5,820	\$ 5,820	0%
CAPITAL	\$ -	\$ -	\$ 366,570	\$ -	\$ 119,482	\$ -	\$ -	\$ -	0%
TOTAL	\$ 469,911	\$ 494,801	\$ 896,642	\$ 559,006	\$ 653,348	\$ 554,730	\$ 589,307	\$ 589,307	↑ 5%

BUILDING SUPERINTENDENT - SHARED

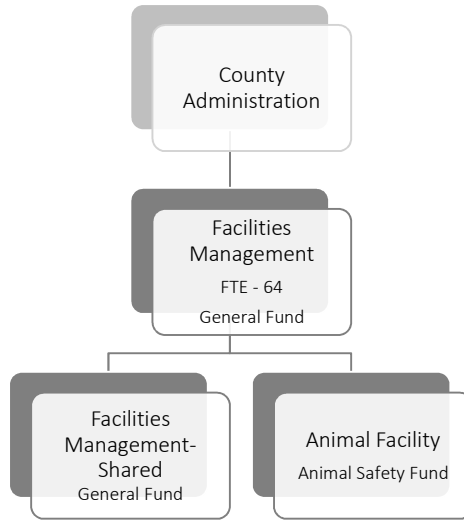
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 PROPOSED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 1,342,000	\$ 1,412,174	\$ 1,388,930	\$ 1,398,343	\$ 1,388,836	\$ 1,398,343	\$ 1,398,343	\$ 1,398,343	0%
TOTAL	\$ 1,342,000	\$ 1,412,174	\$ 1,388,930	\$ 1,398,343	\$ 1,388,836	\$ 1,398,343	\$ 1,398,343	\$ 1,398,343	0%

Facilities Management

PURPOSE

To maintain all county facilities in a cost-effective manner that is environmentally friendly, conforms to life safety code and legislatively compliant and to preserve the aesthetics that reflect the strategic goals of Collin County.

REPORTING STRUCTURE





FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
FACILITIES MANAGEMENT							
Building Maint Tech I	9	10	10	10	0	10	0
Building Maint Tech II	14	14	14	14	0	14	0
CAD Operator	1	1	0	0	0	0	0
Control Room Operator	6	6	6	6	0	6	0
Director of Facilities	1	1	1	1	0	1	0
Facilities Systems Tech	0	0	1	1	0	1	0
Facilities Tech Coordinator	5	5	5	5	1	5	0
Grounds Keeper	5	5	5	5	1	5	0
Housekeeping Coordinator	1	1	1	1	-1	0	↓ -1
Housekeeping Day Porter	0	0	0	0	13	13	↑ 13
Housekeeping Supervisor	0	0	0	0	0	1	↑ 1
Maintenance Specialist	4	4	4	4	0	4	0
Office Administrator	1	1	0	0	0	0	0
Office Coordinator	0	0	1	1	0	1	0
Parts Specialist	1	1	1	1	0	1	0
Secretary	1	1	1	1	0	1	0
Superintendent	1	1	1	1	0	1	0
Utility Manager	1	1	0	0	0	0	0
TOTAL	51	52	51	51	14	64	↑ 13

Facilities Management

PERFORMANCE MEASURES

GOAL: Contributing to Operational Excellence by ensuring County facilities are in excellent condition and complete 90% of scheduled work orders in the jail facilities in a timely manner to ensure compliance with State Jail Standards.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Work Orders Issued		22,356	NA	NA	14,582	90%
Number of Work Orders Completed		18,212	NA	NA	14,420	90%
% Served		81%	NA	NA	99%	90%

*NOTE: FY 2018 (Q 3,4) - 2020 missing due to new financial system.

BUDGET SUMMARY

FACILITIES MANAGEMENT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 3,893,001	\$ 4,027,886	\$ 4,213,220	\$ 4,220,386	\$ 4,133,148	\$ 4,860,117	\$ 4,982,518	18%
TRAINING	\$ 7,836	\$ 15,821	\$ 3,430	\$ 20,572	\$ 4,259	\$ 26,947	\$ 26,947	31%
OPERATIONS	\$ 44,543	\$ 46,622	\$ 51,631	\$ 62,358	\$ 83,485	\$ 132,864	\$ 100,983	62%
CAPITAL	\$ 14,340	\$ 49,240	\$ 35	\$ -	\$ 41,507	\$ 96,140	\$ -	0%
TOTAL	\$ 3,959,719	\$ 4,139,569	\$ 4,268,316	\$ 4,303,316	\$ 4,262,399	\$ 5,116,068	\$ 5,110,448	↑ 19%

FY 2022 PERSONNEL CHANGES

	ONE-TIME	RECURRING	TOTAL
Housekeeping Coordinator Changed to a Housekeeping Supervisor	\$ -	\$ 2,645	\$ 2,645
Addition of 13 Day Porter Positions and Operating Funds	\$ 33,500	\$ 619,055	\$ 652,555
Reduction of FY 2022 Cleaning Services Contract Increase	\$ -	\$ (300,000)	\$ (300,000)
TOTAL			\$ 355,200

FACILITIES MANAGEMENT - SHARED

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 4,616,852	\$ 4,847,573	\$ 4,426,370	\$ 5,383,480	\$ 4,793,595	\$ 5,396,480	\$ 5,096,480	-5%
CAPITAL	\$ 676,158	\$ -	\$ 296,738	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 5,293,010	\$ 4,847,573	\$ 4,723,109	\$ 5,383,480	\$ 4,793,595	\$ 5,396,480	\$ 5,096,480	↓ -5%

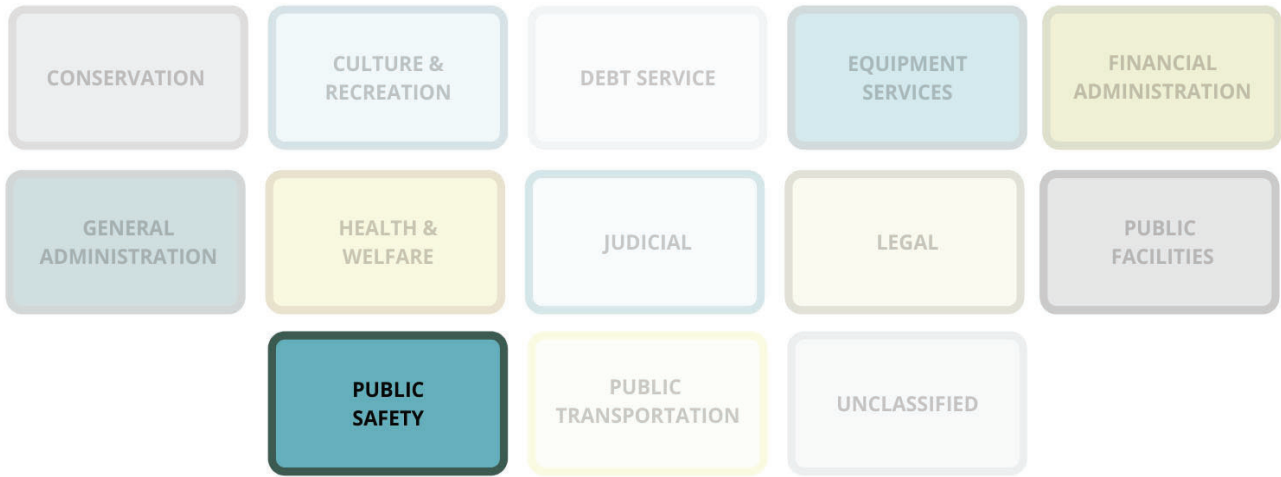
BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS

	ONE-TIME	RECURRING	TOTAL
Reduction of Cleaning Services Contract		\$ (400,000)	\$ (400,000)
Cleaning Services Flooring Contract		\$ 120,000	\$ 120,000
TOTAL			\$ (280,000)

ANIMAL FACILITY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 41,812	\$ 40,737	\$ 33,871	\$ 114,360	\$ 31,336	\$ 319,360	\$ 114,360	0%
CAPITAL	\$ -	\$ -	\$ -	\$ 88,000	\$ -	\$ -	\$ 205,000	133%
TOTAL	\$ 41,812	\$ 40,737	\$ 33,871	\$ 202,360	\$ 31,336	\$ 319,360	\$ 319,360	↑ 58%



Department Descriptions & Core Services

Community Supervision & Corrections Department (CSCD) - County Funded

County provided funding for CSCD for purchases relating to furniture and equipment.

Constables (Precincts 1-4)

Collin County has four Constables directly elected to four year terms by the residents of their respective precincts. Under Texas law, Constables and their Deputies must execute and return any process, civil or criminal, issued to them by a lawful official. This includes any warrant, citation, notice, subpoena, or writs in Collin County, or in certain cases, contiguous counties. Locally, Constables serve civil and criminal processes originating in the Justice of the Peace Courts, District Courts, and County Courts-at-law. By State statute, Constables are mandated to attend to the Justice of the Peace Courts in their respective precincts, to include providing security services, transporting prisoners and summoning jurors.

Development Services

To protect and preserve the health and safety of our citizens and our environment by ensuring water quality through permitting and regulation of On-Site Sewage Facilities, investigations, environmental consultation and enforcing local laws and policies as determined by the County, State, and Federal governments.

Animal Control

Keep animal records maintained, answer telephones, intake of animals and assist citizens. Revenue generated comes from the contract cities' fees paid for Animal Control Services. Maintain State-required records pertaining to rabies control.

Animal Shelter

The Animal Shelter provides the highest level of humane and dignified care to all animals while in our facility by providing adequate food, water, shelter and basic physical care. Animal Control provides the greatest degree of protection to all Collin County citizens by quickly responding to calls of loose, injured, vicious, abandoned, abused and neglected animals.

Fire Marshal

The Collin County Fire Marshal's Office offers a number of services which include fire investigations, resolving nuisance abatements, offers public education on fire prevention & performs inspections for commercial businesses in unincorporated areas in Collin County. The Fire Marshal's Office is dedicated to helping provide the highest quality of life sought by the Citizens of Collin County through the application of adopted codes and State statutes.

Ambulance Service

Provide urgent pre-hospital treatment and stabilization for serious illness and injuries and transport to definitive care.

Emergency Management

The primary mission of emergency management is to prevent injuries, save lives and reduce property damage through the four sections of Emergency Management: Preparedness, Response, Recover, and Mitigation.

GIS / Rural Addressing

To develop, modify, analyze and manage location-based information.

Department Descriptions & Core Services Continued

Highway Patrol

Highway Patrol is responsible for general police traffic supervision, traffic, and criminal law enforcement on the rural highways of the County.

Juvenile

The Juvenile Justice department promotes a balanced and restorative justice approach throughout the juvenile justice continuum to include both sanctions and rehabilitation through intervention services. Such efforts will address both offender accountability and provide for a safe and secure community.

Juvenile Alternative Education

To provide educational services to every juvenile who is expelled from public schools.

Juvenile Detention

The Juvenile Detention Center is a pre-adjudication 24 hour secure facility that provides for the temporary care, custody and control of youth pending court proceedings or residential placement. The Juvenile Detention Center is a 144 bed facility that houses youth offenders, male and female, between the ages of 10 and 17.

Juvenile Probation

The Juvenile Probation Department is governed by the Collin County Juvenile Board. The department is under the supervision of the Director of Juvenile Services. The Juvenile Probation Department continually strives to prioritize public safety and afford juveniles the due process afforded to them under the law while holding them responsible and accountable for their actions.

Medical Examiner

The purpose of the Medical Examiner's Office is serve the public and judicial needs of Collin County by investigating each death reported to establish a competent cause and manner of death in accordance with Medical Examiner Law in the Texas Code of Criminal Procedure, Article 49.25. The law also assigns the duties of proper identification of deceased individuals, issuance of cremation permits and maintenance of records.

Sheriff's Office

The Collin County Sheriff's Office is responsible for law enforcement in the unincorporated areas of County and for management and operation of the various Collin County Adult Centers. Sheriff's Office provides the following services; Criminal Investigations, Patrol, Dispatch, Mental Health Services, Civil Services, Crime Prevention, Mental Health Services, In-House Training, Criminal Warrants and Judicial Services. The Sheriff's Office oversees various departments including Child Abuse Task Force, County Corrections, Jail, Minimum Security, Pre Trial Release and their functions.

Breathalyzer Program

This program covers the cost of maintaining intoxication analysis equipment.

Child Abuse Task Force

The purpose and responsibility of the Crimes Against Children Rural Task Force is to investigate cases involving children under the age of 17. Child abuse is when a parent or caregiver causes injury, death, emotional harm, or risk of serious harm to a child. There are many forms of child abuse: neglect, physical abuse, sexual abuse, exploitation, and emotional abuse, or a failure to act that may present an imminent danger to a child.

Courthouse Security

Courthouse Security maintains a uniformed presence in the front of the courthouse and monitors any/all personnel coming into the building. By using modern technology, the Security Guards can screen individuals as well as personal belongings to detect and prevent illegal and/or prohibited items from being introduced into the building. Additionally, the Security Guards perform preventive patrols inside the Courthouse Building to ensure the safeguarding of property and personnel.

County Corrections

The County Corrections Center is a department under the supervision of the Collin County Sheriff's Office. County Corrections provides community service for inmates sentenced to the Sheriff's Convicted Offenders Re-Entry (SCORE) program and inmate work farm.

Dispatch

Dispatch is responsible for answering calls for the Sheriff's Office as well as other law enforcement agencies and fire/EMS agencies in Collin County. Dispatchers also process calls related to animal control, Court house officers and other county agencies.

Department Descriptions & Core Services Continued

Sheriff's Office Continued

Fusion Center

The purpose of the North Texas Fusion Center is to protect the citizens of North Texas by creating a synergistic environment among governmental and corporate stakeholders. The North Texas Fusion Center takes an all-crimes, all-hazards approach to the intelligence cycle in an overall effort to mitigate threats or hazards to the North Central Texas Region, while protecting the constitutional rights of all citizens.

Jail Cafeteria

The Jail Cafeteria is intended to be a resource for on-duty personnel to be able to purchase food so they do not have to leave the facility during their shift.

Jail Operations

Detention Operations includes many aspects of daily jail operations which include, but are not limited to, medical, admissions/release, housing, kitchen, service areas, and laundry. In addition, federal inmates are housed in this facility by contract with the United States Marshall's Office.

Minimum Security

Minimum Security is a department under the supervision of the Collin County Sheriff's Office. Minimum Security is responsible for the safety of the citizens of Collin County by confining individuals accused or convicted of violating the law classified as non-violent and low risk. Minimum Security provides the following; Inmate housing, Infirmary Services, Staff Training and Inmate Programs.

Pre-Trial Release

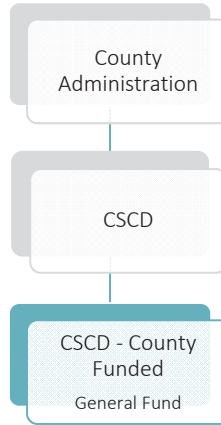
Provides individuals who have been arrested on a Class A, and B Misdemeanors and some felonies with an alternative to remaining in jail while awaiting disposition of their case.

CSCD - County Funded

PURPOSE

County provided funding for CSCD for purchases relating to furniture and equipment.

REPORTING STRUCTURE



BUDGET SUMMARY

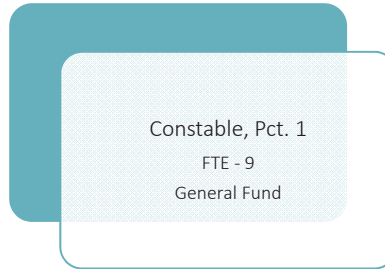
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 8,370	\$ 15,303	\$ -	\$ -	\$ -	\$ -	\$ -	0%
CAPITAL	\$ -	\$ 22,943	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 8,370	\$ 38,246	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Constable, Pct. 1

PURPOSE

Collin County has four Constables directly elected to four year terms by the residents of their respective precincts. Under Texas law, Constables and their Deputies must execute and return any process, civil or criminal, issued to them by a lawful official. This includes any warrant, citation, notice, subpoena, or writs in Collin County, or in certain cases, contiguous counties. Locally, Constables serve civil and criminal processes originating in the Justice of the Peace Courts, District Courts, and County Courts-at-law. By State statute, Constables are mandated to attend to the Justice of the Peace Courts in their respective precincts, to include providing security services, transporting prisoners and summoning jurors.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
CONSTABLE, PCT. 1							
Administrative Secretary	1	1	1	1	0	1	0
Constable	1	1	1	1	0	1	0
Deputy Constable	4	5	5	5	0	5	0
Deputy Constable II	1	1	1	1	0	1	0
Legal Clerk I	1	1	1	1	0	1	0
TOTAL	8	9	9	9	0	9	0

PERFORMANCE MEASURES

GOAL: Serve in a timely and cost-effective manner, all civil and criminal papers.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Papers Received		1,295	1,420	775	697	100%
Total Papers Served		1,067	1,122	618	585	100%
% Served		82%	79%	80%	84%	100%

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 725,311	\$ 768,381	\$ 539,708	\$ 930,034	\$ 699,346	\$ 899,003	\$ 945,056	2%
TRAINING	\$ 827	\$ 2,124	\$ 1,066	\$ 5,032	\$ 1,590	\$ 5,000	\$ 5,000	-1%
OPERATIONS	\$ 5,419	\$ 8,876	\$ 17,310	\$ 22,762	\$ 19,944	\$ 19,136	\$ 19,136	-16%
CAPITAL	\$ -	\$ 15,913	\$ 8,083	\$ -	\$ 42,590	\$ -	\$ -	0%
TOTAL	\$ 731,557	\$ 795,294	\$ 566,168	\$ 957,828	\$ 763,470	\$ 923,139	\$ 969,192	↑ 1%

BUDGET RECONCILIATION

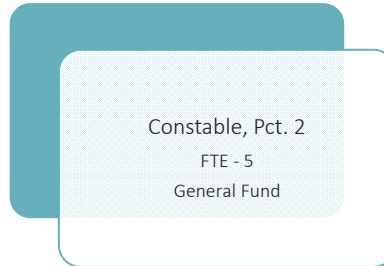
FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Replacement Bullet Proof Vests	\$ 10,386	\$ -	\$ 10,386
TOTAL			\$ 10,386

Constable, Pct. 2

PURPOSE

Collin County has four Constables directly elected to four year terms by the residents of their respective precincts. Under Texas law, Constables and their Deputies must execute and return any process, civil or criminal, issued to them by a lawful official. This includes any warrant, citation, notice, subpoena, or writs in Collin County, or in certain cases, contiguous counties. Locally, Constables serve civil and criminal processes originating in the Justice of the Peace Courts, District Courts, and County Courts-at-law. By State statute, Constables are mandated to attend to the Justice of the Peace Courts in their respective precincts, to include providing security services, transporting prisoners and summoning jurors.

REPORTING STRUCTURE





FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
CONSTABLE. PCT. 2							
Administrative Secretary	1	1	1	1	0	1	0
Constable	1	1	1	1	0	1	0
Deputy Constable	3	3	3	3	0	3	0
TOTAL	5	5	5	5	0	5	0

PERFORMANCE MEASURES

GOAL: To provide timely, cost-effective, and professional service to the taxpayer by executing all civil and criminal documents.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Papers Received		2,758	2,856	1,951	2,528	100%
Total Papers Served		2,453	2,533	1,701	1,912	100%
% Served		89%	89%	87%	76%	100%

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 471,250	\$ 486,999	\$ 325,422	\$ 528,929	\$ 430,623	\$ 528,408	\$ 555,149	5%
TRAINING	\$ 712	\$ 650	\$ 1,503	\$ 2,310	\$ 852	\$ 2,310	\$ 2,310	0%
OPERATIONS	\$ 1,498	\$ 1,865	\$ 6,861	\$ 11,821	\$ 8,259	\$ 7,853	\$ 7,853	-34%
CAPITAL	\$ -	\$ 11,473	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 473,460	\$ 500,986	\$ 333,786	\$ 543,060	\$ 439,734	\$ 538,571	\$ 565,312	4%

BUDGET RECONCILIATION

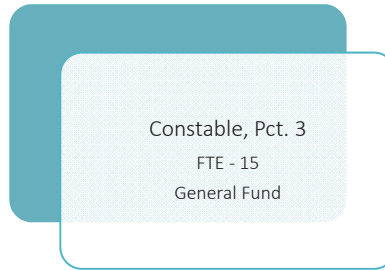
FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Replacement Bullet Proof Vests	\$ 3,388	\$ -	\$ 3,388
TOTAL			\$ 3,388

Constable, Pct. 3

PURPOSE

Collin County has four Constables directly elected to four year terms by the residents of their respective precincts. Under Texas law, Constables and their Deputies must execute and return any process, civil or criminal, issued to them by a lawful official. This includes any warrant, citation, notice, subpoena, or writs in Collin County, or in certain cases, contiguous counties. Locally, Constables serve civil and criminal processes originating in the Justice of the Peace Courts, District Courts, and County Courts-at-law. By State statute, Constables are mandated to attend to the Justice of the Peace Courts in their respective precincts, to include providing security services, transporting prisoners and summoning jurors.

REPORTING STRUCTURE




FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
CONSTABLE, PCT. 3							
Administrative Secretary	1	1	1	1	0	1	0
Chief Deputy Constable	1	1	1	1	0	1	0
Constable	1	1	1	1	0	1	0
Deputy Constable	9	9	10	10	0	10	0
Legal Clerk	2	2	2	2	0	2	0
TOTAL	14	14	15	15	0	15	0

PERFORMANCE MEASURES

GOAL: To execute and return all assigned court documents in a timely and efficient manner.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Papers Received		11,025	12,387	8,150	6,769	100%
Total Papers Served		8,458	9,685	6,816	5,504	100%
% Served		77%	78%	84%	81%	100%

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 1,097,459	\$ 1,267,441	\$ 751,765	\$ 1,473,768	\$ 1,140,486	\$ 1,478,571	\$ 1,561,577	6%
TRAINING	\$ 2,155	\$ 7,050	\$ 2,060	\$ 10,930	\$ 5,990	\$ 10,930	\$ 10,930	0%
OPERATIONS	\$ 11,999	\$ 17,859	\$ 5,309	\$ 69,011	\$ 49,654	\$ 26,519	\$ 26,519	-62%
CAPITAL	\$ -	\$ 33,321	\$ 61,048	\$ 72,628	\$ 51,815	\$ -	\$ -	-100%
TOTAL	\$ 1,111,613	\$ 1,325,671	\$ 820,182	\$ 1,626,337	\$ 1,247,945	\$ 1,516,020	\$ 1,599,026	↓ -2%

BUDGET RECONCILIATION

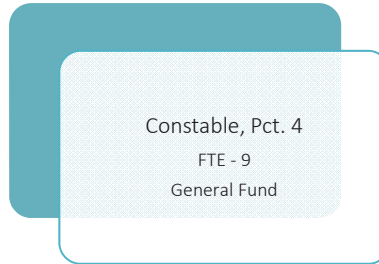
FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
New and Replacement Bullet Proof Vests	\$ 10,625	\$ -	\$ 10,625
TOTAL			\$ 10,625

Constable, Pct. 4

PURPOSE

Collin County has four Constables directly elected to four year terms by the residents of their respective precincts. Under Texas law, Constables and their Deputies must execute and return any process, civil or criminal, issued to them by a lawful official. This includes any warrant, citation, notice, subpoena, or writs in Collin County, or in certain cases, contiguous counties. Locally, Constables serve civil and criminal processes originating in the Justice of the Peace Courts, District Courts, and County Courts-at-law. By State statute, Constables are mandated to attend to the Justice of the Peace Courts in their respective precincts, to include providing security services, transporting prisoners and summoning jurors.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
CONSTABLE, PCT. 4							
Administrative Secretary	1	1	1	1	0	1	0
Constable	1	1	1	1	0	1	0
Deputy Constable	4	4	5	5	0	5	0
Deputy Constable II	1	1	1	1	0	1	0
Legal Clerk I	1	1	1	1	0	1	0
TOTAL	8	8	9	9	0	9	0

PERFORMANCE MEASURES

GOAL: To professionally and efficiently execute all civil court documents in a timely and cost-effective manner.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Total Papers Received		5,953	6,387	4,319	3,841	100%
Total Papers Served		4,925	5,078	3,603	3,166	100%
% Served		83%	80%	83%	82%	100%

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 727,104	\$ 755,435	\$ 489,243	\$ 884,760	\$ 696,621	\$ 880,743	\$ 888,082	0%
TRAINING	\$ 8,125	\$ 7,164	\$ 2,761	\$ 6,170	\$ 5,617	\$ 7,199	\$ 7,199	17%
OPERATIONS	\$ 9,672	\$ 12,568	\$ 13,803	\$ 25,038	\$ 22,547	\$ 25,641	\$ 22,886	-9%
CAPITAL	\$ -	\$ 18,134	\$ -	\$ 76,197	\$ 58,779	\$ -	\$ -	-100%
TOTAL	\$ 744,901	\$ 793,301	\$ 505,807	\$ 992,165	\$ 783,564	\$ 913,583	\$ 918,167	↓ -7%

BUDGET RECONCILIATION

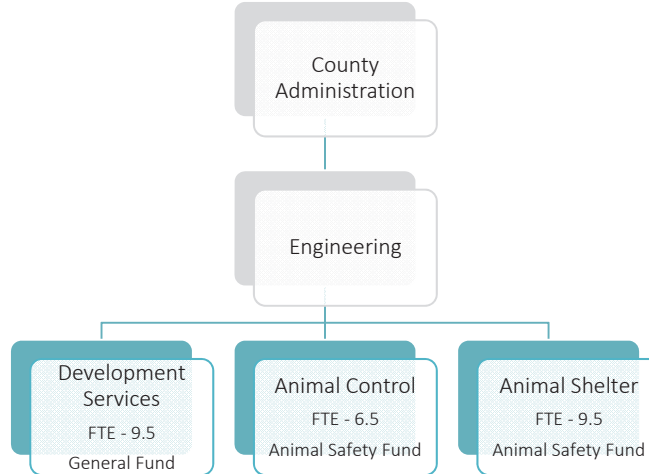
FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Vehicle Camera System for FY 2021 Adopted Deputy Vehicle	\$ 6,487	\$ -	\$ 6,487
Replacement Bullet Proof Vests	\$ 10,356	\$ -	\$ 10,356
TOTAL			\$ 16,843

Development Services

PURPOSE

To protect and preserve the health and safety of our citizens and our environment by ensuring water quality through permitting and regulation of On-Site Sewage Facilities, investigations, environmental consultation and enforcing local laws and policies as determined by the County, State, and Federal governments.

REPORTING STRUCTURE





FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
ANIMAL CONTROL							
Animal Control Lead	1	1	1	1	0	1	0
Animal Control Officer	5.5	5.5	5.5	5.5	0	5.5	0
ANIMAL SHELTER							
Administrative Secretary	1	1	1	1	0	1	0
Animal Control Officer	4	4	4	4	0	4	0
Animal Control Supervisor	1	1	1	1	0	1	0
Animal Services Lead	1	1	1	1	0	1	0
Technician	0.5	0.5	0.5	0.5	0	0.5	0
Vet Technician	1	1	1	1	0	1	0
Volunteer Coordinator	1	1	1	1	0	1	0
DEVELOPMENT SERVICES							
Administrative Secretary	1	1	1	1	0	1	0
Development Services	1	1	1	1	0	1	0
Inspector	4.5	4.5	4.5	4.5	0	4.5	0
Support Tech I	1	2	2	2	0	2	0
Support Tech II	1	1	1	1	0	1	0
TOTAL	24.5	25.5	25.5	25.5	0	25.5	0





Development Services

PERFORMANCE MEASURES





GOAL: Animal Control - Animal bite & rabies exposure animals quarantined within 24 hours 90% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Bite and Rabies Exposure Animals		291	289	308	311	350
# of Bite and Rabies Exposure Animals Processed		291	289	308	311	350
% Processed w/in 24 Hours		100%	100%	100%	100%	100%

GOAL: Animal Shelter - Rabies shipping tests processed within 5 days 90% of the time and process at least 40% of Animals for Ownership Change 80% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Rabies Shipping Tests Processed		71	77	60	50	65
Rabies Shipping Tests Completed w/in 5 Days		71	77	60	50	65
% Processed Within 5 Days		100%	100%	100%	100%	100%
# of Animals Processed Through Shelter		5,710	5,385	4,657	5,091	5,200
# of Animals (Ownership Change)		5,211	4,922	4,106	4,177	4,300
% Processed (Ownership change)		91%	91%	88%	82%	83%

GOAL: Development Services - Complete all building inspections within 25 working days from the date the request was made 90% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Residential Inspections Completed		1,160	1,269	2,861	3,208	3,300
Residential Inspections Completed w/in 25 Working Days of Request		1,160	1,269	2,861	3,208	3,300
% Completed w/in 25 Working Days		100%	100%	100%	100%	100%
Commercial Inspections Completed		693	606	496	583	600
Commercial Inspections Completed w/in 25 Working Days of Request		693	606	496	583	600
% Completed w/in 25 Working Days		100%	100%	100%	100%	100%

BUDGET SUMMARY

ANIMAL CONTROL

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 414,681	\$ 394,265	\$ 428,725	\$ 401,169	\$ 398,008	\$ 399,387	\$ 418,131	4%
TRAINING	\$ 6,389	\$ 4,305	\$ -	\$ 8,000	\$ -	\$ 8,000	\$ 8,000	0%
OPERATIONS	\$ 50,436	\$ 46,164	\$ 35,855	\$ 54,681	\$ 35,817	\$ 53,931	\$ 53,931	-1%
CAPITAL	\$ -	\$ -	\$ 125,699	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 471,506	\$ 444,734	\$ 590,278	\$ 463,850	\$ 433,825	\$ 461,318	\$ 480,062	3%

Development Services

BUDGET SUMMARY CONTINUED

ANIMAL SHELTER

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 441,182	\$ 577,165	\$ 680,606	\$ 639,670	\$ 663,548	\$ 639,518	\$ 669,759	5%
TRAINING	\$ 405	\$ 2,898	\$ 1,715	\$ 4,169	\$ 400	\$ 4,169	\$ 4,169	0%
OPERATIONS	\$ 200,591	\$ 183,483	\$ 151,785	\$ 196,950	\$ 141,596	\$ 196,950	\$ 196,950	0%
CAPITAL	\$ 8,933	\$ 4,265	\$ -	\$ -	\$ -	\$ 50,500	\$ 50,500	0%
TOTAL	\$ 651,112	\$ 767,811	\$ 834,106	\$ 840,789	\$ 805,545	\$ 891,137	\$ 921,378	↑ 10%

DEVELOPMENT SERVICES

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 680,305	\$ 712,341	\$ 797,823	\$ 834,764	\$ 814,706	\$ 800,836	\$ 845,233	1%
TRAINING	\$ 5,905	\$ 5,895	\$ 4,618	\$ 10,175	\$ -	\$ 10,175	\$ 10,175	0%
OPERATIONS	\$ 4,143	\$ 5,473	\$ 6,058	\$ 10,140	\$ 3,376	\$ 10,140	\$ 10,140	0%
TOTAL	\$ 690,353	\$ 723,709	\$ 808,499	\$ 855,079	\$ 818,082	\$ 821,151	\$ 865,548	↑ 1%

BUDGET RECONCILIATION

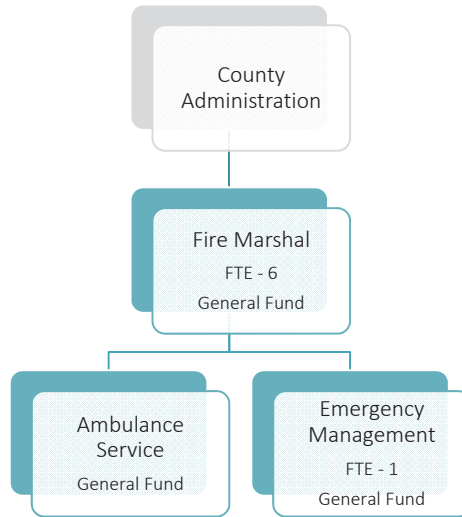
FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
MiFi Service for two (2) inspectors		\$ 888	\$ 888
TOTAL			\$ 888

Fire Marshal

PURPOSE

The Collin County Fire Marshal's Office offers a number of services which include fire investigations, resolving nuisance abatement, offers public education on fire prevention & performs inspections for commercial businesses in unincorporated areas in Collin County. The Fire Marshal's Office is dedicated to helping provide the highest quality of life sought by the Citizens of Collin County through the application of adopted codes and State statues.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
EMERGENCY MANAGEMENT							
Assistant Emergency Management Specialist	1	1	1	1	0	1	0
Emergency Manager	1	1	1	0	0	0	0
FIRE MARSHAL							
Administrative Secretary	1	1	1	1	0	1	0
Deputy Fire Marshal	2	2	2	3	0	3	0
Emergency Manager/ Fire Marshal	1	1	1	1	0	1	0
Tech I	1	1	1	1	0	1	0
TOTAL	7	7	7	7	0	7	0

PERFORMANCE MEASURES

GOAL: Fire Marshal - Investigate the origin and cause of fires.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Structure Fire Investigations		39	23	26	36	100%

GOAL: Conduct fire and safety inspections of commercial and public occupancies.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
New Commercial Certificates of Occupancy		125	126	187	194	100%
Commercial Inspections and Reinspections		1,481	1,208	1,337	1,449	100%



Fire Marshal

PERFORMANCE MEASURES CONTINUED

GOAL: *Implement, enforce, and maintain a county fire code to meet the requirements.*

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Permits Issued		415	432	483	508	100%

GOAL: *Emergency Management - Develop, maintain, and coordinate a comprehensive emergency management plan for Collin County and all Jurisdictions within.*

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Emergency Plans Reviewed, Update or Completed		3	2	2	2	2
Emergency Plans Developed, Updated and/or Reviewed		NA	NA	23	23	23

BUDGET SUMMARY

AMBULANCE SERVICE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 832,626	\$ 784,495	\$ 656,351	\$ 946,029	\$ 715,162	\$ 946,029	\$ 946,029	0%
TOTAL	\$ 832,626	\$ 784,495	\$ 656,351	\$ 946,029	\$ 715,162	\$ 946,029	\$ 946,029	0%

EMERGENCY MANAGEMENT

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 106,045	\$ 206,465	\$ 32,596	\$ 229,121	\$ 210,353	\$ 226,567	\$ 104,895	-54%
TRAINING	\$ 1,987	\$ 2,799	\$ 730	\$ 7,000	\$ -	\$ 7,000	\$ 4,000	-43%
OPERATIONS	\$ 721	\$ 1,948	\$ 1,035	\$ 3,120	\$ 454	\$ 3,120	\$ 2,120	-32%
TOTAL	\$ 108,752	\$ 211,212	\$ 34,361	\$ 239,241	\$ 210,807	\$ 236,687	\$ 111,015	↓ -54%

FIRE MARSHAL

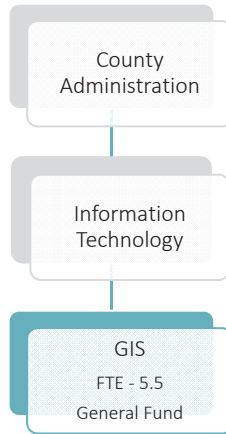
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 443,278	\$ 464,195	\$ 252,939	\$ 523,038	\$ 380,746	\$ 496,089	\$ 619,422	18%
TRAINING	\$ 6,978	\$ 4,182	\$ 3,018	\$ 9,000	\$ 1,395	\$ 9,000	\$ 12,000	33%
OPERATIONS	\$ 965,536	\$ 1,004,213	\$ 998,459	\$ 1,005,876	\$ 1,004,912	\$ 1,005,876	\$ 1,006,876	0%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 1,415,791	\$ 1,472,590	\$ 1,254,415	\$ 1,537,914	\$ 1,387,052	\$ 1,510,965	\$ 1,638,298	↑ 7%

GIS / Rural Addressing

PURPOSE

To develop, modify, analyze and manage location-based information.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
GIS / RURAL ADDRESSING							
GIS Analyst	2	2	2	2	0	2	0
GIS Coordinator	1.5	1.5	1.5	1.5	0	1.5	0
GIS Supervisor	1	1	1	1	0	1	0
IT Senior Manager	1	1	1	1	0	1	0
TOTAL	5.5	5.5	5.5	5.5	0	5.5	0

PERFORMANCE MEASURES

GOAL: Rural Addressing - To Assign Addresses within 3 business days of receipt 95% of the time.



PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Addresses Assigned		2,326	2,397	2,391	3,998	2,700
# of Addresses Assigned in 3 Days or Less		2,326	2,397	1,845	1,491	2,560
% Assigned w/in 3 Days		100%	100%	77%	37%	95%

GOAL: Rural Addressing - To update Annex / Deannex information within 10 business days of receipt 90% of the time.



PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Annexations / Deannexations		99	51	26	42	55
# of Annexations / Deannexations Completed w/in 10 Days		99	51	18	23	50
% Completed w/in 10 Days		100%	100%	69%	55%	91%

PERFORMANCE MEASURES CONTINUED









GOAL: Rural Addressing - To update 911 Net system for rural MSAGs within 10 business days of receipt 95% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of MSAGs Started		719	191	511	172	350
# of MSAGs Entered into 911 Net System w/in 10 Days		719	191	511	172	332
% Entered w/in 10 Days		100%	100%	100%	100%	95%

GOAL: Rural Addressing - To process Road Name Petitions within 21 business days of receipt 90% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Road Name Petitions Received		10	12	18	44	20
# of Road Name Petitions Completed w/in 21 Days		10	12	17	40	18
% Completed w/in 21 Days		100%	100%	94%	91%	90%

GOAL: Cartography - To complete map requests on time based on the type of map request. Jury Trial maps should be completed on time 95% of the time and all other map requests 90% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Jury Trial Map Requests		4	11	0	3	5
# of Jury Trial Map Requests Completed as Identified in the Incident Management System		4	11	0	3	5
% Completed on Time		100%	100%	-	100%	100%
# of Fire District Map Requests		9	176	13	6	10
# of Fire District Map Requests Completed within 1 Month		9	176	13	6	9
% Completed w/in 1 Month		100%	100%	100%	100%	90%
# of Standard Map Requests		1,276	539	1,829	517	1,000
# of Standard Map Requests Completed as Identified in the Incident Management System		1,276	539	1,829	517	900
% Completed on Time		100%	100%	100%	100%	90%
# of Custom Map Requests		31	22	124	34	35
# of Custom Map Requests Completed as Identified in the Incident Management System		31	22	124	34	32
% Completed on Time		100%	100%	100%	100%	91%

BUDGET SUMMARY

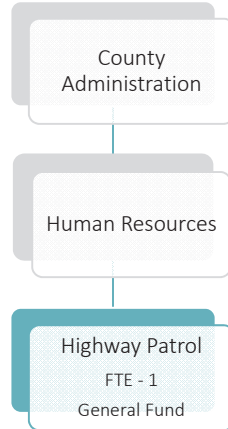
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 652,175	\$ 690,819	\$ 722,102	\$ 721,490	\$ 721,901	\$ 708,831	\$ 756,560	5%
TRAINING	\$ 19,118	\$ 21,839	\$ 13,749	\$ 30,900	\$ 2,490	\$ 30,900	\$ 30,900	0%
OPERATIONS	\$ 36,232	\$ 102,843	\$ 12,665	\$ 51,550	\$ 10,766	\$ 51,550	\$ 51,550	0%
CAPITAL	\$ -	\$ 163,979	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 707,525	\$ 979,480	\$ 748,516	\$ 803,940	\$ 735,157	\$ 791,281	\$ 839,010	↑ 4%

Highway Patrol

PURPOSE

Highway Patrol is responsible for general police traffic supervision, traffic, and criminal law enforcement on the rural highways of the County.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
HIGHWAY PATROL							
Tech I	1	1	1	1	0	1	0
TOTAL	1	1	1	1	0	1	0

BUDGET SUMMARY

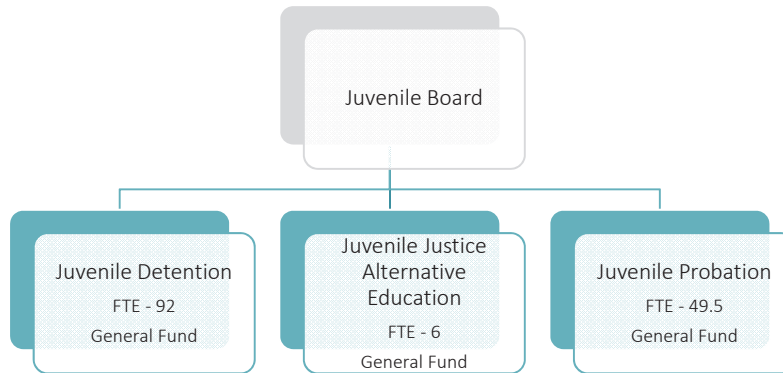
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 33,471	\$ 35,488	\$ 29,478	\$ 40,787	\$ 28,395	\$ 37,676	\$ 39,965	-2%
TOTAL	\$ 33,471	\$ 35,488	\$ 29,478	\$ 40,787	\$ 28,395	\$ 37,676	\$ 39,965	↓ -2%

Juvenile

PURPOSE

The Juvenile Justice department promotes a balanced and restorative justice approach throughout the juvenile justice continuum to include both sanctions and rehabilitation through intervention services. Such efforts will address both offender accountability and provide for a safe and secure community.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
JUVENILE DETENTION							
Administrative Secretary	1	1	1	1	0	1	0
Assistant Detention Superintendent	1	1	1	1	0	1	0
Food Service Tech	1	1	1	1	0	1	0
Juvenile Detention Superintendent	1	1	1	1	0	1	0
Juvenile Detention Unit Supervisor	5	5	5	5	0	5	0
Juvenile Services Compliance Officer	1	1	1	1	0	1	0
Juvenile Supervision Officer	82	78	78	78	0	78	0
Lead Juvenile Supervision	0	4	4	4	0	4	0
JUVENILE JUSTICE ALTERNATIVE EDUCATION							
Juvenile Alternative Education Program Coordinator	1	1	1	1	0	1	0
Juvenile Probation Officer	5	5	5	5	0	5	0
JUVENILE PROBATION							
Administrative Secretary	3	3	3	3	0	3	0
Adolescent Counselor	5	5	5	5	0	5	0
Adolescent Counselor-CTD Grant	0	0	1	1	0	1	0
Assistant Director	1	1	1	1	0	1	0
Budget Technician	0	1	1	1	0	1	0
Clinical Services Coordinator	1	1	1	1	0	1	0
Director of Juvenile Services	1	1	1	1	0	1	0
Functional Analyst	1	1	1	1	0	1	0
Juvenile Court Liaison	1	1	2	2	0	2	0
Juvenile Court Liaison-CTD Grant	0	0	1	1	0	1	0
Juvenile Probation Officer-PT CTD Grant	0.0	0.0	0.5	0.5	0	0.5	0

Juvenile

FTE POSITION SUMMARY, CONTINUED

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
JUVENILE PROBATION, CONTINUED							
Juvenile Probation Officer-DSA Grant	0	0	2	2	0	2	0
Juvenile Probation Officer	21	21	20	20	0	20	0
Juvenile Probation Unit Supervisor	3	3	3	3	0	3	0
Juvenile Resource/Special Programs Officer	1	1	1	1	0	1	0
Lead Juvenile Probation Office Coordinator	4	4	4	4	0	4	0
Secretary	1	1	1	1	0	1	0
TOTAL	142	143	147.5	147.5	0	147.5	0

BUDGET SUMMARY

JUVENILE DETENTION

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 7,262,727	\$ 7,450,970	\$ 7,942,418	\$ 7,759,063	\$ 7,667,356	\$ 7,751,444	\$ 8,178,994	5%
TRAINING	\$ 9,444	\$ 21,504	\$ 4,960	\$ 39,027	\$ 35,499	\$ 39,027	\$ 39,027	0%
OPERATIONS	\$ 697,355	\$ 707,181	\$ 712,175	\$ 845,274	\$ 771,355	\$ 859,627	\$ 859,627	2%
CAPITAL	\$ 22,443	\$ -	\$ -	\$ -	\$ 66,058	\$ -	\$ -	0%
TOTAL	\$ 7,991,970	\$ 8,179,655	\$ 8,659,553	\$ 8,643,364	\$ 8,540,267	\$ 8,650,098	\$ 9,077,648	↑ 5%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Contract Increase for Infirmary Services	\$ -	\$ 14,353	\$ 14,353
TOTAL			\$ 14,353

JUVENILE JUSTICE ALTERNATIVE EDUCATION

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 470,133	\$ 503,152	\$ 275,329	\$ 544,229	\$ 385,407	\$ 523,561	\$ 550,704	1%
TRAINING	\$ 4,719	\$ 4,803	\$ 1,625	\$ 6,000	\$ 840	\$ 6,000	\$ 6,000	0%
OPERATIONS	\$ 284,696	\$ 345,735	\$ 263,141	\$ 434,837	\$ 338,052	\$ 434,837	\$ 434,837	0%
TOTAL	\$ 759,548	\$ 853,690	\$ 540,094	\$ 985,066	\$ 724,299	\$ 964,398	\$ 991,541	↑ 1%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Stipends for Various Staff	\$ 8,500	\$ -	\$ 8,500
TOTAL			\$ 8,500

JUVENILE PROBATION

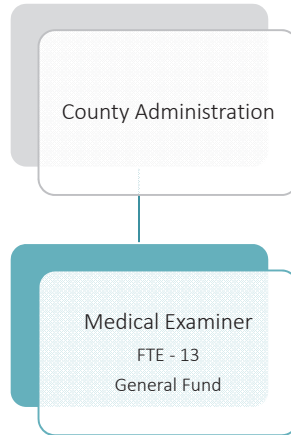
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 2,180,809	\$ 2,349,141	\$ 2,784,380	\$ 3,390,929	\$ 2,869,929	\$ 2,963,830	\$ 3,122,148	-8%
TRAINING	\$ 49,867	\$ 35,729	\$ 26,781	\$ 62,080	\$ 24,486	\$ 62,080	\$ 62,080	0%
OPERATIONS	\$ 559,500	\$ 523,234	\$ 482,297	\$ 555,012	\$ 470,554	\$ 555,012	\$ 555,012	0%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 2,790,176	\$ 2,908,104	\$ 3,293,458	\$ 4,008,021	\$ 3,364,969	\$ 3,580,922	\$ 3,739,240	↓ -7%

Medical Examiner

PURPOSE

The purpose of the Medical Examiner's Office is serve the public and judicial needs of Collin County by investigating each death reported to establish a competent cause and manner of death in accordance with Medical Examiner Law in the Texas Code of Criminal Procedure, Article 49.25. The law also assigns the duties of proper identification of deceased individuals, issuance of cremation permits and maintenance of records.

REPORTING STRUCTURE




FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
MEDICAL EXAMINER							
Assistant Medical Examiner	1	1	1	1	0	1	0
Autopsy Technician	1	1	2	2	0	2	0
Chief Field Agent	1	1	1	1	0	1	0
Field Agent	6	6	6	6	0	6	0
Medical Examiner	1	1	1	1	1	1	0
Office Administrator	1	1	1	1	0	1	0
Secretary	1	1	1	1	0	1	0
TOTAL	12	12	13	13	1	13	0

PERFORMANCE MEASURES

GOAL: Establish a competent cause and manner of death for each death reported to the office.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Scene Visits		232	220	163	148	128
# of Autopsies		337	286	281	310	303
# of Deaths Investigated		4,402	4,420	5,114	5,539	5,990
# of Death Certificates Issued		907	896	1,020	1,099	1,174

BUDGET SUMMARY

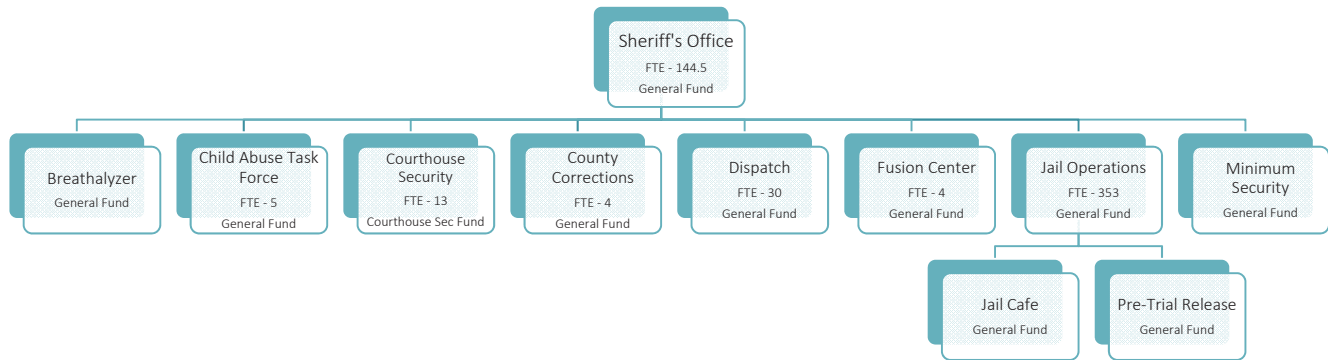
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 1,355,165	\$ 1,492,645	\$ 839,251	\$ 1,732,810	\$ 1,237,691	\$ 1,802,554	\$ 1,827,725	5%
TRAINING	\$ 7,209	\$ 6,161	\$ 4,192	\$ 10,500	\$ 1,546	\$ 8,000	\$ 8,000	-24%
OPERATIONS	\$ 499,957	\$ 506,136	\$ 542,254	\$ 577,153	\$ 561,810	\$ 590,573	\$ 572,539	-1%
CAPITAL	\$ -	\$ 13,200	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 1,862,331	\$ 2,018,142	\$ 1,385,697	\$ 2,320,463	\$ 1,801,047	\$ 2,401,127	\$ 2,408,264	↑ 4%

Sheriff's Office

PURPOSE

The Collin County Sheriff's Office is responsible for law enforcement in the unincorporated areas of County and for management and operation of the various Collin County Adult Centers. Sheriff's Office provides the following services; Criminal Investigations, Patrol, Dispatch, Mental Health Services, Civil Services, Crime Prevention, Mental Health Services, In-House Training, Criminal Warrants and Judicial Services. The Sheriff's Office oversees various departments including Child Abuse Task Force, County Corrections, Jail, Minimum Security, Pre Trial Release and their functions.

REPORTING STRUCTURE



FTE POSITION SUMMARY


	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
ADMINISTRATION							
A.F.I.S Technician	1	1	1	1	0	1	0
Administrative Secretary	4	3	3	3	0	3	0
Assistant Chief Deputy	0	2	2	2	0	2	0
Budget Technician	0	1	1	1	0	1	0
Captain	1	1	4	4	0	4	0
Chief Deputy	2	1	1	1	0	1	0
Commander	2	0	0	0	0	0	0
Corporal	0	5	5	5	0	5	0
Criminal Justice Information Specialist	14	14	14	14	0	14	0
Criminal Justice Information Supervisor	1	1	1	1	0	1	0
Criminal Investigator	10	3	1	1	0	1	0
Criminalist	1	1	1	1	0	1	0
Deputy Sheriff	73	81	78	78	0	78	0
Deputy Sheriff (Training)	6	4	4	4	0	4	0
Functional Analyst	1	1	1	1	0	1	0
Geocode Technical Information	1	0	0	0	0	0	0
Inventory Control Clerk	1	1	1	1	0	1	0
Lead Clerk	0	1.5	1.5	1.5	0	1.5	0
Lead Clerk	0	0	0	0	1	0	0
Legal Advisor	0	0	0	0	1	0	0
Legal Advisor	1	1	1	1	0	1	0
Lieutenant	6	6	6	6	0	6	0
Office Coordinator	1	1	1	1	0	1	0
Payroll Specialist	1	1	2	2	0	2	0
Public Services Officer	1	1	1	1	0	1	0
Research Analyst	1	1	1	1	0	1	0
Research Analyst	0	0	1	1	0	1	0
Secretary	2	2	0	1	0	1	0
Sergeant	7	8	8	8	0	8	0
Sheriff	1	1	1	1	0	1	0
Tech II	2	2	2	2	0	2	0

FTE POSITION SUMMARY CONTINUED



	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
ADMINISTRATION CONTINUED							
Victim Assistance Coordinator	1	1	1	1	0	1	0
CHILD ABUSE TASK FORCE							
Criminal Investigator	1	1	0	0	0	0	0
Deputy Sheriff	1	1	3	3	0	3	0
Lieutenant	0	0	1	1	0	1	0
Secretary	0	0	1	0	0	0	0
Sergeant	0	0	1	1	0	1	0
COURTHOUSE SECURITY							
Lead Security Guard	1	1	1	1	0	1	0
Security Guard	12	12	12	12	0	12	0
COUNTY CORRECTIONS							
Detention Officer	3	4	4	4	0	4	0
DISPATCH							
Assistant Communications Supervisor	3	3	3	3	1	4	↑ 1
Commander	1	1	0	0	0	0	0
Dispatcher	23	23	25	25	-1	24	↓ -1
Geocode Tech Coordinator	1	1	1	1	0	1	0
Public Safety Communications Manager	1	1	1	1	0	1	0
FUSION CENTER							
Administrative Secretary	1	1	1	1	0	1	0
Captain	0	1	0	0	0	0	0
Fusion Center Director	1	0	0	0	0	0	0
Intelligence Analyst	1	0	0	0	0	0	0
Research Analyst	2	2	2	2	0	2	0
Research Specialist	1	1	1	1	0	1	0
JAIL OPERATIONS							
Administrative Secretary	2	2	2	2	0	2	0
Assistant Chief Deputy	0	1	1	1	0	1	0
Captain	6	6	4	4	1	5	↑ 1
Commander	0	1	2	2	0	2	0
Community Corrections	1	1	1	1	0	1	0
Courthouse Deputy	0	1	1	1	0	1	0
Detention Officer	218	277	277	285	0	277	↓ -8
Food Service Supervisor	1	1	1	1	0	1	0
Food Service Technician	5	9	9	9	0	9	0
Functional Analyst	0	0	0	0	1	0	0
Information Clerk /	5	7	6	6	0	6	0
Inmate Program Coordinator	1	1	1	1	0	1	0
Inventory Control Clerk	1	0	0	0	0	0	0
Jail Administrator	1	0	0	0	0	0	0
Jail Case Coordinator	1	1	1	1	0	1	0
Jail Case Officer	3	3	3	3	0	3	0
Jail Sergeant	15	24	27	27	0	28	↑ 1
Lieutenant	12	14	14	14	0	14	0
Secretary	2	1	1	1	0	1	0
TOTAL	468.0	548.5	551.5	559.5	3.0	553.5	↓ -6.0

PERFORMANCE MEASURES



GOAL: Support Services - Process 95% of all warrants received within 24 hours of receiving.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Warrants Received		12,427	13,118	12,125	11,490	12,000
# of Warrants Processed		12,427	13,118	12,125	11,490	12,000
# of Warrants Processed within 24 Hours		12,427	13,118	11,713	11,354	11,400
% Completed w/in 24 Hours		100%	100%	97%	99%	95%



GOAL: Support Services - Process Public Information Requests within 10 business days or less without modification 70% of the time. Process Public Information Requests within 90 days or less with modification 30% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Public Information Requests Received		1,442	1,614	1,552	2,242	2,400
# of Public Information Requests Processed		1,442	1,614	1,292	2,217	2,400
# of Public Information Requests Processed w/in 10 Business Days		1,442	1,614	1,111	1,823	1,670
% Completed w/in 10 Business Days		100%	100%	72%	81%	70%
# of Public Information Requests Received		N/A	N/A	1,552	2,242	2,400
# of Public Information Requests Processed w/in 90 Days		N/A	N/A	430	410	730
% Completed w/in 90 Days		N/A	N/A	28%	18%	30%


GOAL: Records - Accurately enter records into the system (TLETS) within 3 business days 95% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Records Entered into System		388,845	436,645	369,896	301,679	350,000
# of Records Entered into System Accurately		386,146	434,070	367,261	299,865	350,000
% Entered Accurately		99%	99%	99%	99%	100%
# of Records Entered into System Accurately & in 3 Business Days		294,855	434,070	367,262	299,865	331,000
% Entered Accurately & 3 Bus Days		76%	100%	100%	100%	95%

GOAL: Dispatch - Respond to all 911 calls within 1 ring 100% of the time and all non-emergency calls within 2 rings 100% of the time.


PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of 911 Calls Taken		51,119	56,240	62,179	70,080	75,000
# of 911 Calls Responded w/in 1 Ring		40,286	47,282	61,119	67,818	75,000
Percent 911 Calls Responded w/in 1 Ring		79%	84%	98%	97%	100%
# of Non-Emergency Calls Taken		153,233	102,592	106,189	110,803	115,000
# of Non-Emergency Calls Responded w/in 2 Rings		130,503	91,056	104,801	105,881	115,000
% Non-Emergency Calls Responded w/in 2 Rings		85%	89%	99%	96%	100%

GOAL: Jail - Enter inmate information in the system within 2 hours of receiving 98% of the time.




PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Inmate Information Files		20,395	19,977	14,265	13,843	15,000
# of Inmate Information Files Entered into System w/in 2 Hours of Receiving		4,247	3,605	5,812	4,279	14,700
% Entered w/in 2 Hours		21%	18%	41%	31%	98%

PERFORMANCE MEASURES CONTINUED


GOAL: Jail - Provide various programs and enroll inmates within 7 days of request 90% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Programs Provided		47	479	492	492	492
# of Program Enrollments		26,443	19,314	5,675	647	1,000
# of Program Enrollments w/in 7 Days of Request		24,697	17,936	5,145	514	900
% Enrollments w/in 7 Days		93%	93%	91%	79%	90%

GOAL: Jail - Detention Officers complete jail post training by the jail training officer 90% of the time. For those that need extended training to have it completed within 34 days 95% of the time. All temporary licensed Detention Officers to receive their jailers licence within 9 months of hire 90% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Detention Officers Assigned to Post Training		195	228	184	187	189
# of Detention Officers Who Completed Jail Post Training		98	104	89	74	100
# of Detention Officers Who Completed Required Jail Post Training without Extension		88	74	66	54	90
% Completed Required Jail Post Training		90%	71%	74%	73%	90%
# of Detention Officers with Training Extended		10	44	30	18	20
# of Detention Officers Who Completed Extended Jail Post Training w/in 34 Days		10	40	25	55	19
% Completed Extended Jail Post Training w/in 34 Days		100%	91%	83%	306%	95%
# of Detention Officers Who Obtained a Jailers License		54	40	53	37	45
# of Detention Officers Who Obtained a Jailers License w/in 9 Months of Hire		51	22	30	24	41
% Obtained Jailers License w/in 9 Months of Hire		94%	55%	57%	65%	91%

GOAL: Pre-Trial Release - Screen all inmates booked into the Collin County Detention Facility for eligibility for Pre-Trial Release Bond 85% of the time.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Pre-Trial Release Fees Collected		N/A	\$ 22,465.00	\$ 7,642.25	\$ 5,374.70	\$ 8,000.00
# of Inmates Booked into Facility		N/A	19,361	13,825	13,510	14,000
# of Inmates Screened for PTR Eligibility		N/A	12,312	10,864	10,589	11,900
% Screened for PTR Eligibility		N/A	64%	79%	78%	85%

BUDGET SUMMARY

ADMINISTRATION

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 14,507,969	\$ 13,780,027	\$ 8,720,407	\$ 15,287,917	\$ 11,891,668	\$ 15,391,320	\$ 16,075,398	5%
TRAINING	\$ 200,144	\$ 193,632	\$ 130,743	\$ 206,520	\$ 231,705	\$ 207,440	\$ 207,400	0%
OPERATIONS	\$ 762,358	\$ 447,039	\$ 516,914	\$ 550,887	\$ 473,391	\$ 511,530	\$ 507,700	-8%
CAPITAL	\$ 437,194	\$ 161,855	\$ 135,526	\$ 219,898	\$ 397,646	\$ 52,140	\$ -	-100%
TOTAL	\$ 15,907,665	\$ 14,582,554	\$ 9,503,590	\$ 16,265,222	\$ 12,994,411	\$ 16,162,430	\$ 16,790,498	↑ 3%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Taser Replacements	\$ 21,915		\$ 21,915
Replacement Bullet Proof Vests	\$ 3,454		\$ 3,454
TOTAL			\$ 25,369

FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
12 Hour Shifts for Patrol		\$ 41,323	\$ 41,323
TOTAL			\$ 41,323

BREATHALIZER

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 26,093	\$ 27,262	\$ 24,931	\$ 30,000	\$ 24,675	\$ 30,000	\$ 30,000	0%
TOTAL	\$ 26,093	\$ 27,262	\$ 24,931	\$ 30,000	\$ 24,675	\$ 30,000	\$ 30,000	0%

CHILD ABUSE TASK FORCE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 206,502	\$ 116,425	\$ 86,242	\$ 629,527	\$ 341,084	\$ 508,889	\$ 577,337	-8%
TRAINING	\$ -	\$ 600	\$ -	\$ 5,000	\$ 3,144	\$ 7,000	\$ 7,000	40%
OPERATIONS	\$ -	\$ -	\$ -	\$ 5,240	\$ 1,349	\$ 2,500	\$ 2,500	-52%
TOTAL	\$ 206,502	\$ 117,025	\$ 86,242	\$ 639,767	\$ 345,577	\$ 518,389	\$ 586,837	↓ -8%

COURTHOUSE SECURITY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 645,729	\$ 696,516	\$ 381,934	\$ 784,060	\$ 571,944	\$ 779,087	\$ 816,469	4%
TRAINING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
OPERATIONS	\$ 1,542	\$ 6,617	\$ 2,363	\$ 3,750	\$ 893	\$ 3,750	\$ 3,750	0%
TOTAL	\$ 647,270	\$ 703,133	\$ 384,298	\$ 787,810	\$ 572,837	\$ 782,837	\$ 820,219	↑ 4%

COUNTY CORRECTIONS

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 262,190	\$ 330,717	\$ 349,540	\$ 346,643	\$ 350,391	\$ 343,570	\$ 392,308	13%
OPERATIONS	\$ 409	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 262,599	\$ 330,717	\$ 349,540	\$ 346,643	\$ 350,391	\$ 343,570	\$ 392,308	↑ 13%

BUDGET RECONCILIATION

FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
12 Hour Shifts & Grade Change from 550 to 551		\$ 30,058	\$ 30,058
TOTAL			\$ 30,058

BUDGET SUMMARY CONTINUED

DISPATCH

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ -	\$ 2,252,115	\$ 2,169,849	\$ 2,426,913	\$ 2,327,772	\$ 2,396,807	\$ 2,500,027	3%
TRAINING	\$ -	\$ 3,150	\$ 200	\$ 11,000	\$ 3,532	\$ 5,600	\$ 5,600	-49%
OPERATIONS	\$ -	\$ 515,063	\$ 614,157	\$ 972,597	\$ 549,917	\$ 972,113	\$ 972,113	0%
TOTAL	\$ -	\$ 2,770,328	\$ 2,784,206	\$ 3,410,510	\$ 2,881,221	\$ 3,374,520	\$ 3,477,740	↑ 2%

BUDGET RECONCILIATION

FY 2022 PERSONNEL CHANGE	ONE-TIME	RECURRING	TOTAL
Dispatcher changed to an Assistant Communications Supervisor		\$ 3,250	\$ 3,250
TOTAL			\$ 3,250

FUSION CENTER

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 365,640	\$ 217,516	\$ 241,506	\$ 345,780	\$ 110,838	\$ 343,415	\$ 177,338	-49%
TRAINING	\$ 8,893	\$ 3,964	\$ 7,808	\$ 15,000	\$ 1,483	\$ 13,500	\$ 13,500	-10%
OPERATIONS	\$ 2,988	\$ 1,141	\$ 1,281	\$ 3,920	\$ 433	\$ 2,250	\$ 2,250	-43%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 377,521	\$ 222,621	\$ 250,595	\$ 364,700	\$ 112,754	\$ 359,165	\$ 193,088	↓ -47%

JAIL CAFÉ

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 42,448	\$ 36,258	\$ 34,916	\$ 40,300	\$ 25,981	\$ 40,300	\$ 40,300	0%
CAPITAL	\$ 7,049	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 49,497	\$ 36,258	\$ 34,916	\$ 40,300	\$ 25,981	\$ 40,300	\$ 40,300	0%

JAIL OPERATIONS

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 19,405,268	\$ 22,721,591	\$ 14,934,686	\$ 27,692,062	\$ 19,456,511	\$ 27,422,309	\$ 30,368,530	10%
TRAINING	\$ 46,745	\$ 28,957	\$ 45,567	\$ 76,800	\$ 65,217	\$ 89,101	\$ 89,101	16%
OPERATIONS	\$ 1,737,972	\$ 2,268,805	\$ 1,822,441	\$ 2,521,577	\$ 1,806,136	\$ 2,540,833	\$ 2,513,502	0%
CAPITAL	\$ 22,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 21,212,701	\$ 25,019,353	\$ 16,802,694	\$ 30,290,439	\$ 21,327,864	\$ 30,052,243	\$ 32,971,133	↑ 9%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Replacement Bullet Proof Vests	\$ 8,799		\$ 8,799
TOTAL			\$ 8,799

FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Addition of 1 Captain		\$ 126,837	\$ 126,837
Convert 16 PT Detention Officers to FT Detention Officers		\$ 326,464	\$ 326,464
Eliminate 8 FT Detention Officers		\$ (524,024)	\$ (524,024)
Reduce 16 Vacant Detention Officer's Funding to 11 Months		\$ (92,752)	\$ (92,752)
12 Hour Shifts for Sergeants & Detention Officers & Grade Change for Detention Officers from 550 to 551		\$ 1,721,283	\$ 1,721,283
TOTAL			\$ 1,557,808

BUDGET SUMMARY CONTINUED

MINIMUM SECURITY

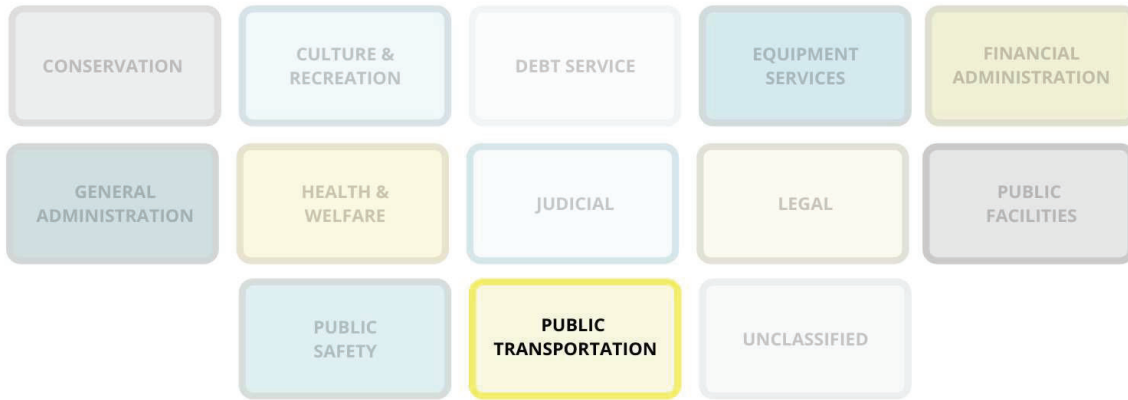
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 3,261,758	\$ 3,216,665	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TRAINING	\$ 2,235	\$ 379	\$ -	\$ -	\$ -	\$ -	\$ -	0%
OPERATIONS	\$ 165,479	\$ 212,858	\$ 67,429	\$ 157,296	\$ -	\$ 157,296	\$ 157,296	0%
TOTAL	\$ 3,429,473	\$ 3,429,903	\$ 67,429	\$ 157,296	\$ -	\$ 157,296	\$ 157,296	0%

PRE-TRIAL RELEASE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
OPERATIONS	\$ 138,080	\$ 194,610	\$ 316,044	\$ 340,173	\$ 521,310	\$ 702,399	\$ 702,399	106%
TOTAL	\$ 138,080	\$ 194,610	\$ 316,044	\$ 340,173	\$ 521,310	\$ 702,399	\$ 702,399	↑ 106%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
Increase for GPS Fees		\$ 362,226	\$ 362,226
TOTAL			\$ 362,226



Department Descriptions & Core Services

Engineering

To serve the citizens of Collin County by improving the quality of life through the planning & implementation of superior transportation systems, judicious & fair enforcement of subdivision regulations, building permits, & flood plain regulations.

Engineering Road & Bridge

The purpose of this department is to allow for the budgeting of public road projects with General Fund money.

Special Projects

To oversee the completion of Road & Bridge Bond Projects approved by the citizens of Collin County and special tasks identified by Commissioner's Courts. Further providing assistance to the Parks Foundation Advisory Board to include the Parks/Open Space Project Funding Assistance Program.

Toll Road Authority

The Toll Road Authority was established to build and maintain an Outer Loop tolled roadway in the northern and eastern portions

Road & Bridge

Road & Bridge is responsible for the construction, maintenance, health-letter oiling, acquisition and mowing of right-of-way easements, regulatory sign maintenance, soil conservation structures and maintenance of drainage ditches for all roads and bridges in the unincorporated areas of Collin County with the exception of Farm to Market roads and State Highways.

Public Services

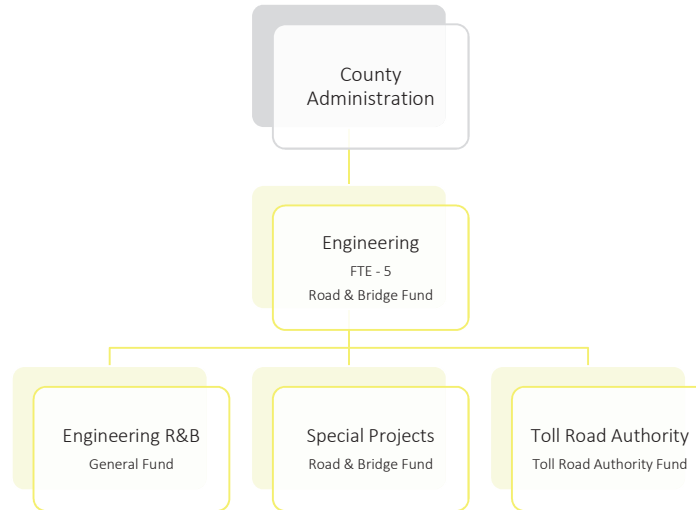
Public Services and Operations administers the assessment process for Road & Bridge maintenance, projects, equipment and fleet services to achieve a balance between diverse priorities and allocation of finite resources.

Engineering

PURPOSE

To serve the citizens of Collin County by improving the quality of life through the planning & implementation of superior transportation systems, judicious & fair enforcement of subdivision regulations, building permits, & flood plain regulations.

REPORTING STRUCTURE



FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
ENGINEERING							
Assistant Director III	1	1	1	1	0	1	0
Director of Engineering	1	1	1	1	0	1	0
Environmental Construction	1	1	1	1	0	1	0
Office Administrator	1	1	1	1	0	1	0
Senior Projects Manager	0	0	0	0	0	1	↑ 1
SPECIAL PROJECTS							
Parks & Projects Manager	1	0	0	0	0	0	0
Senior Projects Manager	0	1	1	1	0	0	↓ -1
TOTAL	5	5	5	5	0	5	0

PERFORMANCE MEASURES

GOAL: Submit all Interlocal Agreements for city approval for Bond Program Participation projects scheduled for current year funding each year by the end of August.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Interlocal Agreements Submitted by the End of August Each Year.		Yes	Yes	Yes	Yes	Yes

GOAL: Respond to requests for floodplain reviews from Collin County citizens within 30 days of receipt.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Floodplain Reviews Responded to within 30 Days of Receipt		Yes	Yes	Yes	Yes	Yes

Engineering

PERFORMANCE MEASURES CONTINUED

GOAL: Submit 100% of subdivision plats for Commissioners' Court approval within 30 days following final acceptance of application.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
100% of Subdivision Plats Submitted for Commissioners' Court Approval within 30 Days		Yes	Yes	Yes	Yes	Yes

GOAL: Schedule a minimum of 4 Planning Board Meetings each year.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Planning Board Meetings		5	4	2	2	4

BUDGET SUMMARY

ENGINEERING

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 548,001	\$ 611,448	\$ 652,160	\$ 669,701	\$ 652,867	\$ 789,883	\$ 842,429	26%
TRAINING	\$ 4,370	\$ 5,175	\$ 5,437	\$ 13,785	\$ 1,460	\$ 15,210	\$ 15,210	10%
OPERATIONS	\$ 3,930	\$ 38,465	\$ 35,320	\$ 40,865	\$ 36,155	\$ 43,692	\$ 43,692	7%
CAPITAL	\$ -	\$ 33,135	\$ -	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 556,301	\$ 688,224	\$ 692,917	\$ 724,351	\$ 690,482	\$ 848,785	\$ 901,331	↑ 24%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS	ONE-TIME	RECURRING	TOTAL
BenQ System for Conference Room	\$ 1,568		\$ 1,568
65" TV for Conference Room	\$ 659		\$ 659
TOTAL			\$ 2,227

FY 2022 PERSONNEL CHANGES	ONE-TIME	RECURRING	TOTAL
Transfer of Engineering Project Manager from Special Projects		\$ 117,500	\$ 117,500
TOTAL			\$ 117,500

ENGINEERING ROAD & BRIDGE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
CAPITAL	\$ 15,809,834	\$ 23,837,411	\$ 3,052,993	\$ -	\$ 254,901	\$ -	\$ -	0%
TOTAL	\$ 15,809,834	\$ 23,837,411	\$ 3,052,993	\$ -	\$ 254,901	\$ -	\$ -	0%

SPECIAL PROJECTS

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 169,049	\$ 183,909	\$ 190,352	\$ 194,652	\$ 118,646	\$ -	\$ -	-100%
TRAINING	\$ -	\$ -	\$ -	\$ 1,425	\$ 550	\$ -	\$ -	-100%
OPERATIONS	\$ -	\$ -	\$ 52	\$ 600	\$ 15	\$ -	\$ -	-100%
TOTAL	\$ 169,049	\$ 183,909	\$ 190,404	\$ 196,677	\$ 119,211	\$ -	\$ -	↓ -100%

The Special Projects department was consolidated into the Engineering department effective FY 2022.

TOLL ROAD AUTHORITY

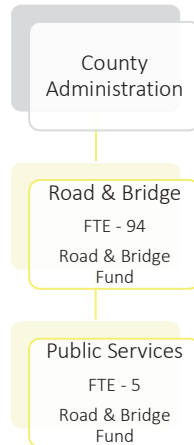
	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
CAPITAL	\$ 2,405,950	\$ 313,308	\$ 325,755	\$ -	\$ -	\$ -	\$ -	0%
TOTAL	\$ 2,405,950	\$ 313,308	\$ 325,755	\$ -	\$ -	\$ -	\$ -	0%

Road & Bridge

PURPOSE

Road & Bridge is responsible for the construction, maintenance, health-letter oiling, acquisition and mowing of right-of-way easements, regulatory sign maintenance, soil conservation structures and maintenance of drainage ditches for all roads and bridges in the unincorporated areas of Collin County with the exception of Farm to Market roads and State Highways.

REPORTING STRUCTURE




FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
PUBLIC SERVICES							
Director of Public Works	1	1	1	1	0	1	0
Inspector	1	1	1	1	0	1	0
Office Coordinator	1	1	1	1	0	1	0
Public Works Representative	1	1	1	1	0	1	0
Right of Way Coordinator	1	1	1	1	0	1	0
ROAD & BRIDGE							
Administrative Secretary	2	2	2	2	0	2	0
Assistant Director	1	1	1	1	0	1	0
Environmental Construction	1	1	1	1	0	1	0
Equipment Operator	42	43	45	45	0	45	0
Foreman	4	4	4	4	0	4	0
Fuel Transport Agent	1	1	1	1	0	1	0
Inspector	1	2	2	2	0	2	0
Lead Operator	9	9	9	9	0	9	0
Maintenance Specialist	4	4	4	5	0	5	0
Superintendent	2	2	2	2	0	2	0
Traffic Maintenance	4	4	4	4	0	4	0
Truck Driver	19	19	19	18	0	18	0
TOTAL	95	97	99	99	0	99	0

PERFORMANCE MEASURES


GOAL: Effectively provide a road maintenance program to meet standards.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Roads Graded (Miles)		213	99	84	93	100%
# of Roads Rocked (Miles)		16	27	19	25	100%

Road & Bridge

PERFORMANCE MEASURES CONTINUED

GOAL: Identify and replace culverts that are in poor condition or those that may be undersized. The department maintains a drainage system through positive flow which insures the safety of citizens and the longevity of the roads.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
# of Culverts Repaired		1,496	1,139	798	483	100%
# of Culverts Installed		53	76	74	53	100%

BUDGET SUMMARY

PUBLIC SERVICES

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 532,853	\$ 575,360	\$ 605,380	\$ 605,045	\$ 609,013	\$ 598,268	\$ 635,969	5%
TRAINING	\$ 5,084	\$ 7,192	\$ 2,031	\$ 10,493	\$ 407	\$ 10,493	\$ 10,493	0%
OPERATIONS	\$ 2,276	\$ 1,540	\$ 28,587	\$ 28,590	\$ 541	\$ 28,590	\$ 28,590	0%
TOTAL	\$ 540,213	\$ 584,092	\$ 635,997	\$ 644,128	\$ 609,961	\$ 637,351	\$ 675,052	↑ 5%

FY 2022 BASE BUDGET ADJUSTMENTS

	ONE-TIME	RECURRING	TOTAL
Mi-Fi for Inspector	\$ -	\$ 444	\$ 444
TOTAL			\$ 444

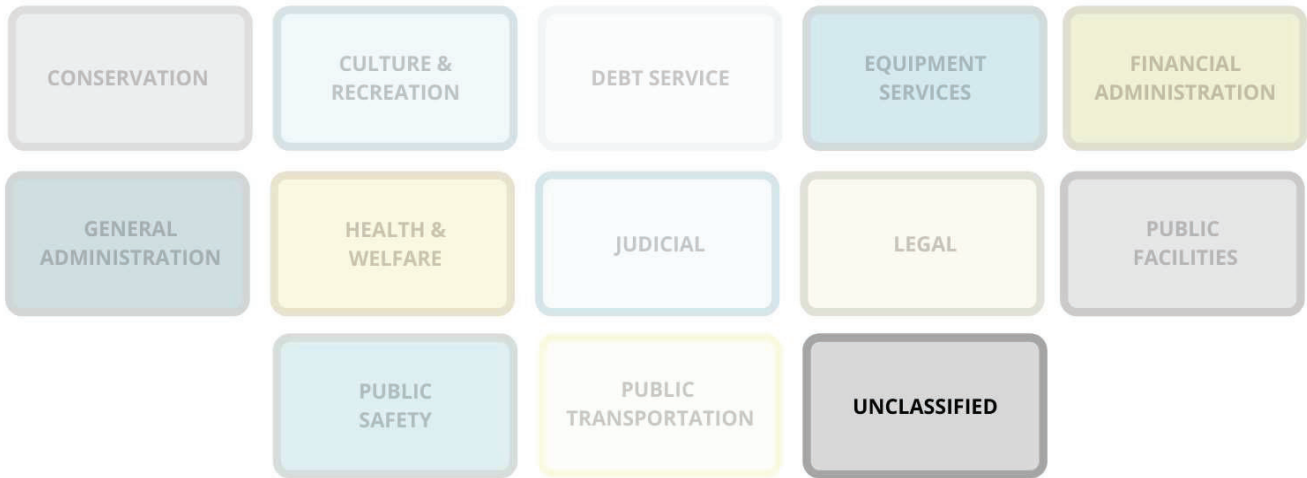
ROAD & BRIDGE

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 5,759,480	\$ 6,149,924	\$ 6,478,541	\$ 6,974,127	\$ 6,402,894	\$ 6,848,877	\$ 7,185,549	3%
TRAINING	\$ 11,101	\$ 10,347	\$ 4,431	\$ 16,616	\$ 3,977	\$ 16,616	\$ 16,616	0%
OPERATIONS	\$ 5,027,819	\$ 7,169,779	\$ 11,678,761	\$ 13,317,260	\$ 9,672,671	\$ 13,285,541	\$ 13,285,541	0%
CAPITAL	\$ 2,920,500	\$ 2,145,888	\$ 3,049,340	\$ 2,342,450	\$ 1,382,563	\$ 1,669,055	\$ 1,301,760	-44%
TOTAL	\$ 13,718,899	\$ 15,475,937	\$ 21,211,073	\$ 22,650,453	\$ 17,462,106	\$ 21,820,089	\$ 21,789,466	↓ -4%

BUDGET RECONCILIATION

FY 2022 BASE BUDGET ADJUSTMENTS

	ONE-TIME	RECURRING	TOTAL
Pubworks Mobile Asset Management Software	\$ 39,000	\$ 3,840	\$ 42,840
Wi-Fi Functionality to Various Sites	\$ -	\$ -	\$ -
Increase Network Bandwidth to Farmersville Stockpile Site	\$ -	\$ 18,720	\$ 18,720
Fleet and Grounds Equipment Replacement	\$ -	\$ 1,264,510	\$ 1,264,510
TOTAL			\$ 1,326,070



Department Descriptions & Core Services

Employee Clinic - Healthcare

The Collin County Employee Clinic promotes employee health to all Collin County employees. By offering an Employee Clinic, employees are able to reduce lost time from work and to promote good health.

Transfers

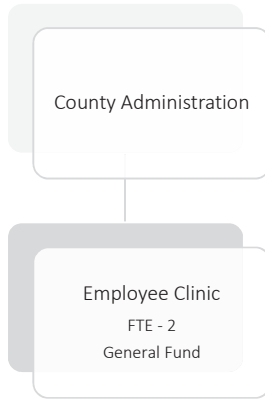
This budget provides for appropriations of transfers to other funds from the General Fund as well as transfers into the General Fund from other funds.

Employee Clinic - Healthcare

PURPOSE

The Collin County Employee Clinic promotes employee health to all Collin County employees. By offering an Employee Clinic, employees are able to reduce lost time from work and to promote good health.

REPORTING STRUCTURE




FTE POSITION SUMMARY

	FY 2019 ADOPTED	FY 2020 ADOPTED	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
EMPLOYEE CLINIC - HEALTHCARE							
Nurse (RN)	1	1	1	1	0	1	0
Physican Assistant	1	1	1	1	0	1	0
TOTAL	2	2	2	2	0	2	0

PERFORMANCE MEASURES

GOAL: Provide a safe, healthy and accessible environment for County employees and residents.

PERFORMANCE MEASURES	STRATEGIC GOAL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 TARGET
Number of Patients Seen		1,621	1,478	1,236	4,003	1,445
Number of Vaccines Given		NA	255	245	2,927	250
Number Employee Wellness/Screening		216	175	166	101	227

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
SALARIES	\$ 243,580	\$ 257,832	\$ 127,570	\$ 257,047	\$ 185,506	\$ 248,986	\$ 265,156	3%
TRAINING	\$ 4,360	\$ 4,553	\$ 3,267	\$ 6,500	\$ 2,788	\$ 6,500	\$ 6,500	0%
OPERATIONS	\$ 35,118	\$ 45,876	\$ 43,671	\$ 82,744	\$ 47,599	\$ 82,744	\$ 82,744	0%
TOTAL	\$ 283,058	\$ 308,261	\$ 174,508	\$ 346,291	\$ 235,893	\$ 338,230	\$ 354,400	↑ 2%

Transfers

PURPOSE

This budget provides for appropriations of transfers to other funds from the General Fund as well as transfers into the General Fund from other funds.

BUDGET SUMMARY

	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ADOPTED	FY 2021 YTD ACTUAL	FY 2022 REQUESTED	FY 2022 ADOPTED	FY 2021/22 CHANGE
Juvenile Probation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Juvenile Alt Education	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Courthouse Security	\$ 350,000	\$ 310,000	\$ 310,000	\$ 410,000	\$ 410,000	\$ 310,000	\$ 310,000	-24%
Healthcare Foundation	\$ 3,300,000	\$ 1,800,000	\$ 1,800,000	\$ 2,650,000	\$ 2,650,000	\$ 2,000,000	\$ 2,000,000	-25%
Federal Grants Funded	\$ 26,832	\$ 97,332	\$ 61,362	\$ -	\$ 31,402	\$ -	\$ -	0%
State Grants Funded	\$ -	\$ 18,488	\$ 24,044	\$ -	\$ -	\$ -	\$ -	0%
CPS Board	\$ 48,000	\$ 47,200	\$ 47,200	\$ 46,330	\$ 46,330	\$ 46,330	\$ 46,330	0%
Total	\$ 3,724,832	\$ 2,273,020	\$ 2,242,607	\$ 3,106,330	\$ 3,137,732	\$ 2,356,330	\$ 2,356,330	-24%

CAPITAL IMPROVEMENT PROGRAM



Introduction

Definition of a Capital Improvement

Collin County defines a Capital Improvement as an investment of public funds into infrastructure projects that add value to the physical assets or increase their useful life. Improvements include major construction, acquisition, and renovations. While annual capital expenditures are defined as individual purchases with a value of \$5,000 or more and taking less than a year to complete, capital improvements are not defined using a dollar threshold. They are instead life to date projects that take longer than one year to finish and funded with debt. Capital projects fall into one of the five project types listed below:

- City Roads
- County Roads
- Facilities
- Open Space
- Tax Notes

Each of these project types are described in detail starting on [Page 221](#) in the section titled “Impact on the Operating Budget”. The Capital Improvement Program is a multi-year infrastructure plan which matches the County’s highest priority capital needs while balancing the County’s financial constraints. The total project to date budget for Capital Improvement Projects in FY 2022 is \$699,684,640. Projects included in the budget are active projects that either have funding available or have funding encumbered on an interlocal agreement or contract. Once a project is finished and all funding has been spent it is no longer considered an active project. A break down by project group can be found on [Page 226](#) and [227](#) in Table 15 and 16. The project summaries begin on [Page 229](#).

Capital Improvement Financing

Collin County issues general obligation bonds and tax notes to finance major capital projects. Capital Projects funded with bonds or other indebtedness are managed during construction by a multiyear budget.

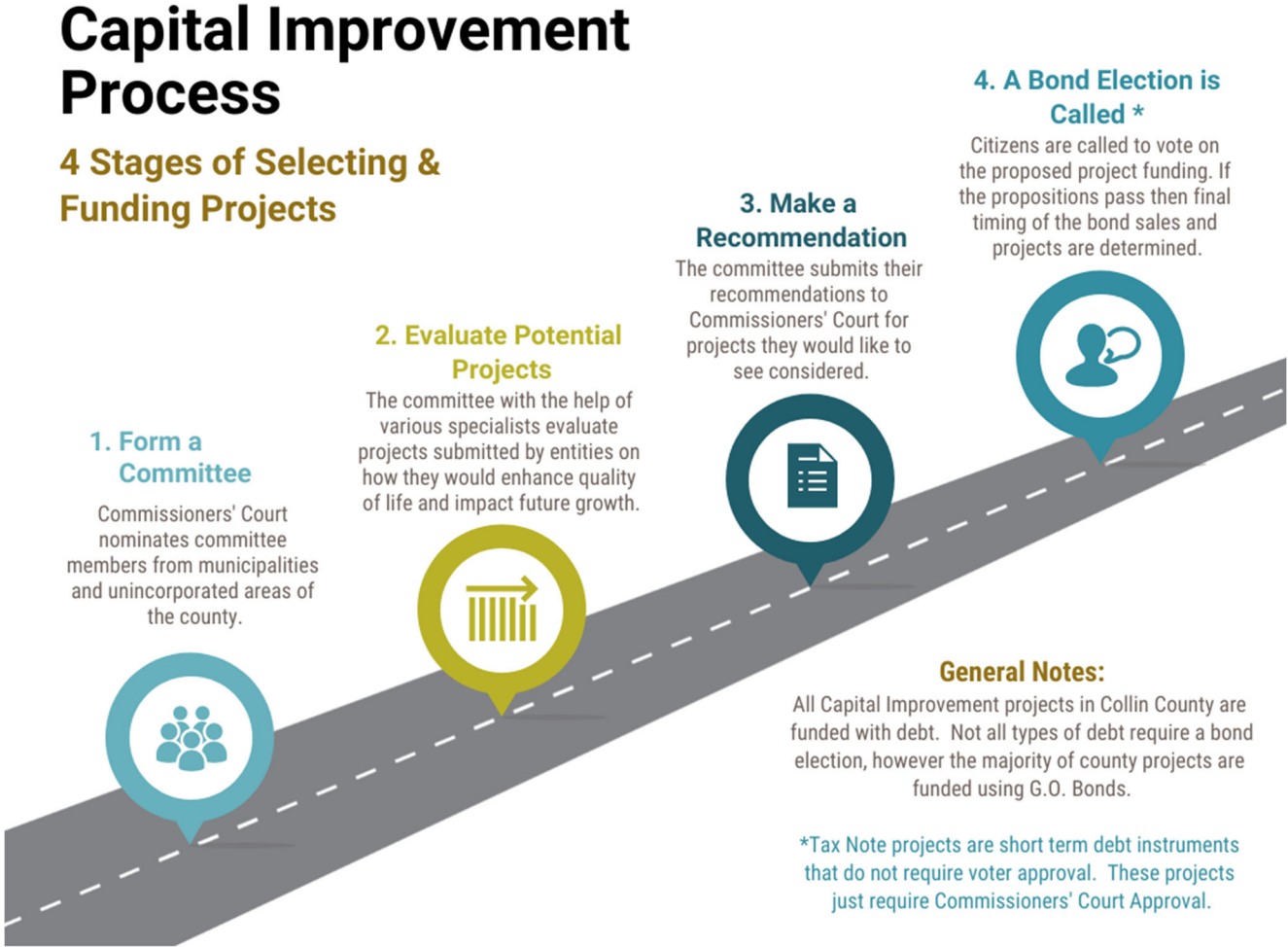
General Obligation bonds are municipal bonds backed by the credit and taxing power of the County. Collin County utilizes these types of bonds for funding most types of capital projects with the exception of information technology improvements.

Tax notes, or Tax Anticipation Notes, are short-term debt instruments used to finance projects before tax revenues are received. Once the County receives the taxes the debts are repaid according to the repayment schedule. Collin County utilizes tax notes for large information technology and building construction county-wide projects.

Capital Improvement Selection Process

Collin County relies on input from various different entities and sources to determine project needs. Each type of capital project has its own selection process for deciding what project gets funded, but they all are funded with debt. See Figure 13 for a snapshot of the process.

Figure 13 – Capital Project Process



City and County Road projects are guided by Collin County’s Mobility Plan. The Mobility Plan is updated every five years and includes input from Commissioners’ Court, the Planning Board, the Engineering Department, 31 local governments, Dallas Area Rapid Transit, and North Central Texas Council of Governments. Input through public workshops from residents and others utilizing the road ways is also considered. A committee of citizens evaluates submitted projects and makes a recommendation to Commissioners’ Court.

Facility projects are based on the input of county departments such as the Building Superintendent and elected officials. A space study is done each year to determine if the office

space available is sufficient to meet the needs of each department as well as project future staffing levels to aid in determining when expansion is necessary.

Open Space projects are submitted through the Project Funding Assistance Program. Entities eligible for funding include municipalities, nonprofits, school districts and nonpolitical groups. All applications are reviewed by the Collin County Parks Foundation Advisory Board. Project goals must be similar to and support or advance the mission published in the Collin County Parks and Open Space Strategic Plan. Priority is given to land acquisition, region trail connectors or trail projects and capital improvement projects for open space in that order. The advisory board reviews all applications and makes a recommendation to Commissioners’ Court for what projects should be funded. In the 2018 Bond Election, Proposition C set aside \$10 million for Open Space projects. Each year for five years (2019-2023) \$2 million will be sold and available for projects.

Tax Note project priorities are based on department and elected official input much like facility projects. The County relies on the Information Technology Department heavily for guidance on the need for Technology enhancements. Requests for enhancements are also received from elected officials and other department heads. Most technology projects are cash funded in the General Fund and so are not considered capital improvement projects. Tax Notes are not utilized as often as the other four types since they are short term debt and don’t require voter approval.

Debt Policy

The County’s legal limits on debt are stated in the Constitution of the State of Texas, Article 3, Section 52. It says that by an affirmative vote of two-thirds majority of the voting qualified voters of the county, the County may issue bonds or otherwise lend its credit in any amount not to exceed one-fourth of the assessed valuation of the real property of the County. The County must set up a sinking fund and levy and collect taxes to pay the interest and principal of the annual required debt service until the debt is retired.

While Collin County does not have a formal debt policy, Collin County tries to keep the debt portion of the tax rate at no more than 5.5 cents or no more than 30% of the total tax rate. When selling debt the County’s goal is to not increase the tax rate as to have the least amount of impact on operations. All know impacts of the sale of debt on operations is explained in the Operational Impacts section as well as on all individual project detail pages found in the Capital Improvement Book on the County website. The County’s debt limit is 25% of assessed value of real property. The assessed value of the real property in the County is \$155.3 Billion and one quarter of this amount is \$38.8 Billion. Collin County’s total debt is \$675.9 Million to be paid over the years until 2041.

Table 8 – 2021 Bond Ratings

BOND ISSUE	MOODY'S INVESTORS SERVICES	STANDARD & POOR'S
LIMITED TAX REFUNDING BONDS, TAXABLE SERIES 2021	Aaa	AAA
LIMITED TAX REFUNDING BONDS, TAXABLE SERIES 2021	Aaa	AAA

The County relies on the advice of a professional outside financial advisor and its own financial officers about when it is advisable to issue new debt. A guiding principle on the issuance of new debt is the desire of the County to continue to maintain AAA bond ratings. We are well within the permissible limits set out by these advisors to continue with this goal. Details about Collin County’s Bond Issues can be found at emma.msrb.org and the [Collin County Website](#).

Schedule of Debt Requirements

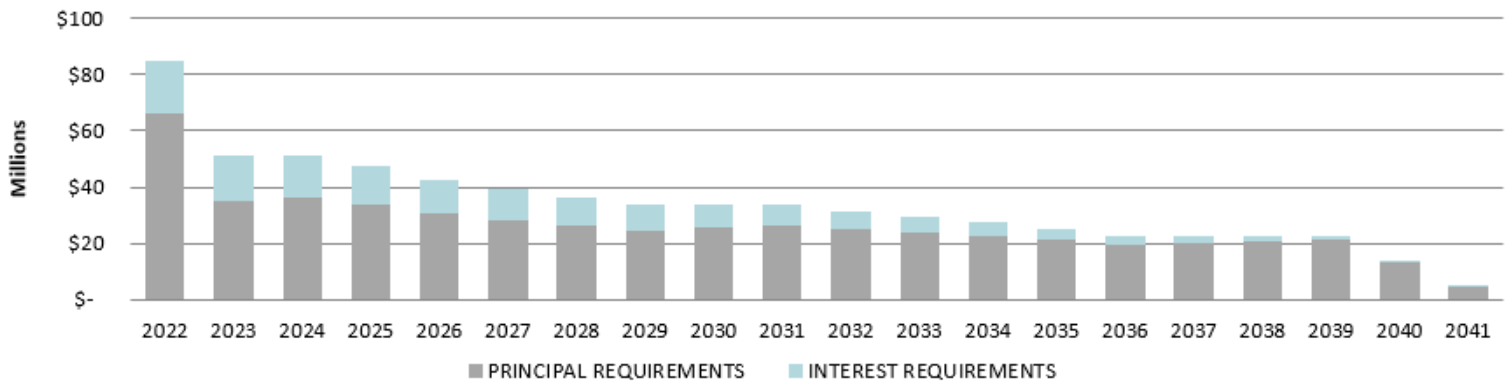
Table 9 – Schedule of Requirements

All Bond Issues

FISCAL YEAR	PRINCIPAL REQUIREMENTS	INTEREST REQUIREMENTS	TOTAL REQUIREMENTS
2022	\$ 66,200,000	\$ 18,477,929	\$ 84,677,929
2023	\$ 35,160,000	\$ 16,169,704	\$ 51,329,704
2024	\$ 36,430,000	\$ 14,928,554	\$ 51,358,554
2025	\$ 33,540,000	\$ 13,692,570	\$ 47,232,570
2026	\$ 30,440,000	\$ 12,417,205	\$ 42,857,205
2027	\$ 28,050,000	\$ 11,211,985	\$ 39,261,985
2028	\$ 26,495,000	\$ 10,096,107	\$ 36,591,107
2029	\$ 24,595,000	\$ 9,074,082	\$ 33,669,082
2030	\$ 25,590,000	\$ 8,105,274	\$ 33,695,274
2031	\$ 26,550,000	\$ 7,161,423	\$ 33,711,423
2032	\$ 25,130,000	\$ 6,244,837	\$ 31,374,837
2033	\$ 23,835,000	\$ 5,330,591	\$ 29,165,591
2034	\$ 22,860,000	\$ 4,454,025	\$ 27,314,025
2035	\$ 21,640,000	\$ 3,654,253	\$ 25,294,253
2036	\$ 19,595,000	\$ 2,937,569	\$ 22,532,569
2037	\$ 20,130,000	\$ 2,248,538	\$ 22,378,538
2038	\$ 20,850,000	\$ 1,527,034	\$ 22,377,034
2039	\$ 21,565,000	\$ 818,175	\$ 22,383,175
2040	\$ 13,560,000	\$ 293,044	\$ 13,853,044
2041	\$ 4,760,000	\$ 53,550	\$ 4,813,550
	\$ 526,975,000	\$ 148,896,449	\$ 675,871,449

Figure 14 – Schedule of Requirements

Schedule of Requirements



Bond Elections

2003 Bond Status

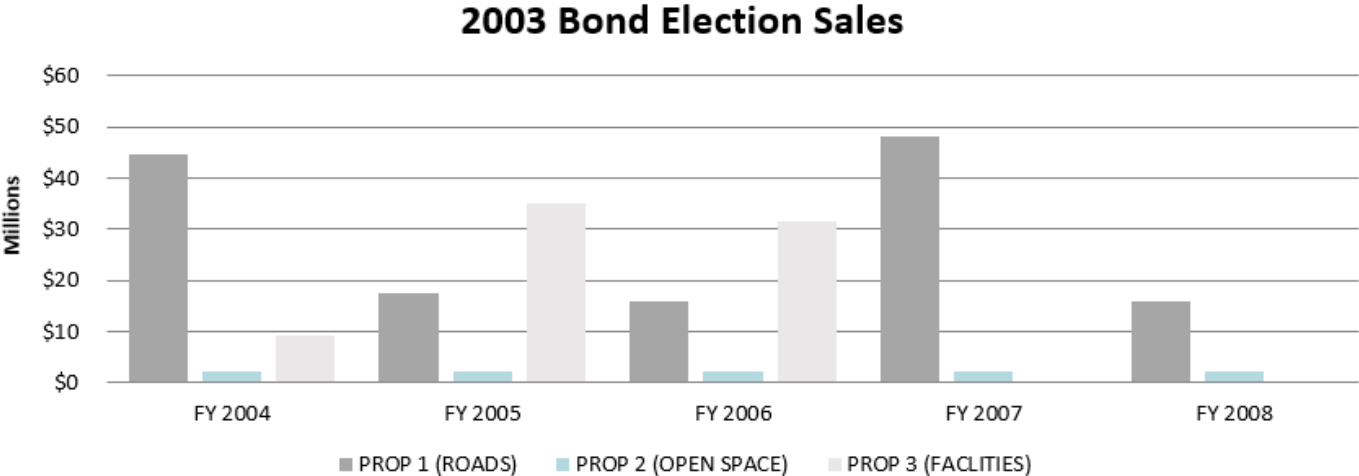
On November 3, 2003, Collin County called a bond election totaling \$229 million on three propositions. Proposition One was to issue bonds in the amount of \$142 million for construction, maintenance and operation of roads and turnpikes throughout the County, including participation in the cost of joint State Highway and joint city projects. Proposition Two was to issue bonds in the amount of \$11 million for the purpose of acquiring and improving land for park and open space purposes, including joint county-city projects. Proposition Three was to issue bonds in the amount of \$76 million to acquire, construct, improve, renovate and equip juvenile and adult detention facilities, including court facilities and acquisition of land. The voters of Collin County approved all three propositions. The schedule for the construction of the projects approved in this bond election was coordinated with the County’s Debt Management Plan to ensure that projected capital funding requirements were consistent with plans for the sale of authorized General Obligation bonds and tax notes.

Table 10 – 2003 Bond Election Sales by Year

2003 Bond Election Sales

	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	TOTAL
PROP 1 (ROADS)	\$44,550,000	\$17,360,000	\$15,920,000	\$48,190,000	\$15,980,000	\$142,000,000
PROP 2 (OPEN SPACE)	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$11,000,000
PROP 3 (FACILITIES)	\$9,250,000	\$35,150,000	\$31,600,000	\$0	\$0	\$76,000,000
TOTAL	\$56,000,000	\$54,710,000	\$49,720,000	\$50,390,000	\$18,180,000	\$229,000,000

Figure 15 – 2003 Bond Election Sales



2003 Tax Notes

In addition to the \$229,000,000 from the 2003 Bond Program, short-term debt was sold to fund important acquisitions and projects for the County. Some of the items funded with short-term tax notes include court imaging, the web project, fiber and the voice over internet protocol phone system. \$25,000,000 in short term debt was sold to purchase an Enterprise Resource Planning System and a Judicial System. The Enterprise Resource Planning System included accounting, reporting, purchasing, human resources, budgeting, fleet, building permits and other core software needs. The new Judicial System integrated the District, County and Justice of the Peace Courts with the District and County Clerks offices as well as the District Attorney.

2007 Bond Status

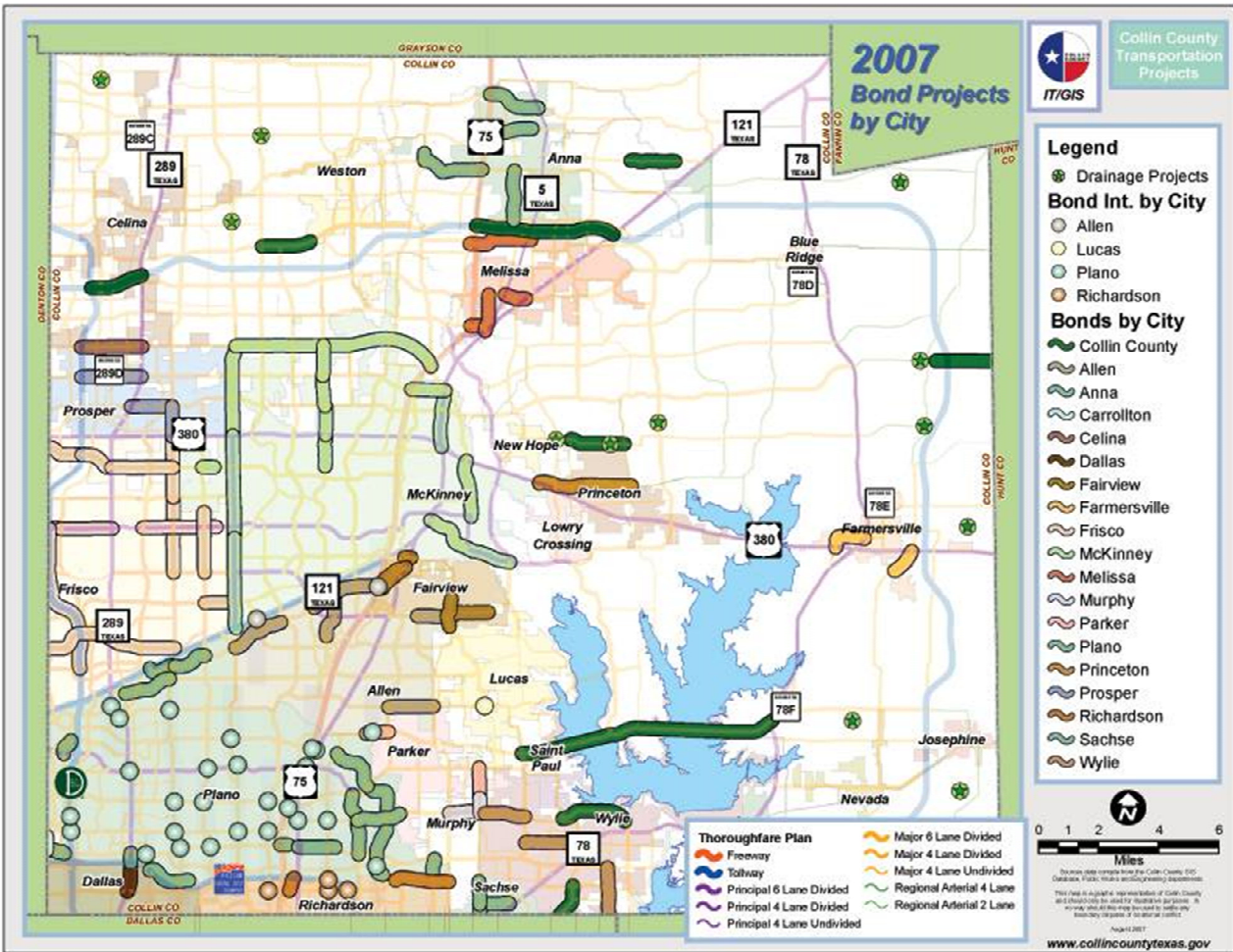
On November 6, 2007, Collin County called a bond election totaling \$328.9 million on three propositions. The Commissioners Court set the funding for the 2007 Transportation Bond at \$235.6 million, the Facilities Bond at \$76.3 million and the Parks & Open Space Bond at \$17 million.

The voters of Collin County approved all three propositions. The schedule for the construction of the projects approved in this bond election were coordinated with the County’s Debt Management Plan to ensure that projected capital funding requirements were consistent with plans for the sale of authorized General Obligation bonds and tax notes. Funding for these three programs was set based on anticipated bond capacity necessary without raising County taxes.

Table 11 – 2007 Bond Sales by Year

2007 Bond Election Sale										
	FY 2008	FY 2009	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2019	TOTAL
TRANSPORTATION BOND	\$25,020,000	\$15,835,000	\$28,490,000	\$36,500,000	\$28,000,000	\$27,500,000	\$43,473,000	\$30,782,000	\$0	\$235,600,000
FACILITIES BOND	\$4,500,000	\$26,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$45,800,000	\$76,300,000
PARKS & OPEN SPACE BOND	\$0	\$2,400,000	\$2,100,000	\$3,500,000	\$2,200,000	\$2,200,000	\$2,300,000	\$2,300,000	\$0	\$17,000,000
TOTAL	\$29,520,000	\$44,235,000	\$30,590,000	\$40,000,000	\$30,200,000	\$29,700,000	\$45,773,000	\$33,082,000	\$45,800,000	\$328,900,000

Figure 16 – 2007 Bond Projects by City



2018 Tax Notes

Commissioners’ Court approved the issuance of \$18.1 Million for facility and technology projects. These tax notes were fully funded by the Debt Service fund balance for a 1-year term that came due August 15, 2019. The projects include \$1.4 million for the expansion of the Medical Examiner’s building, \$2.2 million for the remodel of the Plano offices, \$3.2 million for a new

facility for the Justice of the Peace and Constable staff in Precinct No. 2 and \$10.2 million for new Elections equipment and technology. There was \$1 million set aside in contingency for the identified projects.

2018 Bond Status

On November 6, 2018 Collin County called a bond election in the amount of \$750 million for transportation and open space projects on three propositions.

Proposition A in the amount of \$600 million will be for non-toll high speed highways and freeways and related service and frontage roads including participation in joint county-state and county-city projects. Studies show that congestion in Collin County and in the fast growing North Texas corridor will only get worse in the coming years. In fact, from 2000-2017, Collin County has grown by 80%, McKinney by 200%, Frisco by 350% and Prosper by 600%. Collin County will continue to grow, leading to more jobs, more economic opportunities and more traffic. To speed up travel times and avoid gridlock, new non-tolled freeways need to be built along highly traveled roads. This proposition provides for the construction of non-tolled freeways that will alleviate congestion while safely and efficiently transporting residents to work, home and play.

Proposition B for \$140 million is meant for the construction on roads including participation in joint county-state and county-city projects. Congested streets in Collin County are a large problem that cannot be fixed solely with new roads. In addition to new roads, expanding and repairing existing roadways is a vital part of preparing Collin County for future growth.

Proposition C will be for the acquisition and improvement of land for park and open space purposes. Funding is \$10 million total to be sold over the course of 5 years in \$2 million increments. Parks and other entertainment venues provide our communities with much-needed outdoor activity and gathering places. New parks will need to be built to service our growing local neighborhoods. This proposition provides for the construction of new parks and open spaces, which will provide communal spaces for Collin County residents as well as residents from surrounding communities.

The voters of Collin County approved all three propositions. The first bond sale took place February 20, 2019. Table 12 is a schedule of projected bond sales over the next 5 years.

Table 12 – 2018 Bond Election Projected Sales by Year

2018 Bond Election Projected Sale

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTAL
PROP A - FREEWAYS (NON TOLL)	\$100,155,000	\$111,800,000	\$63,600,000	\$135,708,807	\$188,736,193	\$600,000,000
PROP B - THOROUGHFARES (CITIES)	\$8,500,000	\$62,500,000	\$45,000,000	\$24,000,000	\$0	\$140,000,000
PROP C - PARKS & OPEN SPACE	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
TOTAL	\$110,655,000	\$176,300,000	\$110,600,000	\$161,708,807	\$190,736,193	\$750,000,000

Impact on the Operating Budget

Collin County has five types of active capital projects: city roads, county roads, facilities, open space and tax notes. Below is a breakdown of what is included in each type of capital project. Also explained is any operating or maintenance expense that could result from each project type with examples of some of the large County projects found in this year's budget.

City Road Projects

City road projects are participation projects with cities to assist with funding roads within their jurisdiction. These consist of rebuilding bridges, improving roads and the purchase of right of way. Since these roads do not belong to the County, the County has no ongoing maintenance cost. The cities are responsible for maintaining these roads.

These projects are grouped by city with the exception of "County City" projects. These projects are city roads that the County is managing with no financial participation from the cities. These projects like other city roads will not have any operational impact to the County unless a portion of the road is in the unincorporated area. As a part of the 2018 Bond Election the County sold funding for two County City projects that will have at least partial segments that will be maintained by the County. These road projects are concrete roads as opposed to asphalt and rock roads that are normally maintained by the County. While concrete roads are made to last significantly longer than asphalt or rock, they can require maintenance and the County estimates the annual maintenance to be 2% of the cost of constructing the road.

County Road Projects

County road projects consist of County Bridges, County Regional and County Rural roads on the County's Thoroughfare Plan. County bridge projects are replacement projects for existing bridges and drainage improvements in Collin County and so do not require budgeting any additional maintenance. County Regional projects span across multiple jurisdictions and are mainly made up of highways and arterials that help get people to and from the highway systems. These projects are overseen by the State of Texas (TxDOT) as well as NTTA and include new arterials, right of way participation with cities as well as TxDOT, and road improvements. Regional roads are maintained by the state or the NTTA if they are tollways and so the County has no maintenance responsibility. There are a series of projects related to the Collin County Outer Loop to purchase right of way and construct service roads. These roads will be concrete and follow the same guidelines for maintenance cost of 2% of construction. County Rural roads are roads as well as some bridges that fall in the unincorporated areas of the county. Rural projects include road improvements, drainage improvements and right of way acquisition. None of these projects require additional funding for maintenance because the County is not adding additional roadway, but rather improving the existing structures. For every mile of asphalt road it costs the County an average of \$11,500 a year to maintain. Included in the FY 2022 Road & Bridge Fund budget for County Road projects is \$237,690 and of that \$37,950 is for existing rural road improvement projects in the Road and Bridge Fund.

The County has a 50 Mile Program designed to help transition the County from dirt and rock roads to asphalt by converting 50 miles per year until all roads have been converted. Since the inception of this program Public Works has paved over 500 miles and has approximately 25 miles remaining to improve. The conversion of these roads to asphalt will ultimately save the County money on maintenance. The cost of re-rocking a road averages \$80,000 per mile and has to be re-done every 2-4 years depending on the use of the road. Other benefits of converting to asphalt include reduced dust and road material in the air as well as increased safety for drivers in all weather conditions.

Facility Projects

Facility projects consist of improving, expanding or constructing facilities. Improvements to the existing buildings usually do not have an operational impact because the space already exist and maintenance is already budgeted. When the County expands an existing building or builds a new building there could be staffing, utility or even contracted services that are impacted. Additional staff could include maintenance staff or staff for the departments being expanded or both. None of the County's existing facilities projects are anticipated to need additional maintenance staff, but the average cost to add a Maintenance Technician is \$120,000 including a vehicle, uniforms and required tools in FY 2022. Another type of operational impact is utility cost. The utility costs are dependent on location and what providers are required to be used. Some areas of the County have mandatory Co-Ops that provide power, while other areas we are able to use our contracted rates. Up until FY 2022, the county had a custodial contract for cleaning services where we paid by the square foot. As a part of the FY 2022 budget the county decided to bring this in-house and hire our own staff to keep the facilities clean. Due to this change, when additional square footage is added to buildings it will no longer have a material impact on the operating budget unless it requires additional staff. As explained in "Accounting System" in the Executive Summary on [Page 30](#), the County budgets by category. For items like utilities that are budgeted in the maintenance and operations category; if an impact is expected to exceed the budgeted funding in a department for the category then additional funds would need to be budgeted. However, if the category has the ability to absorb the impact then no additional funding would be budgeted.

The largest facilities project the County is working on in FY 2022 is the expansion of the jail. The County has hired a consulting firm to conduct a study on the jail to evaluate the operations and provide recommendations for staffing levels as well as the design of the expansion. The study and plans have now been completed and construction is about to begin. This project will require the addition of 52 new employees including their training and equipment costs. The operational costs will be budgeted in the General Fund. Other notable facility projects are the renovation of the Plano 900 Building and the new Sub Courthouse in Lavan, TX. The remodel of the Plano 900 Building is expected to have no impact on operational costs. The new Sub Courthouse in Lavan, TX is 2,600 square feet larger than the current rented space in Farmersville, TX. The utilities' cost is expected to increase from \$6,000 a year to \$8,000. While this is an increase to the operational cost, the County overall will see a decrease in operational costs with the elimination of rent when the building is complete in FY 2022. The remainder of the facilities projects listed in the detail are ones that have been completed and have remaining funds, but no additional expansions or improvements are planned at this time.

Open Space Projects

Open Space projects are mostly partnerships with cities to assist with the improvements of land for public use for parks and recreation. The County does have a few parks that are maintained by the County such as Myers Park, Parkhill Prairie and Sister Grove. The majority of the parks belong to the cities and do not require County maintenance. Parkhill Prairie and Sister Grove are maintained by caretakers and are budgeted annually in the General Fund. In FY 2022 the contracts total \$16,800 for both parks. Myers Park is maintained by a larger County staff and is also budgeted in the General Fund. The total budget for Myers Park in FY 2022 is \$814,534 including staff, maintenance and training.

Tax Notes Projects

Tax Note projects are information technology projects as well as building construction projects that help the County to better serve its citizens. As a part of the 2018 Tax Notes the County purchased a new election system that will have an impact on the operating budget. The new election system requires the purchase of thermal paper used in the voting machines. The added cost of the paper is \$90,000 a year in the General Fund. In addition to the paper the new system will cost \$544,041 in maintenance in FY 2022. The operational impact is an 86% increase in maintenance costs. Maintenance for all technology and facilities projects are included in the General Fund after the first year. Operational costs included in the General Fund budget for all Tax Note projects in FY 2022 is \$1,703,716. Future year estimates are based on contract maximum increases for technology items and utility cost increases for facilities.

Discretionary/Contingency Projects

In addition to the five types is Discretionary and Contingency Projects. During each bond election funding has been set aside for additional projects that might not have been specifically named in the original election as a Tier 1 Priority, but are included as Tier 2 projects should funding become available. These funds are held in a Discretionary account until they have been approved and allocated to a project at which point they become one of the six types of projects. There is no operating impact for these projects because the projects either have not been identified yet or not yet approved by Commissioners’ Court.

Table 13 – Operating Impact by Project Group

Operational Impact Summary by Project Type

PROJECT TYPE	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FUTURE
City Roads	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000
County Roads	\$237,690	\$237,690	\$237,690	\$525,690	\$525,690	\$525,690	\$525,690
Facilities	\$0	\$2,227,840	\$2,018,800	\$2,079,364	\$2,141,745	\$2,205,997	\$2,272,177
Open Space	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Notes	\$1,703,716	\$1,781,408	\$1,848,167	\$1,917,847	\$1,990,602	\$2,066,591	\$2,145,986
TOTAL IMPACT	\$1,941,406	\$4,246,938	\$4,104,657	\$4,622,901	\$4,758,037	\$4,898,279	\$5,043,854

Table 14 – Operating Impact by Fund

Operational Impact Summary by Fund

FUND	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FUTURE
0001 - General Fund	\$1,703,716	\$4,009,248	\$3,866,967	\$3,997,211	\$4,132,347	\$4,272,589	\$4,418,164
1010 - Road & Bridge Fund	\$237,690	\$237,690	\$237,690	\$625,690	\$625,690	\$625,690	\$625,690
TOTAL IMPACT	\$1,941,406	\$4,246,938	\$4,104,657	\$4,622,901	\$4,758,037	\$4,898,279	\$5,043,854

Capital Improvement Project Funding Summaries

On the following two pages are summary tables of all of the Capital Improvement Projects. The revenues are broken down by project type while the expenditures are broken down by project group.

Table 15 on [Page 226](#) shows the breakdown of the projects by bond series. The only remaining funding left of the 2001 series is the Outdoor Camp, Master Plan funding and funding for a new external website. The funding will continue to be included in the budget until all remaining funds are allocated and expensed. Most of the 2007 series funding is the funding sold in February of 2019 to expand the jail.

Table 16 on [Page 227](#) shows the project to date budget and expenditures as well as what is available in the various projects for spending. The expenditures include funding that has been encumbered due to interlocal agreements and contracts.

A quick snapshot of the Capital Improvement Program can be found in Figure 18 on [Page 228](#). This highlights the data on Tables 13 through 16 using visual condensed tables and figures.

Table 17 starting on [Page 229](#) is a summary table of all projects grouped by project group. The table shows the budget for each project as well as any available funds and the operational impacts for FY 2022.

The full Capital Improvement Book including all details for each project with location maps and pictures can be found on the Budget & Finance page on the Collin County Website. Below is a sample project to show all available project detail in the full book.

FY 2022 Capital Improvement Book – www.collincountytx.gov

Figure 17 – Sample Project Detail Page from Capital Improvement Book

FY 2022 CAPITAL IMPROVEMENT PROGRAM

PROJECT GROUP: Adult Detention Facility

PROJECT NAME: Adult Detention Facility Expansion

PROJECT NUMBER: F107JAIL


MAJOR PROJECT: N/A

START DATE: 2019

PROJECT STATUS: Active

FUNDING SOURCE: 2007 BOND ELECTION

Facility Projects



PROJECT DESCRIPTION

Expansion of the Adult Detention Facility

OPERATIONAL IMPACT

FUND	CURRENT FY 2022	PROJECTED IMPACT					TOTAL
		FY 2023	FY 2024	FY 2025	FY 2026	FUTURE	
0001 - General Fund	\$ -	\$ 2,227,840.00	\$ 2,018,800.00	\$ 2,079,364.00	\$ 2,141,744.92	\$ 2,205,997.27	\$ 10,673,746.19

IMPACT NOTES: The expansion is expected to increase staffing as well as other operational costs. Projected cost includes 52 new employees, training and equipment.

FINANCIALS

EXPENDITURE TYPE	BUDGET	ACTUALS	ENCUMBRANCES	REQUISITIONS	TOTAL EXPENDITURES	FY 2022 AVAILABLE BUDGET
CONSTRUCTION	\$ 40,300,000.00	\$ -	\$ -	\$ 38,260,000.00	\$ 38,260,000.00	\$ 2,040,000.00
DESIGN	\$ 5,500,000.00	\$ 2,992,030.07	\$ 309,584.18	\$ -	\$ 3,301,614.25	\$ 2,198,385.75
TOTAL	\$ 45,800,000.00	\$ 2,992,030.07	\$ 309,584.18	\$ 38,260,000.00	\$ 41,561,614.25	\$ 4,238,385.75

Project financials are displayed as Project-to-Date numbers.

Table 15 – Budgeted Revenues and Expenditures by Bond/Tax Note Series

Project to Date Budget by Bond/Tax Note Series

PROJECT TYPE/GROUP	2001	2003	2007	2018
BOND/TAX NOTE REVENUES				
City Roads	\$0	\$1,246,374	\$107,208,086	\$82,000,000
County Roads	\$0	\$4,222,125	\$33,206,447	\$298,449,922
Facilities	\$0	\$24,838,406	\$69,317,507	\$0
Open Space	\$27,352,954	\$0	\$1,817,333	\$2,671,447
Tax Notes	\$1,682,495	\$27,671,545	\$0	\$18,000,000
TOTAL REVENUES	\$29,035,449	\$57,978,450	\$211,549,373	\$401,121,369
EXPENDITURES BY PROJECT GROUP				
Adult Detention Facility	\$0	\$20,114,558	\$46,086,751	\$0
City of Allen	\$0	\$0	\$1,061,821	\$0
City of Anna	\$0	\$0	\$2,971,660	\$0
City of Celina	\$0	\$0	\$20,565,851	\$0
City of Dallas	\$0	\$0	\$986,082	\$1,691,244
City of Fairview	\$0	\$0	\$3,732,500	\$0
City of Frisco	\$0	\$0	\$18,163,500	\$2,000,000
City of Lucas	\$0	\$0	\$0	\$8,365,180
City of McKinney	\$0	\$146,374	\$5,973,598	\$11,003,930
City of Murphy	\$0	\$0	\$1,162,529	\$0
City of Parker	\$0	\$0	\$2,710,000	\$0
City of Plano	\$0	\$1,100,000	\$34,873,159	\$4,942,136
City of Princeton	\$0	\$0	\$4,071,986	\$7,997,510
City of Sachse	\$0	\$0	\$588,000	\$0
City of Wylie	\$0	\$0	\$10,347,400	\$0
Collin County - Discretionary	\$0	\$0	\$2,240,621	\$10,105,334
Collin County Regional	\$0	\$0	\$24,593,477	\$275,449,975
Collin County Rural Road	\$0	\$4,193,125	\$4,808,600	\$0
Contingency Tax Notes	\$0	\$0	\$0	\$547,000
County Bridges	\$0	\$29,000	\$1,563,749	\$0
County City	\$0	\$0	\$0	\$46,000,000
County-City-State	\$0	\$0	\$0	\$12,894,613
Courts Facility	\$0	\$0	\$23,228,657	\$0
Facility Tax Notes	\$1,580,486	\$0	\$0	\$7,253,000
Juvenile Detention Facility	\$0	\$4,723,848	\$2,099	\$0
Open Space Grants	\$0	\$0	\$1,817,333	\$2,671,447
Outdoor Camp	\$27,352,954	\$0	\$0	\$0
Technology Tax Notes	\$102,009	\$27,671,545	\$0	\$10,200,000
TOTAL EXPENDITURES	\$29,035,449	\$57,978,450	\$211,549,373	\$401,121,369

Table 16 – FY 2022 Budgeted Revenues and Expenditures

FY 2022 Budgeted Revenues & Expenditures

PROJECT TYPE/GROUP	PROJECT TO DATE BUDGET	EXPENDITURES	AVAILABLE BUDGET
BOND/TAX NOTE REVENUES			
City Roads	\$190,454,460	\$128,655,751	\$61,798,708
County Roads	\$335,878,494	\$85,747,852	\$250,130,642
Facilities	\$94,155,913	\$88,825,214	\$5,330,699
Open Space	\$31,841,734	\$27,380,682	\$4,461,052
Tax Notes	\$47,354,040	\$40,139,660	\$7,214,380
TOTAL REVENUES	\$699,684,640	\$370,749,160	\$328,935,481
EXPENDITURES BY PROJECT GROUP			
Adult Detention Facility	\$66,201,309	\$61,654,434	\$4,546,875
City of Allen	\$1,061,821	\$755,715	\$306,106
City of Anna	\$2,971,660	\$2,000,000	\$971,660
City of Celina	\$20,565,851	\$19,755,048	\$810,803
City of Dallas	\$2,677,326	\$0	\$2,677,326
City of Fairview	\$3,732,500	\$3,600,000	\$132,500
City of Frisco	\$20,163,500	\$17,833,976	\$2,329,524
City of Lucas	\$8,365,180	\$8,365,180	\$0
City of McKinney	\$17,123,902	\$17,123,902	\$0
City of Murphy	\$1,162,529	\$997,312	\$165,217
City of Parker	\$2,710,000	\$1,710,000	\$1,000,000
City of Plano	\$40,915,295	\$33,905,293	\$7,010,002
City of Princeton	\$12,069,496	\$7,975,330	\$4,094,166
City of Sachse	\$588,000	\$441,983	\$146,017
City of Wylie	\$10,347,400	\$3,926,775	\$6,420,625
Collin County - Discretionary	\$12,345,955	\$1,310,456	\$11,035,499
Collin County Regional	\$300,043,452	\$75,300,960	\$224,742,491
Collin County Rural Road	\$9,001,725	\$7,690,804	\$1,310,921
Contingency Tax Notes	\$547,000	\$0	\$547,000
County Bridges	\$1,592,749	\$1,445,631	\$147,118
County City	\$46,000,000	\$10,265,238	\$35,734,762
County-City-State	\$12,894,613	\$0	\$12,894,613
Courts Facility	\$23,228,657	\$22,499,836	\$728,821
Facility Tax Notes	\$8,833,486	\$7,016,070	\$1,817,416
Juvenile Detention Facility	\$4,725,947	\$4,670,944	\$55,003
Open Space Grants	\$4,488,780	\$504,009	\$3,984,771
Outdoor Camp	\$27,352,954	\$26,876,673	\$476,281
Technology Tax Notes	\$37,973,554	\$33,123,590	\$4,849,964
TOTAL EXPENDITURES	\$699,684,640	\$370,749,160	\$328,935,481

Figure 18 – Capital Project Quick Facts

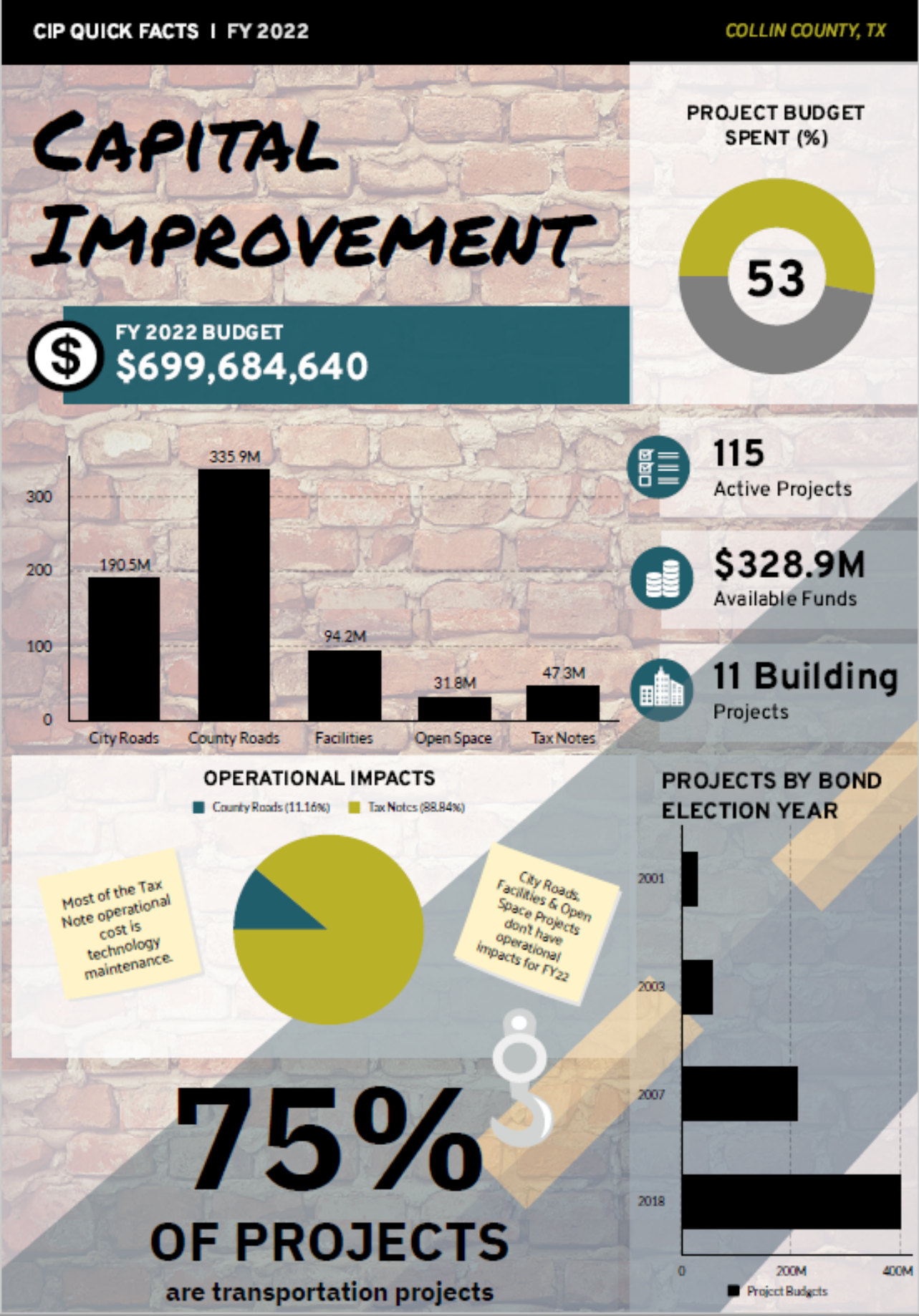


Table 17 – Project Summaries

Project Summaries

PROJECT NAME	DESCRIPTION	PROJECT TYPE	BUDGET	AVAILABLE	OPERATION IMPACT
ADULT DETENTION FACILITY					
FI03JAIL	2003 Bond - Justice Center	Facilities	\$ 20,114,558	\$ 21,738	\$ -
FI07JAIL	Adult Detention Facility Expansion	Facilities	\$ 45,800,000	\$ 4,238,386	\$ -
FI07K4001	Security Barrier	Facilities	\$ 65,000	\$ 65,000	\$ -
FI07K4002	Food Pass Doors and Locks	Facilities	\$ 110,000	\$ 110,000	\$ -
FI07K4008	Fire Suppression Sprinklers	Facilities	\$ 111,751	\$ 111,751	\$ -
CITY OF ALLEN					
RI07007	AL - US 75 from Ridgeview	City Roads	\$ 755,715	\$ -	\$ -
RI070072	AL - Ridgeview Dr from Alma to Waters Branch Creek	City Roads	\$ 306,106	\$ 306,106	\$ -
CITY OF ANNA					
RI070057	AN - US75 OL to FM455	City Roads	\$ 2,000,000	\$ -	\$ -
RI07009	AN - Mantua Rd from SH 5	City Roads	\$ 971,660	\$ 971,660	\$ -
CITY OF CELINA					
RI07014	CE - CR 5 from DNT Exten	City Roads	\$ 20,565,851	\$ 810,803	\$ -
CITY OF DALLAS					
RI0718012	DA - Frankford Road	City Roads	\$ 986,082	\$ 986,082	\$ -
RI18012	DA - Frankford Road: SH 289/Preston Rd to Coit Rd	City Roads	\$ 1,691,244	\$ 1,691,244	\$ -
CITY OF FAIRVIEW					
RI07017	FV - FM 1378 from Lucas	City Roads	\$ 132,500	\$ 132,500	\$ -
RI07018	FV - Frisco Rd from FM 1378	City Roads	\$ 540,000	\$ -	\$ -
RI07019	FV - Fairview from Ridgevie	City Roads	\$ 3,060,000	\$ -	\$ -
CITY OF FRISCO					
RI070031	FR - Lebanon-Starwood-Dalpk	City Roads	\$ 1,150,000	\$ 329,524	\$ -
RI07031	FR - Virginia from Prestn	City Roads	\$ 6,750,000	\$ -	\$ -
RI07033	FR - N Dlls Pkwy from War	City Roads	\$ 5,832,500	\$ -	\$ -
RI07116	FR - Legacy To Warren Pky	City Roads	\$ 4,431,000	\$ -	\$ -
RI18008	FR - Dallas Parkway: Eldorado Pkwy to Panther Creek Pkwy	City Roads	\$ 2,000,000	\$ 2,000,000	\$ -
CITY OF LUCAS					
RI18007	LU - Lucas Road: FM 2551/Angel Parkway to FM 1378/Country Club Rd	City Roads	\$ 8,365,180	\$ -	\$ -
CITY OF MCKINNEY					
RI03070068	BLOOMDALE FROM COMMUNITY TO CR164	City Roads	\$ 146,374	\$ -	\$ -
RI070068	BLOOMDALE FROM COMMUNITY TO CR164	City Roads	\$ 5,973,598	\$ -	\$ -
RI18010	MK - Wilmeth Road: Lake Forest Dr to Hardin Blvd	City Roads	\$ 11,003,930	\$ -	\$ -
CITY OF MURPHY					
RI07053	MU - Betsy Ln fr FM2551	City Roads	\$ 1,162,529	\$ 165,217	\$ -
CITY OF PARKER					
RI070064	PA - Parker Water Lines	City Roads	\$ 1,710,000	\$ -	\$ -
RI07056	PA - Chaparral fr Sprnghl	City Roads	\$ 1,000,000	\$ 1,000,000	\$ -
CITY OF PLANO					
RI03065	PL - Winhaven Pkwy	City Roads	\$ 1,100,000	\$ 67,865	\$ -
RI07057	PL - Major Thrhfr Rehab	City Roads	\$ 16,543,075	\$ 1	\$ -

Capital Improvement Program

PROJECT NAME	DESCRIPTION	PROJECT TYPE	BUDGET	AVAILABLE	OPERATION IMPACT
RI07058	PL - Intersection Imprvmt	City Roads	\$ 18,330,084	\$ 2,000,001	\$ -
RI18009	PL - Shiloh Road: 14th Street to Park Blvd	City Roads	\$ 4,942,136	\$ 4,942,136	\$ -
CITY OF PRINCETON					
RI07077	PN - CR407 frm US 380	City Roads	\$ 4,071,986	\$ 95,411	\$ -
RI18011	PN - Myrick Lane: FM 982/2nd St to Western City Limit	City Roads	\$ 7,997,510	\$ 3,998,755	\$ -
CITY OF SACHSE					
RI07089	SA - Maxwell Ck fr Ranch	City Roads	\$ 588,000	\$ 146,017	\$ -
CITY OF WYLIE					
RI07091	WY - McMillan Rd fr McCre	City Roads	\$ 5,826,150	\$ 2,399,375	\$ -
RI07092	WY - Stone Rd fr Akin Ln	City Roads	\$ 4,521,250	\$ 4,021,250	\$ -
COLLIN COUNTY DISCRETIONARY					
RI070000	Discretionary	County Roads	\$ 240,621	\$ 264,384	\$ -
RI070041	CR564 - BR Pilot Grove CK	County Roads	\$ 500,000	\$ 435,599	\$ -
RI070042	CR613 - Grove Creek	County Roads	\$ 530,000	\$ 11,817	\$ -
RI070043	CR604 - Elm Creek	County Roads	\$ 530,000	\$ 108,802	\$ -
RI070044	CR664 - Br Arnold Creek	County Roads	\$ 440,000	\$ 109,564	\$ -
RI18000A	Proposition A Discretionary	County Roads	\$ 105,334	\$ 105,334	\$ -
RI18000B	2018 Prop B Discretionary	County Roads	\$ 10,000,000	\$10,000,000	\$ -
COLLIN COUNTY REGIONAL					
BDP75301	Mobility Plan Update	County Roads	\$ 2,603	\$ 2,603	\$ -
RI070020	FM2551 - Engineering	County Roads	\$ 3,744,123	\$ 92,871	\$ -
RI070048	US 380: Airport - CR458	County Roads	\$ 732,818	\$ 551,417	\$ -
RI070049	FM 546/CR400: Airport E PR	County Roads	\$ 1,300,000	\$ 1,300,000	\$ -
RI070052	FM1378, FM1378N - FM3286	County Roads	\$ 1,470,609	\$ 413,489	\$ -
RI070054	FM2514, Lavon Pkwy-Brown	County Roads	\$ 4,638,724	\$ 3,319,587	\$ -
RI070056	SH78: FM6 - CR557	County Roads	\$ 1,084,700	\$ 1,084,700	\$ -
RI07095	Outer Loop frm DNT to 289	County Roads	\$ 9,987,000	\$ 183,977	\$ 199,740
RI0718003	SE Collin County Mobility Study	County Roads	\$ 1,500,000	\$ 511,691	\$ -
RI18001	US380 Denton Cnty to Custer	County Roads	\$ 38,020,000	\$34,895,825	\$ -
RI18002	SP 399 SRT by Airport	County Roads	\$ 40,908,000	\$40,908,000	\$ -
RI18003	US 78 PGBT to FM 6	County Roads	\$ 14,800,000	\$14,800,000	\$ -
RI18013	US 380, Airport to East Outer Loop	County Roads	\$ 20,000,000	\$20,000,000	\$ -
RI18017	US 380, Airport to Custer Land Acquisition	County Roads	\$ 40,000,000	\$31,007,078	\$ -
RI18OL001	Collin/Denton Line to SH289	County Roads	\$ 14,400,000	\$ 2,508,268	\$ -
RI18OL002	Outerloop - BS289 to 75	County Roads	\$ 96,821,975	\$62,616,797	\$ -
RI18OL004	Outer Loop, SH 121 to US 380	County Roads	\$ 6,300,000	\$ 6,300,000	\$ -
RI18OL005	Outer Loop, US 380 to FM 6	County Roads	\$ 3,000,000	\$ 3,000,000	\$ -
RI18OL006	Outer Loop, FM 6 to Rockwall County	County Roads	\$ 1,200,000	\$ 1,200,000	\$ -
RIP75301	Mobility Plan Update	County Roads	\$ 132,900	\$ 46,188	\$ -
COLLIN COUNTY RURAL ROAD					
RI03078	CR166 (youth barn) - RRd	County Roads	\$ 4,193,125	\$ 190,921	\$ -
RI07099	CR - Park Blvd fr FM2514	County Roads	\$ 3,688,600	\$ 0	\$ 26,450
RI07101	CR - CR 424 fr Sheffield	County Roads	\$ 1,120,000	\$ 1,120,000	\$ 11,500
CONTINGENCY TAX NOTES					
BACONTNG	2018 Tax Note Contingency	Tax Notes	\$ 547,000	\$ 547,000	\$ -

Capital Improvement Program

PROJECT NAME	DESCRIPTION	PROJECT TYPE	BUDGET	AVAILABLE	OPERATION IMPACT
COUNTY BRIDGES					
RI03082	CR282 - Bridge	County Roads	\$ 29,000	\$ 11,000	\$ -
RI070015	CD - CR601 TomBeanCreek	County Roads	\$ 380,349	\$ 52,142	\$ -
RI070028	CR317 @ Wilson Creek	County Roads	\$ 532,699	\$ 72,176	\$ -
RI07103	CD - CR 618 @ Cedar Creek	County Roads	\$ 650,701	\$ 11,801	\$ -
COUNTY CITY					
RI18004CO	Park FM2514 to SH 78	City Roads	\$ 28,000,000	\$25,447,437	\$ -
RI18005CO	FM 546 / CR400	City Roads	\$ 14,000,000	\$10,287,325	\$ -
RI18006CO	Frontier DNT TO SH 289	City Roads	\$ 4,000,000	\$ -	\$ -
COUNTY CITY STATE					
RI18014	US 380: Airport to CR 458	County Roads	\$ 11,000,000	\$11,000,000	\$ -
RI18016	FM 545 Contributions	County Roads	\$ 1,894,613	\$ 1,894,613	\$ -
COURTS FACILITY					
FI07CH	Bloomdale Cths Phase 2	Facilities	\$ 23,228,657	\$ 728,821	\$ -
FACILITY TAX NOTES					
FI01MP	Admin Services - Master Plan	Tax Notes	\$ 1,580,486	\$ 49,123	\$ -
FI18LAVNCH	JP/Constable Precinct 2 Bldg	Tax Notes	\$ 3,450,000	\$ 40,873	\$ (26,200)
FI18ME	Medical Examiner Building Expansion	Tax Notes	\$ 1,400,000	\$ 1,400,000	\$ -
FI18PLCH	Plano Sub-CH Improvement Renovations	Tax Notes	\$ 2,403,000	\$ 327,419	\$ -
JUVENILE DETENTION FACILITY					
FI03JUVD	Juvenile Detention Facility	Facilities	\$ 4,723,848	\$ 52,904	\$ -
FI0703JUVD	Add Lockers & Renovate Breakroom	Facilities	\$ 2,099	\$ 2,099	\$ -
OPEN SPACE GRANTS					
OI0718PG18	City of McKinney - Wilson Creek Greens Trail Project	Open Space	\$ 282,263	\$ 282,263	\$ -
OI07OS	2007 Open Space Grant Fnd	Open Space	\$ 620,435	\$ 620,435	\$ -
OI07PG100	Myers Park Roof Replacements	Open Space	\$ 21,770	\$ 10,000	\$ -
OI07PG101	Trinity Trail Preservation Assoc	Open Space	\$ 7,500	\$ 7,500	\$ -
OI07PG103	City of Allen - Eugene McDermott	Open Space	\$ 140,365	\$ 140,365	\$ -
OI07PG105	Plano - Preston Ridge Trail Connect	Open Space	\$ 200,000	\$ 200,000	\$ -
OI07PG106	MP Show Barn Failure	Open Space	\$ 50,000	\$ 42,399	\$ -
OI07PG107	MP Stall Barn Foundation Failure	Open Space	\$ 50,000	\$ 42,399	\$ -
OI07PG108	MP Confinement Building Restoration	Open Space	\$ 25,000	\$ 25,000	\$ -
OI07PG109	Myers Park Granary Restoration	Open Space	\$ 25,000	\$ 25,000	\$ -
OI07PG93	PL-Cttwnwd Crk Trl Ext	Open Space	\$ 395,000	\$ -	\$ -
OI18PG04	Town of Prosper - Whitley Place	Open Space	\$ 90,000	\$ 7,964	\$ -
OI18PG09	Allen - Stephen G Terrell ComM Park	Open Space	\$ 379,200	\$ 379,200	\$ -
OI18PG11	Frisco - Parvin Branch Trail Connect	Open Space	\$ 100,000	\$ 100,000	\$ -
OI18PG12	City of Allen-Bethany Lakes Loop Trail	Open Space	\$ 134,176	\$ 134,176	\$ -
OI18PG13	Town of Fairview - State Highway 5 to Stoddard Rd Trail Connection	Open Space	\$ 44,915	\$ 44,915	\$ -
OI18PG14	City of Frisco - Independence Hike & Bike Trail	Open Space	\$ 211,920	\$ 211,920	\$ -
OI18PG15	City of Josephine - Josephine City Park Cap imp Project Splash Pad	Open Space	\$ 45,464	\$ 45,464	\$ -

Capital Improvement Program

PROJECT NAME	DESCRIPTION	PROJECT TYPE	BUDGET	AVAILABLE	OPERATION IMPACT
OI18PG16	City of Lavon - Bear Creek Trail Creek Crossing Connector	Open Space	\$ 233,250	\$ 233,250	\$ -
OI18PG17	City of Lowry Crossing - Lowry Crossing City Park	Open Space	\$ 412,067	\$ 412,067	\$ -
OI18PG18	City of McKinney - Wilson Creek Greens Trail Project	Open Space	\$ 113,737	\$ 113,737	\$ -
OI18PG19	City of Melissa - Brookside Sub-Surface Crossing at SH 121	Open Space	\$ 146,666	\$ 146,666	\$ -
OI18PG20	Town of New Hope - Pat Fowler Town Park Project	Open Space	\$ 43,846	\$ 43,846	\$ -
OI18PG21	City of Princeton - Princeton Crossroads Park Phase 1B	Open Space	\$ 354,362	\$ 354,362	\$ -
OI18PG22	Town of Prosper - Pecan Grove Park Trail Project	Open Space	\$ 200,550	\$ 200,550	\$ -
OI18PG23	City of Sachse - J.K. Sachse Park Phase 1	Open Space	\$ 161,294	\$ 161,294	\$ -
OUTDOOR CAMP					
OI01OC	OUTDOOR CAMP	Open Space	\$ 26,970,915	\$ 475,729	\$ -
OI01OCA	AdvCmp - Upgrd WasteWtrPI	Open Space	\$ 382,039	\$ 552	\$ -
TECHNOLOGY TAX NOTES					
TI01K0602	County Website Solution	Tax Notes	\$ 102,009	\$ 102,009	\$ -
TI03FIN	Financial Reporting System	Tax Notes	\$ 12,194,488	\$ 4,207,847	\$ 313,075
TI03JUS	Justice System	Tax Notes	\$ 15,477,057	\$ 423,524	\$ 872,800
TI18ELEC	Elections Equipment and Technology	Tax Notes	\$ 10,200,000	\$ 116,584	\$ 544,041

ENTERING
COLLIN
COUNTY

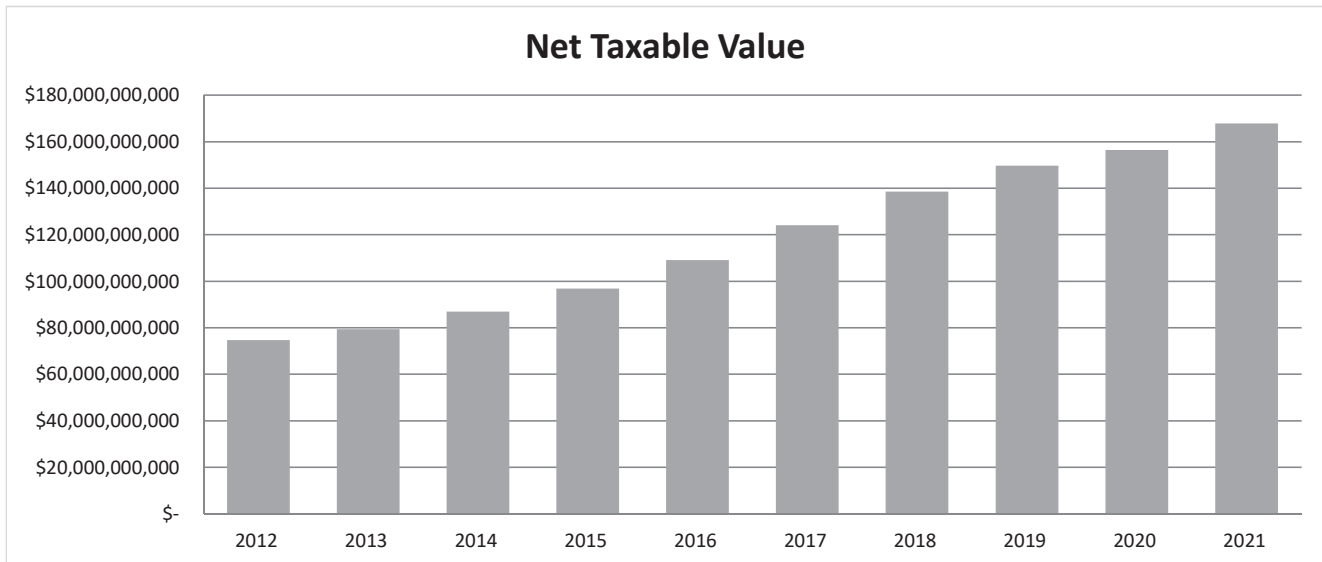
Sam Rayburn
Memorial Highway

STATISTICS

Certified Appraised Values

Ten-Year Trend

YEAR	NET TAXABLE	% CHANGE	ADJUSTED TAXABLE	% CHANGE
2012	\$ 74,630,300,190	3.0%	\$ 74,525,514,514	3.0%
2013	\$ 79,238,767,392	6.2%	\$ 79,118,900,313	6.2%
2014	\$ 86,871,450,852	9.6%	\$ 86,486,159,140	9.3%
2015	\$ 96,807,570,324	11.4%	\$ 96,197,416,782	11.2%
2016	\$ 109,041,422,918	12.6%	\$ 108,308,828,437	12.6%
2017	\$ 124,035,906,716	13.8%	\$ 123,186,796,413	13.7%
2018	\$ 138,427,326,503	11.6%	\$ 137,371,735,029	11.5%
2019	\$ 149,632,276,578	8.1%	\$ 148,262,466,992	7.9%
2020	\$ 156,340,000,000	4.5%	\$ 154,855,783,213	4.4%
2021	\$ 167,755,086,085	7.3%	\$ 165,901,736,096	7.1%



NOTES:

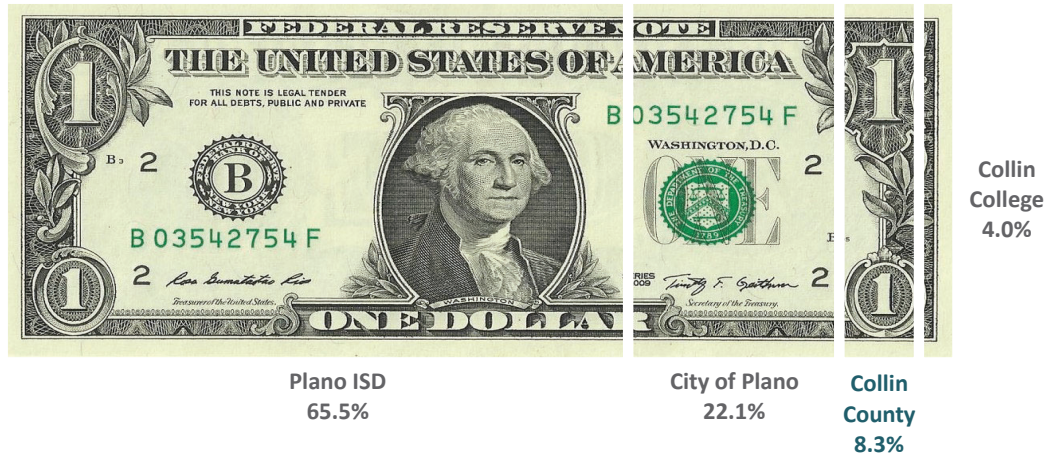
1. Certified Net Taxable Value is as of July 25th of each year per Tax Code 26.01
2. Adjusted Taxable Value equals Certified Net Taxable less Freeze Loss as of July 25th of each year per Tax Code 26.01

Property Tax

The following is a property tax analysis for an average homeowner living in Collin County. The average home in Collin County is valued at \$396,584 according to statistics compiled by the Central Appraisal District of Collin County.

TAXING UNIT	TAX RATE	AVERAGE TAXES
Collin County	\$0.168087	\$633.28
City of Plano	\$0.446500	\$1,416.60
Plano ISD	\$1.320750	\$4,907.70
Collin College	\$0.081222	\$318.05
Total	\$2.016559	\$7,275.62

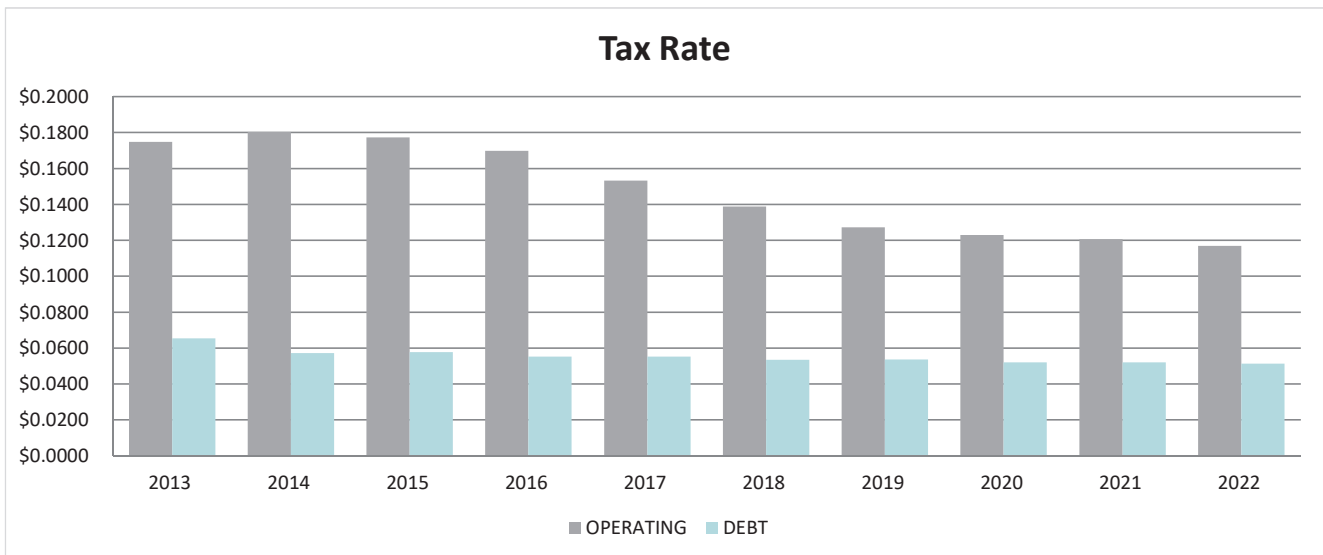
Distribution by Taxing Unit



Tax Rate Distribution

Ten-Year Trend

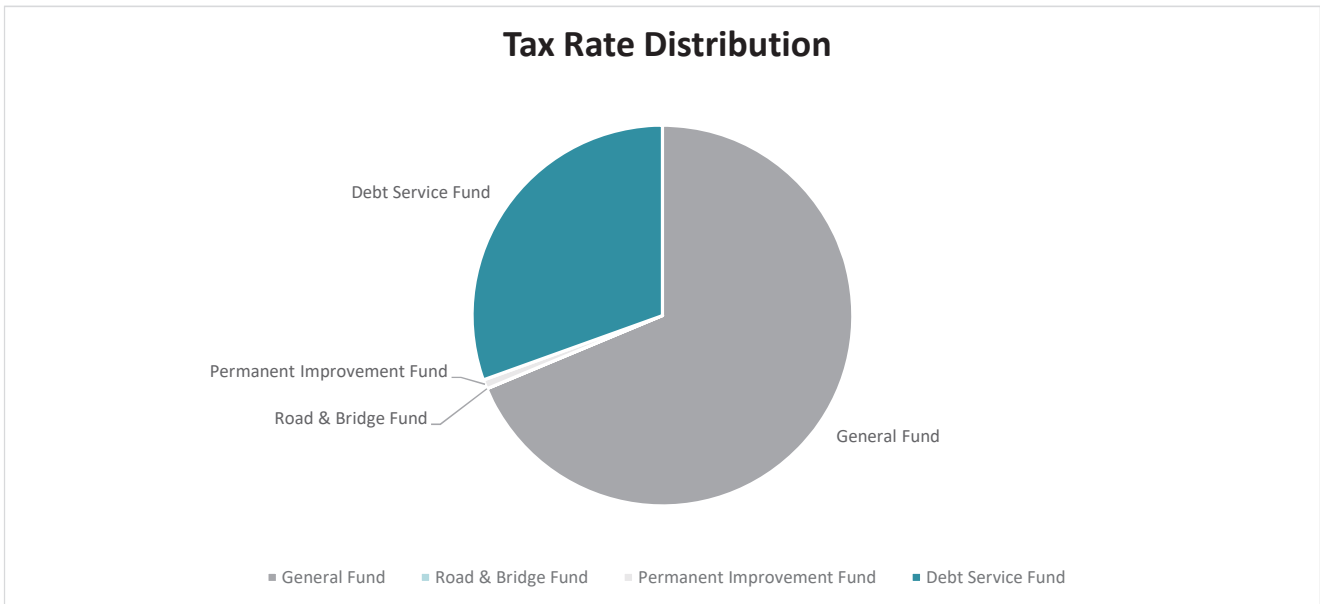
FISCAL YEAR	OPERATING	DEBT	TOTAL
2013	\$ 0.174663	\$ 0.065337	\$ 0.240000
2014	\$ 0.180334	\$ 0.057166	\$ 0.237500
2015	\$ 0.177268	\$ 0.057732	\$ 0.235000
2016	\$ 0.169800	\$ 0.055200	\$ 0.225000
2017	\$ 0.153195	\$ 0.055200	\$ 0.208395
2018	\$ 0.138796	\$ 0.053450	\$ 0.192246
2019	\$ 0.127212	\$ 0.053573	\$ 0.180785
2020	\$ 0.122951	\$ 0.052000	\$ 0.174951
2021	\$ 0.120501	\$ 0.052030	\$ 0.172531
2022	\$ 0.116836	\$ 0.051251	\$ 0.168087



Tax Rate Distribution

By Fund

FUND NAME	FUND NUMBER	TAX RATE	ESTIMATED REVENUE
OPERATING TAX RATE			
General Fund	0001	\$ 0.115507	\$ 191,278,330
Road & Bridge Fund	1010	\$ -	\$ -
Permanent Improvement Fund	0499	<u>\$ 0.001329</u>	<u>\$ 2,199,890</u>
		\$ 0.116836	\$ 193,478,220
DEBT TAX RATE			
Debt Service Fund	3001	<u>\$ 0.051251</u>	<u>\$ 84,835,600</u>
		\$ 0.051251	\$ 84,835,600
TOTAL TAX RATE		<u>\$ 0.168087</u>	<u>\$ 278,313,820</u>

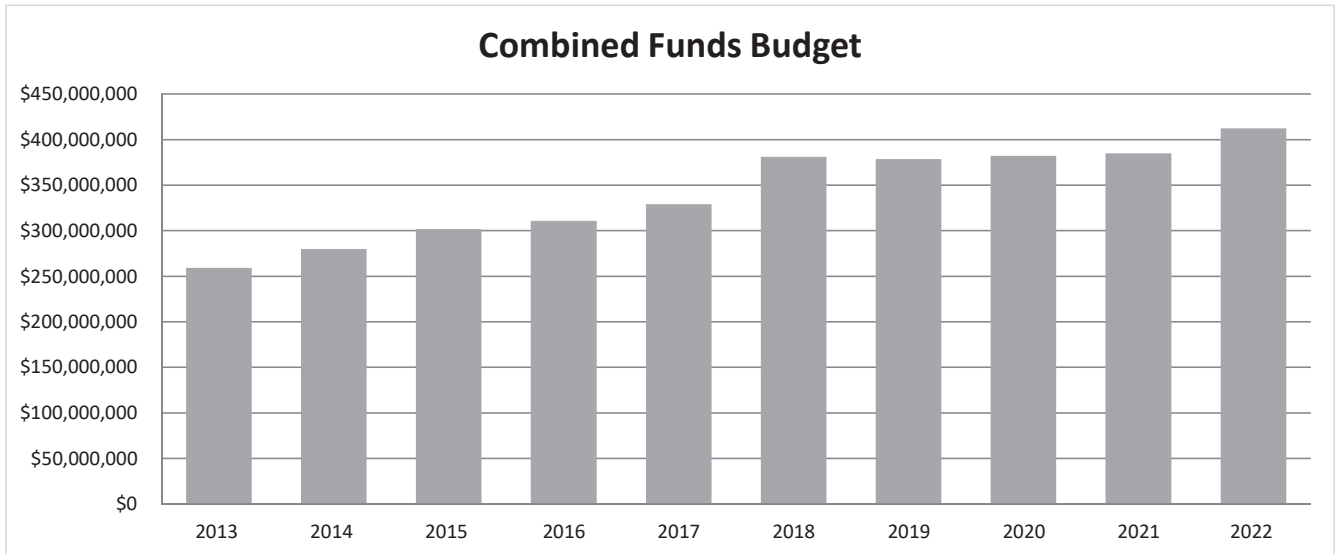


Combined Budget

Ten-Year Trend

(Excludes Bond Funds)

FISCAL YEAR	ADOPTED BUDGET	PERCENT CHANGE
2013	\$ 259,113,699	-2.2%
2014	\$ 279,797,754	8.0%
2015	\$ 301,450,396	7.7%
2016	\$ 310,542,625	3.0%
2017	\$ 328,756,806	5.9%
2018	\$ 380,933,662	15.9%
2019	\$ 378,250,906	-0.7%
2020	\$ 381,891,872	1.0%
2021	\$ 384,559,229	0.7%
2022	\$ 411,957,922	7.1%

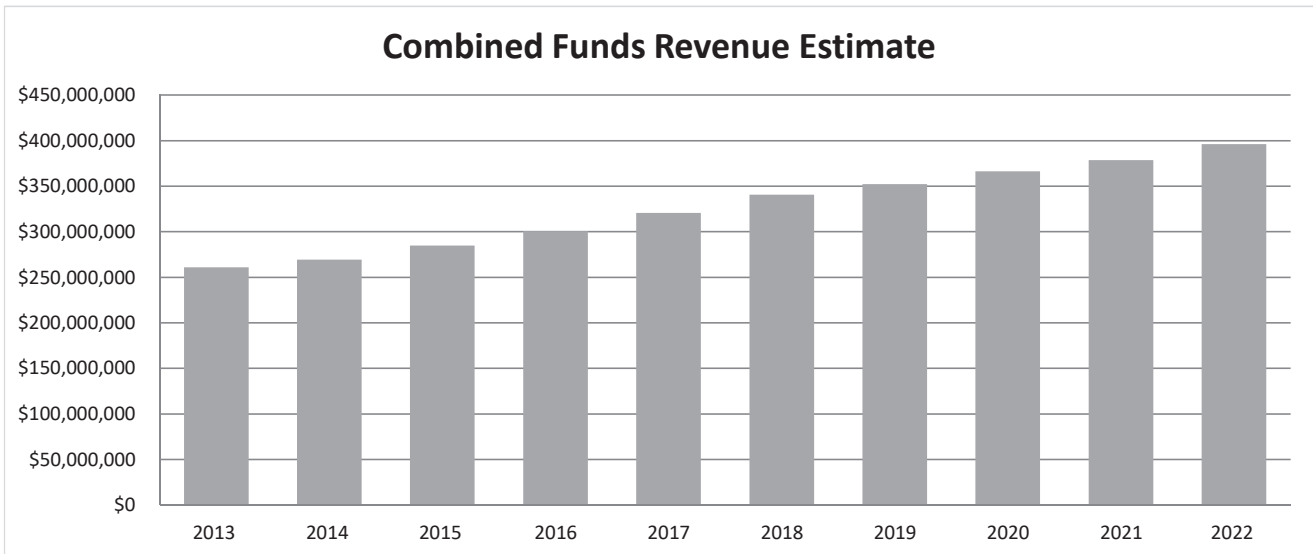


Combined Budget Revenue Estimate

Ten-Year Trend

(Excludes Bond Funds & Reserves)

FISCAL YEAR	ADOPTED REVENUE ESTIMATE	PERCENT CHANGE
2013	\$ 260,900,125	0.5%
2014	\$ 269,241,160	3.2%
2015	\$ 284,755,238	5.8%
2016	\$ 300,520,823	5.5%
2017	\$ 320,391,899	6.6%
2018	\$ 340,484,495	6.3%
2019	\$ 352,075,905	3.4%
2020	\$ 366,174,447	4.0%
2021	\$ 378,544,449	3.4%
2022	\$ 395,860,575	4.6%



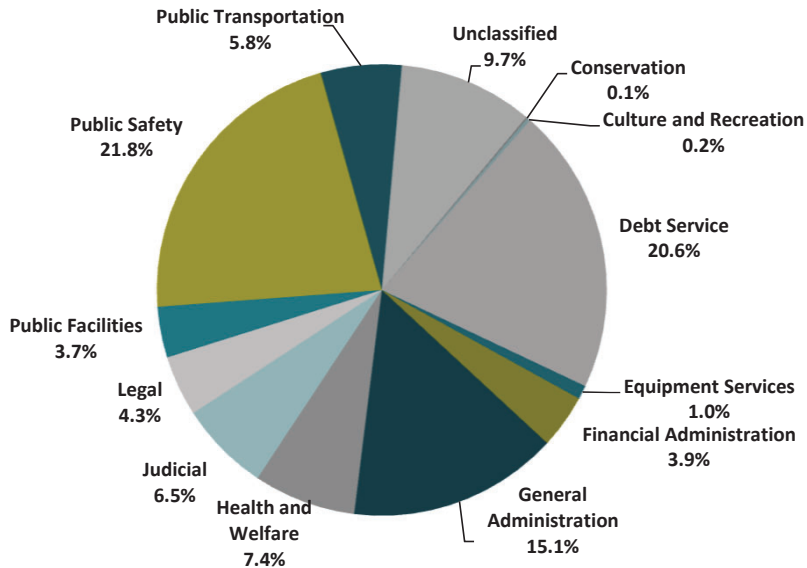
Combined Budget

Expenditures by Function

(Excludes Bond Funds)

FUNCTION AREA	FY 2020 ACTUALS	FY 2021 ADOPTED	FY 2021 ACTUALS	FY 2022 ADOPTED
Conservation	\$ 264,950	\$ 367,861	\$ 262,746	\$ 368,015
Culture and Recreation	\$ 933,760	\$ 1,006,749	\$ 921,927	\$ 1,018,980
Debt Service	\$ 80,024,107	\$ 80,395,153	\$ 82,806,947	\$ 84,677,929
Equipment Services	\$ 3,361,141	\$ 4,782,214	\$ 4,013,606	\$ 4,089,407
Financial Administration	\$ 14,373,893	\$ 15,302,824	\$ 14,740,753	\$ 15,915,053
General Administration	\$ 62,442,030	\$ 44,799,208	\$ 45,225,265	\$ 62,227,579
Health and Welfare	\$ 127,524,707	\$ 29,812,017	\$ 114,537,408	\$ 30,283,410
Judicial	\$ 24,338,170	\$ 26,640,629	\$ 25,228,771	\$ 26,781,499
Legal	\$ 15,959,950	\$ 16,981,330	\$ 16,778,391	\$ 17,906,944
Public Facilities	\$ 13,368,815	\$ 13,538,444	\$ 12,802,275	\$ 15,043,377
Public Safety	\$ 62,740,558	\$ 85,474,570	\$ 73,508,685	\$ 89,779,150
Public Transportation	\$ 26,810,674	\$ 24,798,609	\$ 20,498,399	\$ 23,948,849
Unclassified	\$ 84,362,878	\$ 40,659,621	\$ 76,555,561	\$ 39,917,730
	<u>\$ 516,505,634</u>	<u>\$ 384,559,229</u>	<u>\$ 487,880,733</u>	<u>\$ 411,957,922</u>

Adopted Combined Funds Budget - Expenditures by Function



* Collin County received \$171,453,156.40 in CARES Act funding in March of 2020 due to COVID-19.

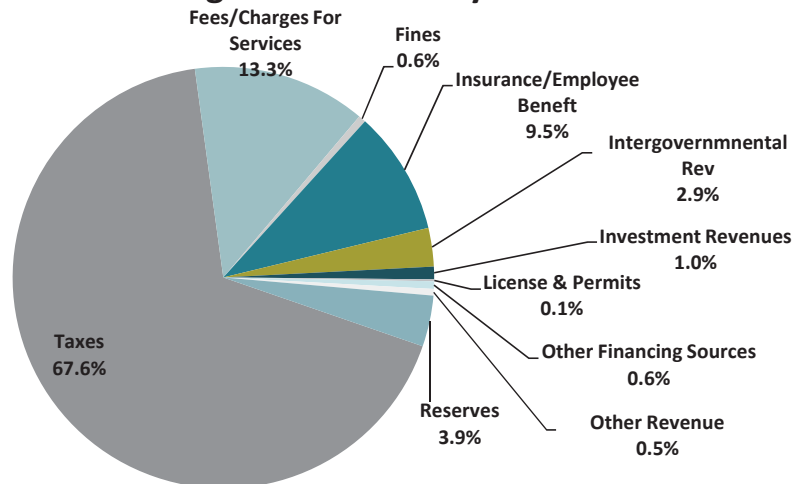
Combined Budget

Revenues by Source

(Excludes Bond Funds)

FUNCTION AREA	FY 2020 ACTUALS	FY 2021 ADOPTED	FY 2021 ACTUALS	FY 2022 ADOPTED
Taxes	\$ 258,499,585	\$ 266,918,384	\$ 268,512,453	\$ 278,313,820
Fees/Charges For Services	\$ 54,405,462	\$ 51,505,252	\$ 62,749,484	\$ 54,828,409
Fines	\$ 2,150,493	\$ 2,443,450	\$ 2,313,369	\$ 2,330,000
Insurance/Employee Benefit	\$ 39,748,247	\$ 34,734,590	\$ 45,703,119	\$ 39,150,746
Intergovernmental Rev	\$ 121,375,631	\$ 12,689,209	\$ 107,905,217	\$ 12,115,115
Investment Revenues	\$ 10,814,540	\$ 5,086,634	\$ 3,075,835	\$ 4,050,955
License & Permits	\$ 599,232	\$ 510,500	\$ 775,946	\$ 612,000
Other Financing Sources	\$ 7,044,643	\$ 3,106,330	\$ 3,661,054	\$ 2,356,330
Other Revenue	\$ 53,600,752	\$ 1,550,100	\$ 35,858,576	\$ 2,103,200
Reserves	\$ -	\$ 6,014,780	\$ -	\$ 16,097,347
	<u>\$ 548,238,583</u>	<u>\$ 384,559,229</u>	<u>\$ 530,555,052</u>	<u>\$ 411,957,922</u>

Adopted Combined Funds Budget - Revenues by Source



* Collin County received \$171,453,156.40 in CARES Act funding in March of 2020 due to COVID-19.

Combined Budget

Revenues and Expenditures

(Excludes Bond Funds)

OPERATING FUNDS						
	GENERAL FUND FY 2022 ADOPTED	ROAD & BRIDGE FUND FY 2022 ADOPTED	PERMANENT IMPROVEMENT FUND FY 2022 ADOPTED	DEBT SERVICE FUND FY 2022 ADOPTED	ALL OTHER FUNDS FY 2022 ADOPTED	COMBINED FUNDS FY 2022 ADOPTED
REVENUES BY SOURCE						
Taxes	\$ 191,278,330	\$ -	\$ 2,199,890	\$ 84,835,600	\$ -	\$ 278,313,820
Fees/Charges For Services	20,357,713	21,231,000	-	-	13,239,696	54,828,409
Fines	1,080,000	1,250,000	-	-	-	2,330,000
Insurance/Employee Benefit	-	-	-	-	39,150,746	39,150,746
Intergovernmental Rev	6,199,000	-	-	-	5,916,115	12,115,115
Investment Revenues	2,089,480	450,000	90,000	100,000	1,321,475	4,050,955
License & Permits	605,000	7,000	-	-	-	612,000
Other Financing Sources	-	-	-	-	2,356,330	2,356,330
Other Revenue	237,000	150,100	-	-	1,716,100	2,103,200
TOTAL REVENUES	\$ 221,846,523	\$ 23,088,100	\$ 2,289,890	\$ 84,935,600	\$ 63,700,462	\$ 395,860,575
EXPENDITURES BY FUNCTION						
Conservation	\$ 323,980	\$ 44,035	\$ -	\$ -	\$ -	\$ 368,015
Culture And Recreation	1,018,980	-	-	-	-	1,018,980
Debt Service	-	-	-	84,677,929	-	84,677,929
Equipment Services	4,089,407	-	-	-	-	4,089,407
Financial Administration	15,915,053	-	-	-	-	15,915,053
General Administration	55,930,424	-	-	-	6,297,155	62,227,579
Health And Welfare	22,741,297	-	-	-	7,542,113	30,283,410
Judicial	25,354,703	-	-	-	1,426,796	26,781,499
Legal	17,371,829	-	-	-	535,115	17,906,944
Public Facilities	12,194,578	-	2,289,000	-	559,799	15,043,377
Public Safety	80,049,854	-	-	-	9,729,296	89,779,150
Public Transportation	-	23,948,849	-	-	-	23,948,849
Unclassified	2,356,330	-	-	-	37,561,400	39,917,730
TOTAL EXPENDITURES	\$ 237,346,435	\$ 23,992,884	\$ 2,289,000	\$ 84,677,929	\$ 63,651,674	\$ 411,957,922

Combined Budget

Expenditures by Fund
(Excludes Bond Funds)

FUND	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 ACTUALS	FY 2022 ADOPTED
0001 - GENERAL	\$ 216,535,407	\$ 197,859,087	\$ 192,792,746	\$ 237,346,435
0002 - HOUSING FINANCE CORP	\$ 70,000	\$ -	\$ -	\$ -
0003 - RECORDS ARCHIVE	\$ 97,104	\$ 384,110	\$ 1,782,572	\$ 500,000
0005 - DIS CTS REC TECH	\$ 145,353	\$ -	\$ 234,344	\$ 100,000
0029 - COURTHOUSE SECURITY	\$ 726,756	\$ 416,318	\$ 594,549	\$ 889,649
0499 - PERMANENT IMPROVEMENT	\$ 3,436,015	\$ 1,878,200	\$ 1,592,046	\$ 2,289,000
1010 - ROAD AND BRIDGE	\$ 17,091,638	\$ 22,870,800	\$ 18,925,590	\$ 23,992,884
1013 - JUDICIAL APPELLATE	\$ 43,047	\$ 3,469	\$ -	\$ 83,000
1015 - COURT REPORTERS	\$ 381,156	\$ 264,522	\$ 274,548	\$ 357,140
1021 - LAW LIBRARY	\$ 373,557	\$ 377,985	\$ 322,774	\$ 417,300
1023 - FARM MUSEUM MEMORIAL	\$ -	\$ 534	\$ 1,474	\$ -
1025 - CO CLRK REC MGMT & PRES	\$ 566,796	\$ 638,983	\$ 858,156	\$ 1,983,744
1026 - DIST CLRK REC MGMT & PRES	\$ 138,985	\$ 102,362	\$ 64,984	\$ 67,743
1028 - JUSTICE COURT TECHNOLOGY	\$ 37,647	\$ 18,720	\$ 8,423	\$ 151,068
1031 - ECONOMIC DEVELOPMENT 2001	\$ 95,887	\$ 140,850	\$ 140,850	\$ 130,850
1033 - CONTRACT ELECTIONS	\$ 555,601	\$ 1,593,905	\$ 798,661	\$ 832,561
1036 - SHERIFF FORFEITURE	\$ 42,434	\$ 36,279	\$ 16,902	\$ -
1037 - DA STATE FORFEITURE	\$ 23,082	\$ 16,725	\$ 55,700	\$ 125,000
1038 - DA SERVICE FEE	\$ 15,604	\$ 3,752	\$ 5,473	\$ -
1039 - MYERS PARK FOUNDATION	\$ -	\$ -	\$ 10,599	\$ -
1040 - HEALTHCARE FOUNDATION	\$ 3,739,881	\$ 3,840,165	\$ 4,631,385	\$ 5,448,518
1044 - COUNTY REC MGMT & PRES	\$ 230,733	\$ 92,776	\$ 43,300	\$ 270,000
1048 - ALT DISPUTE RESOLUTION	\$ 35,406	\$ 177,540	\$ 298,836	\$ -
1049 - DA PRETRIAL INTERVNTN PRG	\$ 127,766	\$ 130,195	\$ 131,470	\$ 152,002
1050 - SPECIALTY COURT	\$ 151,443	\$ 32,037	\$ 19,561	\$ 58,000
1051 - SCAAP	\$ 201,190	\$ -	\$ 227,253	\$ -
1052 - CTY CRTS TECHNOLOGY	\$ 670	\$ 5,729	\$ 599	\$ 1,568
1053 - DIS CTS TECHNOLOGY	\$ 11,724	\$ 2,902	\$ 170	\$ 2,016
1054 - PROBATE CONTRIBUTIONS	\$ 56,951	\$ 57,321	\$ 57,463	\$ 88,961
1056 - DIS CLRK CRT REC PRESRVTN	\$ -	\$ -	\$ 365,643	\$ 100,000
1057 - DA APPORTIONMENT	\$ 31,137	\$ 4,781	\$ 27,498	\$ -

Combined Budget

Expenditures by Fund
(Excludes Bond Funds)

FUND	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 ACTUALS	FY 2022 ADOPTED
1060 - DA FEDERAL TREASURY FORF	\$ 155,921	\$ 156,117	\$ 180,571	\$ 223,113
1063 - DA FEDERAL JUSTICE FORF	\$ -	\$ 2,130	\$ 3,186	\$ 35,000
1065 - SHERIFF FORFEITURE FED	\$ 107,027	\$ 31,313	\$ 68,262	\$ -
1066 - SO TREASURY FORFEITURE	\$ -	\$ -	\$ 246,826	\$ -
1998 - VETERANS COURT PROGRAM	\$ 4,274	\$ -	\$ -	\$ -
2101 - FEDERAL GRANTS	\$ 372,185	\$ 432,435	\$ 273,598	\$ -
2102 - PUBLIC HEALTH EMERG PREPD	\$ 552,622	\$ 567,981	\$ 516,247	\$ 777,806
2103 - FEDERAL HOMELAND SEC GRNT	\$ 224,132	\$ 430,572	\$ 229,683	\$ -
2104 - CITY READINESS INITIATIVE	\$ 144,656	\$ 147,017	\$ 159,815	\$ -
2108 - HEALTHCARE GRANTS	\$ 2,060,022	\$ 2,499,697	\$ 3,135,102	\$ 1,440,468
2112 - CPS BOARD GRANTS	\$ 46,276	\$ 48,654	\$ 22,455	\$ -
2124 - JUSTICE ASSIST GRANT #1	\$ 9,283	\$ -	\$ 7,555	\$ -
2125 - JUSTICE ASSIST GRANT #2	\$ 220	\$ -	\$ -	\$ -
2126 - JUSTICE ASSIST GRANT #3	\$ -	\$ -	\$ 5,983	\$ -
2127 - CORONAVIRUS RELIEF FUND	\$ -	\$ 103,092,008	\$ 68,582,198	\$ -
2128 - HAVA CARES ACT	\$ -	\$ 510,896	\$ 314,084	\$ -
2129 - CHAPTER 19 CARES	\$ -	\$ 104,641	\$ 64,330	\$ -
2130 - HAVA ELECTIONS SECURITY GRANT	\$ -	\$ -	\$ 61,950	\$ -
2131 - EMERGENCY RENTAL ASSISTANCE	\$ -	\$ -	\$ 17,440,494	\$ -
2198 - LEOSE EDUCATION	\$ 44,871	\$ 32,229	\$ 39,620	\$ -
2580 - STATE GRANTS	\$ 2,735,225	\$ 3,166,525	\$ 3,548,675	\$ 85,940
2586 - RTR - FRONTIER PARKWAY	\$ -	\$ -	\$ 1,323,932	\$ -
2761 - PRIVATE SECTOR GRANTS	\$ 96,945	\$ 88,425	\$ 86,973	\$ -
2899 - LOCAL AGREEMENT/FUNDING	\$ 31,356	\$ 48,816	\$ 45,766	\$ -
3001 - DEBT SERVICE	\$ 92,013,439	\$ 124,814,107	\$ 113,561,947	\$ 84,677,929
5501 - COUNTY INSURANCE	\$ 2,322,707	\$ 1,524,867	\$ 1,683,795	\$ 1,695,000
5502 - WORKERS' COMPENSATION INS	\$ 378,486	\$ 317,084	\$ 317,146	\$ 885,000
5504 - UNEMPLOYMENT INSURANCE	\$ 45,233	\$ 91,624	\$ 23,104	\$ 250,000
5505 - EMPLOYEE INSURANCE	\$ 34,158,564	\$ 32,424,708	\$ 37,656,357	\$ 37,311,400
5601 - FLEXIBLE BENEFITS	\$ 3,691,289	\$ 3,994,349	\$ 4,067,134	\$ -
5602 - EMPLOYEE PAID BENEFITS	\$ 372,673	\$ 371,731	\$ 381,307	\$ -

Combined Budget

Expenditures by Fund
(Excludes Bond Funds)

FUND	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 ACTUALS	FY 2022 ADOPTED
5990 - ANIMAL SAFETY	\$ 1,404,441	\$ 1,482,448	\$ 1,306,315	\$ 1,740,800
5991 - ANIMAL SHELTER PROGRAM	\$ 93,478	\$ 75,006	\$ 74,002	\$ -
5999 - CC TOLL ROAD AUTHORITY	\$ 886,881	\$ 886,881	\$ -	\$ -
6050 - JUDICIAL DISTRICT	\$ 6,284,180	\$ 6,054,970	\$ 5,968,826	\$ 6,231,103
6051 - DP-SC MENTALLY IMPAIRED	\$ 112,218	\$ 118,028	\$ 120,782	\$ 123,889
6053 - CCP-COMM CORRECTIONS FAC	\$ 978,784	\$ 1,035,198	\$ 1,035,817	\$ 254,764
6055 - DP-SC SEX OFFENDER	\$ 151,010	\$ 152,689	\$ 150,471	\$ 122,588
6057 - TAIP	\$ 39,257	\$ 66,134	\$ 63,512	\$ -
6058 - DP-SC SUBSTANCE ABUSE	\$ 319,144	\$ 333,624	\$ 343,929	\$ 353,557
6059 - PERSONAL BOND/SURETY PRGM	\$ 258,254	\$ 408,681	\$ 453,255	\$ 315,796
6060 - CSCD-PRE TRIAL DIVERSION	\$ -	\$ -	\$ 22,662	\$ -
6800 - CPS BOARD	\$ 37,163	\$ 44,004	\$ 32,162	\$ 46,330
	<u>\$ 395,095,186</u>	<u>\$ 516,505,634</u>	<u>\$ 487,903,395</u>	<u>\$ 411,957,922</u>

Combined Budget

Revenues by Fund
(Excludes Bond Funds)

FUND	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 ACTUALS	FY 2022 ADOPTED
0001 - GENERAL	\$ 216,412,735	\$ 215,497,636	\$ 219,084,308	\$ 221,846,523
0002 - HOUSING FINANCE CORP	\$ 4,570	\$ 1,290	\$ 7,541	\$ 7,600
0003 - RECORDS ARCHIVE	\$ 1,604,562	\$ 2,147,674	\$ 2,731,959	\$ 2,100,000
0005 - DIS CTS REC TECH	\$ 147,983	\$ 143,875	\$ 149,457	\$ 150,000
0029 - COURTHOUSE SECURITY	\$ 632,237	\$ 673,346	\$ 850,513	\$ 676,000
0499 - PERMANENT IMPROVEMENT	\$ 586,886	\$ 2,298,094	\$ 1,470,843	\$ 2,289,890
1010 - ROAD AND BRIDGE	\$ 24,174,220	\$ 23,218,542	\$ 27,450,860	\$ 23,088,100
1011 - FARM TO MARKET	\$ 581	\$ 245	\$ 26	\$ 100
1012 - LATERAL ROAD	\$ 76,647	\$ 63,364	\$ 51,868	\$ 63,000
1013 - JUDICIAL APPELLATE	\$ 92,390	\$ 79,502	\$ 90,129	\$ 81,000
1015 - COURT REPORTERS	\$ 309,481	\$ 258,718	\$ 292,959	\$ 270,000
1021 - LAW LIBRARY	\$ 627,280	\$ 550,464	\$ 639,319	\$ 545,000
1023 - FARM MUSEUM MEMORIAL	\$ 10,197	\$ 110	\$ 22	\$ -
1024 - OPEN SPACE PARKS	\$ 4	\$ 4	\$ 3	\$ -
1025 - CO CLRK REC MGMT & PRES	\$ 1,601,541	\$ 2,147,243	\$ 2,715,443	\$ 2,225,000
1026 - DIST CLRK REC MGMT & PRES	\$ 64,728	\$ 70,820	\$ 95,517	\$ 79,000
1027 - JUV DELINQUENCY PREV	\$ -	\$ -	\$ 50	\$ -
1028 - JUSTICE COURT TECHNOLOGY	\$ 105,633	\$ 101,134	\$ 93,652	\$ 95,000
1031 - ECONOMIC DEVELOPMENT 2001	\$ 405,798	\$ 6,655	\$ 272,770	\$ 500
1032 - DANGEROUS WILD ANIMAL	\$ -	\$ 500	\$ -	\$ 500
1033 - CONTRACT ELECTIONS	\$ 788,210	\$ 232,085	\$ 2,025,399	\$ 505,000
1035 - ELECTION EQUIPMENT	\$ 21	\$ 638	\$ 17	\$ -
1036 - SHERIFF FORFEITURE	\$ 10,465	\$ 12,929	\$ 4,427	\$ -
1037 - DA STATE FORFEITURE	\$ 89,758	\$ 87,520	\$ 76,831	\$ -
1038 - DA SERVICE FEE	\$ 12,784	\$ 6,160	\$ 4,256	\$ -
1039 - MYERS PARK FOUNDATION	\$ 384	\$ 148	\$ 5	\$ -
1040 - HEALTHCARE FOUNDATION	\$ 3,736,088	\$ 3,386,883	\$ 4,109,523	\$ 3,365,975
1042 - CHILD ABUSE PREVENTION	\$ 4,759	\$ 5,326	\$ 6,589	\$ 5,000
1044 - COUNTY REC MGMT & PRES	\$ 257,031	\$ 189,331	\$ 183,950	\$ 199,000
1046 - JUVENILE CASE MANAGER FND	\$ 47,827	\$ 32,595	\$ 6,283	\$ 35,000
1047 - COURT INITIATED GUARDNSHP	\$ 48,353	\$ 40,297	\$ 47,363	\$ 45,000

Combined Budget

Revenues by Fund
(Excludes Bond Funds)

FUND	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 ACTUALS	FY 2022 ADOPTED
1048 - ALT DISPUTE RESOLUTION	\$ 35,406	\$ 177,595	\$ 298,836	\$ 202,000
1049 - DA PRETRIAL INTERVNTN PRG	\$ 217,770	\$ 102,800	\$ 125,624	\$ 110,000
1050 - SPECIALTY COURT	\$ 79,735	\$ 74,043	\$ 90,832	\$ 70,000
1051 - SCAAP	\$ 201,450	\$ 518,248	\$ 644	\$ -
1052 - CTY CRTS TECHNOLOGY	\$ 63,419	\$ 59,458	\$ 58,321	\$ 52,000
1053 - DIS CTS TECHNOLOGY	\$ 67,134	\$ 64,748	\$ 72,047	\$ 65,000
1054 - PROBATE CONTRIBUTIONS	\$ 113,587	\$ 83,700	\$ 40,895	\$ 40,000
1055 - CCLC COURT REC PRESRVTN	\$ 71,661	\$ 54,748	\$ 74,803	\$ 55,000
1056 - DIS CLRK CRT REC PRESRVTN	\$ 106,179	\$ 101,899	\$ 107,911	\$ 100,000
1057 - DA APPORTIONMENT	\$ 24,740	\$ 23,451	\$ 22,639	\$ 23,000
1058 - JUSTICE CRT BLDG SECURITY	\$ 14,993	\$ 14,433	\$ 13,337	\$ 8,700
1060 - DA FEDERAL TREASURY FORF	\$ 9,311	\$ 1,428,871	\$ 2,088	\$ -
1062 - TRUANCY PREV & DIVERSION	\$ 14,615	\$ 28,643	\$ 46,421	\$ 25,000
1063 - DA FEDERAL JUSTICE FORF	\$ 235	\$ 235	\$ 177	\$ -
1064 - CONSTABLE 3 FORFEITURE	\$ 2	\$ 2	\$ 1	\$ -
1065 - SHERIFF FORFEITURE FED	\$ 13,830	\$ 10,771	\$ 27,174	\$ -
1066 - SO TREASURY FORFEITURE	\$ -	\$ 224,941	\$ 234,718	\$ -
1998 - VETERANS COURT PROGRAM	\$ 14,341	\$ 2,529	\$ 1,539	\$ -
2101 - FEDERAL GRANTS	\$ 384,727	\$ 445,419	\$ 273,598	\$ -
2102 - PUBLIC HEALTH EMERG PREPD	\$ 552,780	\$ 567,981	\$ 516,247	\$ 777,806
2103 - FEDERAL HOMELAND SEC GRNT	\$ 224,132	\$ 430,572	\$ 229,683	\$ -
2104 - CITY READINESS INITIATIVE	\$ 144,656	\$ 147,017	\$ 159,815	\$ -
2108 - HEALTHCARE GRANTS	\$ 2,060,022	\$ 2,499,697	\$ 3,117,955	\$ 1,440,468
2112 - CPS BOARD GRANTS	\$ 46,276	\$ 48,654	\$ 22,455	\$ -
2124 - JUSTICE ASSIST GRANT #1	\$ 9,283	\$ -	\$ 7,555	\$ -
2125 - JUSTICE ASSIST GRANT #2	\$ 220	\$ -	\$ -	\$ -
2126 - JUSTICE ASSIST GRANT #3	\$ -	\$ -	\$ 5,983	\$ -
2127 - CORONAVIRUS RELIEF FUND	\$ -	\$ 103,092,008	\$ 68,582,198	\$ -
2128 - HAVA CARES ACT	\$ -	\$ 510,896	\$ 63	\$ -
2129 - CHAPTER 19 CARES	\$ -	\$ 104,641	\$ 23	\$ -
2130 - HAVA ELECTIONS SECURITY GRANT	\$ -	\$ -	\$ 61,950	\$ -

Combined Budget

Revenues by Fund

(Excludes Bond Funds)

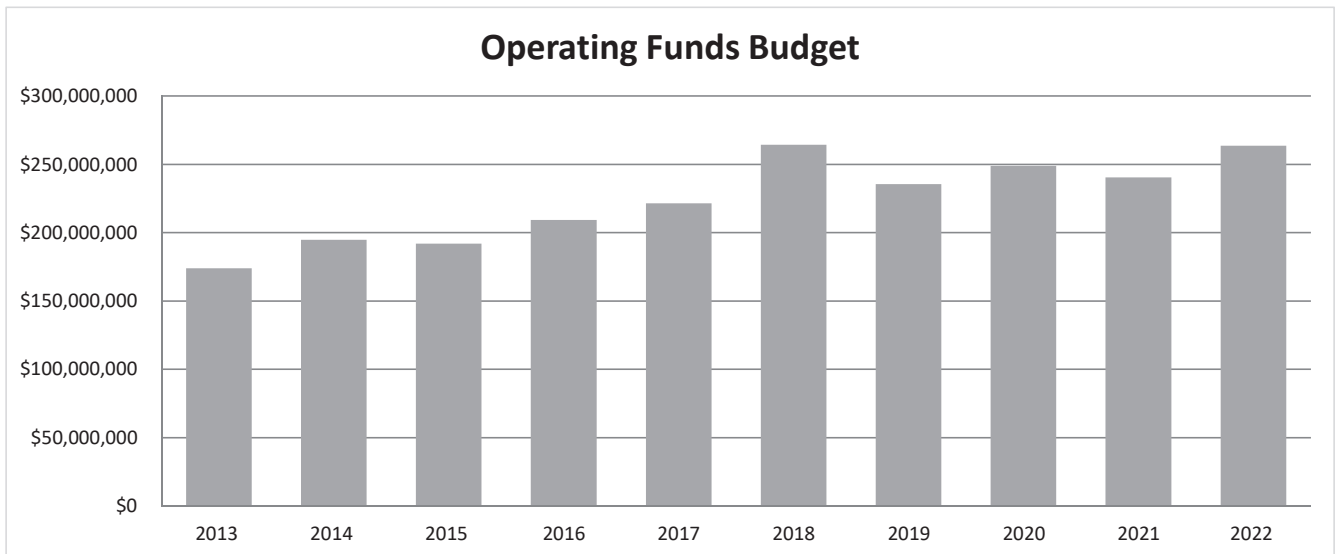
FUND	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 ACTUALS	FY 2022 ADOPTED
2131 - EMERGENCY RENTAL ASSISTANCE	\$ -	\$ -	\$ 17,440,494	\$ -
2198 - LEOSE EDUCATION	\$ 41,054	\$ 39,502	\$ 34,583	\$ -
2580 - STATE GRANTS	\$ 2,719,896	\$ 3,159,542	\$ 3,740,137	\$ 85,940
2586 - RTR - FRONTIER PARKWAY	\$ -	\$ 4,354,275	\$ 1,323,932	\$ -
2761 - PRIVATE SECTOR GRANTS	\$ 96,945	\$ 96,244	\$ 84,173	\$ -
2899 - LOCAL AGREEMENT/FUNDING	\$ 30,122	\$ 48,816	\$ 44,235	\$ -
3001 - DEBT SERVICE	\$ 76,091,952	\$ 124,342,515	\$ 113,472,279	\$ 84,935,600
BOND FUND INVESTMENT REVENUE	\$ 5,496,796	\$ 2,801,328	\$ 236,085	\$ 95,400
5501 - COUNTY INSURANCE	\$ 2,967,293	\$ 1,685,052	\$ 2,120,553	\$ 1,801,000
5502 - WORKERS' COMPENSATION INS	\$ 981,916	\$ 1,035,933	\$ 930,930	\$ 891,000
5504 - UNEMPLOYMENT INSURANCE	\$ 130,038	\$ 123,571	\$ 116,165	\$ 121,102
5505 - EMPLOYEE INSURANCE	\$ 34,038,765	\$ 34,400,557	\$ 39,589,564	\$ 37,708,844
5601 - FLEXIBLE BENEFITS	\$ 3,722,105	\$ 3,990,389	\$ 4,068,663	\$ -
5602 - EMPLOYEE PAID BENEFITS	\$ 368,991	\$ 371,292	\$ 381,115	\$ 350,000
5990 - ANIMAL SAFETY	\$ 1,770,715	\$ 1,698,002	\$ 1,835,287	\$ 1,778,500
5991 - ANIMAL SHELTER PROGRAM	\$ 78,934	\$ 80,435	\$ 80,850	\$ -
5999 - CC TOLL ROAD AUTHORITY	\$ 25,776	\$ 12,035	\$ 1,351	\$ 4,000
6050 - JUDICIAL DISTRICT	\$ 6,087,437	\$ 5,694,584	\$ 6,157,641	\$ 6,231,103
6051 - DP-SC MENTALLY IMPAIRED	\$ 111,504	\$ 117,750	\$ 121,382	\$ 123,889
6053 - CCP-COMM CORRECTIONS FAC	\$ 819,832	\$ 1,092,806	\$ 999,035	\$ 254,764
6055 - DP-SC SEX OFFENDER	\$ 150,299	\$ 152,992	\$ 152,154	\$ 122,588
6057 - TAIP	\$ 29,160	\$ 65,192	\$ 62,643	\$ -
6058 - DP-SC SUBSTANCE ABUSE	\$ 316,025	\$ 330,863	\$ 341,665	\$ 353,557
6059 - PERSONAL BOND/SURETY PRGM	\$ 353,247	\$ 349,349	\$ 382,429	\$ 315,796
6800 - CPS BOARD	\$ 47,320	\$ 47,532	\$ 46,835	\$ 46,330
	<u>\$ 392,799,779</u>	<u>\$ 548,161,682</u>	<u>\$ 530,421,599</u>	<u>\$ 395,860,575</u>

Operating Budget

Ten-Year Trend

This schedule tracks operating expenditures for the constitutional funds of the County:
General Fund, Road & Bridge Fund and Permanent Improvements Fund.

FISCAL YEAR	ADOPTED BUDGET	PERCENT CHANGE
2013	\$ 173,790,360	1.8%
2014	\$ 194,699,170	12.0%
2015	\$ 191,849,094	-1.5%
2016	\$ 209,243,452	9.1%
2017	\$ 221,351,227	5.8%
2018	\$ 264,194,799	19.4%
2019	\$ 235,463,614	-10.9%
2020	\$ 248,852,007	5.7%
2021	\$ 240,304,638	-3.4%
2022	\$ 263,628,319	9.7%

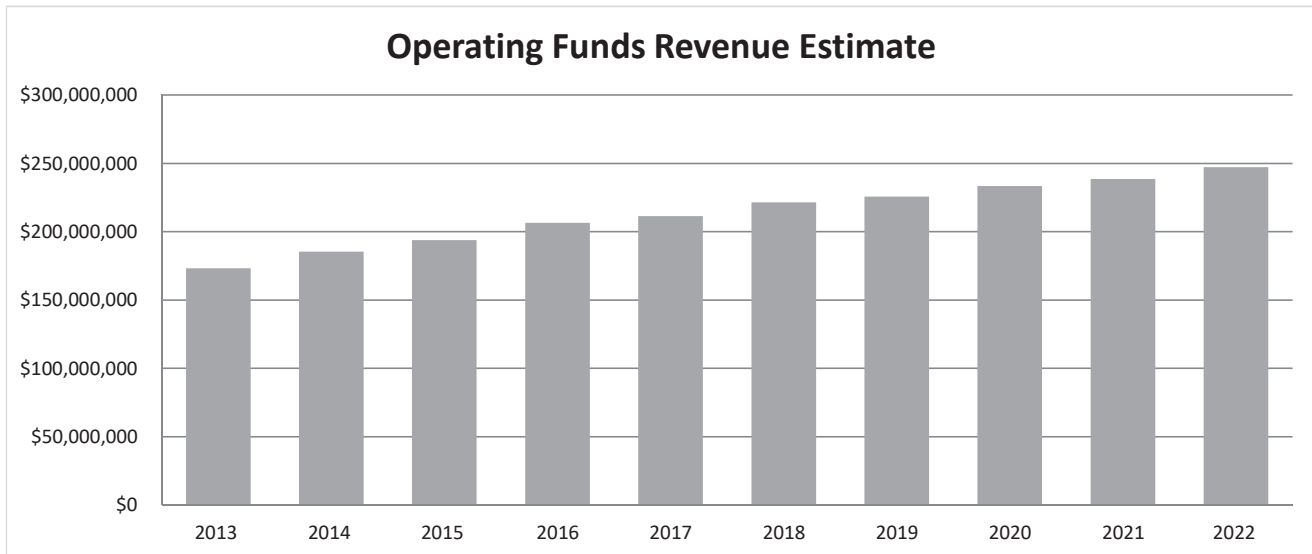


Operating Funds Revenue Estimate

Ten-Year Trend

This schedule tracks operating expenditures for the constitutional funds of the County:
General Fund, Road & Bridge Fund and Permanent Improvements Fund.

FISCAL YEAR	ADOPTED REVENUE ESTIMATE	PERCENT CHANGE
2013	\$ 173,227,573	4.3%
2014	\$ 185,211,145	6.9%
2015	\$ 193,686,737	4.6%
2016	\$ 206,414,691	6.6%
2017	\$ 211,241,179	2.3%
2018	\$ 221,412,241	4.8%
2019	\$ 225,582,518	1.9%
2020	\$ 233,212,747	3.4%
2021	\$ 238,461,611	2.3%
2022	\$ 247,224,513	3.7%



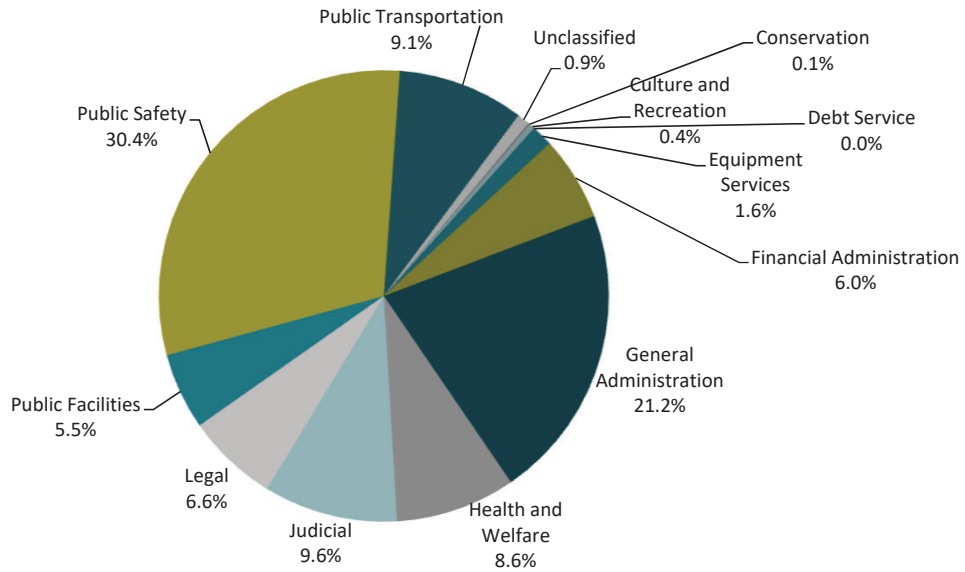
Operating Budget

Expenditures by Function

This schedule tracks operating expenditures for the constitutional funds of the County:
General Fund, Road & Bridge Fund and Permanent Improvements Fund.

FUNCTION AREA	FY 2020 ACTUALS	FY 2021 ADOPTED	FY 2021 ACTUALS	FY 2022 ADOPTED
Conservation	\$ 264,950	\$ 367,861	\$ 262,746	\$ 368,015
Culture and Recreation	\$ 933,227	\$ 1,006,749	\$ 909,854	\$ 1,018,980
Debt Service	\$ -	\$ -	\$ -	\$ -
Equipment Services	\$ 3,361,141	\$ 4,782,214	\$ 4,013,606	\$ 4,089,407
Financial Administration	\$ 14,373,893	\$ 15,302,824	\$ 14,740,753	\$ 15,915,053
General Administration	\$ 57,042,143	\$ 38,536,821	\$ 39,153,835	\$ 55,930,424
Health and Welfare	\$ 17,247,350	\$ 21,713,145	\$ 19,945,082	\$ 22,741,297
Judicial	\$ 22,773,542	\$ 24,722,645	\$ 22,957,286	\$ 25,354,703
Legal	\$ 15,432,874	\$ 16,487,451	\$ 16,155,624	\$ 17,371,829
Public Facilities	\$ 13,155,196	\$ 13,095,645	\$ 12,690,225	\$ 14,483,578
Public Safety	\$ 49,857,371	\$ 76,384,344	\$ 60,148,961	\$ 80,049,854
Public Transportation	\$ 25,923,793	\$ 24,798,609	\$ 19,174,466	\$ 23,948,849
Unclassified	\$ 2,242,607	\$ 3,106,330	\$ 3,157,944	\$ 2,356,330
	\$ 222,608,087	\$ 240,304,638	\$ 213,310,382	\$ 263,628,319

Adopted Operating Funds Budget - Expenditures by Function



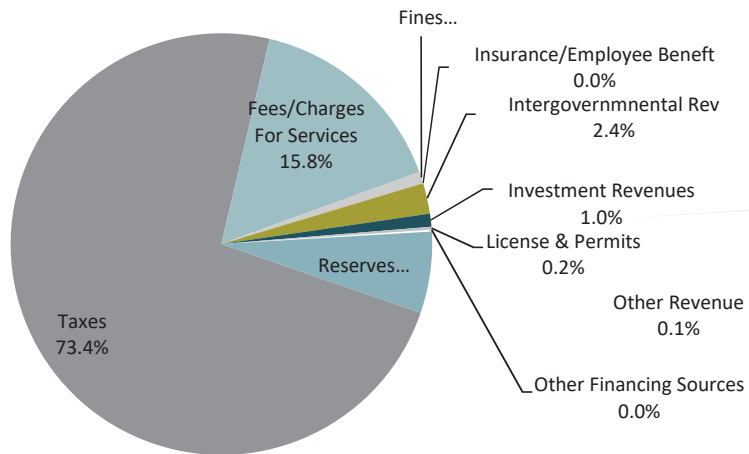
Operating Budget

Revenues by Source

This schedule tracks operating expenditures for the constitutional funds of the County:
General Fund, Road & Bridge Fund and Permanent Improvements Fund.

FUNCTION AREA	FY 2020 ACTUALS	FY 2021 ADOPTED	FY 2021 ACTUALS	FY 2022 ADOPTED
Taxes	\$ 181,690,842	\$ 186,448,201	\$ 187,577,637	\$ 193,478,220
Fees/Charges For Services	\$ 41,473,586	\$ 39,879,880	\$ 45,814,589	\$ 41,588,713
Fines	\$ 2,150,493	\$ 2,443,450	\$ 2,313,369	\$ 2,330,000
Insurance/Employee Benefit	\$ 37,795	\$ -	\$ 25,372	\$ -
Intergovernmental Rev	\$ 6,307,735	\$ 6,246,000	\$ 8,722,914	\$ 6,199,000
Investment Revenues	\$ 6,113,595	\$ 2,599,480	\$ 1,425,070	\$ 2,629,480
License & Permits	\$ 599,232	\$ 510,500	\$ 775,946	\$ 612,000
Other Financing Sources	\$ 3,924	\$ -	\$ 51,683	\$ -
Other Revenue	\$ 2,637,069	\$ 334,100	\$ 1,287,827	\$ 387,100
Reserves	\$ -	\$ 1,843,027	\$ -	\$ 16,403,806
	<u>\$ 241,014,272</u>	<u>\$ 240,304,638</u>	<u>\$ 247,994,406</u>	<u>\$ 263,628,319</u>

Adopted Operating Funds Budget - Revenues by Source

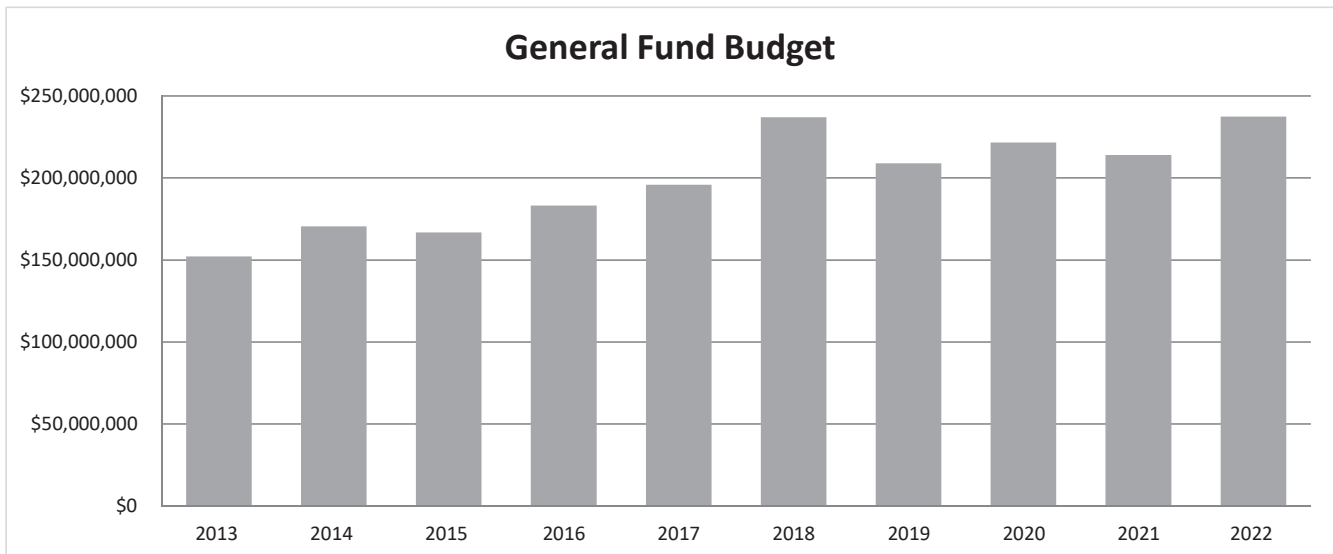


General Fund Budget

Ten-Year Trend

The general operating fund of the County. The General Fund is used to account for all financial resources except those required to be accounted for in another fund. Primary expenditures are for general administration, public safety, and judicial, state prosecution, and capital outlay.

FISCAL YEAR	ADOPTED BUDGET	PERCENT CHANGE
2013	\$ 151,995,430	3.6%
2014	\$ 170,356,314	12.1%
2015	\$ 166,628,762	-2.2%
2016	\$ 183,012,171	9.8%
2017	\$ 195,819,243	7.0%
2018	\$ 237,052,795	21.1%
2019	\$ 208,837,463	-11.9%
2020	\$ 221,463,796	6.0%
2021	\$ 214,010,494	-3.4%
2022	\$ 237,346,435	10.9%

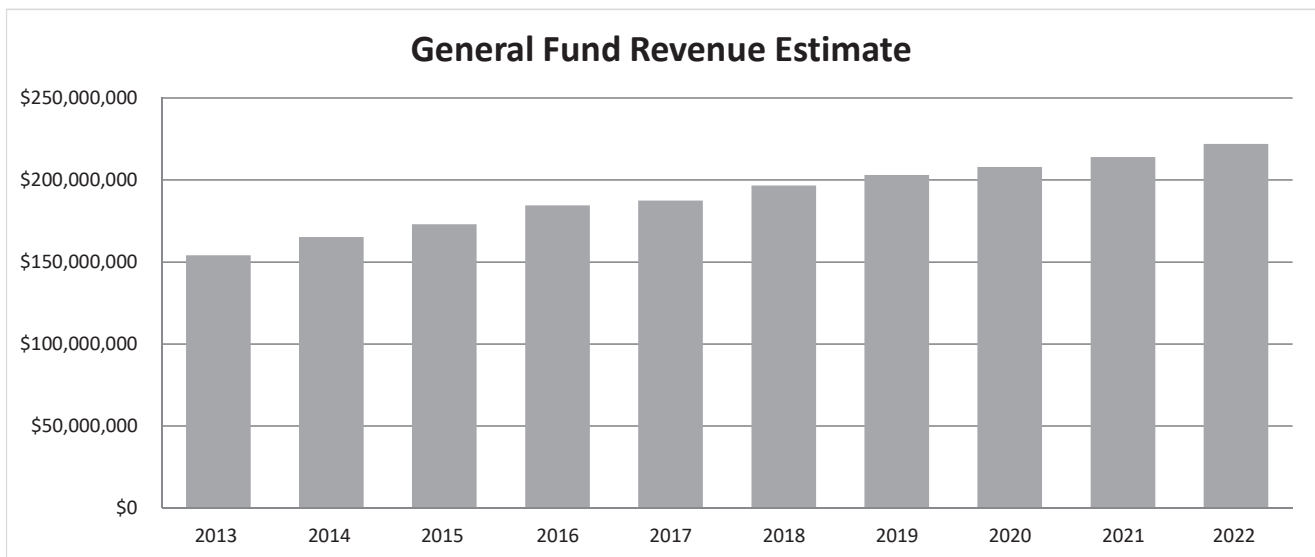


General Fund Revenue Estimate

Ten-Year Trend

The general operating fund of the County. The General Fund is used to account for all financial resources except those required to be accounted for in another fund. Primary expenditures are for general administration, public safety, and judicial, state prosecution, and capital outlay.

FISCAL YEAR	ADOPTED REVENUE ESTIMATE	PERCENT CHANGE
2013	\$ 154,106,656	4.3%
2014	\$ 165,107,866	7.1%
2015	\$ 172,924,965	4.7%
2016	\$ 184,511,733	6.7%
2017	\$ 187,312,793	1.5%
2018	\$ 196,591,586	5.0%
2019	\$ 203,020,037	3.3%
2020	\$ 207,869,676	2.4%
2021	\$ 214,019,610	3.0%
2022	\$ 221,846,523	3.7%



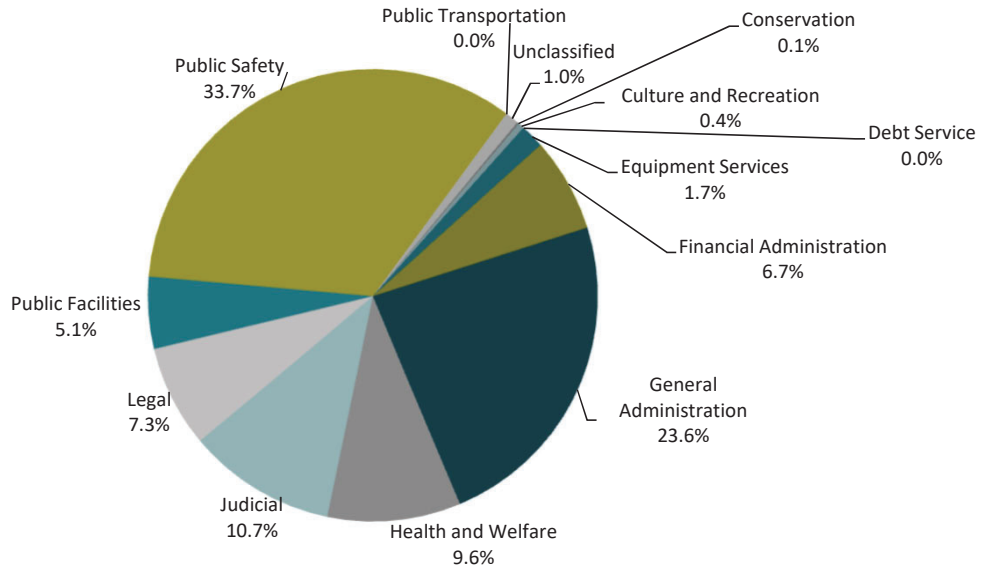
General Fund Budget

Expenditures by Function

The general operating fund of the County. The General Fund is used to account for all financial resources except those required to be accounted for in another fund. Primary expenditures are for general administration, public safety, and judicial, state prosecution, and capital outlay.

FUNCTION AREA	FY 2020 ACTUALS	FY 2021 ADOPTED	FY 2021 ACTUALS	FY 2022 ADOPTED
Conservation	\$ 264,950	\$ 323,826	\$ 256,722	\$ 323,980
Culture and Recreation	\$ 933,227	\$ 1,006,749	\$ 909,854	\$ 1,018,980
Debt Service	\$ -	\$ -	\$ -	\$ -
Equipment Services	\$ 3,361,141	\$ 4,782,214	\$ 4,013,606	\$ 4,089,407
Financial Administration	\$ 14,373,893	\$ 15,302,824	\$ 14,740,753	\$ 15,915,053
General Administration	\$ 57,042,143	\$ 38,536,821	\$ 39,153,835	\$ 55,930,424
Health and Welfare	\$ 17,247,350	\$ 21,713,145	\$ 19,945,082	\$ 22,741,297
Judicial	\$ 22,773,542	\$ 24,722,645	\$ 22,339,911	\$ 25,354,703
Legal	\$ 15,432,874	\$ 16,487,451	\$ 16,155,624	\$ 17,371,829
Public Facilities	\$ 11,276,996	\$ 11,644,145	\$ 11,098,178	\$ 12,194,578
Public Safety	\$ 49,857,371	\$ 76,384,344	\$ 60,148,961	\$ 80,049,854
Public Transportation	\$ 3,052,993	\$ -	\$ 254,901	\$ -
Unclassified	\$ 2,242,607	\$ 3,106,330	\$ 3,157,944	\$ 2,356,330
	<u>\$ 197,859,087</u>	<u>\$ 214,010,494</u>	<u>\$ 192,175,371</u>	<u>\$ 237,346,435</u>

Adopted General Fund Budget - Expenditures by Function



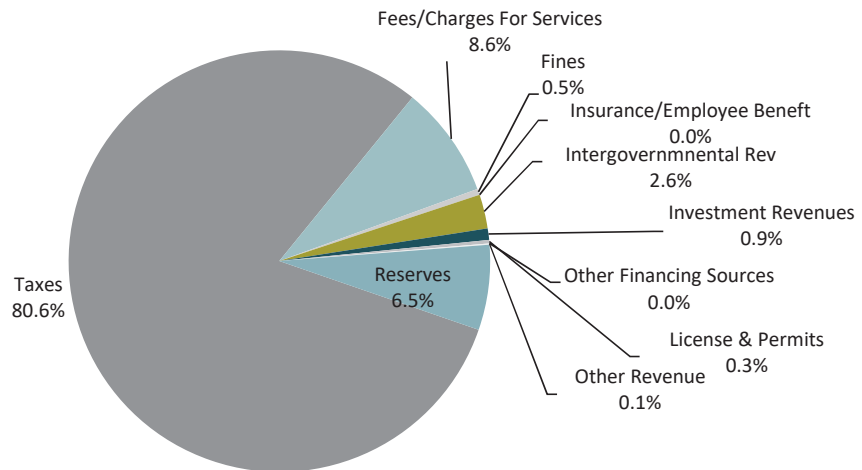
General Fund Budget

Revenues by Source

The general operating fund of the County. The General Fund is used to account for all financial resources except those required to be accounted for in another fund. Primary expenditures are for general administration, public safety, and judicial, state prosecution, and capital outlay.

FUNCTION AREA	FY 2020 ACTUALS	FY 2021 ADOPTED	FY 2021 ACTUALS	FY 2022 ADOPTED
Taxes	\$ 179,549,060	\$ 185,056,250	\$ 186,177,650	\$ 191,278,330
Fees/Charges For Services	\$ 20,576,413	\$ 18,698,880	\$ 22,795,296	\$ 20,357,713
Fines	\$ 1,202,935	\$ 1,240,000	\$ 1,066,906	\$ 1,080,000
Insurance/Employee Benefit	\$ 37,795	\$ -	\$ 25,372	\$ -
Intergovernmental Rev	\$ 6,307,735	\$ 6,246,000	\$ 6,533,061	\$ 6,199,000
Investment Revenues	\$ 5,046,992	\$ 2,089,480	\$ 946,908	\$ 2,089,480
License & Permits	\$ 592,050	\$ 505,000	\$ 766,451	\$ 605,000
Other Financing Sources	\$ 3,924	\$ -	\$ 51,683	\$ -
Other Revenue	\$ 2,180,733	\$ 184,000	\$ 709,377	\$ 237,000
Reserves	\$ -	\$ -	\$ -	\$ 15,499,912
	<u>\$ 215,497,636</u>	<u>\$ 214,019,610</u>	<u>\$ 219,072,703</u>	<u>\$ 237,346,435</u>

Adopted General Fund Budget - Revenues by Source

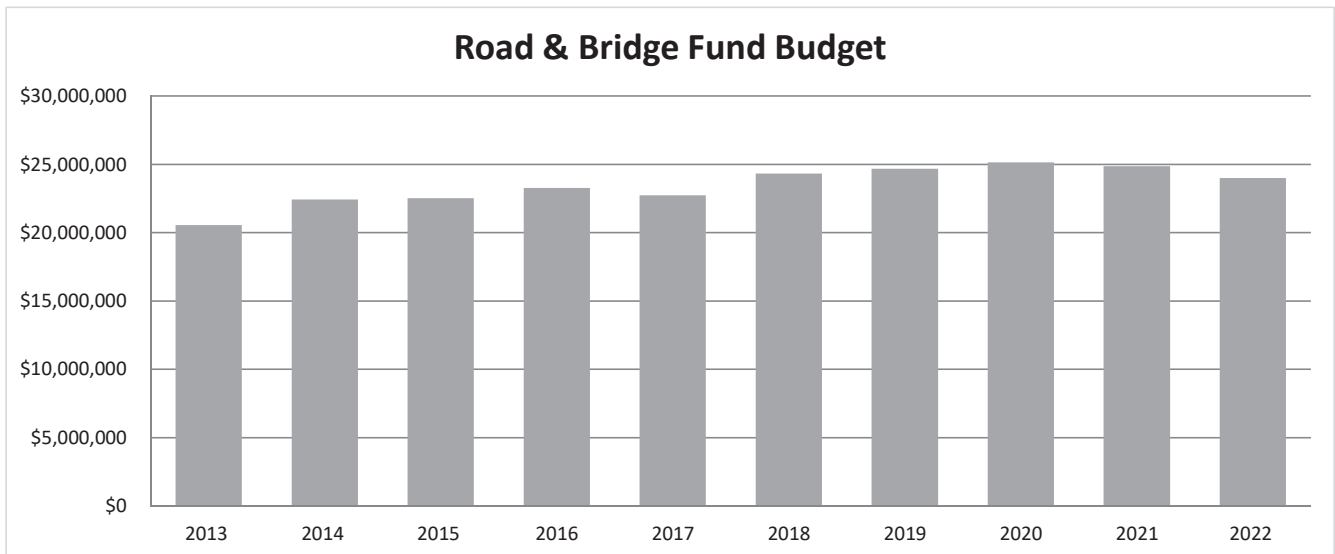


Road & Bridge Fund Budget

Ten-Year Trend

The primary fund used to account for activities affecting County-owned roads, including right-of-way acquisitions, construction, operations, and maintenance.

FISCAL YEAR	ADOPTED BUDGET	PERCENT CHANGE
2013	\$ 20,544,930	3.3%
2014	\$ 22,420,856	9.1%
2015	\$ 22,520,902	0.4%
2016	\$ 23,250,406	3.2%
2017	\$ 22,727,484	-2.2%
2018	\$ 24,312,813	7.0%
2019	\$ 24,663,151	1.4%
2020	\$ 25,145,040	2.0%
2021	\$ 24,842,644	-1.2%
2022	\$ 23,992,884	-3.4%

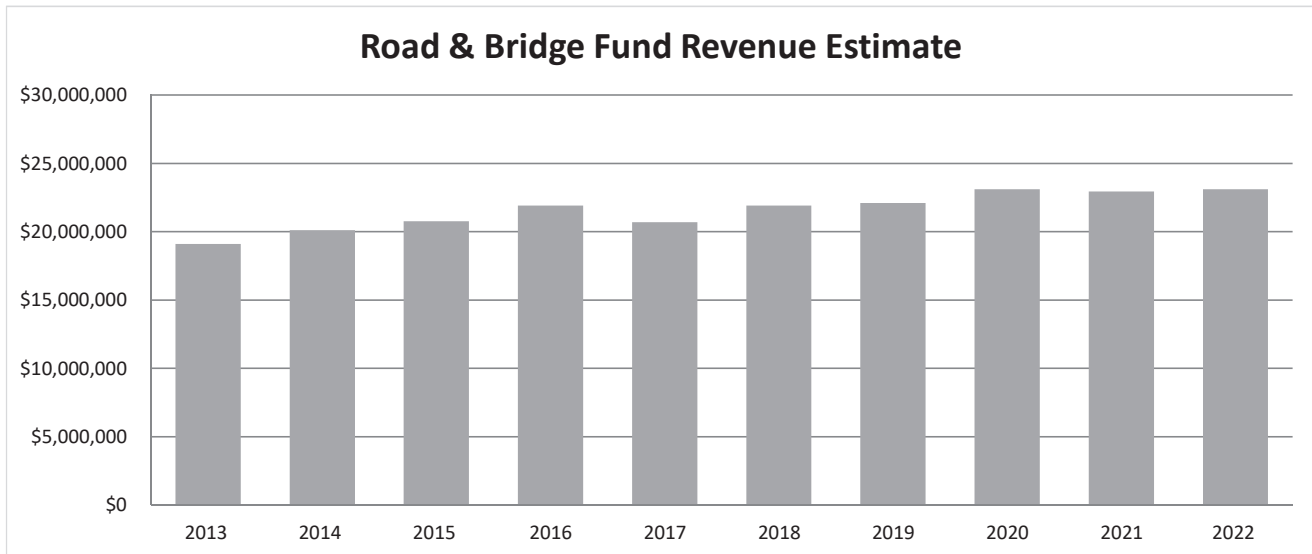


Road & Bridge Fund Revenue Estimate

Ten-Year Trend

The primary fund used to account for activities affecting County-owned roads, including right-of-way acquisitions, construction, operations, and maintenance.

FISCAL YEAR	ADOPTED REVENUE ESTIMATE	PERCENT CHANGE
2013	\$ 19,090,917	10.3%
2014	\$ 20,091,279	5.2%
2015	\$ 20,749,772	3.3%
2016	\$ 21,890,958	5.5%
2017	\$ 20,680,311	-5.5%
2018	\$ 21,893,300	5.9%
2019	\$ 22,089,710	0.9%
2020	\$ 23,099,900	4.6%
2021	\$ 22,940,050	-0.7%
2022	\$ 23,088,100	0.6%



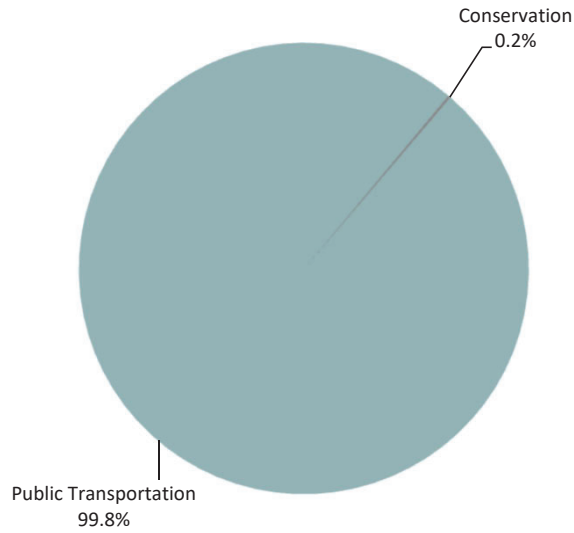
Road & Bridge Fund Budget

Expenditures by Function

The primary fund used to account for activities affecting County-owned roads, including right-of-way acquisitions, construction, operations, and maintenance.

FUNCTION AREA	FY 2020 ACTUALS	FY 2021 ADOPTED	FY 2021 ACTUALS	FY 2022 ADOPTED
Conservation	\$ -	\$ 44,035	\$ 6,024	\$ 44,035
Public Transportation	\$ 22,870,800	\$ 24,798,609	\$ 18,919,566	\$ 23,948,849
	<u>\$ 22,870,800</u>	<u>\$ 24,842,644</u>	<u>\$ 18,925,590</u>	<u>\$ 23,992,884</u>

Adopted Road & Bridge Fund Budget - Expenditures by Function



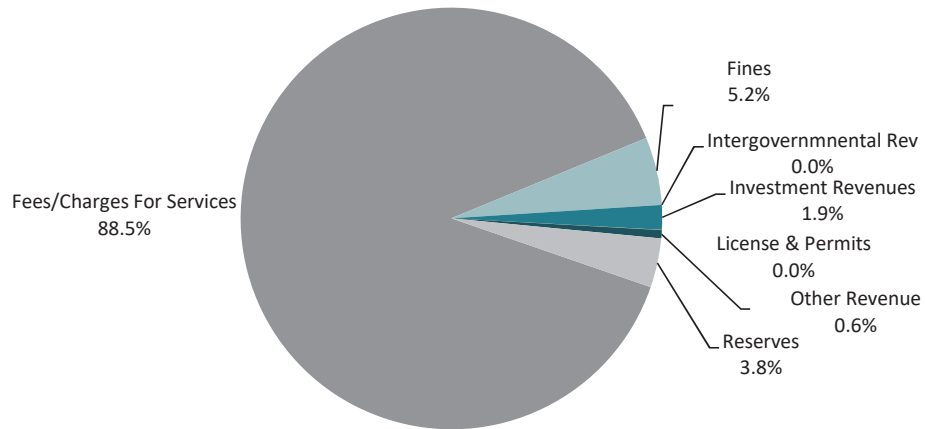
Road & Bridge Fund Budget

Revenues by Source

The primary fund used to account for activities affecting County-owned roads, including right-of-way acquisitions, construction, operations, and maintenance.

FUNCTION AREA	FY 2020 ACTUALS	FY 2021 ADOPTED	FY 2021 ACTUALS	FY 2022 ADOPTED
Fees/Charges For Services	\$ 20,897,174	\$ 21,181,000	\$ 23,019,293	\$ 21,231,000
Fines	\$ 947,558	\$ 1,203,450	\$ 1,246,463	\$ 1,250,000
Intergovernmental Rev	\$ -	\$ -	\$ 2,189,853	\$ -
Investment Revenues	\$ 910,697	\$ 400,000	\$ 407,306	\$ 450,000
License & Permits	\$ 7,182	\$ 5,500	\$ 9,495	\$ 7,000
Other Revenue	\$ 455,931	\$ 150,100	\$ 578,450	\$ 150,100
Reserves	<u>\$ -</u>	<u>\$ 1,902,594</u>	<u>\$ -</u>	<u>\$ 904,784</u>
	<u>\$ 23,218,542</u>	<u>\$ 24,842,644</u>	<u>\$ 27,450,860</u>	<u>\$ 23,992,884</u>

Adopted Road & Bridge Fund Budget - Revenues by Source

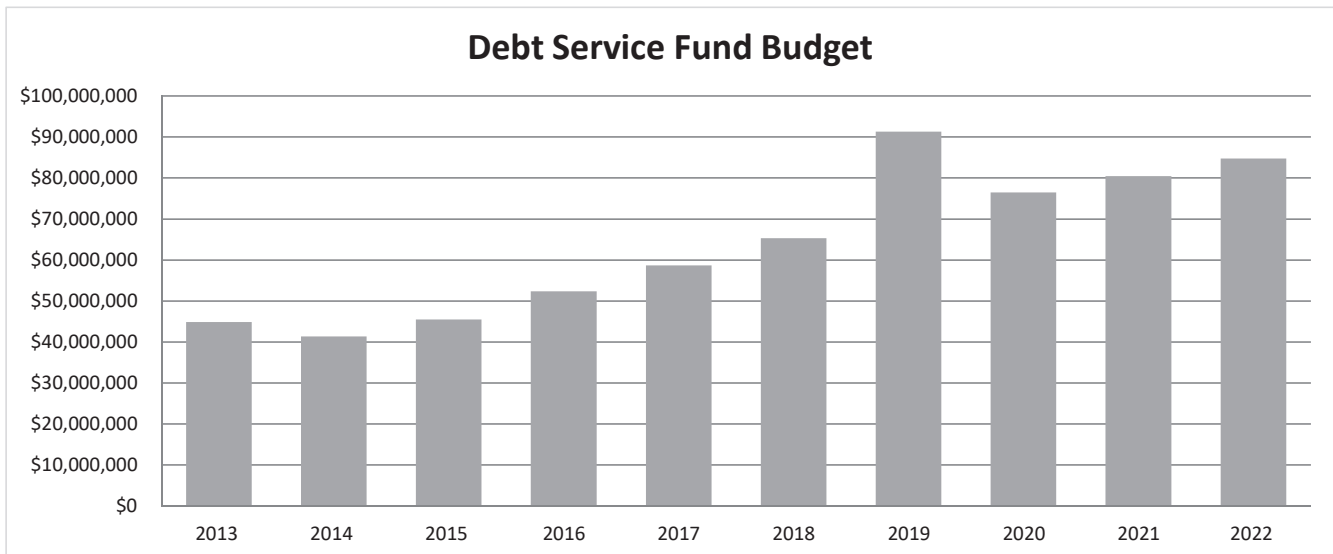


Debt Service Fund Budget

Ten-Year Trend

Fund used to account for property tax revenues restricted to be used to meet the county's debt obligation.

FISCAL YEAR	ADOPTED BUDGET	PERCENT CHANGE
2013	\$ 44,841,468	2.1%
2014	\$ 41,305,564	-7.9%
2015	\$ 45,479,473	10.1%
2016	\$ 52,293,608	15.0%
2017	\$ 58,641,714	12.1%
2018	\$ 65,290,931	11.3%
2019	\$ 91,270,992	39.8%
2020	\$ 76,469,871	-16.2%
2021	\$ 80,395,153	5.1%
2022	\$ 84,677,929	5.3%

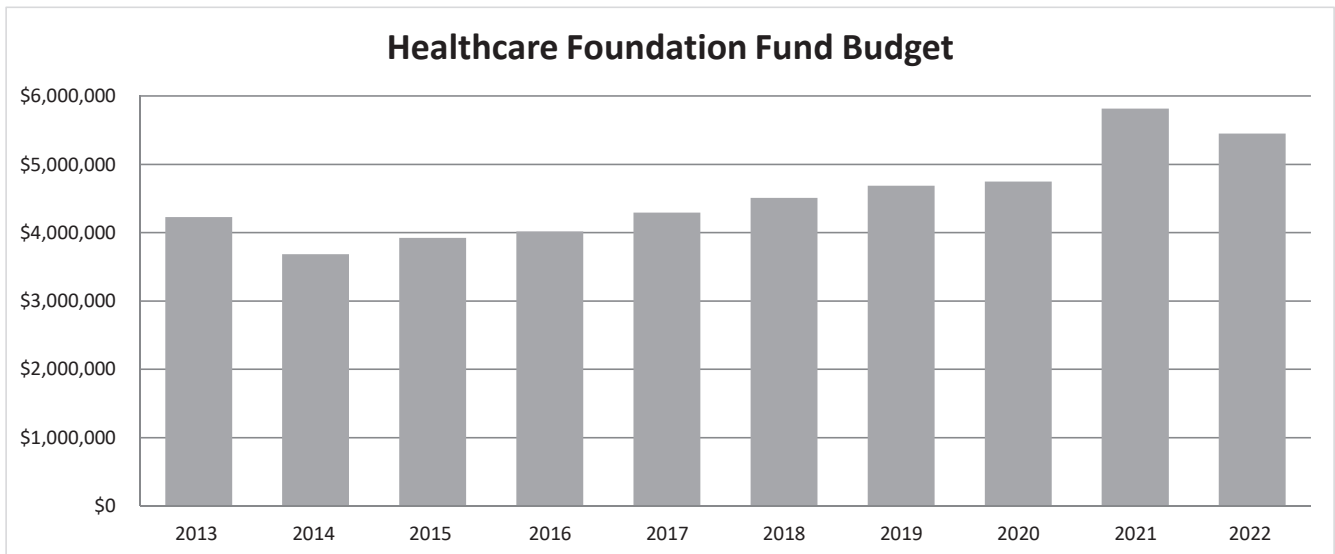


Healthcare Foundation Fund Budget

Ten-Year Trend

Fund designated to account for the Healthcare Foundation which assumes the County's obligation to provide indigent healthcare for county residents.

FISCAL YEAR	ADOPTED BUDGET	PERCENT CHANGE
2013	\$ 4,227,197	16.4%
2014	\$ 3,684,371	-12.8%
2015	\$ 3,921,960	6.4%
2016	\$ 4,016,931	2.4%
2017	\$ 4,290,972	6.8%
2018	\$ 4,506,295	5.0%
2019	\$ 4,684,022	3.9%
2020	\$ 4,744,761	1.3%
2021	\$ 5,811,442	22.5%
2022	\$ 5,448,518	-6.2%

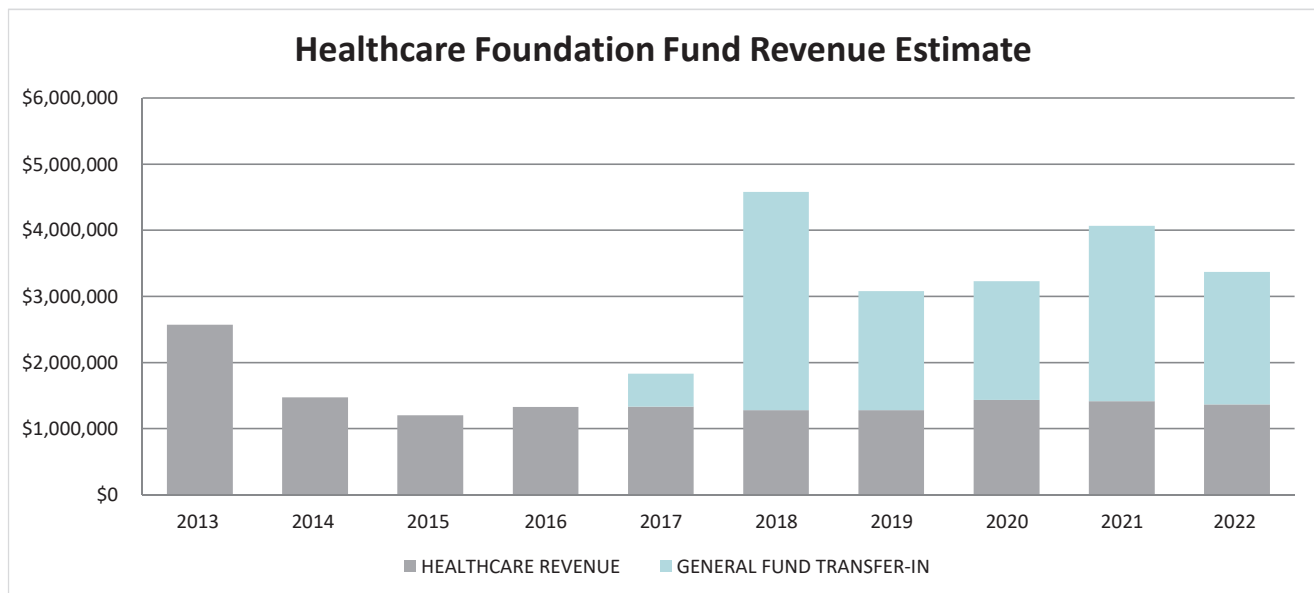


Healthcare Foundation Fund Revenue Estimate

Ten-Year Trend

Fund designated to account for the Healthcare Foundation which assumes the County's obligation to provide indigent healthcare for county residents.

FISCAL YEAR	ADOPTED REVENUE ESTIMATE	PERCENT CHANGE
2013	\$ 2,570,952	59.0%
2014	\$ 1,468,027	-42.9%
2015	\$ 1,200,100	-18.3%
2016	\$ 1,325,390	10.4%
2017	\$ 1,827,775	37.9%
2018	\$ 4,578,253	150.5%
2019	\$ 3,076,453	-32.8%
2020	\$ 3,229,654	5.0%
2021	\$ 4,062,654	25.8%
2022	\$ 3,365,975	-17.1%



Expenditures by Department

DEPARTMENT	FY 2021		FY 2022			
	ADOPTED	FTE	ADOPTED	FTE	% Change	
0001 GENERAL FUND						
01001-0001	COUNTY JUDGE-ADMIN	\$ 222,125	1.0	\$ 229,872	1.0	3.49%
01051-0001	COMMISSIONERS COURT PRECINCT 1-ADMIN	\$ 184,184	1.0	\$ 190,509	1.0	3.43%
01052-0001	COMMISSIONERS COURT PRECINCT 2-ADMIN	\$ 184,184	1.0	\$ 190,509	1.0	3.43%
01053-0001	COMMISSIONERS COURT PRECINCT 3-ADMIN	\$ 184,184	1.0	\$ 190,509	1.0	3.43%
01054-0001	COMMISSIONERS COURT PRECINCT 4-ADMIN	\$ 184,184	1.0	\$ 190,509	1.0	3.43%
02001-0001	ADMINISTRATIVE SERVICES-ADMIN	\$ 1,150,834	8.0	\$ 1,207,846	8.0	4.95%
02013-0001	ADMIN SERVICES-MAGISTRATE DEPT-ADMIN	\$ 467,298	4.5	\$ 496,057	4.5	6.15%
03001-0001	HUMAN RESOURCES-ADMIN	\$ 2,059,920	19.0	\$ 2,147,033	19.0	4.23%
03009-0009	HUMAN RESOURCES-SHARED-SHARED	\$ 83,000	-	\$ 83,000	-	0.00%
03020-0001	HUMAN RESOURCES RISK MGMT-ADMIN	\$ 250,589	2.0	\$ 224,790	2.0	-10.30%
03029-0018	HR RISK MGMT-SHARED-LIABILITY INSURANCE	\$ 1,695,000	-	\$ 1,695,000	-	0.00%
03029-0035	HR RISK MGMT-SHARED-WORKERS' COMP	\$ 885,000	-	\$ 885,000	-	0.00%
03030-0001	HUMAN RESOURCES CIVIL SERVICE-ADMIN	\$ 91,912	1.0	\$ 96,010	1.0	4.46%
04001-0001	BUDGET-ADMIN	\$ 775,628	6.0	\$ 821,833	6.0	5.96%
04020-0001	BUDGET SUPPORT SERVICES-ADMIN	\$ 235,484	3.5	\$ 245,277	3.5	4.16%
04029-0009	BUDGET SUPPORT SERVICES-SHARED-SHARED	\$ 1,765,000	-	\$ 1,765,000	-	0.00%
05001-0001	ELECTIONS-ADMIN	\$ 2,312,986	15.0	\$ 3,432,535	16.0	↑ 48.40%
06001-0001	INFORMATION TECHNOLOGY-ADMIN	\$ 5,415,039	39.0	\$ 7,323,392	52.0	↑ 35.24%
06019-0009	IT-SHARED-SHARED	\$ 152,792	-	\$ 2,192,058	-	1334.67%
06020-0001	IT-TELECOM-ADMIN	\$ 995,688	8.0	\$ -	-	↓ -100.00%
06029-0009	IT TELECOM-SHARED-SHARED	\$ 1,279,923	-	\$ -	-	-100.00%
06030-0001	INFORMATION TECHNOLOGY RECORDS-ADMIN	\$ 658,042	8.0	\$ 623,726	7.0	↓ -5.21%
06040-0001	INFORMATION TECHNOLOGY ERP-ADMIN	\$ 553,174	4.0	\$ -	-	↓ -100.00%
06050-0001	INFORMATION TECHNOLOGY GIS-ADMIN	\$ 803,940	5.5	\$ 839,010	5.5	4.36%
07001-0001	VETERAN SERVICES-ADMIN	\$ 251,009	3.0	\$ 258,356	3.0	2.93%
08001-0001	COUNTY CLERK-ADMIN	\$ 2,368,527	30.0	\$ 2,586,684	32.0	↑ 9.21%
08020-0001	COUNTY COURT AT LAW CLERKS-ADMIN	\$ 2,532,259	36.0	\$ 2,665,042	36.0	5.24%
08020-0019	COUNTY COURT AT LAW CLERKS-COLLECTIONS	\$ 395,943	5.0	\$ 356,552	4.0	↓ -9.95%
08030-0001	COUNTY CLERK TREASURY-ADMIN	\$ 499,446	6.0	\$ 526,870	6.0	5.49%
08060-0001	COUNTY CLERK PROBATE/MENTAL-ADMIN	\$ 524,506	7.0	\$ 549,234	7.0	4.71%
09001-0001	MEDICAL EXAMINER-ADMIN	\$ 2,320,463	13.0	\$ 2,408,264	13.0	3.78%
10001-0001	NON-DEPARTMENTAL-ADMIN	\$ 14,824,041	9.0	\$ 29,622,809	-	↓ 99.83%
10001-0026	NON-DEPARTMENTAL-CAPITAL REPLACEMENT	\$ 550,000	-	\$ 550,000	-	0.00%
10001-0027	NON-DEPARTMENTAL-CENTRAL APPRAISAL DISTRICT	\$ 1,794,780	-	\$ 1,957,754	-	9.08%
20000-0009	COUNTY COURTS-SHARED-SHARED	\$ 206,300	-	\$ 206,300	-	0.00%
20010-0001	COUNTY COURT AT LAW 1-ADMIN	\$ 613,952	4.0	\$ 631,295	4.0	2.82%
20020-0001	COUNTY COURT AT LAW 2-ADMIN	\$ 626,413	4.0	\$ 644,902	4.0	2.95%
20030-0001	COUNTY COURT AT LAW 3-ADMIN	\$ 609,034	4.0	\$ 628,301	4.0	3.16%
20040-0001	COUNTY COURT AT LAW 4-ADMIN	\$ 619,266	4.0	\$ 617,868	4.0	-0.23%
20050-0001	COUNTY COURT AT LAW 5-ADMIN	\$ 621,676	4.0	\$ 642,341	4.0	3.32%

Expenditures by Department

DEPARTMENT	FY 2021		FY 2022			
	ADOPTED	FTE	ADOPTED	FTE	% Change	
0001 GENERAL FUND CONTINUED						
20060-0001	COUNTY COURT AT LAW 6-ADMIN	\$ 596,159	4.0	\$ 614,273	4.0	3.04%
20070-0001	COUNTY COURT AT LAW 7-ADMIN	\$ 595,842	4.0	\$ 614,337	4.0	3.10%
21099-0001	COUNTY COURTS PROBATE-ADMIN	\$ 1,048,068	4.0	\$ 1,096,620	4.0	4.63%
23001-0001	DISTRICT CLERK-ADMIN	\$ 5,306,383	71.0	\$ 5,393,570	69.0	↓ 1.64%
23030-0001	DISTRICT CLERK JURY MANAGEMENT-ADMIN	\$ 915,807	4.0	\$ 917,883	4.0	0.23%
24000-0009	JP-SHARED-SHARED	\$ 141,412	1.0	\$ 146,854	1.0	3.85%
24010-0001	JUSTICE OF THE PEACE PCT1-ADMIN	\$ 586,143	7.0	\$ 610,072	7.0	4.08%
24020-0001	JUSTICE OF THE PEACE PCT2-ADMIN	\$ 445,315	5.0	\$ 464,559	5.0	4.32%
24030-0001	JUSTICE OF THE PEACE PCT3-ADMIN	\$ -	-	\$ 924,002	13.0	↑ 100.00%
24031-0001	JUSTICE OF THE PEACE PCT3-1-ADMIN	\$ 641,832	9.0	\$ -	-	↓ -100.00%
24032-0001	JUSTICES OF THE PEACE 3-2-ADMIN	\$ 432,882	5.0	\$ -	-	↓ -100.00%
24040-0001	JUSTICE OF THE PEACE PCT4-ADMIN	\$ 535,735	7.0	\$ 551,740	7.0	2.99%
25000-0009	DISTRICT COURTS-SHARED-SHARED	\$ 897,207	4.0	\$ 919,930	4.0	2.53%
25199-0001	199TH DISTRICT COURT-ADMIN	\$ 385,880	4.0	\$ 403,979	4.0	4.69%
25219-0001	219TH DISTRICT COURT-ADMIN	\$ 396,700	4.0	\$ 401,743	4.0	1.27%
25296-0001	296TH DISTRICT COURT-ADMIN	\$ 369,063	4.0	\$ 388,707	4.0	5.32%
25366-0001	366TH DISTRICT COURT-ADMIN	\$ 405,718	4.0	\$ 429,726	4.0	5.92%
25380-0001	380TH DISTRICT COURT-ADMIN	\$ 403,745	4.0	\$ 426,400	4.0	5.61%
25401-0001	401ST DISTRICT COURT-ADMIN	\$ 403,895	4.0	\$ 401,220	4.0	-0.66%
25416-0001	416TH DISTRICT COURT-ADMIN	\$ 382,463	4.0	\$ 403,053	4.0	5.38%
25417-0001	417TH DISTRICT COURT-ADMIN	\$ 428,845	4.0	\$ 450,667	4.0	5.09%
25429-0001	429TH DISTRICT COURT-ADMIN	\$ 384,839	4.0	\$ 403,154	4.0	4.76%
25468-0001	468TH FAMILY DISTRICT COURT-ADMIN	\$ 395,823	4.0	\$ 417,379	4.0	5.45%
25469-0001	469TH DISTRICT COURT-ADMIN	\$ 383,221	4.0	\$ 402,163	4.0	4.94%
25470-0001	470TH DISTRICT COURT-ADMIN	\$ 366,094	4.0	\$ 383,693	4.0	4.81%
25471-0001	471ST CIVIL DISTRICT COURT-ADMIN	\$ 387,601	4.0	\$ 405,516	4.0	4.62%
30001-0001	COUNTY AUDITOR-ADMIN	\$ 3,569,746	33.0	\$ 3,805,596	33.0	6.61%
31001-0001	TAX ASSESSOR/COLLECTOR-ADMIN	\$ 6,654,808	97.0	\$ 6,855,378	98.5	↑ 3.01%
32001-0001	PURCHASING-ADMIN	\$ 1,612,473	17.0	\$ 1,591,070	17.0	-1.33%
35001-0001	DISTRICT ATTORNEY-ADMIN	\$ 16,487,451	139.0	\$ 17,371,829	141.0	↑ 5.36%
40010-0001	FACILITIES & PARKS-ADMIN	\$ 4,303,316	51.0	\$ 5,110,448	64.0	↑ 18.76%
40010-0009	FACILITIES & PARKS-SHARED	\$ 5,383,480	-	\$ 5,096,480	-	-5.33%
40030-0001	BUILDING SUPERINTENDENT-ADMIN	\$ 559,006	4.0	\$ 589,307	4.0	5.42%
40030-0009	BUILDING SUPERINTENDENT-SHARED	\$ 1,398,343	-	\$ 1,398,343	-	0.00%
44001-0001	EQUIPMENT SERVICES-ADMIN	\$ 1,293,833	14.0	\$ 1,351,446	14.0	4.45%
44001-0009	EQUIPMENT SERVICES-SHARED	\$ 3,488,381	-	\$ 2,737,961	-	-21.51%
50001-0001	SHERIFF'S OFFICE-ADMIN	\$ 16,265,222	143.5	\$ 16,790,498	144.5	↑ 3.23%
50002-0001	SHERIFF'S OFFICE CHILD ABUSE-ADMIN	\$ 639,767	6.0	\$ 586,837	5.0	↓ -8.27%
50003-0001	SO DISPATCH-ADMIN	\$ 3,410,510	30.0	\$ 3,477,740	30.0	1.97%
50030-0001	SO JAIL OPERATIONS-ADMIN	\$ 30,290,439	350.5	\$ 32,971,133	353.0	↑ 8.85%

Expenditures by Department

DEPARTMENT	FY 2021		FY 2022			
	ADOPTED	FTE	ADOPTED	FTE	% Change	
0001 GENERAL FUND CONTINUED						
50030-0004	SO JAIL OPERATIONS-PRE-TRIAL RELEASE	\$ 340,173	-	\$ 702,399	-	106.48%
50030-0007	SO JAIL OPERATIONS-JAIL CAFÉ	\$ 40,300	-	\$ 40,300	-	0.00%
50050-0001	SO MINIMUM SECURITY-ADMIN	\$ 157,296	-	\$ 157,296	-	0.00%
50060-0001	SHERIFF'S OFFICE FUSION CENTER-ADMIN	\$ 364,700	4.0	\$ 193,088	4.0	-47.06%
50090-0008	SO COUNTY CORRECTION-SCORE	\$ 346,643	4.0	\$ 392,308	4.0	13.17%
55010-0001	CONSTABLE PCT1-ADMIN	\$ 957,828	9.0	\$ 969,192	9.0	1.19%
55020-0001	CONSTABLE PCT2-ADMIN	\$ 543,060	5.0	\$ 565,312	5.0	4.10%
55030-0001	CONSTABLE PCT3-ADMIN	\$ 1,626,337	15.0	\$ 1,599,026	15.0	-1.68%
55040-0001	CONSTABLE PCT4-ADMIN	\$ 992,165	9.0	\$ 918,167	9.0	-7.46%
57001-0001	FIRE MARSHAL-ADMIN	\$ 1,537,914	5.0	\$ 1,638,298	6.0	↑ 6.53%
59001-0001	HIGHWAY PATROL-ADMIN	\$ 40,787	1.0	\$ 39,965	1.0	-2.02%
59010-0001	BREATHALYZER PROGRAM-ADMIN	\$ 30,000	-	\$ 30,000	-	0.00%
59020-0001	AMBULANCE SERVICE-ADMIN	\$ 946,029	-	\$ 946,029	-	0.00%
59050-0001	EMERGENCY MANAGEMENT-ADMIN	\$ 239,241	2.0	\$ 111,015	1.0	↓ -53.60%
60030-0001	SUBSTANCE ABUSE-ADMIN	\$ 257,052	3.0	\$ 269,415	3.0	4.81%
60040-0001	INMATE HEALTH-ADMIN	\$ 8,410,000	-	\$ 9,261,311	-	10.12%
60050-0001	MHMR-ADMIN	\$ 2,791,303	-	\$ 2,955,781	-	5.89%
62001-0001	COURT APPT REPRESENTATION-ADMIN	\$ 9,500,000	-	\$ 9,500,000	-	0.00%
62010-0001	COURT APPT REPRESENTATION JUV-ADMIN	\$ 751,790	-	\$ 751,790	-	0.00%
62090-0001	INDIGENT DEFENSE COORDINATOR-ADMIN	\$ 665,269	8.0	\$ 702,123	8.0	5.54%
63001-0001	INDIGENT AID-ADMIN	\$ 3,000	-	\$ 3,000	-	0.00%
64001-0001	JUVENILE PROBATION-ADMIN	\$ 4,008,021	49.5	\$ 3,739,240	49.5	-6.71%
64020-0001	JUVENILE DETENTION-ADMIN	\$ 8,643,364	92.0	\$ 9,077,648	92.0	5.02%
64060-0001	JJAEP-ADMIN	\$ 985,066	6.0	\$ 991,541	6.0	0.66%
65010-0001	HISTORICAL COMMISSION-ADMIN	\$ 49,900	-	\$ 49,900	-	0.00%
65030-0001	OPEN SPACE-ADMIN	\$ 32,350	-	\$ 32,350	-	0.00%
70001-0001	AGRILIFE EXTENSION-ADMIN	\$ 323,826	6.5	\$ 323,980	6.5	0.05%
78001-0001	MYERS PARK-ADMIN	\$ 805,973	10.0	\$ 814,534	10.0	1.06%
78020-0001	MYERS PARK FARM MUSEUM-ADMIN	\$ 118,526	1.0	\$ 122,196	1.0	3.10%
82001-0001	DEVELOPMENT SERVICES-ADMIN	\$ 855,079	9.5	\$ 865,548	9.5	1.22%
90001-0000	INTERFUND TRANSFERS-UNDEFINED	\$ 3,106,330	-	\$ 2,356,330	-	↓ -24.14%
		\$ 214,010,494	1,559.0	\$ 237,346,435	1,568.0	↑ 2.59%

Expenditures by Department

DEPARTMENT	FY 2021		FY 2022		
	ADOPTED	FTE	ADOPTED	FTE	% Change
1010 ROAD & BRIDGE FUND					
10001-0001 NON-DEPARTMENTAL-ADMIN	\$ 513,000	-	\$ 513,000	-	0.00%
10001-0026 NON-DEPARTMENTAL-CAPITAL REPLACEMENT	\$ 70,000	-	\$ 70,000	-	0.00%
75001-0001 ROAD & BRIDGE-ADMIN	\$ 22,650,453	94.0	\$ 21,789,466	94.0	-3.80%
75020-0001 ENGINEERING-ADMIN	\$ 724,351	4.0	\$ 901,331	5.0 ↑	24.43%
75040-0001 PUBLIC WORKS-ADMIN	\$ 644,128	5.0	\$ 675,052	5.0	4.80%
75050-0001 CONSERVATION-ADMIN	\$ 44,035	-	\$ 44,035	-	0.00%
75060-0001 PUBLIC WORKS SPECIAL PROJECTS-ADMIN	\$ 196,677	1.0	\$ -	- ↓	-100.00%
	\$ 24,842,644	104.0	\$ 23,992,884	104.0	-3.42%
OTHER FUNDS					
0003 - RECORDS ARCHIVE	\$ 500,000	-	\$ 500,000	-	0.00%
0005 - DIS CTS REC TECH	\$ 100,000	-	\$ 100,000	-	0.00%
0029 - COURTHOUSE SECURITY	\$ 857,240	13.0	\$ 889,649	13.0	3.78%
0499 - PERMANENT IMPROVEMENT	\$ 1,451,500	-	\$ 2,289,000	-	57.70%
1013 - JUDICIAL APPELLATE	\$ 83,000	-	\$ 83,000	-	0.00%
1015 - COURT REPORTERS	\$ 357,140	-	\$ 357,140	-	0.00%
1021 - LAW LIBRARY	\$ 426,056	2.5	\$ 417,300	2.5	-2.06%
1025 - CO CLRK REC MGMT & PRES	\$ 1,938,976	7.0	\$ 1,983,744	9.0 ↑	2.31%
1026 - DIST CLRK REC MGMT & PRES	\$ 64,786	1.0	\$ 67,743	1.0	4.56%
1028 - JUSTICE COURT TECHNOLOGY	\$ 161,068	-	\$ 151,068	-	-6.21%
1031 - ECONOMIC DEVELOPMENT 2001	\$ 140,850	-	\$ 130,850	-	-7.10%
1033 - CONTRACT ELECTIONS	\$ 832,561	-	\$ 832,561	-	0.00%
1037 - DA STATE FORFEITURE	\$ 125,000	-	\$ 125,000	-	0.00%
1040 - HEALTHCARE FOUNDATION	\$ 5,811,442	44.0	\$ 5,448,518	57.0 ↑	-6.24%
1044 - COUNTY REC MGMT & PRES	\$ 270,000	-	\$ 270,000	-	0.00%
1049 - DA PRETRIAL INTERVNTN PRG	\$ 144,764	1.0	\$ 152,002	1.0	5.00%
1050 - SPECIALTY COURT	\$ 58,000	-	\$ 58,000	-	0.00%
1052 - CTY CRTS TECHNOLOGY	\$ 1,568	-	\$ 1,568	-	0.00%
1053 - DIS CTS TECHNOLOGY	\$ 2,016	-	\$ 2,016	-	0.00%
1054 - PROBATE CONTRIBUTIONS	\$ 85,289	1.0	\$ 88,961	1.0	4.31%
1056 - DIS CLRK CRT REC PRESRVTN	\$ 100,000	-	\$ 100,000	-	0.00%
1060 - DA FEDERAL TREASURY FORF	\$ 189,115	1.0	\$ 223,113	1.0	17.98%
1063 - DA FEDERAL JUSTICE FORF	\$ 35,000	-	\$ 35,000	-	0.00%
2102 - PUBLIC HEALTH EMERG PREPD	\$ 824,448	14.0	\$ 777,806	8.0 ↓	-5.66%
2108 - HEALTHCARE GRANTS	\$ 1,587,661	18.0	\$ 1,440,468	16.0 ↓	-9.27%
2580 - STATE GRANTS	\$ 555,664	6.0	\$ 85,940	1.0 ↓	-84.53%
3001 - DEBT SERVICE	\$ 80,395,153	-	\$ 84,677,929	-	5.33%
5501 - COUNTY INSURANCE	\$ 1,695,000	-	\$ 1,695,000	-	0.00%
5502 - WORKERS' COMPENSATION INS	\$ 885,000	-	\$ 885,000	-	0.00%
5504 - UNEMPLOYMENT INSURANCE	\$ 250,000	-	\$ 250,000	-	0.00%

Expenditures by Department

DEPARTMENT	FY 2021		FY 2022		
	ADOPTED	FTE	ADOPTED	FTE	% Change
OTHER FUNDS CONTINUED					
5505 - EMPLOYEE INSURANCE	\$ 37,303,291	2.0	\$ 37,311,400	2.0	0.02%
5990 - ANIMAL SAFETY	\$ 1,526,999	16.0	\$ 1,740,800	16.0	14.00%
6050 - JUDICIAL DISTRICT	\$ 5,728,762	93.0	\$ 6,231,103	95.0	↑ 8.77%
6051 - DP-SC MENTALLY IMPAIRED	\$ 113,852	2.0	\$ 123,889	2.0	8.82%
6053 - CCP-COMM CORRECTIONS FAC	\$ 238,400	4.0	\$ 254,764	4.0	6.86%
6055 - DP-SC SEX OFFENDER	\$ 164,249	3.0	\$ 122,588	2.0	↓ -25.36%
6058 - DP-SC SUBSTANCE ABUSE	\$ 323,839	5.0	\$ 353,557	5.0	9.18%
6059 - PERSONAL BOND/SURETY PRGM	\$ 332,072	7.0	\$ 315,796	6.0	↓ 0.00%
6800 - CPS BOARD	\$ 46,330	-	\$ 46,330	-	0.00%
	<u>\$ 145,706,091</u>	<u>240.5</u>	<u>\$ 150,618,603</u>	<u>242.5</u>	↑ 3.37%
TOTAL	<u>\$ 384,559,229</u>	<u>1,903.5</u>	<u>\$ 411,957,922</u>	<u>1,914.5</u>	↑ 7.12%

A photograph of a multi-story brick building with a large arched window. The building is identified by text as the Jack Hatchell Collin County Administration Building. The word "POLICIES" is overlaid in large white letters, flanked by two horizontal white lines.

POLICIES

JACK HATCHELL
COLLIN COUNTY ADMINISTRATION
BUILDING

FINANCIAL POLICIES

A high level overview of Collin County’s financial and budgetary policies are compiled below. These policies set the framework for the overall fiscal management of the County and guide decisions of Commissioners’ Court and the Budget Office.

Budgetary Control Policy

- Sets budget control at the category level. Budget may exceed the line item level as long as the total budget within the category is not exceeded.
- Purchasing Agent is not authorized to make purchases that exceed budgeted funds without approval from Budget Director and Commissioners Court.
- Budget Director is authorized to amend the budget as needed for amounts under \$5,000.
- Budget Director will review carryforwards requested for major projects that will not be completed in the current fiscal year.

Fund Balance Policy

- Establishes operating and reporting guidelines for fund balances of Collin County.
- Presents fund balances in five classifications based on the constraints governing how those balances can be spent.
- Sets a minimum goal of an unassigned fund balance that could support operating expenses for 120 days.

Investment Policy

- Establishes guidelines for:
- Who can invest County funds.
 - How County funds will be invested.
 - When and how periodic reviews of investments will be made.

Compliance

Yes, the adopted budget complies with this fiscal policy.

Yes, the adopted budget complies with this fiscal policy.

Yes, the adopted budget complies with this fiscal policy.

Last Revision Date

January 27, 2020

September 19, 2011

December 21, 2020

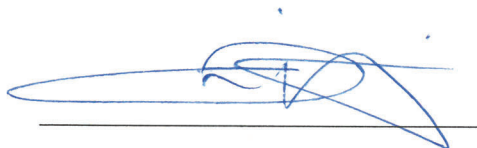
State of Texas §
Collin County §
Commissioners Court §

Court Order
2020-076-01-27

An order of the Collin County Commissioners Court adopting an updated policy.

The Collin County Commissioners Court hereby approves the adoption of the updated budgetary control policy, as detailed in the attached documentation.

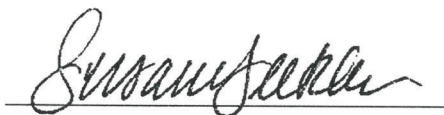
A motion was made, seconded, and carried by a majority of the court members in attendance during a regular session on Monday, January 27, 2020.



Chris Hill, County Judge



Darrell Hale, Commissioner, Pct 3



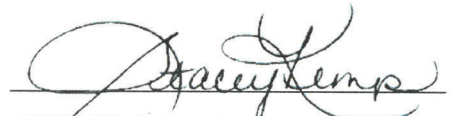
Susan Fletcher, Commissioner, Pct 1



Duncan Webb, Commissioner, Pct 4

Not Present

Cheryl Williams, Commissioner, Pct 2



ATTEST: Stacey Kemp, County Clerk

Collin County Budgetary Control Policy

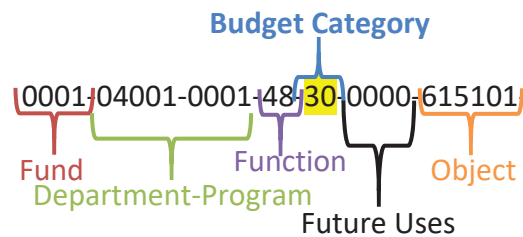
This Budgetary Control Policy is to remain in effect until changed or otherwise repealed by Commissioners Court.

1. Fiscal Year

The County's fiscal year covers a twelve-month period beginning October 1st through September 30th.

2. Line Item Structure

The expenditure line item/account number is structured as follows:



3. Budget Categories

Budgets are used and controlled at the Budget Category level within the Fund and Department-Program. The major budget categories that are used for departments are as follows:

- Salary & Benefits (10) is an expenditure category that includes all personnel related costs such as salaries, social security and Medicare, retirement, group health insurance, group life insurance, disability premiums and tuition reimbursement.
- Training & Travel (20) is an expenditure category that includes all expenses related to training and travel made by an employee for county purposes.
- Maintenance & Operations (30) is an expenditure category that includes all payments for commodities and low value assets. Examples of line items in this group include office supplies, small tools, software, and uniforms.
- Capital Outlay (40) is an expenditure category utilized for the acquisition of fixed assets, which have a value of \$5,000 or more and have a useful economic lifetime of more than one year. Capital Outlay (other than capital project funds and grants) are restricted at the Line Item level and the Project Code level. Neither the Line Item Level budget nor the Project Code budget may be exceeded. Transferring funds between Project Codes requires prior Commissioners Court approval. The agenda item must be entered in E-Agenda first and then the Agenda item number and Commissioners Court date are to be listed in the Reference 1 & 2 section of the Journal Details of the budget amendment in Munis.

Other Budget Categories exist for accounting/budget purposes but are not generally available for departmental use.

Budget Control levels vary by Budget Category or Project Code depending on the characteristics of the line items. The Budget Control level for each Budget Category is structured as follows:

<u>Category</u>	<u>Budget Control Level</u>
Salaries and Benefits (10)	Category Level
Training and Travel (20)	Category Level
Maintenance and Operations (30)	Category Level
Capital Outlay (40)	Line Item Level and Project Code Level

When Budget Control is provided at the Category Level, transactions are allowed as long as the aggregate total transactions of all line items within the Category does not exceed the aggregate total of all Line Item budgets within that Category. A budget may be exceeded at the Line Item Level as long as the total budget within the Category is not exceeded.

4. Training and Travel Expenditures

Elected Officials and Department Directors are not authorized to exceed Training & Travel funding without prior approval from the Commissioners Court and Court approved budget amendment.

Prior to attending any function that would be classified as a Training & Travel expense, a County employee shall submit an estimate of the entire cost of attendance. The estimate should be submitted and released into workflow using Munis Expense Claims. Failure to submit an estimate of costs prior to attendance may result in loss of Elected Official/Department Head's personal funds and will require approval by Commissioners Court before a claim for any reimbursement can be paid.

5. Permanent Improvement Fund Budget

Permanent Improvement Fund (fund number 0499) projects are restricted at the Project Level and/or Category Level. The Permanent Improvement Fund requires an annual budget that must follow the same annual budgeting process and procedures as other funds.

6. Capital Project Fund Budgeting

Capital project funds (fund numbers 4001 through 4599) are projects included in the sale of bonds or tax notes. These funds require a different type of budgetary control because the budget is based on project life and not on a fiscal year. The Budget Control Level is at the Line Item level within each Project Code.

7. Grant Fund Budgets

Grant funds (fund numbers 2000 through 2999) require different budget control processes and procedures due to their unique nature. Grants often require budgets to be controlled by different fiscal years other than the County's fiscal year. A Project Code is established for each grant budget category, and the budget control is provided at the Project Level. Initial grant budgets and increases to the total grant budget should be reviewed by the Auditor's Office and approved by Commissioners Court; however, shifting budgeted funds between budget categories is allowed with the Auditor's Office approval and a notification to Commissioners Court, so long as it does not increase the overall approved total grant budget.

8. CSCD Budgets

CSCD budgets are on a different fiscal year than the County's fiscal year, and are controlled with different budget categories than the County. The budgets are controlled at a Project Code level similar to grant funds. Movement between budget categories must follow state rules and guidelines, and require Auditor's Office approval. CSCD budgets do not require Commissioners Court approval or notification.

9. Juvenile Probation Budgets

State funds provided to Juvenile Probation are controlled on a different fiscal year than the County and have different budget categories than the County. The Juvenile Probation budgets are controlled at a Project Code level similar to grant funds. Movement between budget categories must follow state guidelines, require Auditor's Office, and/or the Collin County Juvenile Board approval. Juvenile Probation budgets do not require Commissioners Court approval or notification.

County funds provided to Juvenile Probation budgets are controlled at the Budget Category level. Movement between budget categories requires the approval of the Collin County Juvenile Board, and does not require Commissioners Court approval or notification.

8. Purchases

The Purchasing Agent is not authorized to allow any purchases that exceed budgeted funds without first getting the approval from the Director of Budget and Finance and then approval from the County Judge and Commissioners Court along with a proposed budget amendment. The County Auditor may allow budget overrides if the cause of the budget overrun will be cleared by an eminent accounting transaction, budget amendment, or future grant funding. All Purchasing policies and procedures must be followed once funding is approved.

Any requisition submitted by a department charged against an improper account number will be returned to the department for correction. The Purchasing Agent and/or the County Auditor will not change any account number on a requisition without first consulting with the Elected Official/Department Director concerned.

A purchase requisition shall not be submitted by any department without available funds within the Budget Category Level and/or Project Code. Such requisition will remain in created status if funds are not available.

10. Budget Amendments

In accordance with Texas Local Government Code 111.070(c) and County policy, the Director of Budget and Finance is authorized to amend the budget as needed for amounts under \$5,000. In addition, the Director of Budget and Finance is authorized to amend the budget as need for appropriated Line Items over \$5,000 if

- a. The amendment is within Capital Project Funds and
 - i. The budget amendment will not increase or decrease the overall project budget, and
 - ii. The budget amendment will not increase or decrease any fund balance; or

- b. The amendment is for the same account number/object within departments under the same Department Head/Elected Official.

The Director of Budget and Finance may require any budget amendment be approved by Commissioners Court.

All budget amendments will be entered into Munis by the Department requesting the amendment with the exception of Grants, Capital Projects, or if otherwise instructed by the Director of Budget and Finance. Budget amendments entered by the Department will be held pending the requisite approval. The amendments will be released into a workflow process for Department approval and Budget Department approval. Workflow will continue to the Auditor's Office for approval and posting in the general ledger. Munis User Guides are provided on mycc and include the procedure for budget transfers/amendments. Relevant supporting backup (i.e. Vendor quotes, memos, emails, etc.) must be attached to the budget amendments in Munis as well as an explanation in the notes of why the amendment is necessary. If a budget amendment will require Commissioners Court approval, the Agenda item must be entered in E-Agenda first and then the agenda item number and Commissioners Court date are to be listed in the Reference 1 & 2 section of the journal details of the budget amendment in Munis.

Budget amendments moving funds to/from the Salary & Benefits Category or to the Travel and Training Category are not allowed without approval by Commissioners Court.

11. Deficit Budget Balance

Any Elected Official/Department Director whose budget category ends in a deficit amount may lose funds in the following fiscal year equal to the deficit amount after evaluation by Commissioners Court.

12. Annual Carryover of Budgeted Funds

Carryforward requests shall be submitted, with justification, to the Director of Budget and Finance in the annual budget packet or no later than August 31st. Carryforward requests are for major projects that will not be completed in the current fiscal year. Items budgeted in recurring line items such as education and conference, dues & subscriptions, office supplies, etc. are not eligible for carryforward.

Each request will be reviewed by the Director of Budget and Finance. Requests for carryover funds that are not encumbered via a purchase order to a specified vendor prior to August 31st shall be subject to rejection upon review by the Director of Budget and Finance.

13. Repair & Replacement of Unbudgeted Items

The Director of Budget and Finance is authorized to purchase capital or non-capital replacement items if such item is broken and funds are available in the capital replacement accounts.

Items that are broken must be reported within 30 days of the breakage utilizing the Repair/Replace Form and emailed to Purchasing and the Budget Department email box. Technology equipment must be reported within 30 of the breakage to the IT Department.

Items deemed necessary for replacement will only be replaced with like items and/or current county standard. Requests for upgrades are only allowed during the annual budget process.

Items that are under warranty will only be considered if the repair/replacement is outside the scope or coverage is denied by the warranty.

Items that were purchased using grant funds must first be checked for grant coverage before they will be considered.

Items are not eligible for repair or replacement if they:

- Have an expiration or life expectancy date
- Are in need of replacement due to normal wear and tear
- Are in need of replacement due to age
- Are consumables and/or can be purchased utilizing a supply account number
- Can be planned for and are not submitted for consideration during the annual budget process
- Previously budgeted in a recurring account number within the requesting department's budget
- Are utilized in calculations to bill to outside entities
- Is repairable at reasonable cost

Items eligible for consideration for repair or replacement are:

- Items that are no longer compatible with other systems in use by the County. These items cannot be end-of-life, have an expiration date or life expectancy date. For example: Items no longer compatible when refreshed computer is delivered.
- Items that have broken after the annual budget process and are not included in the above ineligible list

Any repair or replacement of items that do not meet the criteria stated above may be submitted to Commissioners Court for approval of exemption to this policy.

THE STATE OF TEXAS

COUNTY OF COLLIN

Subject: Policy, Fund Balance – Auditor

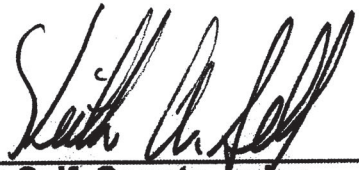
On **September 19, 2011**, the Commissioners Court of Collin County, Texas, met in **regular session** with the following members present and participating, to wit:

Keith Self
Matt Shaheen
Cheryl Williams
Joe Jaynes
Duncan Webb

County Judge, Presiding
Commissioner, Precinct 1
Commissioner, Precinct 2
Commissioner, Precinct 3
Commissioner, Precinct 4

During such session the court considered a request for approval to adopt the Fund Balance Policy.

Thereupon, a motion was made, seconded and carried with a majority vote of the court for approval to adopt the Fund Balance Policy. Same is hereby approved in accordance with the attached documentation.



Keith Self, County Judge



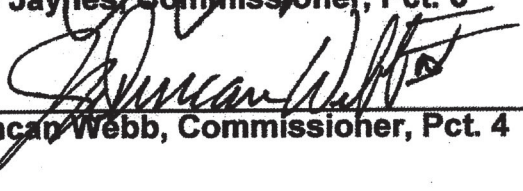
Matt Shaheen, Commissioner, Pct. 1



Cheryl Williams, Commissioner, Pct. 2



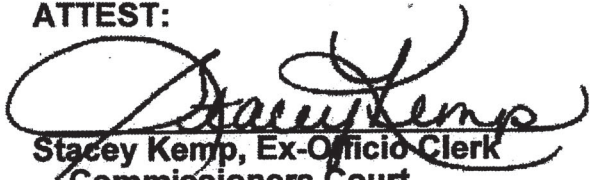
Joe Jaynes, Commissioner, Pct. 3



Duncan Webb, Commissioner, Pct. 4



ATTEST:



Stacey Kemp, Ex-Officio Clerk
Commissioners Court
Collin County, T E X A S

Collin County, Texas

Fund Balance Policy

Purpose: The purpose of this policy is to establish operating and reporting guidelines for the fund balances of the governmental funds of Collin County, Texas.

Fund Balance Classification: The county governmental-fund financial statements will present fund balances classified in a hierarchy based on the strength of the constraints governing how those balances can be spent. These classifications are listed below in descending order of restrictiveness:

- **Nonspendable:** This classification includes amounts that cannot be spent because they: (a) are not in spendable form (e.g., inventories and prepaid items); (b) are not expected to be converted into cash within the current period or at all (e.g., long-term receivables); or (c) are legally or contractually required to be maintained intact (e.g., the non-spendable corpus of an endowment).
- **Restricted:** This classification includes amounts subject to usage constraints that have either been: (a) externally imposed by creditors (e.g., through a debt covenant), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.
- **Committed:** This classification includes amounts that are constrained to use for specific purposes pursuant to formal action of Commissioners Court.¹ These amounts cannot be used for other purposes unless the Court removes or changes the constraints via the same type of action used to initially commit them.
- **Assigned:** This classification includes amounts intended by the county for use for a specific purpose but which do not qualify for classification as either restricted or committed. The intent can be expressed by Commissioners Court or by a combination of the County Auditor and the Budget Officer.²
- **Unassigned:** This classification applies to the residual fund balance of the General Fund and to any deficit fund balances of other governmental funds.

Order of Spending: Where appropriate, Collin County will typically use restricted, committed, and/or assigned fund balances, in that order, prior to using unassigned resources, but it reserves the right to deviate from this general strategy.

Minimum Fund Balance: Collin County generally aims to maintain a minimum unassigned fund balance of 120 operating days at fiscal year-end of each year in the General Fund. This should provide sufficient funding to operate the county during the first quarter since most property taxes are not collected until the second quarter of each year.

1. A commitment of fund balance requires formal action as to purpose but not as to amount; the latter may be determined and ratified by the Court at a later date. This is often important near year-end, when a purpose or need is known but a cost is not.

2. An assignment of fund balance implies an intent of Commissioners Court, but operationally, the ability to implement the intent may be delegated to one or more persons.

State of Texas §
Collin County §
Commissioners Court §

Court Order
2020-2049-12-21

An order of the Collin County Commissioners Court adopting a policy.

The Collin County Commissioners Court hereby approves the adoption of the 2021 investment policy, as detailed in the attached documentation.

A motion was made, seconded, and carried by a majority of the court members in attendance during a regular session on Monday, December 21, 2020.



Chris Hill, County Judge



Darrell Hale, Commissioner, Pct 3



Susan Fletcher, Commissioner, Pct 1



Duncan Webb, Commissioner, Pct 4



Cheryl Williams, Commissioner, Pct 2



ATTEST: Stacey Kemp, County Clerk

COLLIN COUNTY 2021 Investment Policy

I. Investment Authority and Scope of Policy

Introduction

This policy serves to satisfy the statutory requirements of Texas Local Government Code (LGC) Section 116.112 **Investment of Funds**, and Government Code (GC) Chapter 2256 **Public Funds Investment** (PFIA) to define and adopt a formal investment policy. This policy will be reviewed and adopted by order annually according to *GC Section 2256.005(e)*.

Scope

This policy applies to all financial assets of all funds of the County of Collin, Texas, the Collin County Housing Finance Corporation, The Collin County Toll Road Authority, and the Collin County Health Care Foundation, unless expressly prohibited by law. Idle funds required to be kept in a non-interest bearing account by agreement with Commissioners Court are not subject to investment.

This policy establishes guidelines for: 1) who can invest County funds, 2) how County funds will be invested, and 3) when and how periodic reviews of investments will be made. In addition to the requirements of this policy, bond funds (as defined by the Internal Revenue Service) shall be managed in accordance with their issuing documentation and all applicable state and federal law.

Investment Strategies

As permitted by *GC Chapter 2256*, the County has established three pooled investment funds groups: 1) the Operating Pooled Investment Funds Group, 2) the Non-Operating Pooled Investment Funds Group and 3) the Capital Projects Pooled Investment Funds Group. "Pooled fund group" means an internally created fund of an investing entity in which one or more institutional accounts of the investing entity are invested. *GC Section 2256.002(9)*. In accordance with the Public Funds Investment Act, *GC Section 2256.005(d)(1-6)*, a separate written investment strategy has been developed for each of the pooled funds groups under Collin County's control. Each investment strategy describes the investment objectives for the particular fund or groups of funds using the following priorities of importance:

1. Understanding of the suitability of the investment to the financial requirements of the entity
2. Preservation and safety of principal
3. Liquidity
4. Marketability of the investment if the need arises to liquidate the investment before maturity
5. Diversification of the investment portfolio
6. Yield

II. Investment Objectives

General Statement

Funds of the County will be invested in accordance with federal and state law and this investment policy. The County will invest according to investment strategies for each pooled investment funds group as they are adopted by order of the Commissioners Court in accordance with *GC Section 2256.005(d)(1-6)*.

Safety of Principal and Maintenance of Adequate Liquidity

GC Section 2256.005(b)(2)

Collin County is concerned about the return of its principal. Therefore, safety of principal is the primary objective in any investment transaction.

The County's investment portfolio is structured in conformance with an asset/liability management plan which provides liquidity necessary to pay obligations as they become due.

Diversification

GC Section 2256.005(b)(3)

It is the policy of Collin County to diversify its portfolio to reduce the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, or a specific class of investments. Investments of the County shall always be selected that provide for stability of income and reasonable liquidity.

Yield

GC Section 2256.005(b)(3)

In accordance with Government Code and PFIA, it is the County's goal to earn the maximum rate of return allowed on its investments within the policy imposed by safety and liquidity objectives, investment strategies for each pooled funds group, and state and federal law governing investment of public funds.

Maturity

GC Section 2256.005(b)(3)

Portfolio maturities will be structured primarily to meet the obligations of the County, and subsequently to achieve or obtain the highest return. When the County has funds that exceed current year obligations, maturity restraints will be imposed based upon the investment strategy for the non-operating investment pooled funds group. The maximum allowable stated maturity of any individual investment owned by the County in the non-operating pooled investment funds group is five years from settlement date, with the exception of Mortgage Backed Securities (MBS), which shall not have a stated final maturity date of greater than 10 years

County Investment Officer's Responsibility and Controls

In accordance with *GC Section 2256.005(f)*, the Commissioners Court shall designate, by resolution, the County Auditor and Budget Director as investment officers to be jointly responsible for the investment of its funds as defined in this investment policy. Persons designated by the Commissioners Court to be responsible for investments must demonstrate quality and capability of investment management, and shall exercise the judgement and care that a prudent person would exercise in the management of the person's own affairs. The governing body of the County retains ultimate responsibility as fiduciaries of the assets of the County.

To meet the daily operational needs of the County, the County Auditor shall deposit, withdraw or transfer County funds in/out of its investment pool, money market mutual fund, insured cash sweep, or depository institution accounts. Written documentation of these inter-County account transactions shall be provided to the Commissioners Court, County Auditor, and County Budget Director.

Any County investment purchase that is not required to meet daily operational needs must be approved by two investment officers prior to settlement. An exception may be made when seeking to purchase bond securities in a volatile market, where a quick turnaround time is critical to secure an offer, and/or the quantity of shares is limited.

Unless authorized by law, a person may not deposit, withdraw, transfer, or manage in any other manner the funds of the County.

Investment Committee

The Investment Officers, together with two members of Commissioners Court, shall be members of the Investment Committee. The Investment Committee shall review the investment portfolio's status and performance, advise appropriate portfolio adjustments, monitor compliance with the Investment Policy and Investment Strategy Statement, and perform other investment related duties as necessary.

Training Requirements

The investment officers and members of the Investment Committee shall:

- attend at least one investment training session containing at least 10 hours of instruction within 12 months after taking office or assuming duties,
- and attend at least one investment training session to receive at least 10 hours of investment training at least once in a two-year period that begins on October 1st and consists of the two consecutive years after that date.

All investment training sources must be approved by the Texas Association of Counties-County Investment Academy. Training must include education in investment controls, security risks, strategy risks, market risks, diversification of investment portfolio, and compliance with the *Section 2256.008(c) of the Texas Government Code*.

Investment training shall be paid out of the Non-Departmental budget for members of the Investment Committee, and one assistant County Auditor.

Investment Officer Disclosure

If an investment officer has a personal business relationship with an entity, or is related within the second degree by affinity or consanguinity to an individual seeking to sell an investment to the County, the investment officer must file a statement disclosing that personal business interest, or relationship, with the Texas Ethics Commission and the Commissioners Court in accordance with *GC Section 2256.005(i)*.

III. Investment Policies

Authorized Investments

No investment shall be allowable for purchase unless authorized as part of The County Investment Policy adopted by Commissioners Court.

The Collin County Investment Officers shall use any or all of the following authorized investment instruments consistent with governing law under *GC Section 2256.009(a)* and the County's investment objectives:

1. Obligations, including letters of credit, of the United States or its agencies and instrumentalities;
2. Direct obligations of this state or its agencies and instrumentalities;
3. Collateralized mortgage obligations directly issued by a federal agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States;
4. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of this state or the United States or their respective agencies and instrumentalities, including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by the explicit full faith and credit of the United States;
5. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent;
6. Certificates of deposit issued by a state or national bank, a savings and loan association domiciled in this state, or a state or federal credit union domiciled in this state and is:
 - a. Guaranteed or insured by the Federal Deposit Insurance Corporation or its successor or the National Credit Union Share Insurance Fund or its successor;
 - b. Secured by obligations that are described by *Section 2256.009(a)*, including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of the certificates, but excluding those mortgage backed securities of the nature described by *section 2256.009(b)*; or
 - c. Secured in any other manner and amount provided by law for deposits of the investing entity; and
 - d. Solicited by bid or offer orally, in writing, electronically, or any combination of methods outlined under *GC Section 2256.005(c)(1-4)*;

7. Commercial Paper is an authorized investment under *GC 2256.013* if the commercial paper:
 - a. has a stated maturity of 365 days or fewer from the date of its issuance; and
 - b. is rated not less than A-1 or p-1 or an equivalent rating by at least:
 - i. two nationally recognized credit rating agencies; or
 - ii. one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state.
8. Money market mutual funds registered with and regulated by the Securities and Exchange Commission and fully conforming with *GC Sections 2256.014* and *2256.016(b) and (c)* relating to the eligibility of investment pools to receive and invest funds of investing entities;
9. Investment pools, as discussed in the Public Funds Investment Act, *GC Section 2256.016-2256.019*, are eligible if the Commissioners Court, by order, authorizes investment in the particular pool. An investment pool shall invest the funds it receives from entities in authorized investments permitted by *GC 2256.016*. An investment pool may invest its funds in money market mutual funds to the extent permitted by and consistent with *GC 2256.016* and the investment policies and objectives adopted by the investment pool. The County, by contract, may delegate to an investment pool the authority to hold legal title as custodian of investments purchased with its local funds; and
10. Bonds issued, assumed, or guaranteed by the State of Israel.

The County expressly allows money market mutual funds and eligible investment pools authorized by the Commissioners Court to invest to the full extent permissible within the Public Funds Investment Act.

Investment of Bond Proceeds and Pledged Revenue

GC Section 2256.0208

(a) In this section, "pledged revenue" means money pledged to the payment of or as security for:

- (1) Bonds or other indebtedness issued by a local government;
- (2) Obligations under a lease, installment sale, or other agreement of a local government; or
- (3) Certificates of participation in a debt or obligation described by Subdivision (1) or (2).

(b) The investment officer of a local government may invest bond proceeds or pledged revenue only to the extent permitted by this chapter, in accordance with:

- (1) Statutory provisions governing the debt issuance or the agreement, as applicable; and
- (2) The local government's investment policy regarding the debt issuance or the agreement, as applicable.

Prohibited

As outlined under *GC Section 2256.009*, the Collin County Investment Officers have no authority to use any of the following investment instruments, which are strictly prohibited:

1. Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal;
2. Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;
3. Collateralized mortgage obligations that have a stated final maturity date of greater than 10 years;
4. Collateralized mortgage obligations the interest rate of which is determined by an index that adjusts opposite to the changes in a market index; and
5. Repurchase agreements even though they are allowable within limits by *GC 2256.011(a)(1-4)*.

IV. Investment Responsibility and Control

Investment Advisors and Providers

The Collin County Investment Officers shall invest County funds consistent with federal and state law, the County's Investment Policy, and the current depository bank contract with any or all of the following institutions or groups:

1. Depository bank;
2. Other state bank, national bank, savings and loan association, or a state or federal credit union domiciled in Texas insured in full by either Federal Savings and Loan Insurance Corporation or Federal Deposit Insurance Corporation;
3. Public Funds Investment Act Pools passage of a resolution by the Commissioners Court, as well as the required inter-local agreement;
4. Government securities brokers and dealers approved by Commissioners Court;
5. Money Market mutual funds reviewed and recommended by the Investment Committee and approved by the Commissioners Court; Money Market mutual funds reviewed and recommended by the Investment Committee and approved by the Commissioners Court.

Qualifications of Approval of Brokers/Dealers

Investment advisors and investment providers shall adhere to the spirit, philosophy and specific terms of this policy and shall invest within the same "Standard of Care" whereby the primary objective is the preservation and safety of principal.

In accordance with *GC Section 2256.005(k)*, a written copy of this investment policy shall be presented to any person seeking to sell to the County an authorized investment, including investment pools and money market mutual funds. The registered principal of the business organization seeking to sell an authorized investment to the County shall execute a written instrument substantially to the effect that the registered principal has:

1. Received, reviewed, and agreed to adhere to the investment policy of the County;
2. Acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the County and the organization that are not authorized by the County's investment policy;
3. Provided audited financial statements;
4. Provided proof of National Association of Securities Dealers (NASD) Certification;

5. Provided proof of state registration; and
6. Completed Broker/Dealer Request for Information.

Selected Investment Advisors and Investment Brokers/Dealers shall provide timely transaction confirmations and monthly activity reports.

The investment officers may not buy any securities from a person who has not delivered to the County an instrument substantially in the form provided above according to *GC Section 2256.005(k-l)*.

Approval Process of Broker/Dealer

Upon meeting the requirements established under *GC Section 2256.005(k)*, which includes the execution of a written instrument as described above, any person offering to engage in an investment transaction with the County may present a written request to the Investment Committee. The Investment Committee shall review the request and if appropriate present the request to Commissioner's Court for approval. As specified under *GC Section 2256.025*, the designated Investment Committee shall present annually a list of qualified investment brokers/dealers to the Commissioners Court for review, revisions, and approval. Once the list of qualified brokers/dealers has been adopted, only those named brokers/dealers shall be approved and qualified to engage in investment transactions with the County.

Standards of Operation

The County Investment Officers shall develop and maintain written administrative procedures for the operation of the investment program, which shall be consistent with this investment policy.

Delivery vs. Payment

GC Section 2256.005(b)(4)(E)

All investments except PFIA investment pools, or operating investments, shall be purchased using the "Delivery vs. Payment" (DVP) method through the Federal Reserve System. By so doing, County funds are not released until the County has received the securities purchased through the Federal Reserve wire.

When competitive offers are sought, the County will send a Request for Offer form to at least three approved and qualified broker/dealers. If a specific maturity date is required, offers will be requested for instruments which meet those purposes. The County will accept the offer, which, in its sole discretion, is determined to best provide the highest rate of return within the maturity required. Offers will not be accepted which do not meet the specified criteria in the request for offer or where the deadline specified on the request for offer(s) is not met.

For those situations where market conditions may dictate a change in the offer process noted above, the County may accumulate at least three unsolicited offers of investments for consideration to purchase. The investments considered must be comparable in structure, term, maturity, and rate. Furthermore, the offers accumulated must be no older than 5 business days prior to the date of purchase notification.

Offers may be solicited in any manner provided by law, including e-mail. All offers must be from brokers/dealers previously approved and qualified by Commissioners Court. All offers received and considered which lead to an acceptance of the offer must be documented and filed for auditing purposes.

Audit Controls

The Investment Officers shall prepare investment processes and forms to establish accounting and audit controls. The Commissioners Court will have an annual financial audit of all county funds by an independent auditing firm, as well as an annual compliance audit of management controls on investments and adherence to the County's established investment policies in accordance with *GC Section 2256.005(m)*.

Standard of Care

In accordance with *GC Section 2256.006*, investments shall be made with the judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of a person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investment of funds shall be governed by the following investment objectives, in order of priority:

1. Understanding of the suitability of the investment to the financial requirements of the entity;
2. Preservation and safety of principal;
3. Liquidity;
4. Marketability of the investment if the need arises to liquidate the investment before maturity;
5. Diversification of the investment portfolio; and
6. Yield.

In determining whether an Investment Officer has exercised prudence with respect to an investment decision, the determination shall be made by taking into consideration:

- The investment of all funds, or funds under the County's control, over which the Investment Officer had responsibility rather than a consideration as to the prudence of a single investment; and
- Whether the investment decision was consistent with this written investment policy of the County.

V. Investment Reporting and Performance Evaluation

In accordance with *GC Section 2256.023*, not less than quarterly, the Investment Officers shall prepare and submit to the Commissioners Court a written report of investment transactions for all funds for the preceding reporting period, within a reasonable time after the end of the period. The report must:

1. Describe in detail the investment position of the County on the date of the report;
2. Be prepared jointly by all Investment Officers;
3. Be signed by each Investment Officer;
4. Contain a summary statement of each pooled investment funds group that states:
 - a. Beginning market value for the reporting period;
 - b. Ending market value for the period; and
 - c. Fully accrued interest for the period

5. State the book value and market value of each separately invested asset at the end of the reporting period by the type of asset and fund type invested;
6. State the maturity date of each separately invested asset that has a maturity date;
7. State the account, fund or pooled group fund in the state agency or local government for which each individual investment was acquired;
8. State that compliance of the investment portfolio of the County complies with:
 - a. The County's investment policy;
 - b. Relevant provisions of *GC Chapter 2256*; and
 - c. Changes in ratings by Standard & Poor's or Moody's of investments owned at the end of the reported quarter (*GC Section 2256.005b*); and
9. The County shall seek a third party independent pricing source to determine the value of the County's investment portfolio.

Significant Investment Changes

It shall be the duty of the Investment Officers to notify the Investment Committee of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are authorized by the policy or not.

The County is not required to liquidate investments that were authorized investments at the time of purchase according to *GC Section 2256.017*. However, Investment Officers shall take all prudent measures that are consistent with this investment policy to liquidate an investment that does not have the minimum rating *GC Section 2256.021*.

VI. Investment Collateral and Safekeeping

Collateral or Insurance

The Investment Officers shall ensure that all County funds are fully collateralized, or insured, in a manner consistent with this investment policy and with federal and state law; and that current bank depository contracts hold one or more of the following:

1. FDIC insurance coverage;
2. Obligations of the United States or its agencies and instrumentalities; and/or
3. Allowance under *GC Chapter 2257* Collateral for Public Funds.

Safekeeping

All purchased securities, as well as pledged securities by the depository bank, shall be held in a safekeeping account subject to the control and custody of the County, specifically in a third party financial institution with the Federal Reserve Bank or the Federal Home Loan Bank of Dallas.

All certificates of deposit purchased outside the depository bank shall be held in safekeeping, by the issuer, in a County account; and all investments must be fully collateralized at 102 percent of face value.

VII. Investment Strategy by Pooled Investment Funds Group

Operating Pooled Investment Funds Group

The objective of the Operating Pooled Investment Funds Group is to maximize earnings on short term idle cash (needed to meet obligations in less than one year) while preserving the safety of the principal invested above all else. Liquidity must be maintained to ensure adequate access to meet operating and payroll requirements. Investments of this Pooled Funds Group shall not exceed a maturity of greater than one (1) year and must maintain a weighted average maturity of not more than 90 days. This Group shall invest in the types of investments authorized under this Investment Policy to maximize earnings with emphasis on safety of principal and liquidity. Any County fund may participate in the short term Pooled Funds Group.

Non-Operating Pooled Investment Funds Group

The objective of the Non-Operating Pooled Investment Funds Group is to maximize earnings on longer-term investments. The stated maturity of any investment within the Non-Operating Pooled Funds Group may not exceed five years (60 months), with 48 months as the maximum dollar-weighted average maturity allowed, unless the investment type is a mortgage-backed security. Mortgage-Backed Securities are only authorized if the stated final maturity date is less than or equal to 10 years. Non-Operating Investments shall follow a laddering strategy of maturities while taking into account changing market conditions. The strategy shall achieve the following: 1) match cash flows with the demand for cash; 2) manage the flow of money, ensuring a steady stream of cash flows throughout the year; and 3) reduce the risks of changing markets. Above all else, the safety of the principal shall be maintained. This Group shall invest in the types of investments authorized under this Investment Policy to maximize earnings with emphasis on safety of principal. Only County funds with idle cash not required to meet obligations within one year may participate in this Pooled Funds Group.

Capital Projects Pooled Investment Funds Group

The objective of the Capital Projects Pooled Investment Funds Group is to maximize earnings on 1) idle cash (cash that is not needed in the short term); and 2) cash required to meet obligations to fund capital projects. Above all else, the safety of the principal shall be maintained. The maturity of any investment by the Capital Projects Funds Group may not exceed (3) three years, with 24 months as the maximum dollar-weighted average maturity allowed. Any investment with its maturity exceeding one year must be scrutinized to ensure that liquidity of funds meet all obligations for payments of capital projects. This Group shall invest in the types of investments authorized under this Investment Policy to maximize earnings with emphasis on safety of principal and timing of liquidity. Only capital projects funds, primarily funded with debt proceeds, may participate in this fund group. Mortgage-Backed Securities Investments are not allowable under this Pooled Funds Group.



COURT ORDERS

State of Texas	§	Court Order
Collin County	§	2021-884-09-13
Commissioners Court	§	


An order of the Collin County Commissioners Court approving the FY 2022 Budget.

In accordance with Texas Property Code section 26.05, the Collin County Commissioners Court hereby approves the FY 2022 Budget. The final copy of said shall be filed in the Office of the County Clerk.

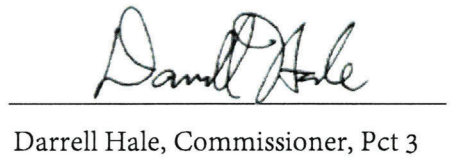
Voted "Aye": Judge Chris Hill, Commissioner Susan Fletcher, Commissioner Cheryl Williams, Commissioner Darrell Hale, Commissioner Duncan Webb

Voted "Nay": None

A motion was made, seconded, and carried by a majority of the court members in attendance during a regular session on Monday, September 13, 2021.



Chris Hill, County Judge



Darrell Hale, Commissioner, Pct 3



Susan Fletcher, Commissioner, Pct 1




Duncan Webb, Commissioner, Pct 4



Cheryl Williams, Commissioner, Pct 2



ATTEST: Stacey Kemp, County Clerk

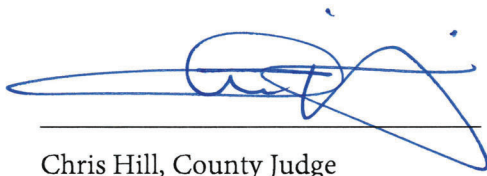
State of Texas § Court Order
Collin County § 2021-880-09-13
Commissioners Court §

An order of the Collin County Commissioners Court approving the FY 2022 maintenance and operation tax rate.


In accordance with Texas Property Code section 26.05, the Collin County Commissioners Court hereby approves the FY 2022 maintenance and operation tax rate of \$0.116836 per \$100.00 of assessed valuation.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

A motion was made, seconded, and carried by a majority of the court members in attendance during a regular session on Monday, September 13, 2021.



Chris Hill, County Judge




Darrell Hale, Commissioner, Pct 3



Susan Fletcher, Commissioner, Pct 1



Duncan Webb, Commissioner, Pct 4



Cheryl Williams, Commissioner, Pct 2



ATTEST: Stacey Kemp, County Clerk

State of Texas §
Collin County §
Commissioners Court §

Court Order
2021-881-09-13

An order of the Collin County Commissioners Court approving the FY 2022 debt services tax rate.

In accordance with Texas Property Code section 26.05, the Collin County Commissioners Court hereby approves the FY 2022 debt services tax rate of \$0.051251 per \$100.00 of assessed valuation.

A motion was made, seconded, and carried by a majority of the court members in attendance during a regular session on Monday, September 13, 2021.



Chris Hill, County Judge



Darrell Hale, Commissioner, Pct 3



Susan Fletcher, Commissioner, Pct 1



Duncan Webb, Commissioner, Pct 4



Cheryl Williams, Commissioner, Pct 2



ATTEST: Stacey Kemp, County Clerk

State of Texas §
Collin County §
Commissioners Court §

Court Order
2021-882-09-13


An order of the Collin County Commissioners Court approving the FY 2022 combined tax rate.

In accordance with Texas Local Government Code section 81.006, the Collin County Commissioners Court hereby approves the FY 2022 combined tax rate of **\$0.168087** per \$100.00 of assessed valuation.

A motion was made, seconded, and carried by a majority of the court members in attendance during a regular session on Monday, September 13, 2021.




Chris Hill, County Judge



Darrell Hale, Commissioner, Pct 3



Susan Fletcher, Commissioner, Pct 1



Duncan Webb, Commissioner, Pct 4



Cheryl Williams, Commissioner, Pct 2



ATTEST: Stacey Kemp, County Clerk

State of Texas	\$	Court Order
Collin County	\$	2021-883-09-13
Commissioners Court	\$	

An order of the Collin County Commissioners Court approving the Elected Officials Compensation.

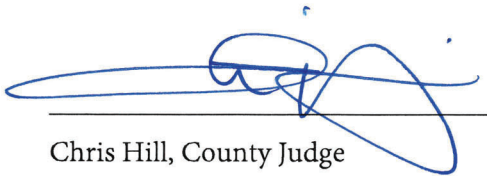
Elected Official	FY 2022
Constable Pct. 1	\$113,729.90
Constable Pct. 2	\$113,729.90
Constable Pct. 3	\$113,729.90
Constable Pct. 4	\$113,729.90
County Clerk	\$140,623.59
County Commissioner Pct. 1	\$136,599.05
County Commissioner Pct. 2	\$136,599.05
County Commissioner Pct. 3	\$136,599.05
County Commissioner Pct. 4	\$136,599.05
County Judge	\$167,234.48
District Clerk	\$140,623.59
Justice of the Peace Pct. 1	\$123,287.50
Justice of the Peace Pct. 2	\$123,287.50
Justice of the Peace Pct. 3-1	\$123,287.50
Justice of the Peace Pct. 3-2	\$123,287.50
Justice of the Peace Pct. 4	\$123,287.50
Sheriff	\$187,045.70
Tax Assessor/Collector	\$140,623.59
199th District Judge	\$18,000.00
219th District Judge	\$18,000.00
296th District Judge	\$18,000.00
366th District Judge	\$18,000.00
380th District Judge	\$18,000.00
401st District Judge	\$18,000.00
416th District Judge	\$18,000.00
417th District Judge	\$18,000.00
429th District Judge	\$18,000.00
468th District Judge	\$18,000.00
469th District Judge	\$18,000.00
470th District Judge	\$18,000.00
471st District Judge	\$18,000.00
County Court at Law 1 Judge	\$193,400.00
County Court at Law 2 Judge	\$185,000.00
County Court at Law 3 Judge	\$185,000.00
County Court at Law 4 Judge	\$185,000.00
County Court at Law 5 Judge	\$193,400.00

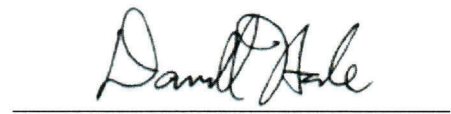
County Court at Law 6 Judge	\$185,000.00
County Court at Law 7 Judge	\$174,712.65
Probate Judge	\$185,000.00
Longevity Supplement	\$8,400.00
Benefit Replacement Supplement	\$1,032.82
District Attorney Supplemental	\$56,384.54

NOTES:

1. All Elected Officials shall be entitled to reimbursement for actual mileage traveled while on out-of-county business trips in personal vehicles at the published IRS reimbursement rate per mile.
2. Includes all compensation authorized by Article 5139 HHH, Texas Revised Civil Statutes Annotated for membership on the Collin County Juvenile Board.
3. Due to passage of HB 2384 (86th Legislature Regular Session), the calculation basis of minimum and maximum rates of pay for certain judicial / justice positions changed. Changes to the salary provided to Collin County Court at Law and District Judges are mandatory as a result of this legislation effective as of September 1, 2019. A change to judicial longevity pay is also included in this bill.

Thereupon, a motion was made, seconded and carried with a majority vote of the court to approve the elected officials' compensation for Fiscal Year 2020 as referenced above, in accordance with the provisions of Vernon's Texas Codes Annotated, Local Government Code, Section 152.013.


Chris Hill, County Judge


Darrell Hale, Commissioner, Pct 3


Susan Fletcher, Commissioner, Pct 1




Duncan Webb, Commissioner, Pct 4


Cheryl Williams, Commissioner, Pct 2


ATTEST: Stacey Kemp, County Clerk

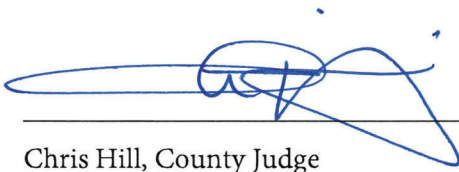
State of Texas §
Collin County §
Commissioners Court §

Court Order
2021-887-09-13

An order of the Collin County Commissioners Court approving the restrictions on funds in compliance with Government Accounting Standards Board.

The Collin County Commissioners Court hereby approves the restrictions on funds in accordance with Government Standards Board, Statement Number 54 for FY2022.

A motion was made, seconded, and carried by a majority of the court members in attendance during a regular session on Monday, September 13, 2021.



Chris Hill, County Judge



Darrell Hale, Commissioner, Pct 3



Susan Fletcher, Commissioner, Pct 1



Duncan Webb, Commissioner, Pct 4



Cheryl Williams, Commissioner, Pct 2



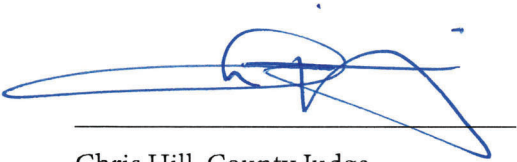
ATTEST: Stacey Kemp, County Clerk

State of Texas § Court Order
Collin County § 2021-972-09-27
Commissioners Court §

An order of the Collin County Commissioners Court approving the fiscal year 2022 fee schedule.

The Collin County Commissioners Court hereby approves the fees of offices provided herewith and the following provisions related to fees of office: (1) the County Auditor shall audit to insure that all county offices charge fees as permitted under state laws including, but not limited to the fees as per the attached documentation and (2) the County Auditor shall insure that the County received the maximum benefit for administrative or related cost authorized by the state for collecting state fees including but not limited to interest earned on funds, percentage of funds collected, and/or any other consideration.

A motion was made, seconded, and carried by a majority of the court members in attendance during a regular session on Monday, September 27, 2021.



Chris Hill, County Judge



Darrell Hale, Commissioner, Pct 3



Susan Fletcher, Commissioner, Pct 1



Not Present

Duncan Webb, Commissioner, Pct 4



Cheryl Williams, Commissioner, Pct 2



ATTEST: Stacey Kemp, County Clerk



APPENDIX

Department Fund and Source Relationship

DEPARTMENT	TAXES	FEES/CHARGES FOR SERVICE	FINES/FORFEITS	INSURANCE/EMPLOYEE BENEFIT	INTER/INTRAGOVERNMENTAL	INVESTMENT REVENUE	LICENSE & PERMITS	OTHER FINANCING SOURCES	OTHER REVENUE	RESERVES
0001 GENERAL FUND *										
01001 County Judge - Admin	X								X	
01051 Commissioners Court Precinct 1	X									
01052 Commissioners Court Precinct 2	X									
01053 Commissioners Court Precinct 3	X									
01054 Commissioners Court Precinct 4	X									
02001 Administrative Serv - Admin	X	X								
02013 Magistrate	X									
03001 Human Resources - Admin	X									
03009 Human Resources - Shared	X								X	
03020 Risk Management - Admin	X								X	
03029 Risk Management - Shared	X									
03030 Civil Service	X									
04001 Budget - Admin	X									
04020 Support Services - Admin	X									
04029 Support Services - Shared	X									
05001 Elections - Admin	X	X			X					
06001 IT - Admin	X	X								
06019 IT - Shared	X									
06030 Records - Admin	X									
06050 GIS - Admin	X	X			X					
07001 Veteran - Admin	X									
08001 County Clerk - Admin	X	X								
08020 CCL Clerk - Admin	X	X	X		X					
08030 Treasury - Admin	X	X								
08060 Probate/Mental Clerks	X	X								
09001 ME - Admin	X	X								
10001 Non - Departmental	X									
20000 County Court-Shared	X	X			X					
20010 CCL 1 - Admin	X		X							

Department Fund and Source Relationship

DEPARTMENT	TAXES	FEES/CHARGES FOR SERVICE	FINES/FORFEITS	INSURANCE/EMPLOYEE BENEFIT	INTER/INTRAGOVERNMENTAL	INVESTMENT REVENUE	LICENSE & PERMITS	OTHER FINANCING SOURCES	OTHER REVENUE	RESERVES
20020 CCL 2 - Admin	X		X							
20030 CCL 3 - Admin	X		X							
20040 CCL 4 - Admin	X		X							
20050 CCL 5 - Admin	X		X							
20060 CCL 6 - Admin	X		X							
20070 CCL 7 - Admin	X		X							
21099 Probate - Admin	X	X								
23001 Dist Clerk - Admin	X	X	X							
23030 Jury Mgmt - Admin	X	X			X				X	
24000 JP - Shared	X	X								
24010 JP 1 - Admin	X	X	X							
24020 JP 2 - Admin	X	X	X							
24030 JP 3 - Admin	X	X	X							
24040 JP 4 - Admin	X	X	X							
25000 Dist Court - Shared	X									
25199 199th DC - Admin	X									
25219 219th DC - Admin	X									
25296 296th DC - Admin	X									
25366 366th DC - Admin	X									
25380 380th DC - Admin	X									
25401 401st DC - Admin	X									
25416 416th DC - Admin	X									
25417 417th DC - Admin	X									
25429 429th DC - Admin	X									
25468 468th DC - Admin	X									
25469 469th DC - Admin	X									
25470 470th DC - Admin	X									
25471 471st DC - Admin	X									
30001 Auditor - Admin	X	X								
31001 Tax A/C - Admin	X	X							X	

Department Fund and Source Relationship

DEPARTMENT	TAXES	FEES/CHARGES FOR SERVICE	FINES/FORFEITS	INSURANCE/EMPLOYEE BENEFIT	INTER/INTRAGOVERNMENTAL	INVESTMENT REVENUE	LICENSE & PERMITS	OTHER FINANCING SOURCES	OTHER REVENUE	RESERVES
32001 Purchasing - Admin	X				X					
35001 DA-Admin	X	X			X				X	
40010 Facilities - Admin	X								X	
40030 Building Superintendent - Admin	X									
44001 Equip Services - Admin	X									
50001 SO - Admin	X	X			X				X	
50002 Child Abuse - Admin	X									
50003 Dispatch	X									
50030 Jail Operations - Admin	X	X			X		X		X	
50050 Minimum Security	X									
50060 SO Fusion Center	X									
50090 SO County Corr - Admin	X				X					
55010 Constable 1	X	X								
55020 Constable 2	X	X								
55030 Constable 3	X	X								
55040 Constable 4	X	X								
57001 Fire Marshal - Admin	X	X							X	
59001 Highway Patrol - Admin	X	X								
59010 Breathalyzer Program	X									
59020 Ambulance Service	X	X			X					
59050 Emergency Management	X									
60030 Sub Abuse - Admin	X	X							X	
60040 Inmate Health	X									
60050 MHMR	X									
62001 Court Appt Representation	X								X	
62010 Court Appt Representation Juv	X								X	
62090 Indigent Def Coord - Admin	X									
63001 Indigent Aid	X									
64001 Juv Probation - Admin	X	X							X	
64020 Juv Detention - Admin	X	X								

Department Fund and Source Relationship

DEPARTMENT	TAXES	FEES/CHARGES FOR SERVICE	FINES/FORFEITS	INSURANCE/EMPLOYEE BENEFIT	INTER/INTRAGOVERNMENTAL	INVESTMENT REVENUE	LICENSE & PERMITS	OTHER FINANCING SOURCES	OTHER REVENUE	RESERVES
64060 Juv Alt Ed - Admin	X				X					
65010 Historical Comm	X									
65030 Open Space-Admin	X	X								
70001 Extension Office - Admin	X									
75030 Engineering Road/Bridge Const	X				X					
78001 Myers Park - Admin	X					X				
78020 Farm Museum - Admin	X	X								
82001 Dev Services - Admin	X						X			
90001 Transfers								X		

1010 ROAD & BRIDGE FUND

10001 Non-Departmental	X									
75001 Road & Bridge - Admin	X	X			X		X			
75020 Engineering - Admin	X	X								
75040 Public Works - Admin	X	X							X	
75050 Conservation	X									

The Road & Bridge Fund has received tax dollars in the past, but will not receive any in FY 2022.

OTHER FUNDS

0002 Housing Finance Fund		X				X			X	
0003 County Clerk Records Archive Fund		X				X				
0005 District Courts Records Tech Fund		X				X				
0029 Courthouse Security Fund		X				X		X		
0499 Permanent Improvement Fund	X	X				X		X	X	
1011 Farm to Market	X					X			X	
1012 Lateral Road					X	X			X	
1013 Judicial Appellate Fund		X				X				
1015 Court Reporters Fund		X				X			X	
1017 Tax A/C Motor Vehicle Tax						X		X	X	
1021 Law Library Fund		X				X			X	
1023 Farm Museum Memorial Fund						X			X	

Department Fund and Source Relationship

DEPARTMENT	TAXES	FEES/CHARGES FOR SERVICE	FINES/FORFEITS	INSURANCE/EMPLOYEE BENEFIT	INTER/INTRAGOVERNMENTAL	INVESTMENT REVENUE	LICENSE & PERMITS	OTHER FINANCING SOURCES	OTHER REVENUE	RESERVES
1024 Open Space Parks						X			X	
1025 County Clerk Records Mgmt & Preservation Fund		X				X			X	
1026 District Clerk Records Mgmt & Preservation Fund		X				X			X	
1027 Juvenile Delinquency		X				X				
1028 Justice Court Technology Fund		X				X				
1031 Economic Development Fund					X	X				
1032 Dangerous Wild Animal Fund		X				X				
1033 Contract Elections Fund		X				X				
1035 Election Equipment						X		X	X	
1036 Sheriff's Office Forfeiture						X			X	
1037 DA State Forfeiture Fund						X			X	
1038 DA Service Fee		X			X	X		X	X	
1039 Myers Park Foundation						X			X	
1040 Healthcare Foundation Fund		X			X	X		X	X	
1042 Child Abuse Prevention		X				X				
1044 County Records Mgmt & Preservation Fund		X				X				
1046 Juvenile Case Manager Fund		X				X				
1047 Court Init Guard Contribution		X				X				
1048 Alternate Dispute Resolution		X				X				
1049 Da Pre-Trial Intervention Fund		X				X				
1050 Drug Court/Special Court Fund		X	X			X				
1051 SCAAP					X	X		X		
1052 County Court Technology Fund		X				X				
1053 District Court Technology Fund		X				X				
1054 Probate Guardianship Fund					X	X				
1055 CCLC Court Rec Preservation		X				X				
1056 District Ck Court Records Pres Fund		X				X				
1057 DA Apportionment Fund					X	X		X		
1058 Justice Courts Building Security Fund		X				X		X		

Department Fund and Source Relationship

DEPARTMENT	TAXES	FEES/CHARGES FOR SERVICE	FINES/FORFEITS	INSURANCE/EMPLOYEE BENEFIT	INTER/INTRAGOVERNMENTAL	INVESTMENT REVENUE	LICENSE & PERMITS	OTHER FINANCING SOURCES	OTHER REVENUE	RESERVES
1060 DA Federal Treasury Fund						X			X	
1062 Truancy Prevention & Diversion		X				X				
1063 DA Federal Justice Forfeiture Fund						X			X	
1064 Constable 3 Forfeiture						X			X	
1065 Sheriff's Office Federal Forfeiture Fund						X	X	X	X	
1066 Sheriff Office Treasury Forfeiture						X			X	
1067 Trails of Blue Ridge SP Rd District	X					X				
1998 Veterans Court Program		X				X	X	X	X	
2101 Federal Grants		X			X			X		
2102 Public Health Emergency Preparedness Fund					X	X			X	
2103 Federal Homeland Security Grant					X	X				
2104 City Readiness Initiative					X	X			X	
2108 Healthcare Grant Fund		X			X				X	
2112 CPS Board Grants					X					
2127 Coronavirus Relief Fund					X	X				
2198 Leose Education					X	X				
2580 State Grant Fund					X	X				
2761 Private Sector Grants						X		X	X	
2899 Local Agreement Funding		X			X			X		
3001 Debt Service Fund	X				X	X			X	
5501 Liability Insurance Fund				X		X				
5502 Workers Compensation Insurance Fund				X		X				
5504 Unemployment Insurance Fund				X		X				
5505 Health Insurance Fund				X		X			X	
5601 Flexible Benefits		X		X		X			X	
5602 Employee Paid Benefits				X		X				
5990 Animal Safety Fund		X				X			X	
5991 Animal Shelter Program						X	X	X	X	
5999 CC Toll Road Authority Fund						X			X	

Department Fund and Source Relationship

DEPARTMENT	TAXES	FEES/CHARGES FOR SERVICE	FINES/FORFEITS	INSURANCE/EMPLOYEE BENEFIT	INTER/INTRAGOVERNMENTAL	INVESTMENT REVENUE	LICENSE & PERMITS	OTHER FINANCING SOURCES	OTHER REVENUE	RESERVES
605x CSCD Funds		X			X	X		X	X	
6800 CPS Board Fund					X	X		X	X	

Department Fund and Function Relationship

DEPARTMENT	CONSERVATION	CULTURE & RECREATION	DEBT SERVICE	EQUIPMENT SERVICES	FINANCIAL ADMINISTRATION	GENERAL ADMINISTRATION	HEALTH & WELFARE	JUDICIAL	LEGAL	PUBLIC FACILITIES	PUBLIC SAFETY	PUBLIC TRANSPORTATION	UNCLASSIFIED
0001 GENERAL FUND *													
01001 County Judge - Admin						X							
01051 Commissioners Court Precinct 1						X							
01052 Commissioners Court Precinct 2						X							
01053 Commissioners Court Precinct 3						X							
01054 Commissioners Court Precinct 4						X							
02001 Administrative Serv - Admin						X							
02013 Magistrate - Admin								X					
03001 Human Resources - Admin						X							
03009 Human Resources - Shared						X							
03020 Risk Management - Admin						X							
03029 Risk Management - Shared						X							
03030 Civil Service						X							
04001 Budget - Admin					X								
04020 Support Services - Admin						X							
04029 Support Services - Shared						X							
05001 Elections - Admin						X							
06001 IT - Admin						X							
06019 IT - Shared						X							
06030 Records - Admin						X							
06050 GIS - Admin											X		
07001 Veteran - Admin						X							
08001 County Clerk - Admin						X							
08020 CCL Clerk - Admin					X		X	X					
08030 Treasury - Admin					X								
08060 Probate/Mental Clerks						X		X					
09001 ME - Admin											X		
10001 Non - Departmental					X	X			X				X
20000 County Court-Shared								X					X
20010 CCL 1 - Admin								X					
20020 CCL 2 - Admin								X					
20030 CCL 3 - Admin								X					
20040 CCL 4 - Admin								X					
20050 CCL 5 - Admin								X					

Department Fund and Function Relationship

DEPARTMENT	CONSERVATION	CULTURE & RECREATION	DEBT SERVICE	EQUIPMENT SERVICES	FINANCIAL ADMINISTRATION	GENERAL ADMINISTRATION	HEALTH & WELFARE	JUDICIAL	LEGAL	PUBLIC FACILITIES	PUBLIC SAFETY	PUBLIC TRANSPORTATION	UNCLASSIFIED
20060 CCL 6 - Admin								X					
20070 CCL 7 - Admin								X					
21099 Probate - Admin								X					
23001 Dist Clerk - Admin								X					
23030 Jury Mgmt - Admin								X					
24000 JP - Shared								X					
24010 JP 1 - Admin								X					X
24020 JP 2 - Admin								X					
24030 JP 3 - Admin								X					
24040 JP 4 - Admin								X					
25000 Dist Court - Shared								X					
25199 199th DC - Admin								X					
25219 219th DC - Admin								X					
25296 296th DC - Admin								X					X
25366 366th DC - Admin								X					
25380 380th DC - Admin								X					
25401 401st DC - Admin								X					
25416 416th DC - Admin								X					
25417 417th DC - Admin								X					
25429 429th DC - Admin								X					
25468 468th DC - Admin								X					
25469 469th DC - Admin								X					
25470 470th DC - Admin								X					
25471 471st DC - Admin								X					
30001 Auditor - Admin					X								
31001 Tax A/C - Admin					X								
32001 Purchasing - Admin					X								
35001 DA-Admin						X			X				
40010 Facilities - Admin										X			X
40030 Building Superintendent - Admin										X			
44001 Equip Services - Admin				X									X
50001 SO - Admin											X		
50002 Child Abuse - Admin											X		
50003 Dispatch											X		
50030 Jail Operations - Admin											X		

Department Fund and Function Relationship

DEPARTMENT	CONSERVATION	CULTURE & RECREATION	DEBT SERVICE	EQUIPMENT SERVICES	FINANCIAL ADMINISTRATION	GENERAL ADMINISTRATION	HEALTH & WELFARE	JUDICIAL	LEGAL	PUBLIC FACILITIES	PUBLIC SAFETY	PUBLIC TRANSPORTATION	UNCLASSIFIED
50050 Minimum Security											X		
50060 SO Fusion Center											X		
50090 SO County Corr - Admin											X		
55010 Constable 1											X		
55020 Constable 2											X		
55030 Constable 3											X		
55040 Constable 4											X		
57001 Fire Marshal - Admin											X		
59001 Highway Patrol - Admin											X		
59010 Breathalyzer Program											X		
59020 Ambulance Service											X		
59050 Emergency Management											X		
60030 Sub Abuse - Admin							X						
60040 Inmate Health							X						
60050 MHMR							X						
62001 Court Appt Representation							X						
62010 Court Appt Representation Juv							X						
62090 Indigent Def Coord - Admin								X					
63001 Indigent Aid							X						
64001 Juv Probation - Admin											X		
64020 Juv Detention - Admin											X		
64060 Juv Alt Ed - Admin											X		
65010 Historical Comm		X											
65030 Open Space-Admin		X											
70001 Extension Office - Admin	X												
75030 Engineering Road/Bridge Const												X	
78001 Myers Park - Admin		X											
78020 Farm Museum - Admin		X											
82001 Dev Services - Admin											X		
90001 Transfers													X

Department Fund and Function Relationship

DEPARTMENT	CONSERVATION	CULTURE & RECREATION	DEBT SERVICE	EQUIPMENT SERVICES	FINANCIAL ADMINISTRATION	GENERAL ADMINISTRATION	HEALTH & WELFARE	JUDICIAL	LEGAL	PUBLIC FACILITIES	PUBLIC SAFETY	PUBLIC TRANSPORTATION	UNCLASSIFIED
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1010 ROAD & BRIDGE FUND *

10001 Non-Departmental												X	
75001 Road & Bridge - Admin												X	
75020 Engineering - Admin												X	
75040 Public Works - Admin												X	
75050 Conservation	X												

OTHER FUNDS

0002 Housing Finance Fund*			X			X							
0003 County Clerk Records Archive Fund *						X							
0005 District Courts Records Tech Fund *								X					X
0029 Courthouse Security Fund *								X		X	X		X
0499 Permanent Improvement Fund *								X		X		X	X
1011 Farm to Market **												X	X
1012 Lateral Road **												X	X
1013 Judicial Appellate Fund **								X					
1015 Court Reporters Fund **								X					
1017 Tax A/C Motor Vehicle Tax**						X							
1021 Law Library Fund **								X					
1023 Farm Museum Memorial Fund**		X											
1024 Open Space Parks **		X											
1025 County Clerk Records Mgmt & Preservation Fund **						X							
1026 District Clerk Records Mgmt & Preservation Fund **						X		X					X
1027 Juvenile Delinquency**								X					
1028 Justice Court Technology Fund **								X					
1031 Economic Development Fund **						X							X
1032 Dangerous Wild Animal Fund **						X					X		
1033 Contract Elections Fund **						X							X
1035 Election Equipment **						X							X
1036 Sheriff's Office Forfeiture**											X		X
1037 DA State Forfeiture Fund**									X				X
1038 DA Service Fee**									X				X
1039 Myers Park Foundation**		X								X			

Department Fund and Function Relationship

DEPARTMENT	CONSERVATION	CULTURE & RECREATION	DEBT SERVICE	EQUIPMENT SERVICES	FINANCIAL ADMINISTRATION	GENERAL ADMINISTRATION	HEALTH & WELFARE	JUDICIAL	LEGAL	PUBLIC FACILITIES	PUBLIC SAFETY	PUBLIC TRANSPORTATION	UNCLASSIFIED
1040 Healthcare Foundation Fund (Major Fund) *							X			X			X
1042 Child Abuse Prevention**								X					
1044 County Records Mgmt & Preservation Fund **						X							
1046 Juvenile Case Manager Fund **								X					
1047 Court Init Guard Contribution **								X					
1048 Alternate Dispute Resolution **								X					
1049 DA Pre-Trial Intervention **									X				
1050 Drug Court/Special Court Fund **								X					X
1051 SCAAP**											X		
1052 County Court Technology Fund **								X					
1053 District Court Technology Fund **								X					
1054 Probate Guardianship Fund **								X					
1055 CCLC Court Rec Preservation **								X					
1056 District Ck Court Records Pres Fund **								X					X
1057 DA Apportionment Fund**									X				X
1058 Justice Courts Building Security Fund**								X					
1060 DA Federal Treasury Fund **									X				
1062 Truancy Prevention & Diversion **								X					
1063 DA Federal Justice Forfeiture Fund**									X				
1064 Constable 3 Forfeiture **											X		
1065 Sheriff's Office Federal Forfeiture Fund**											X		X
1066 Sheriff's Office Treasury Forfeiture **											X		
1067 Trails of Blue Ridge SP Rd District**												X	
1998 Veterans Court Program **								X					
2101 Federal Grants**							X	X	X		X		X
2102 Public Health Emergency Preparedness Fund **							X						
2103 Federal Homeland Security Grant**							X				X		
2104 City Readiness Initiative**							X						
2108 Healthcare Grant Fund **							X						
2112 CPS Board Grants**							X		X				
2127 Coronavirus Releif Fund**							X						
2198 Leose Education**									X		X		

Department Fund and Function Relationship

DEPARTMENT	CONSERVATION	CULTURE & RECREATION	DEBT SERVICE	EQUIPMENT SERVICES	FINANCIAL ADMINISTRATION	GENERAL ADMINISTRATION	HEALTH & WELFARE	JUDICIAL	LEGAL	PUBLIC FACILITIES	PUBLIC SAFETY	PUBLIC TRANSPORTATION	UNCLASSIFIED
2580 State Grant Fund **		X				X	X	X	X		X		
2761 Private Sector Grants**							X	X			X		X
2899 Local Agreement Funding**									X		X		
3001 Debt Service Fund *			X										X
5501 Liability Insurance Fund *** Workers Compensation Insurance				X		X		X		X	X		X
5502 Fund ***						X							
5504 Unemployment Insurance Fund ***													X
5505 Health Insurance Fund ***													X
5601 Flexible Benefits***													X
5602 Employee Paid Benefits***													X
5990 Animal Safety Fund ***										X	X		X
5991 Animal Shelter Program***											X		
5999 CC Toll Road Authority Fund ***											X	X	
605x CSCD Funds *****											X		X
6800 CPS Board Fund ****							X						

KEY

- * Major Governmental Fund
- ** Non-Major Governmental Fund
- *** Proprietary Fund
- **** Component Unit
- ***** Fiduciary Fund

Acronyms

A

AA:	Alcohol Anonymous
Acc:	Account
ACFR:	Annual Comprehensive Financial Report
Adj:	Adjustment
Admin:	Administrative/Administration
AFIS:	Automated Fingerprint Identification System
AG:	Attorney General
Alt:	Alternative
ASST:	Assistant
AV:	Audio Visual

B

BAL:	Balance
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C

CAC:	Crimes Against Children
CAP:	Capital
CC:	County Court or Collin County
CCF:	Community Corrections Facility
CCHCS:	Collin County Health Care Services
CCL:	County Court at Law
CCP:	Community Corrections Program
CCU:	Court Collections Unit
CDL:	Certified Driver's License
Co-Op:	Cooperative society, business, or enterprise
COBRA:	Consolidated Omnibus Budget Reconciliation Act
CPS:	Child Protective Services
CSCD:	Community Supervision Corrections Department
CTO:	Compensation Time Off

D

DA:	District Attorney
DEPT'S:	Department's
DET:	Detention
DSHS:	Department of State Health Services
DIC:	Dependency and Indemnity Compensation Direct
DOT:	Observed Therapy
DP SC:	Department of Service Compliance
Dr.:	Doctor
DRT:	Detention Response Team
DVU:	Domestic Violence Unit

Acronyms

D

DWI: Driving While Intoxicated

E

e-Agenda: Collin County Electronic Commissioners Court Agenda System

e-Filing: Filing forms Electronically

EEO: Equal Employment Opportunity

EMS: Emergency Medical Services

EOC: Emergency Operations Center

ERMS: Electronic Records Management System

ERP: Enterprise Resource Planning

ETJ: Extra Territorial Jurisdiction

EU: Euthanize

F

FAC: Facility

FEMA: Federal Emergency Management Assistance

FM: Farm to Market

FMLA: Family Medical Leave Act

FMO: Fire Marshal's Office

FTE: Full-Time Equivalents

FTO: Full-Time Training Officer

FTR System: For the Record System

FY: Fiscal Year

G

GASB: Government Accounting Standards Board

GC: Government Code

GDM: Geographers Database Management

GDP: Gross Domestic Product

GFOA: Government Finance Officers Association

GIS: Geographic Information System

GOVT: Government

GPS: Global Positioning System

H

HB: House Bill

HIPPA: Health Insurance Portability and Accountability Act

HMAC: Hot Mix Asphalt Concrete

HMR: High Medium Risk

HR: Human Resources

Acronyms

H

HVAC: Heating Ventilation Air Conditioning

I

IDS: Identifications
ILA: Interlocal Agreement
IRS: Internal Revenue Service
IT: Information Technology
ITS: Issue Tracking System
ISD: Independent School District

J

JJAEP: Justice Juvenile Alternative Education Program
JP: Justice of the Peace
JPCS: Justice of the Peace and Constable Association
JUV: Juvenile

L

LEPC: Local Emergency Planning Committee
LGC: Local Government Code
LIT: Literature
LVN: Licensed Vocational Nurse

M

M & O: Maintenance & Operations
Mgr: Manager
MHMC: Mental Health Mental Commitments
MHMR: Mental Health / Mental Retardation
MIC: Mentally Impaired Caseload
MSAG: Master Street Address Guide

N

NA: Narcotics Anonymous
N/A: Not Applicable
NCTCOG: North Central Texas Council of Government
NTTA: North Texas Toll Road Authority

O

Ops: Operations
OSSF: On-Site Sewage Facility

Acronyms

P

PA:	Physician Assistant
PBM:	Performance Based Measures
P-Card:	Procurement Card
Pct.:	Precinct
PFIA:	Public Funds Investment Act
PT:	Part Time
PTA:	Parent Teacher Association
PTD:	Project to Date
PTO:	Paid Time Off

Q

QC'ed:	Quality Controlled
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R

RAP:	Recycled Asphalt Pavement
RCF:	Restitution Center Facility
RFP:	Request for Proposal
RMS:	Records Management System
RN:	Registered Nurse
ROW:	Right of Way

S

SAC:	Substance Abuse Caseloads
SB:	Senate Bill
SCORE:	Sheriff's Convicted Offender Re-Entry Effort
SDU:	Support Disbursement Unit
SO:	Sheriff's Office
SOC:	Sex Offender Caseloads
SWAT:	Special Weapons and Tactics

T

TAIP:	Treatment Alternative to Incarceration Program
TB:	Tuberculosis
TCDRS:	Texas County District Retirement System
TCEQ:	Texas Commission on Environmental Quality
TCOLE:	Texas Commission on Law Enforcement
Tech:	Technician
Temp:	Temporary
TER:	Texas Electronic Register
TH&S:	The Health and Safety Code
TTUG:	Texas Tyler User Group

Acronyms

T

TX: Texas
TxDOT: Texas Department of Transportation

U

UDCF: University Drive Courthouse Facility
UHC: United Health Care
U.S.: United States
USPS: United States Postal Services
UTV: Utility Task Vehicle

V

VA: Veterans Assistance
VDOT: Video Direct Observed Therapy
VFD: Volunteer Fire Department

W

W/in: Within
W/O: Without
WIC: Women Infants Children

Y

YOC: Youthful Offender Caseloads
YTD: Year to Date

Symbols

#: Percentage
#: Number
&: And

Glossary of Terms

Account: Financial reporting unit for budget, management or accounting purposes.

Accounting System: The total set of records and procedures, which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual: The recognition of a transaction at the time it occurs, as opposed to when cash is spent or received.

Accrual Basis: The basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity: A specific unit of work or service.

Ad Valorem Taxes: Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Annual Comprehensive Financial Report (ACFR): Annual financial statement that is prepared in accordance with generally accepted accounting principles for local governments as prescribed by Governmental Accounting Standards Board (GASB).

Appropriation: An authorization made by the Commissioners Court, which allows officials to incur obligations and make expenditures of governmental resources. An appropriation is typically granted for periods of one year and specified for fixed amounts.

Assessed Valuation: An estimated value placed upon real and personal property by the appraisal district as the basis for levying property taxes.

Assets: Property owned by the County, which has monetary value.

Audit: A systematic examination of resource utilization. The audit is a test of management's internal accounting controls and is intended to verify financial positions and the legality of transactions; to identify improvements in accounting systems and accuracy and consistency of transactions; and to certify the stewardship of officials responsible for governmental funds.

Authorized Positions: All positions authorized by Commissioners Court for each office and department. This includes both full time and part time positions.

Available Fund Balance: The cash remaining from the prior year, which is available for appropriation and expenditure in the current year.

Glossary of Terms

Balanced Budget: A financial term used when either revenues equal expenses or when revenues exceed expenses.

Base Budget: Ongoing expense for personnel and maintenance and operations required to maintain service levels previously authorized by the Commissioners Court.

Bond: Bonds are used as long-term debt instruments to pay for capital expenditures. A bond is a written promise to pay a specified sum of money (principal) at a specific future date (maturity data), as well as periodic interest paid at a specified percentage of the principal (interest rate).

Bond Rating: The credit-worthiness of a government as evaluated by independent agencies.

Bond Refinancing: The payoff and re-issuance of bonds to obtain better interest rates and bond conditions.

Budget (Operating): A financial operation plan consisting of an estimate of proposed expenditures for a fiscal year and an estimate of proposed revenues. The term is also used to identify the officially approved expenditure levels under which the County and its offices and departments operate.

Budget Calendar: The schedule of key or target dates, which the County follows in the preparation and adoption of the budget.

Budget Document: The instrument used by the Budget Officer to present a comprehensive financial program to Commissioners Court.

Capital Assets (Fixed Assets): Assets of significant value, which have a useful life of several years.

Capital Budget: A plan of proposed capital expenditures and the means of financing the proposals. The capital budget is based on a Capital Improvement Program.

Capital: The expenditure group used to fund capital outlay purchases such as furniture, computers, vehicles and kitchen and laundry equipment. Purchases made from the capital expenditures group become fixed assets of the County.

Capital Improvement Program: A multi-year plan for capital expenditures which sets forth each proposed capital project identifies the expected beginning and ending date for each project, the amount to be expended each year, and the method of financing each capital project.

Capital Outlays: Expenditures for the acquisition of fixed assets, which have a value of \$5,000 or more and have a useful economic lifetime of more than one year. Includes the cost of land, buildings, permanent improvements, machinery, large tools, furniture and equipment.

Glossary of Terms

Capital Project: Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

City Road Projects: Participation projects with the cities to assist with funding roads within their jurisdiction.

Commodities: Items of expenditure, which, after use, are consumed or show a material change in their physical condition. Commodities are generally of limited value and are characterized by rapid depreciation (i.e. office supplies, motor fuel, etc.).

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures.

County Road Projects: Projects managed by the county for county bridges, rural roads, and regional roads.

Current Taxes: Taxes that are levied and due within one year.

Debt Service: The obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Delinquent Taxes: Taxes, which are unpaid after the due date, in which a penalty is assessed for non-payment.

Department: A major administrative division of the County, which indicates overall management responsibility for the operation of a group of related functions.

Department Improvement: Requests submitted by departments during the budget preparation period to change the level of service or method of operation. Generally, these requests are for additional resources including personnel.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, physical elements, inadequacy, or obsolescence. Depreciation is also the portion of the cost of a capital asset, which is charged as an expense during a particular accounting period.

Discretionary: Budgetary funds that have been set aside for additional projects to be determined at a future date and approved by Commissioners Court.

Effective Tax Rate: That tax rate which will generate the same amount of tax revenue on the same tax base in the next fiscal year as in the current fiscal year.

Glossary of Terms

Encumbrances: Obligations in the form of purchase orders, contracts, or salary commitments that are reserved in specified appropriations. Encumbrances cease to exist when paid or when an actual liability is established.

Enterprise Fund: Fund that accounts for activity in which a fee is charged to external users in exchange for goods or services.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Expenditure Group: A grouping of like expenditures used to exercise budgetary control. For example, the Personnel expenditure group includes salaries, social security and Medicare, retirement, group health insurance, group life insurance and disability premiums. An office or department can over run an individual line item as long as the expenditure group remains within the budget.

Expenditures: The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expenditures by Function:

Conservation – Activities associated with the design to conserve and develop such natural resources as water, soil, forests and minerals. Examples include dam maintenance, 4H, and Horticulture programs provided by Extension and Conservation departments.

Culture and Recreation – Activities related to parks, recreational activities, museums, and historic and cultural preservation. Examples include Libraries, Historical Commission, Open Space, Myers Park, and Farm Museum.

Debt Service - Activities associated with the repayment of principal and interest on debt. Examples include debt service payments.

Equipment Services - Activities associated with the purchase and maintenance of all county vehicles and off-road equipment. Examples include equipment maintenance, fuel, and fleet replacement.

Financial Administrative - Activities associated with the financial management of the county including but not limited to tax collections, accounting, budgeting, and purchasing activities. Examples include Budget, Court Collections, Treasury, Central Appraisal District, Auditor, Tax Assessor, and Purchasing.

General Administrative - Activities associated with the general operations of the county including the oversight, operating systems, records management, and human resources. Examples include County Judge, Commissioners, Admin Services, Human Resources, Support Services, Information Technology, Capital Replacement, Records Management, Liability Insurance, and Workers Compensation.

Glossary of Terms

Expenditures by Function (continued):

Health and Welfare – Activities associated with providing health care and welfare related services including legal defense and healthcare services for indigents. Examples include Indigent Defense, Substance Abuse, Inmate Health, MHMR, Indigent Healthcare, and CPS Board.

Judicial – Activities associated with providing judicial court services. Examples include County Clerk, County Courts, District Clerk, Jury Management, Justice Courts, District Courts, Law Library, Court Reporters, Document Preservation, Justice Court Technology, Courthouse Security, Specialty Courts, and Probate Contributions.

Legal – Activities associated with providing legal prosecution by the state. Examples include District Attorney's Office.

Public Facilities – Activities associated with providing and maintaining county facilities for its operations. Examples include Facilities Management, Construction and Projects, and leases.

Public Safety – Activities associated with the protection of persons and property, providing incarceration services, emergency services, probation services, and serving judicial documents. Examples include Medical Examiner, Sheriff's Office, Jail Operations, Minimum Security, Inmate Transfer, Pre Trial Release, County Corrections, Child Abuse Taskforce, Constables, Fire Marshal, Homeland Security, Highway Patrol, Juvenile, Animal Safety, and CSCD.

Public Transportation – Activities associated with providing a road and bridge system to the county. Examples include Road and Bridge, Engineering, Public Works, Special Projects, and Toll Road Authority.

Unclassified – Activities associated with multiple functional areas or not associated to a functional area. Examples include General Fund Transfers Out, Employee Health Insurance, Flex Benefits, Unemployment Insurance, Short-term Disability Insurance, Employee Health Clinic, and Debt Service Payments.

Facility Projects: Improvement to existing county buildings, expansions, and construction of new county buildings.

Fiscal Year: The time period designated by the County signifying the beginning and the ending periods for recording financial transactions. Collin County has designated October 1 to September 30 as its fiscal year.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts, identifiable revenue sources and expenditures. Funds are segregated for the purpose of completing specific activities or attaining certain objectives.

Glossary of Terms

Fund Balance: An excess of an entity's revenues over expenditures and encumbrances over a specific period of time.

General Fund: The largest fund within the County, the General Fund accounts for most of the financial resources of the government, which may be used for any lawful purpose. General Fund revenues include property taxes, charges of services, fines and forfeits, intra/intergovernmental revenue and other miscellaneous types of revenue. The General Fund includes most of the basic operating services, such as the Sheriff's Office, Jail, Judicial System, Fire Marshal, Information Technology, Constables, and Justices of the Peace.

General Obligation Bond: Also referred to as a GO Bond. A municipal bond backed by the credit and taxing power of the issuing jurisdiction rather than the revenue from a given project. General Obligation Bonds are issued with the belief that a municipality will be able to repay its debt obligation through taxation or revenue from projects.

Governmental Fund: Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements.

Intergovernmental Grant: A contribution of assets by one governmental unit to another. In most cases the grants are made to local governments from the State and/or Federal Governments. Intergovernmental grants are usually made for specified purposes.

Internal Service Fund: Funds utilized to account for the financing of goods or services provided by one department or office to other departments or offices within a government.

Investment: Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals, or base payments received.

Liability: Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. A liability does not include encumbrances.

Long-Term Debt: Debt with maturity of more than one year after the date of issuance.

Maintenance and Operations: The expenditure group that includes all payments for commodities and low value assets. Examples of line items in this group include office supplies, small tools, software, and uniforms.

Maturities: The dates on which the principal or stated values of investments of debt obligations mature and may be reclaimed.

Open Space Projects: Improvements of land for public use for parks and recreation.

Glossary of Terms

Operating Funds: Resources derived from recurring revenue sources used to finance ongoing operating expenditures and “pay-as-you-go” capital projects.

Operational Impact: Financial impact on the operational budget as a result of completing capital projects.

Performance Measures: Specific quantitative measures of work performed within an activity or program (i.e. total number of investigations conducted by the Sheriff’s Department). Types of performance measures include inputs, outputs and outcomes.

Personnel: The expenditure group that includes all personnel related costs such as salaries, social security and Medicare, retirement, group health insurance, group life insurance and disability premiums.

Proprietary Fund: The County reports two proprietary funds – the Collin County Toll Road Authority and its Internal Service Funds.

Reserve: An account used to indicate that parts of a fund’s assets are reserved for a specific purpose.

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Revenue: The funds collected by a government.

Revenue by Source:

Taxes – Ad valorem taxes

Fees/Charges or Service – Collections of monies from citizens usually associated with a specific activity.

Fines/Forfeitures – Court ordered payments of money or assets.

Insurance/Employee Benefit – Collection of money from county funds or from employees to provide services to the county or its employees.

Inter/Intra Governmental – Funds received from federal, state, or local governments.

Investment Revenue – Revenue received for investing idle county funds.

License and Permits – Charges for granting permission to provide a specific activity.

Glossary of Terms

Revenue by Source (continued):

Other Financing Sources – Proceeds from debt or the sale of assets.

Other Revenue – Revenues collected that do not fit into the other revenue categories.

Reserves – Funds taken from fund balance to meet budgeted demands.

Revenue Estimate: A formal estimate of how much revenue will be earned from a specific revenue source for some future period.

Risk Management: An organized attempt to protect a government's assets against accidental loss.

ROW: Right of Way

Shortfall: The excess of expenditures over revenues during a single accounting period.

Special Revenue Funds: The funds used to account for specific revenue sources (other than for capital projects) that are legally restricted to expenditures for specified purposes. These legal restrictions can come from outside the County or from Commissioners Court.

Tax Anticipation Notes: (Also known as Tax Notes) Short term notes, issued by states and municipalities to finance current operations before tax revenues are received. When the issuer collects the taxes, the proceeds are then used to retire the debt.

Tax Levy: The total amount to be raised by general property taxes for operating and debt service purposes.

Tax Rate: The amount of tax levied for each \$100 of assessed valuation.

Tax Rate Cap: The maximum legal property tax rate at which a county may levy a tax.

TCDRS: Texas County District Retirement System

Transfers: Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

User Charges (Fees): The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Glossary of Terms

Year-to-date (YTD) Actual: Year-to-date actuals plus year-to-date encumbrances as of 12/05/2014. The fiscal year has not been closed by the County Auditor's Office at the time of printing the Budget Book.

Yield: The rate earned on an investment based on the price paid for the investment.